



Draft 2022 Capital Budget

Capital Budget Virtual Open House

November 8, 2021

A graphic with a dark blue background and white puzzle pieces. The text '2022 Budget' is written in a large, white, sans-serif font across the center.

2022 Budget



Introduction / Overview

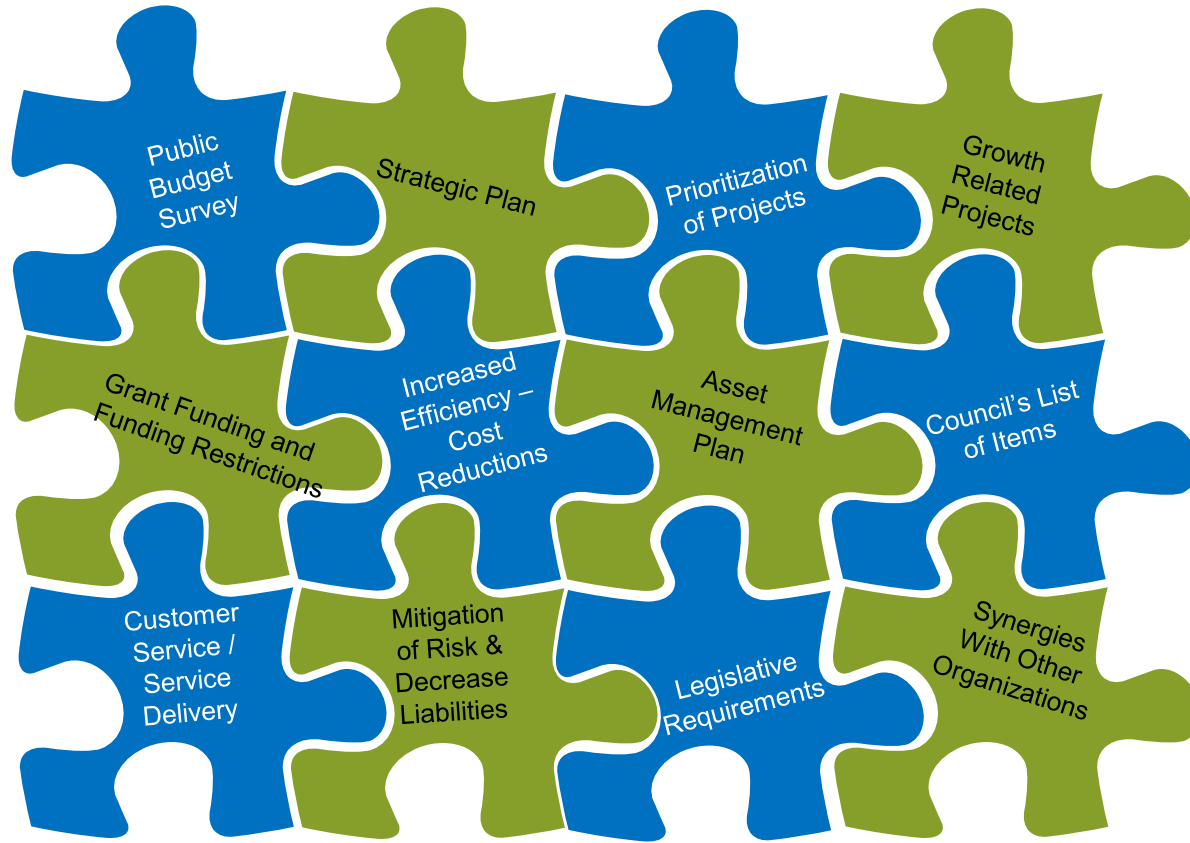
➤ 2022 Budget Process

- Budget timetable (June 2021)
- Council list of items (August 2021)
- On-line Budget survey - (September 1 – 30, 2021)
- Capital Budget draft and Virtual Open House– (November 8, 2021)
- Capital Budget final presentation and Council approval - (November 29, 2021)



DRAFT 2022 Capital Budget

Considerations in determining capital program



Major Capital Projects - 2022

Roads / Sidewalks

- Cartwright West ¼ Line Rehab – Church St. to Shirley Rd - \$645,000
- Church St. Rehab – Cartwright West ¼ Line to Blackstock – \$460,000
- Balsam St. Reconstruction – Old Simcoe Rd to Rosa St.– \$800,000
- Second Access to Scugog Island -
Construction – \$2,750,000
- Gravel Resurfacing – \$925,000



Major Capital Projects - 2022

Bridges

- Bridge No. 12 (Jobb Road) Replacement
Construction
\$1,250,000



Major Capital Projects - 2022

Vehicles & Equipment

- Pumper Truck Replacement - \$500,000
- One Ton Crew Cab Replacement - \$110,000
- Front End Loader Replacement - \$315,000
- ¾ Ton pickup Replacement - \$90,000
- Olympia Ice Resurfacer Replacement - \$115,000
- Recreation Truck Replacement - \$90,000



Major Capital Projects - 2022

Parks

- Drainage Improvements – Palmer Park – \$110,000
- Sherrington Drive Park – Construction - \$269,000
- Carolyn Best Ball Diamond Lighting - \$250,000



Major Capital Projects - 2022



Buildings / Facility Maintenance

- SCRC Pad 1 Refrigeration Pipes Replacement – \$1,000,000
- Blackstock Arena Replacement Design – \$1,300,000

Computer Software / Hardware

- Customer Service Tracking Software – \$420,000
- Online and Virtual Enhancements- \$150,000
- Asset Management Software - \$60,000



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If Grants and Other Contributions are not received, these 2022 projects will not proceed.

| Project | Grant/ Other Contributions | Reserves Funds | Total Project | |
|--|----------------------------|------------------|------------------|---|
| COR015 Customer Service Tracking Software (Grant application already successful) | 312,500 | 107,500 | 420,000 | |
| DEV011 RED Grant - Business Retention and Expansion Program | 36,050 | 16,050 | 52,100 | |
| PAR008 Sherrington Drive Park - Construction | 19,000 | 250,000 | 269,000 | ★ |
| PAR010 Greenbank Tennis Courts Resurfacing | 40,000 | 40,000 | 80,000 | |
| PAR020 Carolyn Best Ball Diamond Lighting | 200,000 | 50,000 | 250,000 | |
| PUB025 Lake Scugog Enh Construction | 4,175,000 | 825,000 | 5,000,000 | ★ |
| PUB051 Balsam St Reconstruction - Old Simcoe Rd to Rosa St - Construction | 345,000 | 455,000 | 800,000 | |
| PUB084 Implementation of Wayfinding Signs - Phase 1 | 10,000 | 20,000 | 30,000 | |
| REC013 Blackstock Arena Replacement - Design | 735,000 | 565,000 | 1,300,000 | ★ |
| Total | 5,872,550 | 2,328,550 | 8,201,100 | |

★ If sufficient DC's are not collected, projects may have to be shifted to future years.

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Revenue Assumptions

- Canada Community-Building Fund (FGT)
 - ▢ 2022 amount confirmed \$685,584, increases 2023
- Environmental / Solar Revenue
 - ▢ \$50,000 received annually until 2034
- OCIF grant revenue
 - ▢ Amounts for 2022 will increase.
 - ▢ Amount received for 2021 was \$375,700
- OLG Municipal Service Agreement
 - ▢ Currently receive \$941,620 for 2021, this amount is indexed annually and is allocated to five reserves as per the Reserve Fund Policy



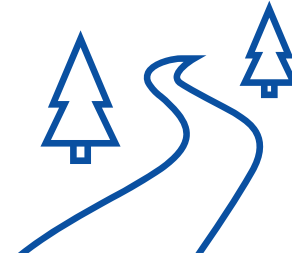
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Revenue Assumptions – con't

■ Recommended Budget allocations

- ▣ Roads levy continues to grow at 3% per year
- ▣ Annual 0.5% allocation to Vehicles & Equipment
- ▣ Annual 0.5% allocation to Building & Facilities

This equates to less than 1.2% of total residential tax bill



■ Subdivider Contributions

- ▣ Estimates based on building permit projections at the 2021 DC rate

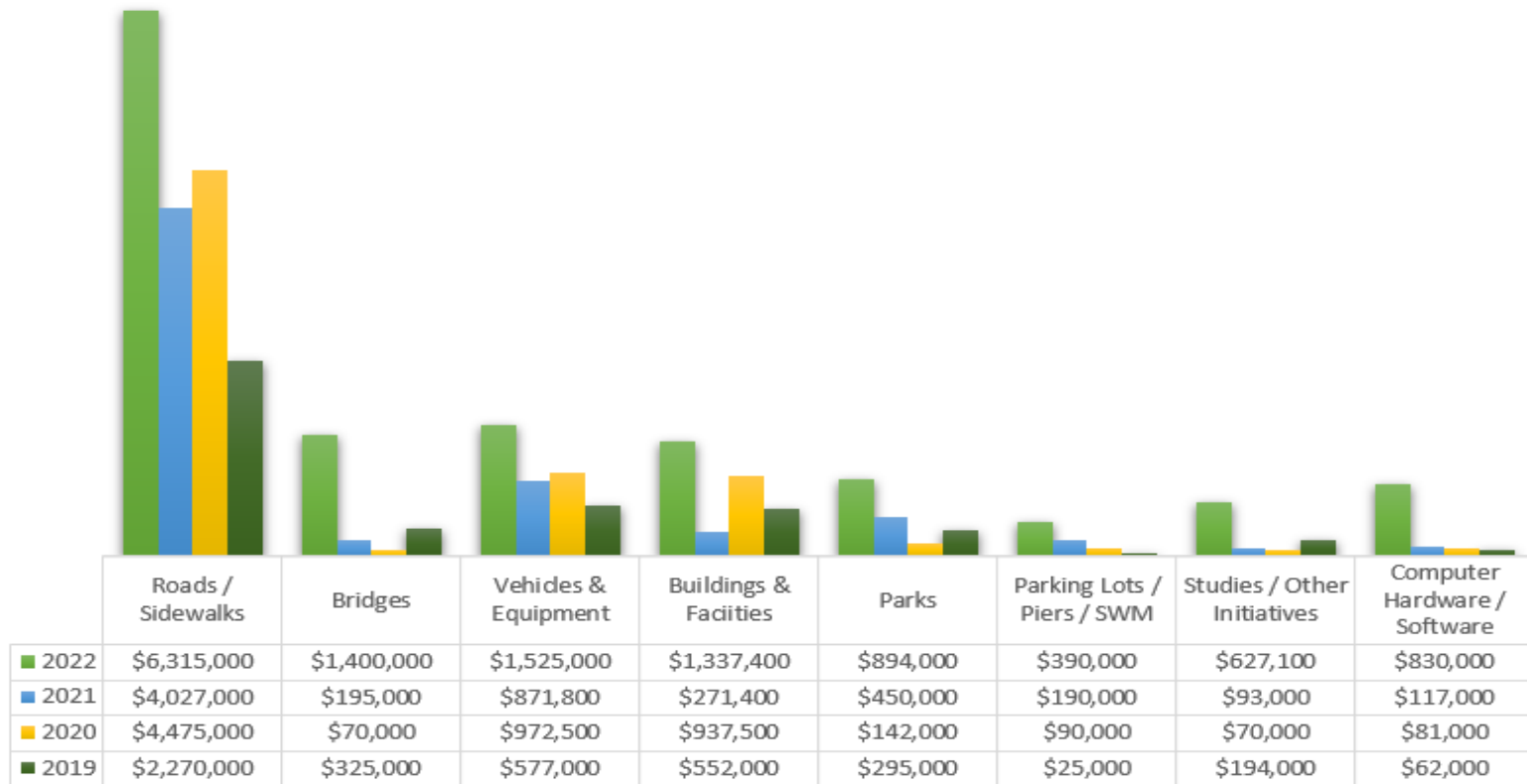
Levy Amounts Transferred For Term of Council

| Budget Allocation | Roads | Vehicle & Equipment | Building & Facilities | Total |
|---|------------------|---------------------|-----------------------|------------------|
| 2018 Cumulative Amount | 454,400 | - | | 454,400 |
| 2019 Cumulative Amount | 577,200 | 61,400 | - | 638,600 |
| 2020 Cumulative Amount | 1,014,700 | 129,100 | 67,800 | 1,211,600 |
| 2021 Cumulative Amount | 1,421,035 | 196,835 | 135,535 | 1,753,405 |
| 2022** Proposed Cumulative Amount | 1,861,995 | 270,330 | 209,030 | 2,341,355 |
| Total Allocation for 4 Year Term | 4,874,930 | 657,665 | 412,365 | 5,944,960 |



DRAFT 2022 vs 2019 - 2021 Capital Budget

Comparison 2019 - 2022 by Asset Type



DRAFT 2022 vs 2019 - 2021 Capital Budget

Funding Source Comparison



| | Reserves | Federal and Provincial Grants | Other Contributions | Total |
|--------|------------|-------------------------------|---------------------|------------|
| ■ 2022 | 10,323,450 | 2,585,000 | 410,050 | 13,318,500 |
| ■ 2021 | 5,019,400 | 1,175,000 | 20,800 | 6,215,200 |
| ■ 2020 | 4,554,500 | 1,998,200 | 283,300 | 6,836,000 |
| ■ 2019 | 2,517,000 | 1,550,000 | 233,000 | 4,300,000 |

All years exclude Blackstock Recreation Complex and Lake Scugog Enhancement Project as they both depended on successful grants.

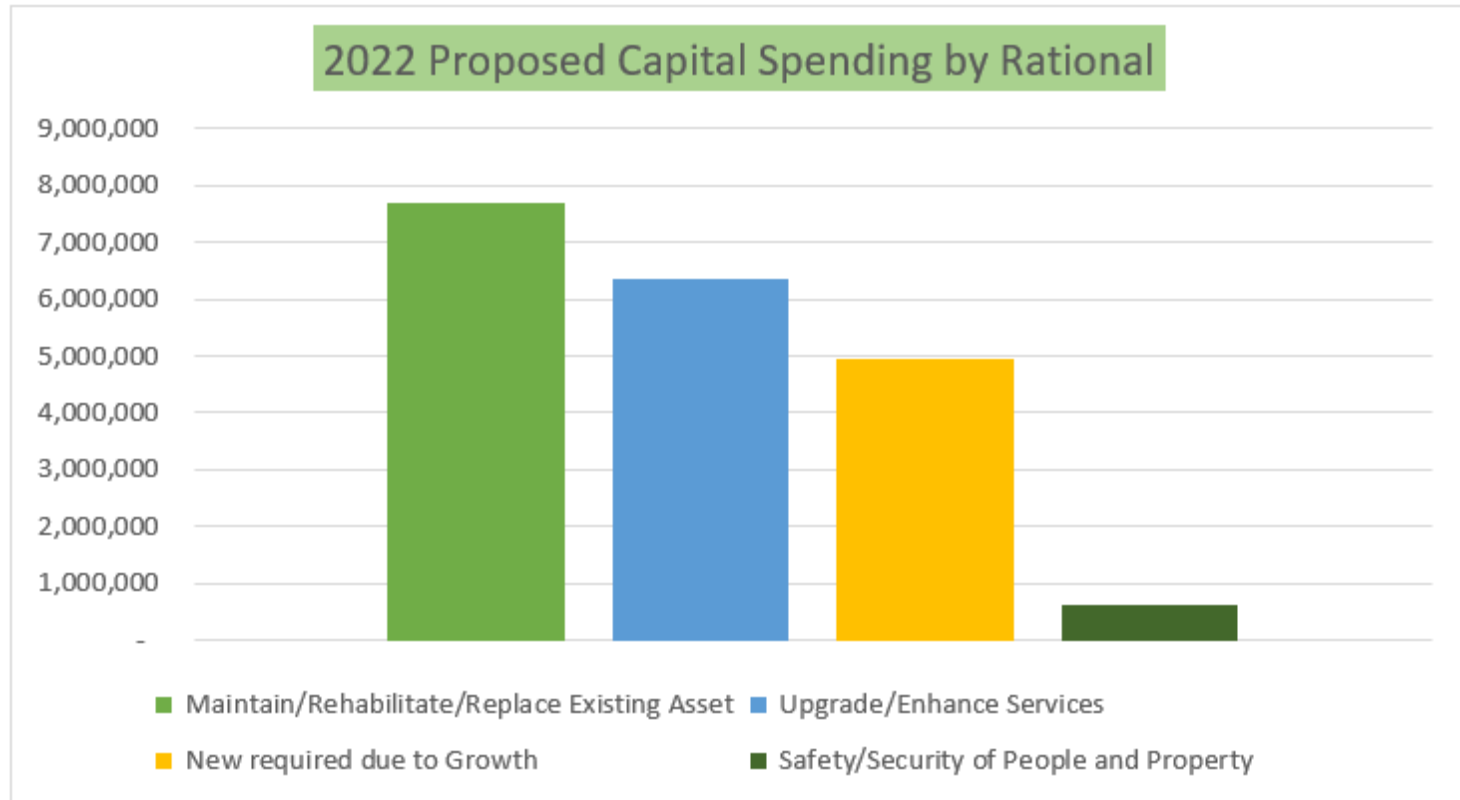


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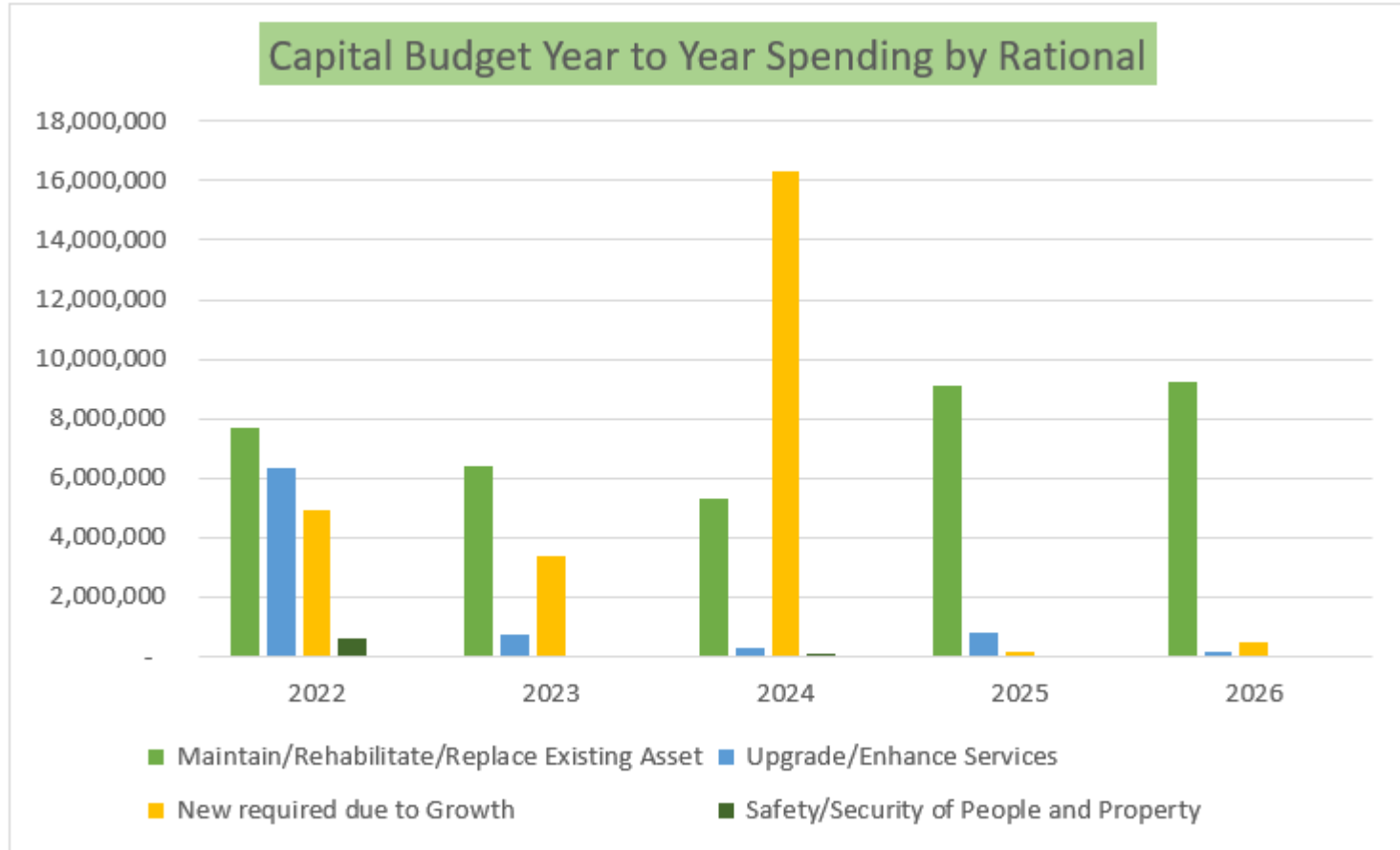
| Reserve | 2022 Budget | 2021 Budget | 2020 Budget | 2019 Budget |
|--|-------------------|------------------|------------------|------------------|
| Tax Based Reserves | | | | |
| Roads and Other Infrastructure Reserve | 2,992,500 | 2,541,200 | 1,655,000 | 665,000 |
| Vehicle & Equipment Reserve | 1,475,000 | 690,000 | 922,500 | 507,000 |
| Facility & Building Reserve | 1,687,000 | 316,400 | 264,700 | 347,000 |
| Major Facility Reserve | 226,000 | - | - | - |
| Municipal Projects Reserve | 831,200 | 216,700 | 166,000 | 351,000 |
| Development Based Reserves | | | | |
| Development Charge Reserve Fund (DC) | 3,998,250 | 995,100 | 1,090,300 | 420,000 |
| Parks Reserve Fund | 256,000 | 115,000 | 88,000 | 125,000 |
| Grants Based Reserves | | | | |
| Federal Gas Tax Reserve Fund | 1,185,000 | 740,000 | 1,438,400 | 1,225,000 |
| Grant - OCIF | 700,000 | 195,000 | 480,000 | 325,000 |
| Other Grants | 1,435,000 | 240,000 | 79,800 | |
| Other Based Reserves | | | | |
| Hydro Reserve | | - | 300,000 | - |
| Environmental / Solar Reserve | 110,000 | 30,000 | 20,000 | 47,000 |
| Building Admin Reserve | | - | 25,000 | |
| Self-Insurance Loss Reserve | 30,000 | 115,000 | 25,000 | 55,000 |
| Donations Reserve | 20,000 | | | |
| Contingency Reserve | 87,500 | | | |
| Other Contributions | 4,585,050 | 20,800 | 283,300 | 233,000 |
| Total Reserve / Reserve Fund | 19,618,500 | 6,215,200 | 6,838,000 | 4,300,000 |



2022 Capital Budget Rational

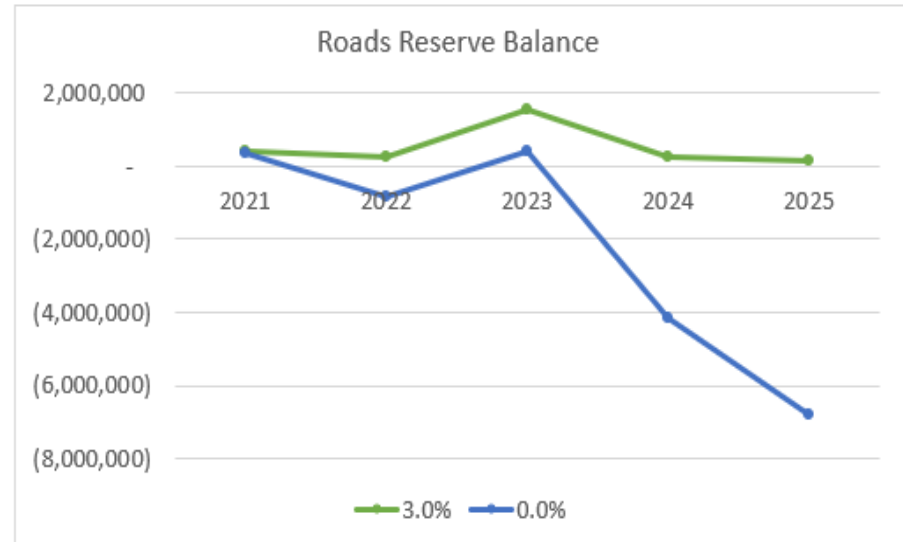
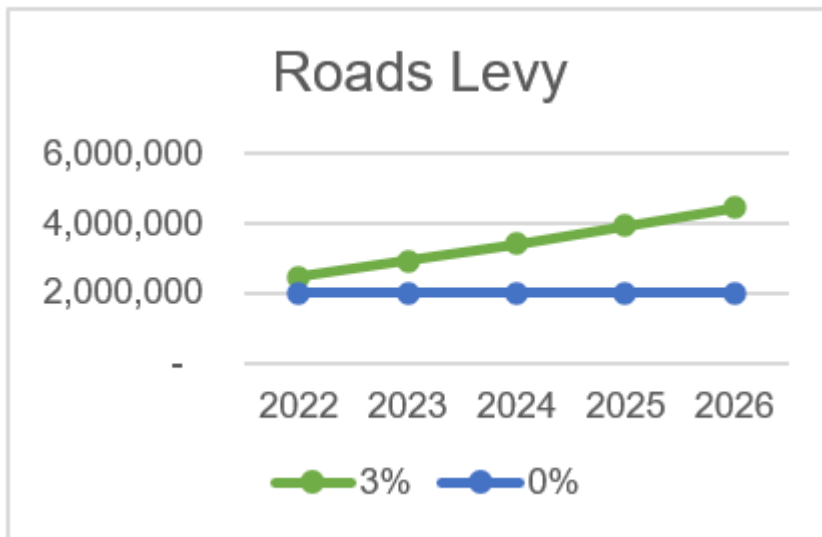


2022 Capital Budget Rational



Roads Levy

An annual 3% increase in the roads levy will add an estimated additional \$7.1 million to the roads and other infrastructure reserve over the next five years.

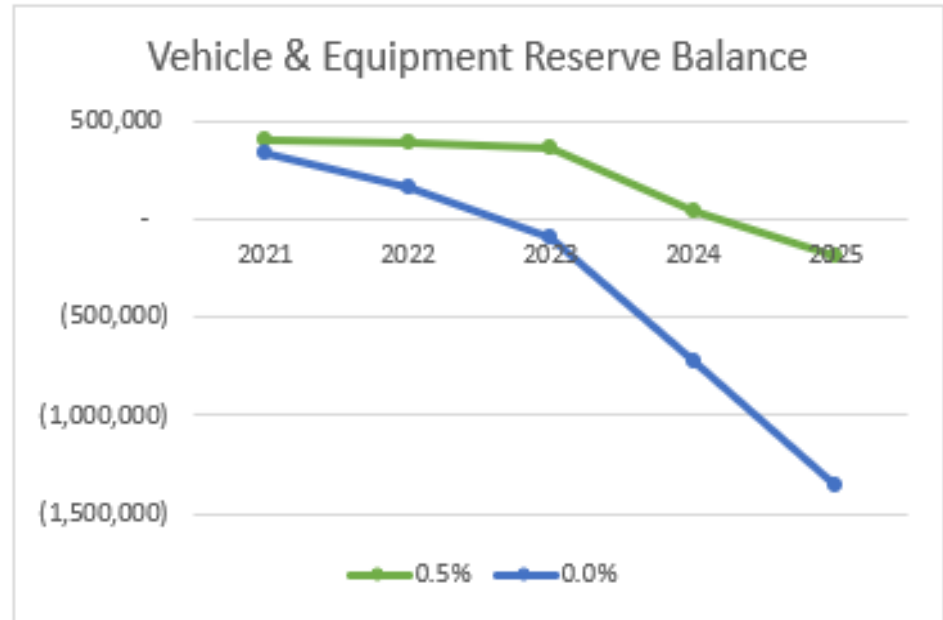
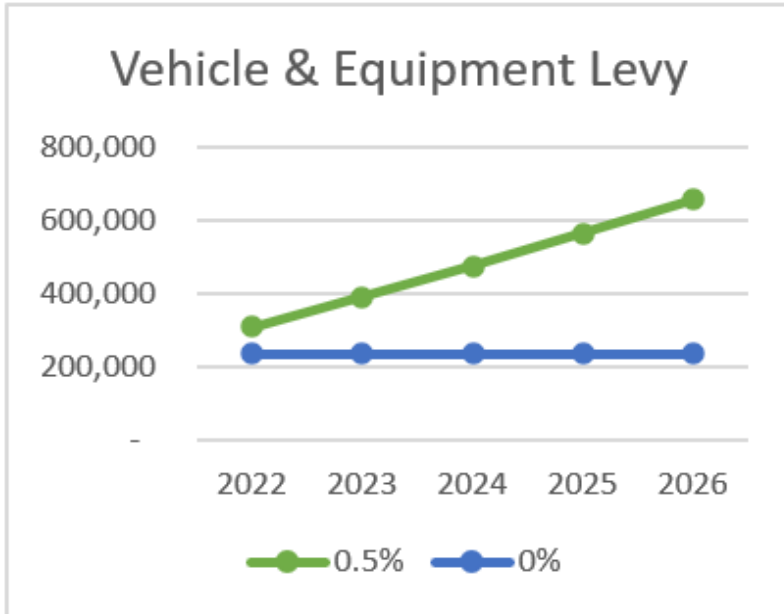


| | |
|------------------------------------|----------------|
| Total for 5 years with 3% increase | \$ 17,177,372 |
| Total for 5 years with 0% increase | \$ 10,105,175 |
| Difference | \$ (7,072,197) |

Reserve balances with proposed capital project costs.

Vehicle & Equipment Levy

An annual 0.5% increase in the vehicle and equipment levy will add an estimated additional \$1.2 million to the vehicle and equipment program over the next five years.

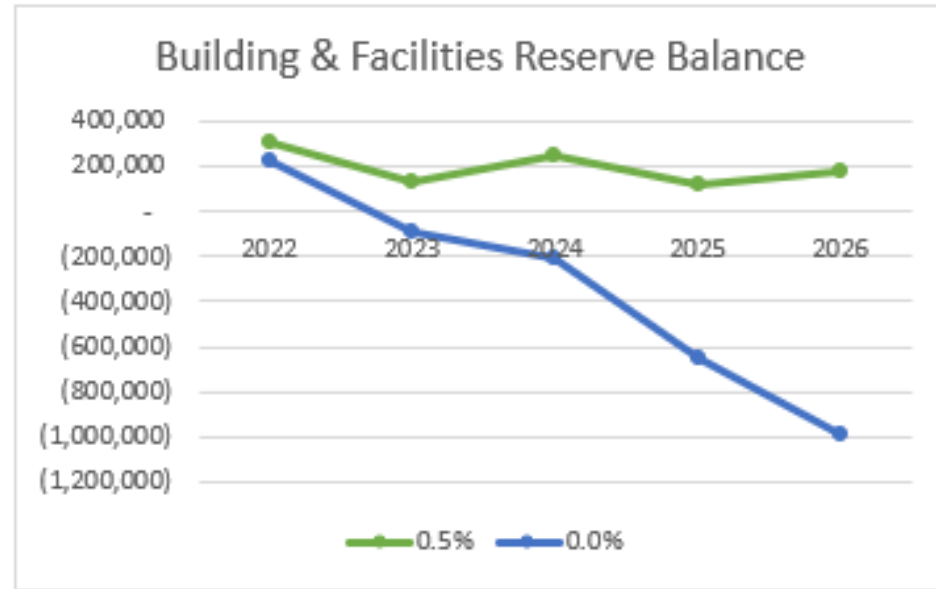
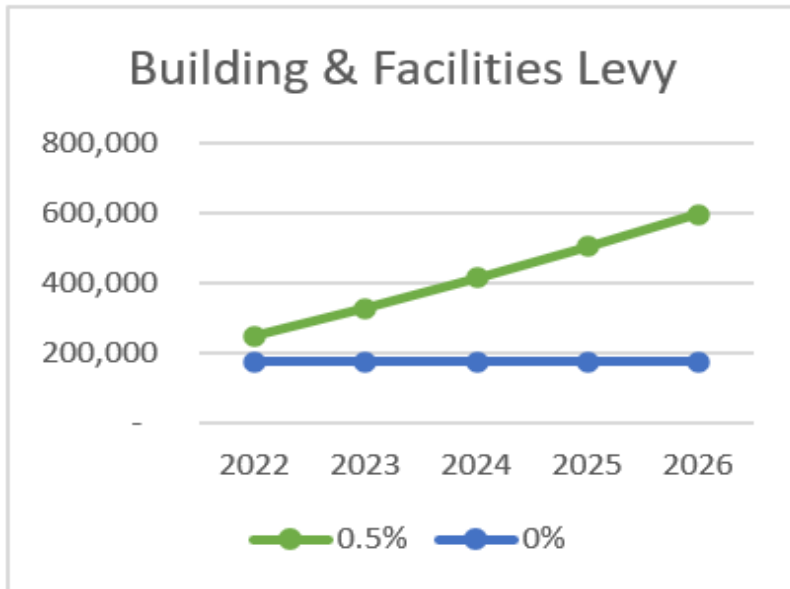


| | |
|--------------------------------------|----------------|
| Total for 5 years with 0.5% increase | \$ 2,396,936 |
| Total for 5 years with 0% increase | \$ 1,177,675 |
| Difference | \$ (1,219,261) |

Reserve balances with proposed capital project costs.

Buildings & Facilities Levy

An annual 0.5% increase in the building and facilities levy will add an estimated additional \$1.2 million to the building and facilities reserve over the next five years.



| | |
|--------------------------------------|----------------|
| Total for 5 years with 0.5% increase | \$ 2,090,436 |
| Total for 5 years with 0% increase | \$ 871,150 |
| Difference | \$ (1,219,286) |

Reserve balances with proposed capital project costs.

2023 – 2026 Capital Forecast

- Projects identified are to be approved in principle only
- Projects identified are funded based on current revenue assumptions
- Subject to annual review and update
- Considerations for future capital projects will be based on priority, available funding and grant opportunities
- Long term planning is recommended to plan for the sustainable and successful future of the Township.

Draft 2022 Capital Budget 2023 – 2026 Capital Forecast



Questions ?

Laura E. Barta, CPA CMA
Director of Finance / Treasurer
lbarta@scugog.ca

