

# 2021 Draft Operating Budget



#### TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY ALL DEPARTMENTS

,	2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)	% Change
Operating Expenditures	16,900,868	19,239,500	20,189,800	950,300	4.94%
Revenues / Recoveries	(5,024,836)	(5,493,700)	(5,491,200)	2,500	0.05%
PIL's & Supplementary	(221,257)	(201,800)	(245,000)	(43,200)	(21.41%)
Tax Revenue	(13,541,204)	(13,544,000)	(13,768,000)	(224,000)	(1.65%)
Net Operating Budget	(1,886,429)	-	685,600	685,600	4.98%

Budget Summary	( <b>)</b> (1)	
Tax and Related Revenues		
Increase in estimated PIL's	(65,000)	
Decrease in estimated Supplementary Taxes	21,800	
Increase in the estimated assessment growth	(224,000)	
		(267,200)
Full Time Wages & Benefits		
Salary / wage rate increase	180,000	
Progression	56,300	
New Parks Attendant hired late 2020	53,300	
New Retiree (1)	4,200	
Statutory payroll costs / benefit premiums	135,600	
		429,400
Part Time (PT) Wages & Statutory Payroll Costs		
Wage rate increase	3,700	
Decrease in Daycamp staff due to one less week of summer vacation	(6,800)	
Decrease in Pool staff due to one less week of summer vacation	(5,100)	
Statutory payroll costs	600	
Total Wages & Benefits		(7,600)
Transfers to Reserves		
3% Roads Levy Reserve	406,335	
0.5% levy directed to Building and Facilities Reserve	67,735	
0.5% levy directed to Vehicle & Equipment Reserve	67,730	
20 15 102		541,800
Roads and Related Expenditure Increases / (Decreases)		
Reduction in contracted grader rental based on prior year actuals	(13,800)	
Increase in unit cost and quantity for asphalt patching material	12,500	
Decrease in Durham Water fees for road sweeping	(6,800)	
Decrease in winter emergency limestone based on prior year actuals	(5,000)	
Increase in unit cost and quantity for Calcium Chloride dust suppressant	16,600	
Decrease in use of rental of vacuum truck	(5,200)	
Increase in catch basins maintenance costs for rebuilds	27,500	
Elimination of radio tower licensing fees	(1,200)	
New fee for Durham Region radio system	5,200	
Increase in Ontario One Call expenses for new development	15,000	
Increase in preventative maintenance for roads, King St. reclamite pilot project	25,000	
3457 SWP 25 75 40		69,800

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Computer software / hardware		
Increase in computer equipment	4,300	
One time purchase of FirePro Software purchased in 2020	(2,400)	
Increase in ESRI Canada - GIS Annual License from the Region	6,200	
Office 365 Backup	2,400	
Adobe License from the Region	2,260	
Bellamy - Seremic - Land Manager Increase	2,600	
Worktech Solutions - Central Square Increase	10,000	
Mobile Device Management	2,000	
Bang the Table	7,600	
eScribe Meeting Management Software	12,520	
Accessibility Software	5,240	
		52,720
Committee Budgets Decrease in Heritage Committee Budget	(200)	
Decrease in EDAC Committee Budget	(6)	
	(1,500)	
Decrease in Tourism Committee Budget	(1,500)	
Decrease in Environmental Committee Budget	(500)	(3,700)
Major Revenues		(0,700)
Remove rental revenue for G1	3,500	
Increase in revenue for Marriage Licences	(2,900)	
Increase in Canada Summer Grant for students	(86,600)	
New burial permit - death registration revenue	(4,400)	
Decrease in bank and investment interest income	125,000	
Increase in penalty and interest revenue	(10,000)	
Increase in mortgage holder notice revenue	(2,800)	
Increase in Misc. income for new tax roll setups and ownership changes	(10,000)	
Increase in burn permit revenue based on increase fee as well as number	(21,500)	
New fire rescue revenue for services on roadways, waterways etc.	(11,000)	
Increase in road occupancy based on prior year actuals	(6,600)	
Increase in site alteration fees based on prior year actuals	(2,000)	
Increase in OMPF Provincial Grant	(1,400)	
Increase in pool admissions and programs	(2,500)	
Decrease in day camp program fees due to one less week in the summer	9,000	
Decrease in projected Planning revenue for 2021 - reduction of applications	93,300	
Increase in committee adjustment fees - increase in minor variation applications	(19,800)	
Reduce Provincial Offenses revenue	2,500	
Decrease in Library Revenues	8,000	
User Fee Changes:		
Minor Hockey - SCRC	(6,200)	
Mojacks	(600)	
Spring & summer rentals	(200)	
Adult Leagues - SCRC	(1,700)	
PP Figure Skating - SCRC	(900)	
Room Rentals	(13,800)	
Private Adult Groups - SCRC	(400)	
Curling Club - BRC	1,100	
Figure Skating - BRC	1,800	
Minor Hockey - BRC	(500)	
Private Groups - BRC	(500)	
Net Increase in Revenues		

#### TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY ALL DEPARTMENTS

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Decrease in contracted grass cutting as staff now providing service (3,000) Decrease in horticulture based on prior year actuals (1,200) Increase in staff training as Region no longer providing free training 1,900 Decrease in cemetery maintenance as staff now providing service (600) Township portion of outdoor ping pong tables to supplement grant 7,800 Increase in equipment - replacement of ball diamond groomer and trailer 9,500 Decrease in equipment - one time purchase of sander (8,000) Decrease in Hydro based on prior years actuals (15,700) One time security installation for museum completed in 2020 (1,500) Decrease in SCRC equipment for washroom fixtures purchased in 2020 (4,000) Decrease in Blackstock Utilities water (1,000) Backflow preventors for community halls as mandated by Region 19,200 Increase in planning and by-law legal fees - animal control legal case 7,000 Increase in clothing by-law - PT By-Law Officer 3,200 Increase in supplies by-law - parking books 1,100 Slight increase in animal shelter operating expenses per Uxbridge estimates 5,800 Difference between PT by-law and costs 2,700 Decrease in IT expenditures for Library (4,000) Decrease in Utility expenses for Library (8,800) Decrease in Insurance for all departments (6,500) Misc. expenses and revenues for all departments (6,500)	Decrease tree program based on prior years actuals	(10,000)
Decrease in contracted grass cutting as staff now providing service (3,000) Decrease in horticulture based on prior year actuals (1,200) Increase in staff training as Region no longer providing free training 1,900 Decrease in cemetery maintenance as staff now providing service (600) Township portion of outdoor ping pong tables to supplement grant 7,800 Increase in equipment - replacement of ball diamond groomer and trailer 9,500 Decrease in equipment - one time purchase of sander (8,000) Decrease in Hydro based on prior years actuals (15,700) One time security installation for museum completed in 2020 (1,500) Decrease in SCRC equipment for washroom fixtures purchased in 2020 (4,000) Decrease in Slackstock Utilities water (1,000) Backflow preventors for community halls as mandated by Region 19,200 Increase in planning and by-law legal fees - animal control legal case 7,000 Increase in supplies by-law - PT By-Law Officer 3,200 Increase in supplies by-law - parking books 1,100 Slight increase in animal shelter operating expenses per Uxbridge estimates 5,800 Difference between PT by-law and costs 2,700 Decrease in IT expenditures for Library (4,000) Decrease in IT expenditures for Library (8,800) Decrease in Itility expenses for Library (4,000) Decrease in Insurance for all departments (6,500) Misc. expenses and revenues for all departments (420)		
Increase in staff training as Region no longer providing free training  Decrease in cemetery maintenance as staff now providing service  Township portion of outdoor ping pong tables to supplement grant  Increase in equipment - replacement of ball diamond groomer and trailer  Decrease in equipment - one time purchase of sander  Decrease in Hydro based on prior years actuals  One time security installation for museum completed in 2020  Decrease in SCRC equipment for washroom fixtures purchased in 2020  Decrease in Blackstock Utilities water  (1,000)  Backflow preventors for community halls as mandated by Region  Increase in planning and by-law legal fees - animal control legal case  Increase in clothing by-law - PT By-Law Officer  Slight increase in animal shelter operating expenses per Uxbridge estimates  Difference between PT by-law and costs  Decrease in IT expenditures for Library  Decrease in Administrative expenses for Library  Decrease in insurance for all departments  (6,500)  Misc. expenses and revenues for all departments  (6,500)	Decrease in contracted grass cutting as staff now providing service	(3,000)
Decrease in cemetery maintenance as staff now providing service Township portion of outdoor ping pong tables to supplement grant Increase in equipment - replacement of ball diamond groomer and trailer Decrease in equipment - one time purchase of sander Decrease in Hydro based on prior years actuals (15,700) Decrease in Hydro based on prior years actuals (15,700) One time security installation for museum completed in 2020 Decrease in SCRC equipment for washroom fixtures purchased in 2020 Decrease in Blackstock Utilities water (1,000) Backflow preventors for community halls as mandated by Region Increase in planning and by-law legal fees - animal control legal case Increase in clothing by-law - PT By-Law Officer Increase in supplies by-law - parking books Increase in supplies by-law - parking books Slight increase in animal shelter operating expenses per Uxbridge estimates Difference between PT by-law and costs Decrease in IT expenditures for Library Decrease in Utility expenses for Library (4,000) Decrease in Administrative expenses for Library Decrease in Isurance for all departments (6,500) Misc. expenses and revenues for all departments (420)	Decrease in horticulture based on prior year actuals	(1,200)
Township portion of outdoor ping pong tables to supplement grant Increase in equipment - replacement of ball diamond groomer and trailer  Decrease in equipment - one time purchase of sander  (8,000) Decrease in Hydro based on prior years actuals (15,700) One time security installation for museum completed in 2020 (1,500) Decrease in SCRC equipment for washroom fixtures purchased in 2020 (4,000) Decrease in Blackstock Utilities water (1,000) Backflow preventors for community halls as mandated by Region Increase in planning and by-law legal fees - animal control legal case Increase in clothing by-law - PT By-Law Officer Increase in supplies by-law - parking books Increase in animal shelter operating expenses per Uxbridge estimates Difference between PT by-law and costs Decrease in IT expenditures for Library Decrease in Administrative expenses for Library Decrease in insurance for all departments (6,500) Misc. expenses and revenues for all departments (420)	Increase in staff training as Region no longer providing free training	1,900
Increase in equipment - replacement of ball diamond groomer and trailer  Decrease in equipment - one time purchase of sander  Decrease in Hydro based on prior years actuals  One time security installation for museum completed in 2020  Decrease in SCRC equipment for washroom fixtures purchased in 2020  Decrease in Blackstock Utilities water  (1,000)  Backflow preventors for community halls as mandated by Region  Increase in planning and by-law legal fees - animal control legal case  Increase in supplies by-law - PT By-Law Officer  Increase in supplies by-law - parking books  Slight increase in animal shelter operating expenses per Uxbridge estimates  Difference between PT by-law and costs  Decrease in IT expenditures for Library  Decrease in Utility expenses for Library  Decrease in Administrative expenses for Library  Decrease in Insurance for all departments  (6,500)  Misc. expenses and revenues for all departments  (420)	Decrease in cemetery maintenance as staff now providing service	(600)
Decrease in equipment - one time purchase of sander  Decrease in Hydro based on prior years actuals  One time security installation for museum completed in 2020  Decrease in SCRC equipment for washroom fixtures purchased in 2020  Decrease in Blackstock Utilities water  (1,000)  Backflow preventors for community halls as mandated by Region  Increase in planning and by-law legal fees - animal control legal case  Increase in clothing by-law - PT By-Law Officer  Increase in supplies by-law - parking books  Increase in animal shelter operating expenses per Uxbridge estimates  Difference between PT by-law and costs  Decrease in IT expenditures for Library  Decrease in Utility expenses for Library  Decrease in Administrative expenses for Library  Decrease in Insurance for all departments  (6,500)  Misc. expenses and revenues for all departments  (420)	Township portion of outdoor ping pong tables to supplement grant	7,800
Decrease in Hydro based on prior years actuals One time security installation for museum completed in 2020 Decrease in SCRC equipment for washroom fixtures purchased in 2020 Decrease in Blackstock Utilities water (1,000) Backflow preventors for community halls as mandated by Region Increase in planning and by-law legal fees - animal control legal case Increase in clothing by-law - PT By-Law Officer Increase in supplies by-law - parking books Slight increase in animal shelter operating expenses per Uxbridge estimates Difference between PT by-law and costs Decrease in IT expenditures for Library Decrease in Utility expenses for Library Decrease in Administrative expenses for Library Decrease in insurance for all departments (6,500) Misc. expenses and revenues for all departments (420)	Increase in equipment - replacement of ball diamond groomer and trailer	9,500
Decrease in Hydro based on prior years actuals One time security installation for museum completed in 2020 Decrease in SCRC equipment for washroom fixtures purchased in 2020 Decrease in Blackstock Utilities water (1,000) Backflow preventors for community halls as mandated by Region Increase in planning and by-law legal fees - animal control legal case Increase in clothing by-law - PT By-Law Officer Increase in supplies by-law - parking books Slight increase in animal shelter operating expenses per Uxbridge estimates Difference between PT by-law and costs Decrease in IT expenditures for Library Decrease in Utility expenses for Library Decrease in Administrative expenses for Library Decrease in insurance for all departments (6,500) Misc. expenses and revenues for all departments (420)	Decrease in equipment - one time purchase of sander	(8,000)
Decrease in SCRC equipment for washroom fixtures purchased in 2020  Decrease in Blackstock Utilities water  Backflow preventors for community halls as mandated by Region Increase in planning and by-law legal fees - animal control legal case Increase in clothing by-law - PT By-Law Officer Increase in supplies by-law - parking books Increase in supplies by-law - parking books Increase in animal shelter operating expenses per Uxbridge estimates Difference between PT by-law and costs Decrease in IT expenditures for Library Decrease in Utility expenses for Library Decrease in Administrative expenses for Library Decrease in insurance for all departments Misc. expenses and revenues for all departments  (4,000)	Decrease in Hydro based on prior years actuals	
Decrease in Blackstock Utilities water (1,000)  Backflow preventors for community halls as mandated by Region 19,200 Increase in planning and by-law legal fees - animal control legal case 7,000 Increase in clothing by-law - PT By-Law Officer 3,200 Increase in supplies by-law - parking books 1,100 Slight increase in animal shelter operating expenses per Uxbridge estimates 5,800 Difference between PT by-law and costs 2,700 Decrease in IT expenditures for Library (4,000) Decrease in Utility expenses for Library (8,800) Decrease in Administrative expenses for Library (4,000) Decrease in insurance for all departments (6,500) Misc. expenses and revenues for all departments (420)	One time security installation for museum completed in 2020	(1,500)
Backflow preventors for community halls as mandated by Region Increase in planning and by-law legal fees - animal control legal case Increase in clothing by-law - PT By-Law Officer Increase in supplies by-law - parking books Increase in supplies by-law - parking books Increase in animal shelter operating expenses per Uxbridge estimates Inference between PT by-law and costs Inference between PT by-law and costs Inference between PT by-law and costs Inference in IT expenditures for Library Increase in Utility expenses for Library Increase in Utility expenses for Library Increase in Administrative expenses for Library Increase in Administrative expenses for Library Increase in Insurance for all departments Insurance for	Decrease in SCRC equipment for washroom fixtures purchased in 2020	(4,000)
Increase in planning and by-law legal fees - animal control legal case Increase in clothing by-law - PT By-Law Officer Increase in supplies by-law - parking books Increase in animal shelter operating expenses per Uxbridge estimates Inference between PT by-law and costs Increase in IT expenditures for Library Increase in Utility expenses for Library Increase in Utility expenses for Library Increase in Administrative expenses for Library Increase in Administrative expenses for Library Increase in insurance for all departments Increase insurance for all departments I	Decrease in Blackstock Utilities water	(1,000)
Increase in clothing by-law - PT By-Law Officer Increase in supplies by-law - parking books Increase in supplies by-law - parking books Increase in animal shelter operating expenses per Uxbridge estimates Increase in animal shelter operating expenses per Uxbridge estimates Increase in animal shelter operating expenses per Uxbridge estimates Increase in It expenditures for Library Increase in It expenditures for Library Increase in Utility expenses for Library Increase in Administrative expenses for Library Increase in Administrative expenses for Library Increase in insurance for all departments Increase insurance for al	Backflow preventors for community halls as mandated by Region	19,200
Increase in supplies by-law - parking books  Slight increase in animal shelter operating expenses per Uxbridge estimates  5,800  Difference between PT by-law and costs  Decrease in IT expenditures for Library  Decrease in Utility expenses for Library  Decrease in Administrative expenses for Library  Decrease in insurance for all departments  Misc. expenses and revenues for all departments  (420)	Increase in planning and by-law legal fees - animal control legal case	7,000
Slight increase in animal shelter operating expenses per Uxbridge estimates  Difference between PT by-law and costs  Decrease in IT expenditures for Library  Decrease in Utility expenses for Library  Decrease in Administrative expenses for Library  Decrease in insurance for all departments  Misc. expenses and revenues for all departments  5,800  (4,000)  (4,000)  (8,800)  (6,500)  (6,500)	Increase in clothing by-law - PT By-Law Officer	3,200
Difference between PT by-law and costs  Decrease in IT expenditures for Library  Decrease in Utility expenses for Library  Decrease in Administrative expenses for Library  Decrease in insurance for all departments  Misc. expenses and revenues for all departments  (4,000)  (6,500)	Increase in supplies by-law - parking books	1,100
Decrease in IT expenditures for Library (4,000)  Decrease in Utility expenses for Library (8,800)  Decrease in Administrative expenses for Library (4,000)  Decrease in insurance for all departments (6,500)  Misc. expenses and revenues for all departments (420)	Slight increase in animal shelter operating expenses per Uxbridge estimates	5,800
Decrease in Utility expenses for Library (8,800)  Decrease in Administrative expenses for Library (4,000)  Decrease in insurance for all departments (6,500)  Misc. expenses and revenues for all departments (420)	Difference between PT by-law and costs	2,700
Decrease in Administrative expenses for Library (4,000)  Decrease in insurance for all departments (6,500)  Misc. expenses and revenues for all departments (420)	Decrease in IT expenditures for Library	(4,000)
Decrease in insurance for all departments (6,500)  Misc. expenses and revenues for all departments (420)	Decrease in Utility expenses for Library	(8,800)
Misc. expenses and revenues for all departments (420)	Decrease in Administrative expenses for Library	(4,000)
4	Decrease in insurance for all departments	(6,500)
(167,520)	Misc. expenses and revenues for all departments	(420)
		(167,520)
Total Major Operating Expenditure Increases / (Decreases)	Total Major Operating Expenditure Increases / (Decreases)	(E.
Net Increase in 2021 Operating Budget 685,600	Net Increase in 2021 Operating Budget	685,600

## 2021 Operating Budget

1 Department Submission	2020	Approved	2021	Budget		Maintain	Service	Budget	Growth		2021
	Estimated	2020	Budget	Increase /	%	Service	Level	Neutral	Related	New /	Budget
	Actuals	Budget	Request	Decrease	Change	Level	Change	Transfers	Change	Other	Request
Mayor & Council	289,697	322,700	327,100	4,400	1.36%	4,400	-	-	8.7	-	327,100
Office of the CAO	562,954	625,400	643,400	18,000	2.88%	17,600	(1,400)	-	:	1,800	643,400
Corporate Services	653,474	875,900	923,200	47,300	5.40%	25,155	15,225	(9,500)	8,290	8,130	923,200
Finance	140,496	250,000	354,100	104,100	41.64%	68,865	53,660	-	(19,950)	1,525	354,100
Fire & Emergency Services	1,612,570	1,760,800	1,792,500	31,700	1.80%	79,695	(24,495)	-		(23,500)	1,792,500
Community Services - Public Works	5,911,408	6,593,800	7,134,300	540,500	8.20%	25,100	19,300	(27,700)	(6,600)	530,400	7,134,300
Community Services - Parks	529,963	646,100	778,300	132,200	20.46%	70,800	(6,600)	47,200		20,800	778,300
Community Services - Rec & Culture	1,233,995	1,160,400	1,107,900	(52,500)	(4.52%)	1,600	(62,400)	-	-	8,300	1,107,900
Development Services	257,278	826,500	945,500	119,000	14.40%	117,045	2,040	(10,000)	4,750	5,165	945,500
Library	684,200	684,200	692,300	8,100	1.18%	8,100	•	-	-	•	692,300
Total Organization	11,876,035	13,745,800	14,698,600	952,800	6.93%	418,360	(4,670)	-	(13,510)	552,620	14,698,600

PIL's & Supplementary	(245,000)
Tax Revenue	(13,768,000)
	685,600 4.98%

# 2021 Operating Budget Summary

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Payroll	7,976,349	8,901,800	9,452,000	550,200	6.18%	403,035	-	44,700	74,800	27,665	9,452,000
Administrative Expenditures	590,119	884,000	814,200	(69,800)	(7.90%)	(1,510)	(77,540)	-	7,850	1,400	814,200
Professional Services	181,879	261,000	274,200	13,200	5.06%	(1,300)	14,500	-	-	-	274,200
Building Maintenance	222,506	333,800	351,900	18,100	5.42%	(590)	(5,860)	3,500		21,050	351,900
Materials	1,687,651	1,760,800	1,811,900	51,100	2.90%	15,800	27,500	-	-	7,800	1,811,900
Contracted Services	224,127	279,800	180,800	(99,000)	(35.38%)	(54,300)	-	(44,700)	-	-	180,800
Vehicles & Equipment	927,999	1,126,700	1,114,300	(12,400)	(1.10%)	(13,900)	-	-	-	1,500	1,114,300
Information Technology	288,687	267,100	351,300	84,200	31.52%	48,910	22,720	-	5,090	7,480	351,300
Repairs & Maintenance	50,946	75,900	76,400	500	0.66%	(1,000)	-	-	1-	1,500	76,400
Insurance	303,016	323,000	316,100	(6,900)	(2.14%)	(6,900)	-	-	-	-	316,100
Utilities	503,989	749,300	703,000	(46,300)	(6.18%)	(46,300)	-	-	-	-	703,000
Committees	3,854	19,100	15,400	(3,700)	(19.37%)	(2,905)	(1,995)	-		1,200	15,400
Rent / Debentures	195,085	195,300	198,400	3,100	1.59%	3,100		-	-	-	198,400
Grants	754,300	760,300	764,900	4,600	0.61%	8,100	-	(3,500)	-	-	764,900
Other Expenditures	38,642	121,600	123,900	2,300	1.89%	(200)	270	2,500	-	-	123,900
Transfers to / from Reserves	2,993,881	3,180,000	3,719,300	539,300	16.96%	-	-	(2,500)	-	541,800	3,719,300
Total Expenditures (Less Payroll)	8,966,681	10,337,700	10,816,000	478,300	4.63%	(52,995)	(20,675)	(44,700)	12,940	583,730	10,816,000
Total Expenditures	16,943,030	19,239,500	20,268,000	1,028,500	5.35%	350,040	(20,675)	•	87,740	611,395	20,268,000
Revenues	(3,195,566)	(3,395,400)	(3,296,000)	99,400	(2.93%)	76,420	102,605	1-1	(23,050)	(56,575)	(3,296,000)
Grants	(1,419,036)	(1,390,200)	(1,479,000)	(88,800)	6.39%	-	(86,600)	-	-	(2,200)	(1,479,000)
User Fees	(452,397)	(708,100)	(716,200)	(8,100)	1.14%	(8,100)	9	-	-	-	(716,200)
Transfers from Reserve	-	-	(78,200)	(78,200)		-	-	-	(78,200)	-	(78,200)
Total Revenues	(5,066,999)	(5,493,700)	(5,569,400)	(75,700)	1.38%	68,320	16,005	-	(101,250)	(58,775)	(5,569,400)
Grand Total	11,876,031	13,745,800	14,698,600	952,800	6.93%	418,360	(4,670)		(13,510)	552,620	14,698,600

PIL's & Supplementary	(245,000)
Tax Revenue	(13,768,000)
	685,600 4.98%

(245,000) (13,768,000) 685,600

# TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY MAYOR & COUNCIL

	2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
Operating Expenditures	289,822	322,700	327,100	4,400
Revenues / Recoveries	(125)			130
Net Operating Budget	289,697	322,700	327,100	4,400

Salary / wage rate increase Statutory payroll costs / benefit premiums 3,900 600

4,500

Other Expenditures / Revenues

Decrease in Insurance

(100)

(100)

Net Increase in Mayor & Council 2021 Operating Budget

4,400

# 2021 Operating Summary

Department: Mayor & Council

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
MAYOR & COUNCIL			本が、	11111							A THE A MOTEL & C
Payroll	283,843	289,700	294,200	4,500	1.55%	4,500					294,200
Administrative Expenditures	1,800	26,700	26,700								26,700
Professional Services	1,994	3,000	3,000								3,000
Information Technology	1,503	1,900	1,900								1,900
Insurance	682	1,400	1,300	(100)	(7.14%)	(100)					1,300
Total Expenditures (Less Payroll)	5,979	33,000	32,900	(100)	(0.30%)	(100)					32,900
Total Expenditures	289,822	322,700	327,100	4,400	1.36%	4,400					327,100
Revenues	(125)	a diplomati			The state of the s						
Total Revenues	(125)	department of the second									
Grand Total	289,697	322,700	327,100	4,400	1.36%	4,400					327,100

## 2021 Operating Budget

Department: Mayor & Council

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
MAYOR & COUNCIL	-		2								7 (1) (c)
COUNCIL					25						
Payroll	283,843	289,700	294,200	4,500	1.55%	4,500	-	-			294,200
Administrative Expenditures	1,253	22,700	22,700			-	-	-	-	-	22,700
Professional Services	1,994	3,000	3,000			-	-	-		-	3,000
Information Technology	1,503	1,900	1,900			-	-	-	-	-	1,900
Insurance	682	1,400	1,300	(100)	(7.14%)	(100)	-	-	-	-	1,300
Total Expenditures (Less Payroll)	5,432	29,000	28,900	(100)	(0.34%)	(100)		-	-	-	28,900
Total Expenditures	289,275	318,700	323,100	4,400	1.38%	4,400	-	-	-	-	323,100
	-	-	-	-	-	- 1	-	-	-		-
Revenues	(125)	-		-		-	11 55 5( <del>=</del> )	-	-	-	
Total Revenues	(125)		MORRINA	*- *-		-			-		-
TOTAL COUNCIL	289,150	318,700	323,100	4,400	1.38%	4,400	_	-	-		323,100
MAYOR			Tal		371	-					
Administrative Expenditures	547	4,000	4,000	-	1	-	·*	-	-		4,000
Total Expenditures (Less Payroll)	547	4,000	4,000	-	200	-		-	-	-	4,000
Total Expenditures	547	4,000	4,000	· .	1 1 2	-		-	-	•	4,000
<b>D</b> Internation			2								
Revenues	-										
Total Revenues				- !				-	-	-	
TOTAL MAYOR	547	4,000	4,000				-	-	-	-	4,000
TOTAL MAYOR & COUNCIL	289,697	322,700	327,100	4,400	1.36%	4,400		-	-		327,100

# TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY OFFICE OF THE CAO & HUMAN RESOURCES

2020

2021

Increase /

	Actuals	Budget	Budget	(Decrease)
ting Expenditures	562,954	625,400	643,400	18,000
ues / Recoveries				. e
perating Budget	562,954	625,400	643,400	18,000
perating Budget	562,954	625,400	643,400	

2020

#### **Budget Summary**

# Full Time Wages & Benefits

Salary / wage rate increase 5,700
Progressions 5,400
Statutory payroll costs / benefit premiums 7,600

18,700

1,800

#### Other Expenditures / Revenues

Masters of Certificate in Municipal Admin completed in 2020 cost not needed for 2021 (2,500)

(700)

Net Increase in Office of the CAO & HR 2021 Operating Budget

Increase in First Aid training for staff that was missed in 2020

18,000

# 2021 Operating Budget

Department: Office of the CAO

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
OFFICE OF THE CAO			The second second		111111111111111111111111111111111111111						
Payroll	428,719	412,000	430,700	18,700	4.54%	18,700	-	-	-		430,700
Administrative Expenditures	16,456	45,900	45,200	(700)	(1.53%)	(1,100)	(1,400)	-	-	1,800	45,200
Professional Services	63,979	69,000	69,000	17 22		-	-	-	-	-	69,000
Grants	4,000	4,000	4,000		L. VE	-	-	-	-		4,000
Transfers to / from Reserves	49,800	94,500	94,500		7		-	-	-		94,500
Total Expenditures (Less Payroll)	134,235	213,400	212,700	(700)	(0.33%)	(1,100)	(1,400)	-	-	1,800	212,700
Total Expenditures	562,954	625,400	643,400	18,000	2.88%	17,600	(1,400)	-	-	1,800	643,400
9	-		teller.	-		8.8		-	-		3-
Total Revenues		-	12.			-	-			-	
			PARTE Y								9107
TOTAL OFFICE OF THE CAO	562,954	625,400	643,400	18,000	2.88%	17,600	(1,400)	•	-	1,800	643,400

# TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY CORPORATE SERVICES

2021

**Budget** 

Increase /

(Decrease)

2020

Budget

2020 Estimated

Actuals

	71010010									
Operating Expenditures	1,125,888	1,325,300	1,404,900	79,600						
Revenues / Recoveries	(472,414)	(449,400)	(481,700)	(32,300)						
Net Operating Budget	653,474	875,900	923,200	47,300						
Budget Summary	*				,					
Full Time Wages & Benefit	S									
Salary / wage rate increas	se				8,800					
Progressions					16,000					
Statutory payroll costs / b	Statutory payroll costs / benefit premiums									
						32,800				
Budget Neutral Expenditur										
Transfer of Christmas Tre					(2,500)					
Budget neutral transfer of					16,000					
Transfer from Grant - OM	IPF Public Wor	ks correction of	of allocation		(23,000)	/a =aa:				
0iu						(9,500)				
Committee Budgets	mmittae Dudge				(000)	÷				
Decrease in Heritage Cor Decrease in EDAC Comm	-	L		**	(200)					
Decrease in Tourism Con		ž.			(1,500) (1,500)					
Decrease in Environment	and the first property of the second file				(500)					
Decrease III Environment	ai Committee L	Judget		,	(300)	(3,700)				
Computer software / hardy	vare					(0,700)				
Increase in computer equ					4,300					
One time purchase of Fire		purchased in 2	2020		(2,400)					
Increase in ESRI Canada	and a state of the state of the				6,200					
Office 365 Backup					2,400					
Adobe License from the F	Region				2,260					
Bellamy - Seremic - Land	Manager Incre	ease			2,600					
Worktech Solutions - Cer	record and recognitions are record	crease			10,000					
Mobile Device Manageme	ent				2,000					
Bang the Table					7,600					
eScribe Meeting Manage	ment Software			- 3	12,520					
Accessibility Software					5,240_	E0 305				
						52,720				

# TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY CORPORATE SERVICES

Other Expenditures / Revenues	ę
Eliminate cost of Christmas Tree lighting sent to BIA Parks will take on this task	(5,000)
Remove rental revenue for G1	3,500
Decrease in advertising expense	(1,300)
Decrease in postage and shipping expense	(3,000)
Decrease in office supplies based prior year actuals	(5,400)
Decrease in conferences and seminars expense	(2,000)
Increase in revenue for Marriage Licences	(2,900)
Increase in Canada Summer Grant for students	(4,700)
Increase in election expense	5,000
Decrease in repairs and maintenance - building expense	(7,500)
Increase in Debenture principle	3,300
New burial permit - death registration revenue	(4,400)
Decrease in insurance expense	(2,100)
Misc. expenses and revenues	1,480
es ·	(25,020)
Net Increase in Corporate Services 2021 Operating Budget	47,300

# 2021 Operating Budget

Department: Corporate Services

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
CORPORATE SERVICES			The Administration		4						
Payroll	630,106	646,300	679,100	32,800	5.08%	32,800	-	-	-	-	679,100
Administrative Expenditures	49,304	64,900	53,800	(11,100)	(17.10%)	(10,300)	(800)		-	×	53,800
Professional Services	25,043	36,000	34,700	(1,300)	(3.61%)	(1,300)		-	-	=	34,700
Building Maintenance	1,213	800	1,600	800	100.00%	550		1-	-	250	1,600
Materials	29,655	36,800	29,300	(7,500)	(20.38%)	(7,500)		-	-	-	29,300
Information Technology	159,246	132,800	203,900	71,100	53.54%	20,110	22,720	16,000	4,790	7,480	203,900
Insurance	102,580	103,300	101,200	(2,100)	(2.03%)	(2,100)		-	-	-	101,200
Utilities			otoler To					-	-	~	
Committees	3,854	19,100	15,400	(3,700)	(19.37%)	(2,905)	(1,995)	-	-	1,200	15,400
Rent / Debentures	53,232	53,300	56,400	3,100	5.82%	3,100		-	-	¥.	56,400
Grants	39,500	45,500	45,500				-	- [	-	*	45,500
Transfers to / from Reserves	32,155	186,500	184,000	(2,500)	(1.34%)		1	(2,500)	-	-	184,000
Total Expenditures (Less Payroll)	495,782	679,000	725,800	46,800	6.89%	(345)	19,925	13,500	4,790	8,930	725,800
Total Expenditures	1,125,888	1,325,300	1,404,900	79,600	6.01%	32,455	19,925	13,500	4,790	8,930	1,404,900
	-	•	人及國際計劃	-		-	-	-	-	-	
Revenues	(19,102)	(17,600)	(21,400)	(3,800)	21.59%	(7,300)	-	-	3,500	-	(21,400)
Grants	(453,312)	(431,800)	(460,300)	(28,500)	6.60%		(4,700)	(23,000)	-	(800)	(460,300)
Total Revenues	(472,414)	(431,800)	(481,700)	(49,900)	7.19%	(7,300)	(4,700)	(23,000)	3,500	(800)	(464,100)
TOTAL CORPORATE SERVICES	653,474	893,500	923,200	29,700	3.32%	25,155	15,225	(9,500)	8,290	8,130	940,800

# TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY FINANCE

2021

Budget

Increase /

(Decrease)

2020

Budget

2020

**Estimated** 

	Actuals	Buuget	Buuget	(Decrease)							
Operating Expenditures	1,864,874	2,121,300	2,125,300	4,000							
Revenues / Recoveries	(1,724,378)	(1,871,300)	(1,771,200)	100,100							
Net Operating Budget	140,496	250,000	354,100	104,100							
Budget Summary											
Progression	Salary / wage rate increase Progression Statutory payroll costs / benefit premiums										
Other Expenditures / Rever	nues					70,600					
Decrease in bank and inv	estment interest	income		9	125,000						
Increase in penalty and in	terest revenue				(10,000)						
Increase in mortgage hold	der notice revenu	ie			(2,800)						
Increase in Canada Sumr	mer Grant for stu	idents			(1,600)						
Increase in consulting fee	s for automated	bank import for	r tax payments		7,500						
Decrease in minutes of se	ettlement				(55,000)						
Decrease of bank and sen	rvice charges ba	sed on prior ye	ars actuals		(14,300)	×					
Decrease in armoured ca	(5,900)										
Increase in Misc. income	(10,000)										
Misc. expenditures and re	600	33,500									
Net Decrease in Fina	nce 2021 Opera	ating Budget				104,100					
		9			_	,					

## 2021 Operating Budget

Department: Finance

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
FINANCE						and the state of t			-		
Payroll	717,867	843,300	913,900	70,600	8.37%	70,600	-	-	-	-	913,900
Administrative Expenditures	130,883	260,500	186,400	(74,100)	(28.45%)	1,140	(76,340)	-	-	1,100	186,400
Professional Services	57,705	57,500	65,000	7,500	13.04%		7,500	-	-	- 1	65,000
Transfers to / from Reserves	958,419	960,000	960,000					-	-	- 1	960,000
Total Expenditures (Less Payroll)	1,147,007	1,278,000	1,211,400	(66,600)	(5.21%)	1,140	(68,840)	-	-	1,100	1,211,400
Total Expenditures	1,864,874	2,121,300	2,125,300	4,000	0.19%	71,740	(68,840)	-	-	1,100	2,125,300
Revenues	(1,724,378)	(1,869,800)	(1,768,100)	101,700	(544.00%)	(2,875)	124,100	-	(19,950)	425	(1,768,100)
Grants		(1,500)	(3,100)	(1,600)	106.67%		(1,600)	İ	-		(3,100)
Total Revenues	(1,724,378)	(1,871,300)	(1,771,200)	100,100	(5.35%)	(2,875)	122,500		(19,950)	425	(1,771,200)
Total Finance	140,496	250,000	354,100	104,100	41.64%	68,865	53,660		(19,950)	1,525	354,100

# TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY FIRE & EMERGENCY SERVICES

(d) "	Actuals
Operating Expenditures	1,738,946
Revenues / Recoveries	(126,376
Net Operating Budget	1.612.570

2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
1,738,946	1,861,500	1,925,700	64,200
(126,376)	(100,700)	(133,200)	(32,500)
1,612,570	1,760,800	1,792,500	31,700

Budget Summary		
Full Time Wages & Benefits		
Salary / wage rate increase	7,000	
Progression	12,000	: 9
Statutory payroll costs / benefit premiums	20,700	8
		39,700
Part Time (PT) Wages & Statutory Payroll Costs		
Salary / wage rate increase	3,700	
Statutory payroll costs	600	
Others Francisches / Bernande		4,300
Other Expenditures / Revenues	05.000	
Increase in alerting costs from City of Oshawa	25,000	
Decrease in repairs & maint - building for snow plowing now done internally	(4,000)	
Increase in burn permit revenue based on increase fee as well as number	(21,500)	
New fire rescue revenue for services on roadways, waterways etc.	(11,000)	
Decrease in insurance based on prior years amounts	(500)	
Misc. expenditures and revenues	(300)	
	*	(12,300)
Net Decrease in Fire & Emergency 2021 Operating Budget	_	31,700

# 2021 Operating Summary

Department: Fire & Emergency Services

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
FIRE & EMERGENCY SERVICES											
Payroll	1,349,137	1,459,700	1,503,700	44,000	3.01%	44,000	-	-			1,503,700
Administrative Expenditures	113,687	99,600	99,100	(500)	(0.50%)		1,000	-	x-	(1,500)	99,100
Professional Services		1,000	1,000				-	-	-		1,000
Building Maintenance	16,426	23,100	19,100	(4,000)	(17.32%)		(4,000)	-	-	•	19,100
Materials	61,276	76,200	76,200				-	-	-	-	76,200
Contracted Services	2,131	1,700	1,900	200	11.76%	200	-	-	-	-	1,900
Vehicles & Equipment	127,088	125,000	125,000			2,000		-	-	(2,000)	125,000
Information Technology	35,186	36,600	61,600	25,000	68.31%	25,000	-	-	-	-	61,600
Insurance	12,924	13,500	13,000	(500)	(3.70%)	(500)	-	-	-	-	13,000
Utilities	21,093	25,100	25,100				-		-	-	25,100
Total Expenditures (Less Payroll)	389,811	401,800	422,000	20,200	5.03%	26,700	(3,000)	-	-	(3,500)	422,000
Total Expenditures	1,738,948	1,861,500	1,925,700	64,200	3.45%	70,700	(3,000)	-	-	(3,500)	1,925,700
		-		- 1		-	8 E	3		-	- P
Revenues	(98,979)	(85,500)	(118,000)	(32,500)	38.01%	8,995	(21,495)	-	-	(20,000)	(118,000)
Grants	(27,397)	(15,200)	(15,200)	- 1		-		-	-	-	(15,200)
Total Revenues	(126,376)	(100,700)	(133,200)	(32,500)	32.27%	8,995	(21,495)	-	-	(20,000)	(133,200)
		-	<b>外侧外</b> (4)	i			i i				
Grand Total	1,612,572	1,760,800	1,792,500	31,700	1.80%	79,695	-24,495			-23,500	1,792,500

#### 2021 Operating Budget

Department: Fire & Emergency Services

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
FIRE & EMERGENCY SERVICES											
FIRE DEPARTMENT											
Payroll	800,133	839,800	884,300	44,500	5.30%	44,500				-	884,300
Administrative Expenditures	113,687	99,600	99,100	(500)	(0.50%)		1,000	-		(1,500)	99,100
Professional Services		1,000	1,000				-	-		-	1,000
Building Maintenance	16,426	23,100	19,100	(4,000)	(17.32%)		(4,000)	-	-	- 1	19,100
Materials	61,276	76,200	76,200				-	-	-	- 1	76,200
Contracted Services	2,131	1,700	1,900	200	11.76%	200	-		-	- 1	1,900
Vehicles & Equipment	127,088	125,000	125,000			2,000	-		> <del>-</del> ≥	(2,000)	125,000
Information Technology	35,186	36,600	61,600	25,000	68.31%	25,000	-	-	90	- 1	61,600
Insurance	12,924	13,500	13,000	(500)	(3.70%)	(500)	-		. <del></del>	-	13,000
Utilities	21,093	25,100	25,100					-		-	25,100
Total Expenditures (Less Payroll)	389,811	401,800	422,000	20,200	5.03%	26,700	(3,000)	-	-	(3,500)	422,000
Total Expenditures	1,189,944	1,241,600	1,306,300	64,700	5.21%	71,200	(3,000)		-	(3,500)	1,306,300
	-			-			-			- 1	
Revenues	(98,979)	(85,500)	(118,000)	(32,500)	38.01%	8,995	(21,495)	-	-	(20,000)	(118,000
Grants	(27,397)	(15,200)	(15,200)	- 1		-	-	-	-	- 50	(15,200
Total Revenues	(126,376)	(100,700)	(133,200)	(32,500)		8,995	(21,495)	- 1	-	(20,000)	(133,200
	1,063,568	(100,700) 1,140,900	1,173,100	32,200	2.82%	80,195	(24,495)			(23,500)	1,173,100
										1000	
FIRE DEPARTMENT VOLUNTEER											
Payroll	549,002	619,900	619,400	(500)	(0.08%)	(500)	-	-		- 200	619,400
Total Expenditures (Less Payroll)										- 8	
Total Expenditures	549,002	619,900	619,400	(500)	(0.08%)	(500)				- 1	619,400
	-	-	-			-	-	-	-	- W	100
Total Revenues		-	State of the state	-						- 0	and the second
TOTAL FIRE DEPARTMENT VOLUNTEER	549,002	619,900	619,400	(500)	(0.08%)	(500)	-		-	-	619,400
TOTAL FIRE & EMERGENCY SERVICES	1,612,570	1,760,800	1,792,500	31,700	1.80%	79,695	(24,495)			(23,500)	1,792,500

# TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY COMMUNITY SERVICES - PUBLIC WORKS

Operating Expenditure Revenues / Recoverie Net Operating Budget	es
Revenues / Recoverie	s
Net Operating Budget	

2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
6,905,787	7,544,700	8,080,400	535,700
(994,379)	(950,900)	(946,100)	4,800
5,911,408	6,593,800	7,134,300	540,500

Budget Summary			- 3
Full Time Wages & Benefits			
Salary / wage rate increase		55,800	
Statutory payroll costs / benefit premiums	_	27,000	
			82,800
Budget Neutral		(0.000)	
Budget neutral transfer of license cost to Corporate Services  Budget neutral transfer from Grant - OMPF Public Works correction of allocation		(6,000)	
Budget neutral transfer from Grant - OMPF Public Works correction of allocation  Budget neutral transfer of contracted snowplow to parks		23,000 (44,700)	
Budget field at transfer of contracted showplow to parks	-	(44,700)	(27,700)
Other Expenditures / Revenues			(27,700)
Capital Transfers			
3% Roads Levy Reserve		406,335	
0.5% levy directed to Building and Facilities Reserve		67,735	
0.5% levy directed to Vehicle & Equipment Reserve	_	67,730	
			541,800
Roads and Related Expenditure Increases / (Decreases)	(40.000)		
Reduction in contracted grader rental based on prior year actuals	(13,800)		
Increase in unit cost and quantity for asphalt patching material	12,500		
Decrease in Durham Water fees for road sweeping	(6,800)		
Decrease in winter emergency limestone based on prior year actuals	(5,000)		
Increase in unit cost and quantity for Calcium Chloride dust suppressant	16,600		
Decrease in use of rental of vacuum truck	(5,200)		
Increase in catch basins maintenance costs for rebuilds	27,500		
Elimination of radio tower licensing fees	(1,200)		
New fee for Durham Region radio system	5,200		9
Increase in Ontario One Call expenses for new development	15,000		
Increase in preventative maintenance for roads, King St. reclamite pilot project	25,000		
		69,800	

# TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY COMMUNITY SERVICES - PUBLIC WORKS

Decrease in Insurance premiums	(2,700)		
Cost savings using seasonal staff instead of contracted parking lot plowing	(55,300)		
Partial savings for streetlight hydro costs based on LED lights	(30,000)		¥
Decrease tree program based on prior years actuals	(10,000)		3
One time trailer purchased in 2020	(10,000)	(108,000)	
Revenues / Grants			
Increase in road occupancy based on prior year actuals	(6,600)		
Increase in site alteration fees based on prior year actuals	(2,000)		
Increase in OMPF Provincial Grant	(1,400)		
Increase in Canada Summer Grant for students	(8,200)		
	o <u>-</u>	(18,200)	
34 · · · · · · · · · · · · · · · · · · ·		×	(56,400)
Net Increase in Community Service - Public Works 2021 Operating Budge	et		540,500

## 2021 Operating Summary

Department: Community Services - Public Works

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Community Services - Public Works			The Real Property lies								
Payroll	2,097,874	2,326,700	2,409,500	82,800	3.56%	82,800	-	-	-		2,409,500
Administrative Expenditures	51,415	61,200	61,200	-		-	-	-	-		61,200
Professional Services	3,419	17,000	17,000	-		-	-	-	-	-	17,000
Building Maintenance	672	600	600	-		-		-	-	-	600
Materials	1,573,291	1,604,500	1,655,300	50,800	3.17%	23,300	27,500	-	-	-	1,655,300
Contracted Services	119,933	164,000	69,000	(95,000)	(57.93%)	(50,300)	-	(44,700)	-		69,000
Vehicles & Equipment	691,860	845,000	835,000	(10,000)	(1.18%)	-		-	-	(10,000)	835,000
Information Technology	62,656	63,500	61,500	(2,000)	(3.15%)	4,000	*	(6,000)	-	-	61,500
Repairs & Maintenance	38,304	38,500	38,500	-		-	-	-	-		38,500
Insurance	96,933	113,700	111,000	(2,700)	(2.37%)	(2,700)	-		-	-	111,000
Utilities	108,023	227,300	197,300	(30,000)	(13.20%)	(30,000)	2		-	-	197,300
Rent / Debentures	141,853	142,000	142,000	-		-	8	-	-	-	142,000
Other Expenditures	21,818	51,700	51,700	-		-		-	-		51,700
Transfers to / from Reserves	1,897,730	1,889,000	2,430,800	541,800	28.68%	-	-	-	-	541,800	2,430,800
Total Expenditures (Less Payroll)	4,807,907	5,218,000	5,670,900	452,900	8.68%	(55,700)	27,500	(50,700)	-	531,800	5,670,900
Total Expenditures	6,905,781	7,544,700	8,080,400	535,700	7.10%	27,100	27,500	(50,700)	- 1	531,800	8,080,400
		-	N/SPATON		- 1	-	-	-	-	-	
Revenues	(83,099)	(95,000)	(103,600)	(8,600)	9.05%	(2,000)	-	-	(6,600)	_	(103,600)
Grants	(911,280)	(855,900)	(842,500)	13,400	(1.57%)	-	(8,200)	23,000	-	(1,400)	(842,500)
Total Revenues	(994,379)	(950,900)	(946,100)	4,800	(0.50%)	(2,000)	(8,200)	23,000	(6,600)	(1,400)	(946,100)
Grand Total	5,911,402	6,593,800	7,134,300	540,500	8.20%	25,100	19,300	(27,700)	(6,600)	530,400	7,134,300

#### 2021 Operating Budget

Department: Community Services - Public Works

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
COMMUNITY SERVICES - PUBLIC WORKS			18 70 25		21.0						
					1 2 10						
CROSSING GUARDS											14.00
Payroll	78,722	119,600	119,900	300	0.25%	300			-		119,900
Administrative Expenditures	1,358	1,300	1,300			1		i i			1,300
Total Expenditures (Less Payroll)	1,358	1,300	1,300								1,300
Total Expenditures	80,080	120,900	121,200	300	0.25%	300					121,200
	- 1		The second			- 1		- 1	-		e de la companya de l
Total Revenues			Property.								
											100
TOTAL CROSSING GUARDS	80,080	120,900	121,200	300	0.25%	300		-	- 1		121,200
			Charles and the second								AC - Year
PLOWING	j		1.2.2.4								
Payroll	212,078	277,400	266,300	(11,100)	(4.00%)	9,100	:-	(20,200)	-	-	266,300
Materials	890	20,000	6,200	(13,800)	(69.00%)	(13,800)					6,200
Contracted Services	4,101	24,000	24,000		3.1						24,000
Total Expenditures (Less Payroll)	4,991	44,000	30,200	(13,800)	(31.36%)	(13,800)		-	-		30,200
Total Expenditures	217,069	321,400	296,500	(24,900)	(7.75%)	(4,700)		(20,200)	-		296,500
	-	-	10000	-		-		-	-		
Total Revenues		•									MATERIAL
				-							
TOTAL PLOWING	217,069	321,400	296,500	(24,900)	(7.75%)	(4,700)		(20,200)			296,500
				į	3,						
SANDING / SALTING			\$ 3.XX			- 1					
Materials	390,279	395,400	395,400								395,400
Total Expenditures (Less Payroll)	390,279	395,400	395,400								395,400
Total Expenditures	390,279	395,400	395,400								395,400
	-		13 (13 (13 (13 (13 (13 (13 (13 (13 (13 (	-				-		1903	602 - 08 a.
Total Revenues			THE STATE OF SHIP								
TOTAL SANDING / SALTING	390,279	395,400	395,400	•		-		-	-	•	395,400
CULVERT THAWING											

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Payroll	(12)	14,800	14,100	(700)	(4.73%)	400		(1,100)	1.07		14,100
Materials		2,000	2,000				-	-		-	2,000
Total Expenditures (Less Payroll)	-	2,000	2,000			-	-	-	1987	-	2,000
Total Expenditures	(12)	16,800	16,100	(700)	(4.17%)	400	-	(1,100)	•	<u>.</u>	16,100
	-					-	-			-	marghan 2
Total Revenues		•	-	-	1 1	•		-			William .
TOTAL CULTVERT THAWING	(12)	16,800	16,100	(700)	(4.17%)	400		(1,100)	•	<u> </u>	16,100
PATCHING	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			17							A WAY
Payroll	146,315	161,000	148,000	(13,000)	(8.07%)	(3,000)	-	(10,000)	~		148,000
Materials	147,447	108,300	120,800	12,500	11.54%	12,500			96		120,800
Vehicles & Equipment	34,381	60,000	60,000	-							60,000
Total Expenditures (Less Payroll)	181,828	168,300	180,800	12,500	7.43%	12,500		-	-		180,800
Total Expenditures	328,143	329,300	328,800	(500)	(0.15%)	9,500		(10,000)	-	-	328,800
	-	-	A STATE OF S			-	-	-			and the same
Total Revenues		•	No. 1 192	- 1		-	-		-	-	- 1
TOTAL PATCHING	328,143	329,300	328,800	(500)	(0.15%)	9,500	_ •	(10,000)	-	-	328,800
SWEEPING											
Payroli	24,696	29,600	28,300	(1,300)	(4.39%)	800		(2,100)	-	_	28,300
Materials	66,403	74,600	67,800	(6,800)	(9.12%)	(6,800)	-	-	-		67,800
Total Expenditures (Less Payroll)	66,403	74,600	67,800	(6,800)	(9.12%)	(6,800)	-		-	-	67,800
Total Expenditures	91,099	104,200	96,100	(8,100)	(7.77%)	(6,000)	-	(2,100)	- 1	-	96,100
P_02-14_2000000000000000000000000000000000000	- [	( <b>*</b> )		-	1	-	(*	3-3	-		· · · · · ·
Total Revenues TOTAL SWEEPING	91,099	104,200	96,100	(8,100)	(7.77%)	(6,000)	-	(2,100)	- :		96,100
				(0,100)		(0,000)		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
SHOULDER									4		
Payroll	1,963			-	İ	-		•	-	0.00	•
Materials	3,704	10,000	10,000	-	1	- 1	-		-		10,000
Total Expenditures (Less Payroll)	3,704	10,000	10,000	-		-	:=:		-		10,000
Total Expenditures	5,667	10,000	10,000	-	Lord .	-	-		-		10,000
	•		1.444	-	12	-		-	-	-	47.00
Total Revenues		-	_	-	R _ U1	-	8348	-	-	5€7	
TOTAL SHOULDER	5,667	10,000	10,000	•		-		-	-		10,000

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
GRADING											
Payroll	69,158	149,300	146,000	(3,300)	(2.21%)	8,400	-	(11,700)			146,000
Materials	20,399	25,000	26,300	1,300	5.20%	(5,000)	-	6,300		-	26,300
Total Expenditures (Less Payroll)	20,399	25,000	26,300	1,300	5.20%	(5,000)	-	6,300	79-2	-	26,300
Total Expenditures	89,557	174,300	172,300	(2,000)	(1.15%)	3,400	-	(5,400)		-	172,30
	-		-0.	-		-	-	-			-
Total Revenues			+ 1	-		-	-	-	-	-	
TOTAL GRADING	89,557	174,300	172,300	(2,000)	(1.15%)	3,400		(5,400)		-	172,300
DUST LAYER											
Payroll	21,834	27,200	26,500	(700)	(2.57%)	1,400	-	(2,100)	-	-	26,500
Materials	209,919	217,300	233,900	16,600	7.64%	16,600	-	1.50			233,900
Total Expenditures (Less Payroll)	209,919	217,300	233,900	16,600	7.64%	16,600				-	233,900
Total Expenditures	231,753	244,500	260,400	15,900	6.50%	18,000	-	(2,100)	-		260,400
	-		Direct Control of the	-	-	-		-	-	-	
Total Revenues	-	-	ent and	-		-	-		-		-
TOTAL DUST LAYER	231,753	244,500	260,400	15,900	6.50%	18,000	-	(2,100)		-	260,400
GRAVEL RESURFACE				-							
Payroll	25,103	27,200	26,400	(800)	(2.94%)	1,300		(2,100)	-		26,400
Materials	71,166	72,500	66,200	(6,300)	(8.69%)	-		(6,300)	-		66,200
Total Expenditures (Less Payroll)	71,166	72,500	66,200	(6,300)	(8.69%)	- 1		(6,300)	-	-	66,200
Total Expenditures	96,269	99,700	92,600	(7,100)	(7.12%)	1,300		(8,400)	-	•	92,600
		-	- 2	1 - 1	i	-	-	- 2	-	0.00	3
Total Revenues	-			-		-			-	-	
TOTAL GRAVEL RESURFACING	96,269	99,700	92,600	(7,100)	(7.12%)	1,300		(8,400)		-	92,600
MOWING					il et						
Payroll	11,211	14,800	14,100	(700)	(4.73%)	400		(1,100)	-	88	14,100
Materials	-	15,500	15,500			-		-	-		15,500
Total Expenditures (Less Payroll)	-	15,500	15,500			-	828		-	(S <b>2</b> )	15,500
Total Expenditures	11,211	30,300	29,600	(700)	(2.31%)	400	•	(1,100)			29,600
	-			- 1				-	-	170	2 3 3
Total Revenues	- 1					-	4				

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
TOTAL MOWING	11,211	30,300	29,600	(700)	(2.31%)	400	2	(1,100)	-	•	29,600
STREAM AND CREEK				115 2 2							
Materials	5,760	3,800	3,800			_					3,800
Total Expenditures (Less Payroll)	5,760	3,800	3,800	-		_		_	_		3,800
Total Expenditures	5,760	3,800	3,800				:000	- 1	-	-	3,800
	-			- 1				-			100000
Total Revenues	ì - l			-			-		-	-	
TOTAL STREAN AND CREEK	5,760	3,800	3,800	_ 10=		-		-	-	-	3,800
BRUSHING											Parity Mark
Payroll	36,993	29,600	28,300	(1,300)	(4.39%)	800	343	(2,100)		-	28,300
Materials	96,435	105,900	105,900	-	2.11	-	290	-	-		105,900
Total Expenditures (Less Payroll)	96,435	105,900	105,900	-		-	•	- 1	-	-	105,900
Total Expenditures	133,428	135,500	134,200	(1,300)	(0.96%)	800		(2,100)	-		134,200
	- 1	-	A HELPHANISH ON PROPERTY	-		-	100	-		-	
Total Revenues	-	-	1.50	-				-	-		
TOTAL BRUSHING	133,428	135,500	134,200	(1,300)	(0.96%)	800	•	(2,100)		-	134,200
WINTER CONTROL - STANDBY											
Payroll	129,415	93,600	114,400	20,800	22.22%	27,200	47	(6,400)			114,400
Total Expenditures (Less Payroll)		-		-		- 1		(0,100)	_	_	
Total Expenditures	129,415	93,600	114,400	20,800	22.22%	27,200		(6,400)	-		114,400
	-		Manager on the second	- 1		-	-	-	-		AND SE
Total Revenues		_				-				_	
TOTAL WINTER CONTROL - STANDBY	129,415	93,600	114,400	20,800	22.22%	27,200		(6,400)			114,400
DITCHING				Ì							
Payroll	99,891	145,500	139,700	(5,800)	(3.99%)	4,800		(10,600)	220		139,700
Materials							-	(10,000)		Ī	
Total Expenditures (Less Payroll)	62,367 62,367	53,700 53,700	48,500 48,500	(5,200) (5,200)	(9.68%) (9.68%)	(5,200) (5,200)	2			_	48,500 48,500
Total Expenditures	162,258	199,200	188,200	(11,000)	(5.52%)	(400)		(10,600)			188,200
	102,238	.33,200		(11,000)	(5.52 /6)	(400)		(10,000)			100,200
Total Revenues		-	e Children	- 1				- 1			
TOTAL DITCHING	162,258	199,200	188,200	(11,000)	(5.52%)	(400)	- 1	(10,600)	-:		188,200

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
LITTER PICKUP											ent (
Payroll	6,781	14,800	14,100	(700)	(4.73%)	400		(1,100)	-		14,100
Materials	412	1,000	1,000	~		-		-	1-1		1,000
Repairs & Maintenance	3,016	3,500	3,500	-		-	-		-		3,500
Total Expenditures (Less Payroll)	3,428	4,500	4,500	-					-	-	4,500
Total Expenditures	10,209	19,300	18,600	(700)	(3.63%)			(1,100)		*	18,600
Total Revenues		-									
TOTAL LITTER PICKUP	10,209	19,300	18,600	(700)	(3.63%)	400	-	(1,100)		-	18,600
CATCH BASINS			30.00 (A) (S) (A)								M() 12
Payroll	418		- 200			-	_		-		
Materials	73,002	74,600	97,100	22,500	30.16%		27,500	(5,000)	-	_	97,100
Total Expenditures (Less Payroll)	73,002	74,600	97,100	22,500	30.16%	-	27,500	(5,000)		-	97,100
Total Expenditures	73,420	74,600	97,100	22,500	30.16%	-	27,500	(5,000)	-		97,100
	- 1		A STATE OF THE STA	- 1		-	-	190	120	-	
Total Revenues	-	-		-		-		-	-		16 × 10 ±
TOTAL CATCH BASINS	73,420	74,600	97,100	22,500	30.16%		27,500	(5,000)			97,100
BRIDGES / CULVERTS	4				9						
Payroll	46,029	54,300	53,100	(1,200)	(2.21%)	3,000		(4,200)	-		53,100
Administrative Expenditures	- 1	10,000	10,000				-		- 1	-	10,000
Materials	120,708	120,000	120,000	- !		-	-	-	-		120,000
Total Expenditures (Less Payroll)	120,708	130,000	130,000			-			-		130,000
Total Expenditures	166,737	184,300	183,100	(1,200)	(0.65%)	3,000	-	(4,200)	-		183,100
	-	-		-		-	-	-	- 1		
Total Revenues		- 1		- 1		-	-	•	-	-	
TOTAL BRIDGES / CULVERTS	166,737	184,300	183,100	(1,200)	(0.65%)	3,000	-	(4,200)		-	183,100
SIGNS	F										
Payroll	47,140	59,100	56,700	(2,400)	(4.06%)	1,800	-	(4,200)	-	-	56,700
Materials	40,887	38,000	38,000			-	-	-	-	-	38,000
Total Expenditures (Less Payroll)	40,887	38,000	38,000	-		-	- 1	-	-	-	38,000
Total Expenditures	88,027	97,100	94,700	(2,400)	(2.47%)	1,800		(4,200)	- 1	-	94,700

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
			unt a 1	- 1		-	-	-	-	: •	
Total Revenues	-	-	25 July 200			1	-	-	-	-	Caralla VI
TOTAL SIGNS	88,027	97,100	94,700	(2,400)	(2.47%)	1,800		(4,200)	-	(●)	94,700
SIDEWALKS											
Payroll	1,876	-		-				-	-	3 <b>#</b> 3	
Repairs & Maintenance	34,236	35,000	35,000		- 2	-		-	- 1		35,000
Total Expenditures (Less Payroll)	34,236	35,000	35,000			-		-	-	948	35,000
Total Expenditures	36,112	35,000	35,000	1 3 - 0	. News	-	1#1	-	-	-	35,000
	-			-		-	-	-			is constanting
Total Revenues			-	-	Y	-		-		•	
TOTAL SIDEWALKS	36,112	35,000	35,000	•			-	-		-	35,000
PW ADMIN			t (Al-Maro) et								
Payroll	909,657	884,400	999,600	115,200	13.03%	20,200	-	95,000	-	~	999,600
Administrative Expenditures	50,057	49,900	49,900	-		-	-	-	-		49,900
Professional Services	3,419	17,000	17,000	-		-		-	-		17,000
Materials	7,817	10,000	15,000	5,000	50.00%	-	-	5,000	- 1	121	15,000
Contracted Services	25,803	10,000	25,000	15,000	150.00%	15,000	-	-	-		25,000
Vehicles & Equipment	202,587	250,000	250,000			-	170	-	-		250,000
Information Technology	58,765	59,000	57,000	(2,000)	(3.39%)	4,000	-	(6,000)	-		57,000
Repairs & Maintenance	1,052	- 1		-		-	-	-	-		
Insurance	96,933	113,700	111,000	(2,700)	(2.37%)	(2,700)	0-0	-	-	-	111,000
Utilities	475	- 1		-		-	-	-	-		
Rent / Debentures	141,853	142,000	142,000	-		-		-	-	-	142,000
Other Expenditures	21,818	51,700	51,700	-		1 -	-	-	-		51,700
Transfers to / from Reserves	1,897,730	1,889,000	2,430,800	541,800	28.68%	- [	-	-	-	541,800	2,430,800
Total Expenditures (Less Payroll)	2,508,309	2,592,300	3,149,400	557,100	21.49%	16,300	-	(1,000)	-	541,800	3,149,400
Total Expenditures	3,417,966	3,476,700	4,149,000	672,300	19.34%	36,500	•	94,000	-	541,800	4,149,000
	- 1		Clarine (# 2 )	- 1		7.5		-	-	-	
Revenues	(83,099)	(95,000)	(103,600)	(8,600)	9.05%	(2,000)	-	-	(6,600)	-	(103,600
Grants	(911,280)	(855,900)	(842,500)	13,400	(1.57%)	- 1	(8,200)	23,000	-	(1,400)	(842,500
Total Revenues	(994,379)	(950,900)	(946,100)	4,800	(0.50%)	(2,000)	(8,200)	23,000	(6,600)	(1,400)	(946,100
TOTAL PW ADMIN	2,423,587	2,525,800	3,202,900	677,100	26.81%	34,500	(8,200)	117,000	(6,600)	540,400	3,202,900

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
PP DEPOT		-									
Payroll	159,654	168,900	160,200	(8,700)	(5.15%)	3,000		(11,700)	-	-	160,20
Building Maintenance	336	300	300			-	-	-	-	-	30
Materials	19,502	14,100	14,100	-		121		-	-	-	14,100
Vehicles & Equipment	15,463	12,500	12,500	-		•	-	-		-	12,500
Information Technology	2,614	2,700	2,700	-		-	-	-			2,700
Utilities	10,822	13,600	13,600	-		-	-	-	-		13,600
Total Expenditures (Less Payroll)	48,737	43,200	43,200			-	-	-	-	_	43,200
Total Expenditures	208,391	212,100	203,400	(8,700)	(4.10%)	3,000		(11,700)		-	203,400
	-			-		-	-	-	-		
Total Revenues	-			-		- 1			-		
TOTAL PP DEPOT	208,391	212,100	203,400	(8,700)	(4.10%)	3,000		(11,700)			203,400
BLACKSTOCK DEPOT											
	50,000	40.000	00 700	(4.400)	(0.709/)	0.400		(2 200)			20.70
Payroll Building Maintenance	52,289 336	40,800	39,700	(1,100)	(2.70%)	2,100	•	(3,200)	-	-	39,700
Materials	1	300	300				-		-	15	300
	13,986	15,800	15,800	•	1	*	1.5	-			15,800
Vehicles & Equipment	16,422	12,500	12,500			-	-	-	-	-	12,500
Information Technology	1,278	1,800	1,800	-	====	-	-	-	-	-	1,800
Utilities	10,096	13,700	13,700	- 1			(.5.	150	-	185	13,700
Total Expenditures (Less Payroll)	42,118	44,100	44,100	-	(4 000()		-	- (0.000)		-	44,100
Total Expenditures	94,407	84,900	83,800	(1,100)	(1.30%)	2,100	-	(3,200)		-	83,800
Total Bassassa				- 1	- 1		85		-	500	
Total Revenues			Market Comment	- 44.000	(4.000()	-	•	- (2.000)			
TOTAL BLACKSTOP DEPOT	94,407	84,900	83,800	(1,100)	(1.30%)	2,100		(3,200)		•	83,800
LOOSETOP		1		-				1			
Payroll	6,232	_		.	1	_			.		
Total Expenditures (Less Payroll)		-				.		- 1	_	_	
Total Expenditures	6,232			-			-				
	-					- :					
Total Revenues			2.4	-						-	
TOTAL LOOSETOP	6,232	- 1	22	- 1			-	-	- 1	•	Town Sec
LINE PAINTING						-					

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Materials	20,352	27,000	27,000	-		-	-	-	-		27,000
Total Expenditures (Less Payroll)	20,352	27,000	27,000			-		-	-	-	27,000
Total Expenditures	20,352	27,000	27,000	-			•				27,000
	-	-		-	9 77	-	-	-	-	-	
Total Revenues				-		-	: *:		-		
TOTAL LINE PAINTING	20,352	27,000	27,000	-		-		-		-	27,000
SHARED SERVICES	######################################										
Materials	17,075	15,000	15,000			- 1		-	-		15,000
Contracted Services	79,817	100,000		(100,000)		(55,300)	-	(44,700)			130
Vehicles & Equipment	134,765	175,000	175,000	2.1		-	-	-		24	175,000
Total Expenditures (Less Payroll)	231,657	290,000	190,000	(100,000)	(34.48%)	(55,300)	-	(44,700)		-	190,000
Total Expenditures	231,657	290,000	190,000	(100,000)	(34.48%)	(55,300)	•	(44,700)			190,000
	-			-		-	•	-		·	3
Total Revenues				11 (**)		- 1	-	-		5=5	
TOTAL SHARED SERVICES	231,657	290,000	190,000	(100,000)	(34.48%)	(55,300)		(44,700)			190,000
STREET LIGHTS	And the second s			-							4 - 1 - 24 - 1 - 24 - 1 - 24 - 1 - 24 - 24
Materials	42,007	30,000	30,000	-		-		-	-		30,000
Utilities	86,631	200,000	170,000	(30,000)	(15.00%)	(30,000)		-			170,000
Total Expenditures (Less Payroll)	128,638	230,000	200,000	(30,000)	(13.04%)	(30,000)	•	-	-	-	200,000
Total Expenditures	128,638	230,000	200,000	(30,000)	(13.04%)	(30,000)	1.01	-			200,000
			14 M					- 1	- 1		
Total Revenues						-		.	-	(4)	-
TOTAL STREET LIGHTS	128,638	230,000	200,000	(30,000)	(13.04%)	(30,000)		-	-		200,000
SPECIAL EVENTS											
Payroll	10,435	14,800	14,100	(700)	(4.73%)	400	:4:	(1,100)	-	22	14,100
Total Expenditures (Less Payroll)						-		-	-	-	
Total Expenditures	10,435	14,800	14,100	(700)	(4.73%)	400		(1,100)	-	-	14,100
450	-	-		- 1	1	- 1	-	-			
Total Revenues	-		± 7€	-		-	: <u>=</u> :	-	-	-	1.12
TOTAL SPECIAL EVENTS	10,435	14,800	14,100	(700)	(4.73%)	400	•	(1,100)	-		14,100
TREE REPLACEMENT			3				11				99

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Contracted Services	10,212	30,000	20,000	(10,000)	(33.33%)	(10,000)	-	-	-	0.20	20,000
Total Expenditures (Less Payroll)	10,212	30,000	20,000	(10,000)	(33.33%)	(10,000)		-	-	-	20,000
Total Expenditures	10,212	30,000	20,000	(10,000)	(33.33%)	(10,000)		-	-	-	20,000
	-	-		-		-		-	*	-	AND STATE
Total Revenues	-	-	<b>发育</b>	•		-	-			-	
TOTAL TREE REPLACEMENT	10,212	30,000	20,000	(10,000)	(33.33%)	(10,000)	<u>·</u>	-		•	20,000
SLURRY SEAL			4.4° P		= "						MAN.
Materials	142,773	150,000	175,000	25,000	16.67%	25,000		- 1	-		175,000
Total Expenditures (Less Payroll)	142,773	150,000	175,000	25,000	16.67%	25,000	-	-	-		175,000
Total Expenditures	142,773	150,000	175,000	25,000	16.67%	25,000		-	84	21	175,000
	-	-	· 数约第一条	-		-	:	- 1		38.7	
Total Revenues	-					-		-		-	
TOTAL SLURRY SEAL	142,773	150,000	175,000	25,000	16.67%	25,000	•	-	•		175,000
261			Vig. Walley								
EQUIPMENT					200						
Vehicles & Equipment	288,243	335,000	325,000	(10,000)	(2.99%)	-	*	-		(10,000)	325,000
Total Expenditures (Less Payroll)	288,243	335,000	325,000	(10,000)	(2.99%)	-				(10,000)	325,000
Total Expenditures	288,243	335,000	325,000	(10,000)	(2.99%)	-		-		(10,000)	325,000
	-	•		-	171.4	-	-	-	.*		3
Total Revenues	-		-			-			•	•	*
TOTAL EQUIPMENT	288,243	335,000	325,000	(10,000)	(2.99%)		-	-		(10,000)	325,000
BOAT LAUNCH	1.				2						
Materials	- 0-	5,000	5,000	1		-		-	S#8	-	5,000
Total Expenditures (Less Payroll)	- 1	5,000	5,000			-		-	-		5,000
Total Expenditures	- 1	5,000	5,000			-		-	16.	-	5,000
	-	V.		-		-	- 1	-	-	-	
Total Revenues		9#3	2	-		-		-		-	
TOTAL BOAT LAUNCH	-	5,000	5,000				_ •	•	-	<u> </u>	5,000
OTAL COMMUNITY SERVICE - PUBLIC WORKS	5,911,408	6,593,800	7,134,300	540,500	8.20%	25,100	19,300	(27,700)	(6,600)	530,400	7,134,300

.

# TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY **COMMUNITY SERVICES - PARKS**

2021

Increase /

2020

2020

	Estimated Actuals	Budget	Budget	(Decrease)								
Operating Expenditures	545,509	705,200	844,800	139,600								
Revenues / Recoveries	(15,546)	(59,100)	(66,500)	(7,400)								
Net Operating Budget	529,963	646,100	778,300	132,200	87							
Budget Summary			2-1									
Salary / wage rate increase 5,600 New Parks Attendant hired late 2020 53,300 New Retiree (1) 4,200 Statutory payroll costs / benefit premiums 26,900												
Budget Neutral  New Parks Winter Seasonal -  Special Events - Christmas Tre	44,700 2,500	47,200										
Other Expenditures / Revenues  Decrease in contracted grass of		now providing	service		(3,000)							
Decrease in horticulture based	on prior year	actuals			(1,200)							
Increase in staff training as Re	gion no longer	providing free	training		1,900							
Decrease in repairs & maint - t	ouilding based	on prior year a	actuals		(3,500)							
Decrease in cemetery mainten	ance as staff	now providing	service		(600)							
Township portion of outdoor pi	ng pong tables	to supplemen	nt grant		7,800							
Increase in equipment - replac	ement of ball o	diamond groon	ner and trailer		9,500							
Decrease in equipment - one t	(8,000)											
Increase in Canada Summer C	Frant for stude	nts			(6,600)							
Misc. expenses and revenues			2		(1,300)	(5,000)						
Net Increase in Communi	ty Services -	Parks 2021 O	perating Budg	jet	_	132,200						

# 2021 Operating Summary

Department: Community Services - Parks

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Community Services - Parks											
Payroll	331,460	443,500	578,200	134,700	30.37%	90,000	-	44,700	-		578,200
Administrative Expenditures	12,754	13,000	14,800	1,800	13.85%	1,800		-	-	n <u>e</u>	14,800
Building Maintenance	4,505	9,700	6,200	(3,500)	(36.08%)	-	-	-	-	(3,500)	6,200
Materials	11,843	25,300	33,100	7,800	30.83%	_	_	-	_	7,800	33,100
Contracted Services	69,534	56,900	52,700	(4,200)	(7.38%)	(4,200)	-	- 1	-	-	52,700
Vehicles & Equipment	69,261	76,200	77,800	1,600	2.10%	(14,900)	10	-	144	16,500	77,800
Information Technology	2,823	3,400	3,400	-	=	-			-		3,400
Repairs & Maintenance	12,450	37,400	36,400	(1,000)	(2.67%)	(1,000)	12	-	_	-	36,400
Insurance	13,600	14,200	13,700	(500)	(3.52%)	(500)	-		-	-	13,700
Utilities	12,416	20,500	20,900	400	1.95%	400	-	-	-	-	20,900
Other Expenditures	5,558	5,100	7,600	2,500	49.02%			2,500	-	-	7,600
Transfers to / from Reserves	4,394	_	44 14 5 27	-		-		-	-	-	
Total Expenditures (Less Payroll)	219,138	261,700	266,600	4,900	1.87%	(18,400)		2,500	-	20,800	266,600
Total Expenditures	550,598	705,200	844,800	139,600	19.80%	71,600	(€)	47,200	-	20,800	844,800
	-	-	141/00/02	-		-	-	-	-	-	- CE -
Revenues	(20,636)	(49,800)	(50,600)	(800)	1.61%	(800)	-	-	-	-	(50,600)
Grants	-	(9,300)	(15,900)	(6,600)	70.97%	-	(6,600)	-	-	-	(15,900)
Transfers from Reserve	-	-		-		-	-	-	-	-	H
Total Revenues	(20,636)	(59,100)	(66,500)	(7,400)	12.52%	(800)	(6,600)	-	-	-	(66,500)
Grand Total	529,962	646,100	778,300	132,200	20.46%	70,800	(6,600)	47,200		20,800	778,300

## 2021 Operating Budget

Department: Community Services - Parks

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Community Services - Parks			AND DESCRIPTION								
PARKS			arrenvas a								
Payroll	331,463	443,500	578,200	134,700	30.37%	90,000	-	44,700	•	-	578,200
Administrative Expenditures	12,754	13,000	14,800	1,800	13.85%	1,800		-	-	-	14,800
Building Maintenance	4,505	9,700	6,200	(3,500)	(36.08%)	-	21	-	-	(3,500)	6,200
Materials	11,843	25,300	33,100	7,800	30.83%	-	51	-	-	7,800	33,100
Contracted Services	69,534	56,900	52,700	(4,200)	(7.38%)	(4,200)	×	-	-		52,700
Vehicles & Equipment	69,261	76,200	77,800	1,600	2.10%	(14,900)	-	-	-	16,500	77,800
Information Technology	2,823	3,400	3,400	-		-	-	-	-		3,400
Repairs & Maintenance	12,039	23,200	22,200	(1,000)	(4.31%)	(1,000)	~	-	-	-	22,200
Insurance	13,600	14,200	13,700	(500)	(3.52%)	(500)	-	-	-		13,700
Utilities	10,406	14,800	15,200	400	2.70%	400	, .	-	-	-	15,200
Other Expenditures	5,558	5,100	7,600	2,500	49.02%	-	9.4	2,500	-	-	7,600
Transfers to / from Reserves	4,394	-		-			2	-	-	-	
Total Expenditures (Less Payroll)	216,717	241,800	246,700	4,900	2.03%	(18,400)	¥ 15	2,500	-	20,800	246,700
Total Expenditures	548,180	685,300	824,900	139,600	20.37%	71,600	2	47,200	-	20,800	824,900
	-	~	Market Burner				e e		-		1
Revenues	(12,340)	(15,300)	(15,300)			-	=	-	-	9	(15,300
Grants	- 1	(15,300)	(15,900)	(600)	3.92%	-	(6,600)	-	-	-	(21,900
	-	-		-			-		-		
Total Revenues	(12,340)	(30,600)	(31,200)	(600)	1.96%		(6,600)	-	-		(37,200
TOTAL PARKS	535,840	654,700	793,700	139,000	21.23%	71,600	(6,600)	47,200	-	20,800	787,700
TENNIS COURTS											
Repairs & Maintenance	132	500	500			-	-	-	-	-	500
Utilities	391	700	700	-		_	-	-	-		700
Total Expenditures (Less Payroll)	523	1,200	1,200				-	-	-	-	1,200
Total Expenditures	523	1,200	1,200	-			-	-	-	-	1,200

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
	-	-		1 1		-	8	-	-	*	-
Total Revenues		-	e <del>i</del>			-		-	-		-
TOTAL TENNIS COURTS	523	1,200	1,200	•		-		-		-	1,200
BALL PARKS/DIAMONDS					- 						
Repairs & Maintenance	-	11,000	11,000	- 1	1.5	-	-	-	-	-	11,000
Utilities	1,619	5,000	5,000	-	411	-	-	-	-		5,000
Total Expenditures (Less Payroll)	1,619	16,000	16,000	-		-	-	-	-		16,000
Total Expenditures	1,619	16,000	16,000	-		-	-	- 1	-		16,000
	-	-				-	-	-	-	-	
Revenues	(3,206)	(29,000)	(29,800)	(800)	2.76%	(800)	-	-	-	-	(29,800)
Total Revenues	(3,206)	(29,000)	(29,800)	(800)	2.76%	(800)	-	-	-	-	(29,800)
TOTAL BALL PARKS/DIAMONDS	(1,587)	(13,000)	(13,800)	(800)	6.15%	(800)	-	-	-	-	(13,800)
SOCCER FIELDS				SCHIII						.0	(((A)))
Repairs & Maintenance	279	1,000	1,000			_		-	-	-	1,000
Total Expenditures (Less Payroll)	279	1,000	1,000	-		_	-				1,000
Total Expenditures	279	1,000	1,000			- 1		-		-	1,000
3.5	-	-	2000年度			- 1	-	- 1	2		
Total Revenues	_	-				-	-		-	-	
TOTAL SOCCER FIELDS	279	1,000	1,000			-	-			-	1,000
SPECIAL EVENTS			All delegation in the second								
Раутон	(2)	- 1	_			.			.	_	
Total Expenditures (Less Payroll)				-		_	_		_		
Total Expenditures	(2)	-		- 1		-	-				ay the contract
•				-			-	-			
Total Revenues	-	- 1		-		.	_	-	-	_	
TOTAL SPECIAL EVENTS	(2)		organia	-		-	-	-	-	-	Siries.
CARTWRIGHT FIELD				1 1,01	- 11			Name of the second			
Repairs & Maintenance	1 - 1	1,700	1,700	• •		-	( <b>2</b> )	-	-	-	1,700

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Total Expenditures (Less Payroll)	-	1,700	1,700	- • (7)	F- 540	-	-	-	-	-	1,700
Total Expenditures		1,700	1,700	•		-	-	-	-	Other	1,700
			National as	-		- 1	-	-	-	-	-
Revenues	(5,090)	(5,500)	(5,500)	-		-	-	-		3	(5,500
Total Revenues	(5,090)	(5,500)	(5,500)	-		-	-	-	-	-	(5,500
TOTAL CARTWRIGHT FIELD	(5,090)	(3,800)	(3,800)	-		-		-	-	-	(3,800
TOTAL COMMUNITY SERVICES - PARKS	529,963	640,100	778,300	138,200	21.59%	70,800	(6,600)	47,200		20,800	772,300

### TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY COMMUNITY SERVICES - RECREATION & CULTURE

Operating Expenditures	•
Revenues / Recoveries	
Net Operating Budget	

2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
1,854,554	2,534,700	2,560,000	25,300
(620,559)	(1,374,300)	(1,452,100)	(77,800)
1,233,995	1,160,400	1,107,900	(52,500)

Budget Summary		
Full Time Wages & Benefits		8
Salary / wage rate increase	21,000	1
Progression	6,100	
Statutory payroll costs / benefit premiums	14,200	(f)
Dest Time (DT) We see a state of Description		41,300
Part Time (PT) Wages & Statutory Payroll Costs  Decrease in Daycamp staff due to one less week of summer vacation	(6 900)	
Decrease in Pool staff due to one less week of summer vacation	(6,800) (5,100)	
	(5,100)	(11,900)
Other Expenditures / Revenues		(11,000)
Decrease in Hydro based on prior years actuals	(15,700)	
One time security installation for museum completed in 2020	(1,500)	
Increase in Canada Summer Grant for students	(62,400)	
Increase in pool admissions and programs	(2,500)	
Decrease in daycamp program fees due to one less week in the summer	9,000	
Decrease in SCRC building maintenance - one time shower valve installation budgeted in 202	(4,500)	
Decrease in SCRC equipment for washroom fixtures purchased in 2020	(4,000)	1
Increase in SCRC building maintenance to install a brine filter for the refrigeration plant	6,100	1
Decrease in SCRC repairs & maintenance based on actuals	(1,000)	
Decrease in Insurance based on prior year actuals	(1,100)	
Decrease in Blackstock Utilities water	(1,000)	
Increase in Blackstock building maintenance to install handrail identified as insurance priority	1,400	
Decrease in Blackstock building maintenance based on actuals	(1,000)	
Backflow preventors for community halls as mandated by Region	19,200	2
Other Miscellaneous Expenses and Revenues	(1,000)	(60,000)

#### TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY COMMUNITY SERVICES - RECREATION & CULTURE

User	Fee	Changes:	
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Minor Hockey - SCRC	(6,200)
Mojacks	(600)
Spring & summer rentals	(200)
Adult Leagues - SCRC	(1,700)
PP Figure Skating - SCRC	(900)
Room Rentals	(13,800)
Private Adult Groups - SCRC	(400)

Curling Club - BRC 1,100
Figure Skating - BRC 1,800
Minor Hockey - BRC (500)

Private Groups - BRC (500) (21,900)

Other Miscellaneous Expenses and Revenues

Net Decrease in Community Services - Recreation 2021 Operating Budget

(52,500)

#### 2021 Operating Summary

Department: Community Services - Rec & Culture

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Community Services - Rec & Culture			/, 94								
Payroll	1,195,615	1,495,300	1,522,800	27,500	1.84%	27,500		-	-		1,522,800
Administrative Expenditures	36,686	92,200	93,300	1,100	1.19%	1,100		-	-	-	93,300
Professional Services	1,882	5,000	5,000	-			-	-	-	-	5,000
Building Maintenance	182,790	276,800	300,000	23,200	8.38%	(4,600)	-	3,500	-	24,300	300,000
Materials	11,586	18,000	18,000	-		-	-	-	-	-	18,000
Contracted Services	7,610	25,800	25,800			-	-	-	-	-	25,800
Vehicles & Equipment	35,763	71,500	66,500	(5,000)	(6.99%)	(1,000)	-	-	_	(4,000)	66,500
Information Technology	16,831	18,400	18,200	(200)	(1.09%)	(200)	-	-	_		18,200
Insurance	65,747	68,500	67,400	(1,100)	(1.61%)	(1,100)	-	.	-	-	67,400
Utilities	308,169	418,800	402,100	(16,700)	(3.99%)	(16,700)	-	-	-	-	402,100
Grants	26,600	26,600	23,100	(3,500)	(13.16%)	- 1	-	(3,500)	-	-	23,100
Other Expenditures	963	17,800	17,800			-	-	_	-	_	17,800
Transfers to / from Reserves	1,383	_		.		-	-	-	-	2	
Total Expenditures (Less Payroll)	696,010	1,039,400	1,037,200	(2,200)	(0.21%)	(22,500)	-	-	-	20,300	1,037,200
Total Expenditures	1,891,625	2,534,700	2,560,000	25,300	1.00%	5,000	-	-	-	20,300	2,560,000
	-	-		-		-	-	- 1	-	-	
Revenues	(178,187)	(589,700)	(597,000)	(7,300)	1.24%	4,700	-	-	-	(12,000)	(597,000)
Grants	(27,047)	(76,500)	(138,900)	(62,400)	81.57%		(62,400)	-	-	-	(138,900)
User Fees	(452,397)	(708,100)	(716,200)	(8,100)	1.14%	(8,100)	- 1	-	-	-	(716,200)
Total Revenues	(657,631)	(1,374,300)	(1,452,100)	(77,800)	5.66%	(3,400)	(62,400)			(12,000)	(1,452,100)
Grand Total	1,233,994	1,160,400	1,107,900	(52,500)	(4.52%)	1,600	(62,400)			8,300	1,107,900

#### 2021 Operating Budget

Department: Community Services - Rec & Culture

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
COMMUNITY SERVICES - REC & CULTURE		-							•		
			41.5								
COMMUNITY SERVICES											
Transfers to / from Reserves	1,383	-		-	in ri eri	-			-		
Total Expenditures (Less Payroll)	1,383	•	-	-	200			•	-		1
Total Expenditures	1,383		526° 35-	-			-	-	-		The second
	(=)			-	_	-		1-0	-		aligh of
Total Revenues	-								-		•
TOTAL COMMUNITY SERVICES	1,383		<b>学大型外生现的</b>						-	-	10 to 10 to
MUSEUM						1					177
Payroll	89,085	124,400	127,100	2,700	2.17%	2,700	-	•		•	127,100
Administrative Expenditures	2,134	7,800	7,800	-	2- 07	-	::=:	340	-	0#0	7,800
Professional Services	1,882	5,000	5,000	-		-	:::::::::::::::::::::::::::::::::::::::	200	-	9 <del>8</del> 9	5,000
Building Maintenance	10,151	14,300	12,800	(1,500)	(10.49%)	-		•		(1,500)	12,800
Contracted Services	-	700	700	-		-	-	-	-	-	700
Information Technology	675	800	800	-		-		-	-		800
Insurance	2,014	2,100	2,100	-		-		- 1	-	S.#.S	2,100
Utilities	7,095	9,800	9,300	(500)	(5.10%)	(500)	-	-		-	9,300
Other Expenditures	963	9,800	17,800	8,000	82	-	5045	-	-	~	9,800
	24,914	50,300	56,300	6,000	11.93%	(500)	i. <b>•</b>	-	-	(1,500)	48,300
Total Expenditures	113,999	174,700	183,400	8,700	4.98%	2,200		-	-	(1,500)	175,400
	-	-		-	i	-	828	-	-	·	•
Revenues	(3,083)	(27,600)	(27,600)	-		-		-	-	:*:	(27,600)
Grants	(27,047)	(25,100)	(28,900)	(3,800)	15.14%	-	(3,800)	-	-		(28,900)
Total Revenues	(30,130)	(52,700)	(56,500)	(3,800)	7.21%	- 1	(3,800)	-	-	-	(56,500)
TOTAL MUSEUM	83,869	122,000	126,900	4,900	4.02%	2,200	(3,800)	-	-	(1,500)	118,900
	-	1	A CANADA								
POOL		-		7.2	İ						
Payroll	39,778	66,800	61,500	(5,300)	(7.93%)	(5,300)	-	-		120	61,500
Administrative Expenditures	5,851	7,600	7,600	. 2		- 1	-	-	-		7,600
Materials	11,586	15,000	15,000			-		-	-		15,000

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Information Technology	148	400	200	(200)	(50.00%)	(200)	18			-	200
Insurance	1,525	1,600	1,600			-	-	-	-	-	1,600
Utilities	6,158	9,000	8,800	(200)	(2.22%)	(200)	14.		-		8,800
Total Expenditures (Less Payroll)	25,268	33,600	33,200	(400)	(1.19%)	(400)			-	-	33,200
Total Expenditures	65,046	100,400	94,700	(5,700)	(5.68%)	(5,700)			•	•	94,700
		-		-		-	(#)	840	-	-	
Revenues	(18,755)	(33,800)	(36,300)	(2,500)	7.40%	(2,500)	7 <del>8</del> 5		-	-	(36,30
Grants	-	(18,000)	(24,600)	(6,600)	36.67%	-	(6,600)	-	-	-	(24,60
Total Revenues	(18,755)	(51,800)	(60,900)	(9,100)	17.57%	(2,500)	(6,600)	-	-	-	(60,900
TOTAL POOL	46,291	48,600	33,800	(14,800)	(30.45%)	(8,200)	(6,600)	-		-	33,80
DAYCAMP		200			10.0						
Payroli	54,373	184,000	176,800	(7,200)	(3.91%)	(7,200)	-	_			176,800
Administrative Expenditures	2,243	25,900	25,900	- 1					.	-	25,90
Total Expenditures (Less Payroll)	2,243	25,900	25,900			.	-		.	-	25,90
Total Expenditures	56,616	209,900	202,700	(7,200)	(3.43%)	(7,200)	-	-			202,70
Andrews & December		. 1	A Minimizer March	-,	(	-		-			
Revenues	(20,022)	(232,000)	(223,000)	9,000	(3.88%)	9,000	-	- 1	-	-	(223,00
Grants		(33,400)	(85,400)	(52,000)	155.69%		(52,000)	-		-	(85,40
Total Revenues	(20,022)	(265,400)	(308,400)	(43,000)	16.20%	9,000	(52,000)	- 1	-	-	(308,40
TOTAL DAYCAMP	36,594	(55,500)	(105,700)	(50,200)	90.45%	1,800	(52,000)	-		-	(105,70
SCUGOG RECREATION CENTRE											
Payroll	668,809	664,600	692,000	27,400	4.12%	27,400	-	- 1		-	692,000
Administrative Expenditures	14,575	19,400	19,400							- 1	19,400
Building Maintenance	107,495	161,100	162,700	1,600	0.99%	(3,000)	.	.	_	4,600	162,70
Contracted Services	1,988	3,900	3,900	-				.		-	3,900
Vehicles & Equipment	35,549	67,500	62,500	(5,000)	(7.41%)	(1,000)	.	.		(4,000)	62,500
Information Technology	3,356	3,200	3,200		, , ,	-	.	.	.	-	3,20
Insurance	24,675	26,100	25,000	(1,100)	(4.21%)	(1,100)		7.	-	- 1	25,000
Utilities	234,455	322,300	307,300	(15,000)	(4.65%)	(15,000)		.	-	- [	307,300
Total Expenditures (Less Payroll)	422,093	603,500	584,000	(19,500)	(3.23%)	(20,100)	-	.	-	600	584,000
Total Expenditures	1,090,902	1,268,100	1,276,000	7,900	0.62%	7,300				600	1,276,000
	1,000,002	- 1	7,210,000	- 1,000		-	-			. /	
Revenues	(48,781)	(141,000)	(154,800)	(13,800)	9.79%	(1,800)	.			(12,000)	(154,800

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
User Fees	(390,078)	(614,400)	(624,400)	(10,000)	1.63%	(10,000)	9.00	-			(624,400
Total Revenues	(438,859)	(755,400)	(779,200)	(23,800)	3.15%	(11,800)	4			(12,000)	(779,200
TOTAL SCUGOG RECREATION CENTRE	652,043	512,700	496,800	(15,900)	(3.10%)	(4,500)		-	-	(11,400)	496,800
RECREATION PROGRAMS											
Payroll	187,936	223,800	230,500	6,700	2.99%	6,700	120	- 1		-	230,500
Administrative Expenditures	10,491	20,000	20,000	2.5		- 1		-			20,000
Information Technology	10,884	11,700	11,700	-		-	7.0	-	-	-	11,700
Total Expenditures (Less Payroll)	21,375	31,700	31,700			-	-	-	-		31,700
Total Expenditures	209,311	255,500	262,200	6,700	2.62%	6,700	(=)	-	D=0	-	262,200
	-			0.50	11.7	-	(*)	-			1977/ G. 1-19
Revenues	(37,072)	(65,000)	(65,000)			-		-		-	(65,000
Total Revenues	(37,072)	(65,000)	(65,000)	-			-	-		-	(65,000
TOTAL RECREATION PROGRAMS	172,239	190,500	197,200	6,700	3.52%	6,700	•	-	•	-	197,200
BLACKSTOCK ARENA				4.6					12:		
Payroll	44,477	121,100	112,500	(8,600)	(7.10%)	(8,600)	-	-		-	112,500
Building Maintenance	19,511	53,600	54,000	400	0.75%	(1,600)		-	3.00	2,000	54,000
Contracted Services	967	2,900	2,900			-				-	2,900
Vehicles & Equipment	214	4,000	4,000	-		<b>:</b> ≆:		-		-	4,000
Information Technology	1,423	1,300	1,300	4.1		-		-	-	-	1,300
Insurance	17,972	18,500	18,500			-				-	18,500
Utilities	48,196	63,700	62,700	(1,000)	(1.57%)	(1,000)		-	-	-	62,700
Total Expenditures (Less Payroll)	88,283	144,000	143,400	(600)	(0.42%)	(2,600)	-			2,000	143,400
Total Expenditures	132,760	265,100	255,900	(9,200)	(3.47%)	(11,200)	-			2,000	255,900
		-		- 1		- 1	÷	-	-	- 1	
Revenues	(14,171)	(37,800)	(37,800)	-		-		-		-	(37,800
User Fees	(62,320)	(93,700)	(91,800)	1,900	(2.03%)	1,900		-	150	-	(91,800
Total Revenues	(76,491)	(131,500)	(129,600)	1,900	(1.44%)	1,900		-	-	- 1	(129,600
TOTAL BLACKSTOCK ARENA	56,269	133,600	126,300	(7,300)	(5.46%)	(9,300)	-	-	-	2,000	126,300
REC & CULTURE ADMIN		and the same	1 20 AUG								
Payroll	111,157	110,600	122,400	11,800	10.67%	11,800	-	-		-	122,400
Administrative Expenditures	79	11,500	12,600	1,100	9.57%	1,100	-	-	40	-	12,600
Total Expenditures (Less Payroll)	79	11,500	12,600	1,100	9.57%	1,100		-		- 1	12,600

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Total Expenditures	111,236	122,100	135,000	12,900	10.57%	12,900		-	-		135,000
	-	-					-	-	-		
Revenues	- 1	(6,200)	(6,200)			-		-	-		(6,200
Total Revenues		(6,200)	(6,200)	-			-	-		-	(6,200
TOTAL REC & CULTURE ADMIN	111,236	115,900	128,800	12,900	11.13%	12,900		-		-	128,800
MARINA		en-manual property		500 2							
Building Maintenance	461	2,400	2,400			:=:	880	-	-		2,400
Materials	- 1	3,000	3,000	Sy (ne.				-	-		3,000
Insurance	2,651	2,700	2,700	-				-		-	2,700
Total Expenditures (Less Payroll)	3,112	8,100	8,100	-		-	-	-	-	-	8,100
Total Expenditures	3,112	8,100	8,100			-	•	-	-		8,100
	- 1	- 1	and the state of t			(2)	126	-	-	<b>2</b> 2	
Revenues	(26,241)	(26,200)	(26,200)	-		2.0	90.0	-	-		(26,200
Total Revenues	(26,241)	(26,200)	(26,200)	-			-		-		(26,200
TOTAL MARINA	(23,129)	(18,100)	(18,100)	•		(*)	•	-	•	•	(18,100
COMMUNITY HALL & FACILITIES											
Building Maintenance	39,355	35,300	54,500	19,200	54.39%	٠.	-	-		19,200	54,500
Insurance	4,958	5,300	5,300			- 1	-	-	-	-	5,300
Total Expenditures (Less Payroll)	44,313	40,600	59,800	19,200	47.29%	-	-	-	-	19,200	59,800
Total Expenditures	44,313	40,600	59,800	19,200	47.29%	-	-	-	1	19,200	59,800
	- 1	- 1		- 1			-	-		-	
Total Revenues	- 1	-		-			-	-	-		
TOTAL COMMUNITY HALL & FACILITIES	44,313	40,600	59,800	19,200	47.29%		-			19,200	59,800
LATCHAM	444			70							
Building Maintenance	2,455	6,000	6,000			_			-		6,000
Contracted Services	3,453	16,100	16,100			-	-		-	×	16,100
Information Technology	345	1,000	1,000	_	1	-					1,000
Insurance	2,194	2,300	2,300							- 1	2,300
Utilities	7,461	7,500	7,500		1		-	- 1	-	-	7,500
Total Expenditures (Less Payroll)	15,908	32,900	32,900		-		_	-	-	.	32,900
Total Expenditures	15,908	32,900	32,900		-	•		-			32,900
(15.05.0500.0500.0500.0500.0500.0500.050	10,000	- 1	32,500					-			Grand Company

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Revenues	(8,284)	(16,000)	(16,000)	'n		-	1.0	-		-	(16,000)
Total Revenues	(8,284)	(16,000)	(16,000)			-	-		-		(16,000
TOTAL LATCHAM	7,624	16,900	16,900	-		-		-			16,900
SCUGOG ISLAND		Validation	1,478								
Building Maintenance	3,364	4,100	4,100	1 5 <b>=</b> 2		-	290	-	-	320	4,100
Contracted Services	1,202	2,200	2,200		<sub>0</sub> ,0 0	-	S-5				2,200
Insurance	1,860	1,900	1,900	1 7 6		-		-	-	-	1,900
Utilities	4,803	6,500	6,500			-	828	-	-	2	6,500
Total Expenditures (Less Payroll)	11,229	14,700	14,700	. nn 9•3		-	0-0	-	-		14,700
Total Expenditures	11,229	14,700	14,700					-	-		14,700
		-	•				*	- 1		*	
Revenues	(1,777)	(4,100)	(4,100)	2-4	***	-	3.47	-	-	(*)	(4,100)
Total Revenues	(1,777)	(4,100)	(4,100)			-	-	-	-	-	(4,100)
TOTAL SCUGOG ISLAND	9,452	10,600	10,600	•	- 1	<u>.</u>		-		•	10,600
SEAGRAVE											
Grants	3,500	3,500	3,500	-		-	:50	-	-		3,500
Total Expenditures (Less Payroll)	3,500	3,500	3,500						-		3,500
Total Expenditures	3,500	3,500	3,500	-	V	-	( <b>#</b> )	-	-	8 <b>=</b> 8	3,500
	- 1	- 1		130=1				-	7		
Total Revenues	- 1	- 1		-		-	-		-	-	
TOTAL SEAGRAVE	3,500	3,500	3,500			7.	•		-		3,500
NESTLETON		ŀ			12						77
Administrative Expenditures	1,313	- 0		•					-	2	
Grants	3,500	3,500	3,500	-		0.00			5.45		3,500
Total Expenditures (Less Payroll)	4,813	3,500	3,500	-	A a			-	-	_	3,500
Total Expenditures	4,813	3,500	3,500	-	- 1	-		-		-	3,500
	- 1	- 1	0.000	Nac.			-		2-5	-	10 C
Total Revenues	-	- 1				:. <b>.</b>		-	1-1		
TOTAL NESTLETON	4,813	3,500	3,500			•	-		-	-	3,500
PRINCE ALBERT						-					
Grants	3,900	3,900	3,900				-	-	-	-	3,900

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Total Expenditures (Less Payroll)	3,900	3,900	3,900	1		-	-	-			3,900
Total Expenditures	3,900	3,900	3,900	-	200		•				3,900
	- 1	-		-		-	1-1	-	-	**	
Total Revenues	-		-	-		-	-			-	
TOTAL PRINCE ALBERT	3,900	3,900	3,900			•	•	-	•		3,900
SCOUT HALL				1							
Insurance	2,510	2,600	2,600								2,600
Grants	-					-	-	- 1		-	
Total Expenditures (Less Payroll)	2,510	2,600	2,600	_		-	-	-		-	2,600
Total Expenditures	2,510	2,600	2,600	-		-	-	-		-	2,600
	-	-				-	-	-	-	-	
Total Revenues	-	_				-	-	-	-	-	-
TOTAL SCOUT HALL	2,510	2,600	2,600	-		-			-	-	2,600
GREENBANK											
Grants	8,700	8,700	8,700	-		-	9€6	-	-	: <del>•</del> :	8,700
Total Expenditures (Less Payroll)	8,700	8,700	8,700	-		-				-	8,700
Total Expenditures	8,700	8,700	8,700	-		-	•			-	8,700
9	-	-	•	-			945	-	5.54	-	
Revenues	- 1	-	-			-	·*·	-	-		
Total Revenues	•	-		•		•			-		-
TOTAL GREENBANK	8,700	8,700	8,700	•		-		-	-	-	8,700
CAESAREA											
Grants	3,500	3,500	3,500	-			-		-		3,500
Total Expenditures (Less Payroll)	3,500	3,500	3,500			-		-	1-1	-	3,500
Total Expenditures	3,500	3,500	3,500	-		•	•		-	-	3,500
						-	-	-		-	1914
Total Revenues	- 1		5.4	-	0.00	-	-		-	-	-
TOTAL CAESAREA	3,500	3,500	3,500				•	-		-	3,500
FOWN HALL 1873									121		
Insurance	5,388	5,400	5,400					-	-	-	5,400
Grants	- 1			-			-	-		-	

Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Total Expenditures (Less Payroll)	5,388	5,400	5,400	-			-		-	-	5,400
Total Expenditures	5,388	5,400	5,400			-		-		-	5,400
	-	-		- 1	33	-	-	-	-	-	14
Total Revenues				-		-	-	-	-		
TOTAL TOWN HALL 1873	5,388	5,400	5,400	-		-		-	-		5,40
UTICA			10000					8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8			
Building Maintenance	-	(*)	3,500	3,500		-	-	3,500	-		3,50
Grants	3,500	3,500		(3,500)	n' miser S	-		(3,500)	-	-	
Total Expenditures (Less Payroll)	3,500	3,500	3,500	-		-	-	-	-		3,500
Total Expenditures	3,500	3,500	3,500	-		-		-	-	-	3,500
				-	100	-	-		-		Sugar Sugar
Total Revenues	•	-	-	-		-		-	-		
TOTAL UTICA	3,500	3,500	3,500	-	V.,		>=:	1-7	-		3,500
OTAL COMMUNITY SERVICES - REC & CULTURE	1,233,995	1.152.400	1,107,900	(44,500)	(3.86%)	1,600	(62,400)			8.300	1,099,900

# TOWNSHIP OF SCUGOG 2021 OPERATING BUDGET SUMMARY DEVELOPMENT SERVICES

2020

Budget

2021

Budget

Increase /

(Decrease)

2020

**Estimated** 

Actuals

Operating Expenditures	1,328,338	1,514,500	1,585,900	71,400					
Revenues / Recoveries	(1,071,060)	(688,000)	(640,400)	47,600					
Net Operating Budget	257,278	826,500	945,500	119,000					
Budget Summary									
Full Time Wages & Benefits									
Salary / wage rate increase	14,600								
Progressions Statutory payroll costs / benefit p	5,400								
Statutory payron costs / benefit p	12,100	32,100							
Budget Neutral									
Budget neutral transfer of license									
	ec V	(10,000)							
Other Expenditures / Revenues									
Decrease in projected Planning	revenue for 202	21 - reduction	of application	S	93,300				
Increase in committee adjustme	nt fees - increa	se in minor va	riation applica	ations	(19,800)				
Increase in Canada Summer Gr	ant for students	3			(3,100)				
Increase in planning and by-law	legal fees - ani	mal control le	gal case		7,000				
Increase in repairs & maint build	ing				1,600				
Increase in clothing by-law - PT	By-Law Officer				3,200				
Increase in supplies by-law - par	king books				1,100				
Increase in repairs & maint by-la	w				2,500				
Slight increase in animal shelter	operating expe	enses per Uxt	oridge estimate	es	5,800				
Reduce Provincial Offenses revo	Reduce Provincial Offenses revenue - courts are closed								
Difference between PT by-law a	2,500 2,700								
Other miscellaneous expenses a	100								
						96,900			
Net Increase in Development Services 2021 Operating Budget									

#### 2021 Operating Summary

Department: Development Services

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Development Services											
Payroll	941,728	985,300	1,119,900	134,600	13.66%	32,135			74,800	27,665	1,119,900
Administrative Expenditures	177,133	220,000	233,700	13,700	6.23%	5,850	-	-	7,850		233,700
Professional Services	27,857	72,500	79,500	7,000	9.66%	-	7,000	-	-	-	79,500
Building Maintenance	16,900	22,800	24,400	1,600	7.02%	3,460	(1,860)	-	-	-	24,400
Contracted Services	24,917	31,400	31,400	-		-	-	-	-	-	31,400
Vehicles & Equipment	4,028	9,000	10,000	1,000	11.11%	-	-	-	-	1,000	10,000
Information Technology	10,440	10,500	800	(9,700)	(92.38%)	-	-	(10,000)	300	_	800
Repairs & Maintenance	191	-	1,500	1,500		_	-	- 1	-	1,500	1,500
Insurance	10,551	8,400	8,500	100	1.19%	100	-	-	-	-	8,500
Utilities	54,289	57,600	57,600	-		-	-	-	- 1	-	57,600
Committees		-	- 1. Though			_	_	_	-	_	
Other Expenditures	10,303	47,000	46,800	(200)	(0.43%)	(200)	_	_	-	-	46,800
Transfers to / from Reserves	50,000	50,000	50,000	. 1		-	-		-	_	50,000
Total Expenditures (Less Payroll)	386,609	529,200	544,200	15,000	2.83%	9,210	5,140	(10,000)	8,150	2,500	544,200
Total Expenditures	1,328,337	1,514,500	1,664,100	149,600	9.88%	41,345	5,140	(10,000)	82,950	30,165	1,664,100
	-	-		- 1		-		-	-	-	2.0
Revenues	(1,071,060)	(688,000)	(637,300)	50,700	(7.37%)	75,700	-	_	-	(25,000)	(637,300)
Grants	-	-	(3,100)	(3,100)		-	(3,100)	-	-	-	(3,100)
Transfers from Reserve	-	-	(78,200)	(78,200)		-	-	-	(78,200)	_	(78,200)
Total Revenues	(1,071,060)	(688,000)	(718,600)	(30,600)	4.45%	75,700	(3,100)	-	(78,200)	(25,000)	(718,600)
Grand Total	257,277	826,500	945,500	119,000	14.40%	117,045	2,040	(10,000)	4,750	5,165	945,500

#### 2021 Operating Budget

Department: Development Services

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
DEVELOPMENT SERVICES					-						
PLANNING											
Payroll	226,690	238,000	245,100	7,100	2.98%	7,100	-	-	-	-	245,100
Administrative Expenditures	2,426	11,300	11,200	(100)	(0.88%)	(100)	- )	-	-	-	11,200
Professional Services	23,595	64,500	69,500	5,000	7.75%	-	5,000		-	¥	69,500
Transfers to / from Reserves	50,000	50,000	50,000	-		-	-	-	-	2	50,000
Total Expenditures (Less Payroll)	76,021	125,800	130,700	4,900	3.90%	(100)	5,000	-	-	-	130,700
Total Expenditures	302,711	363,800	375,800	12,000	3.30%	7,000	5,000	-	-		375,800
· · · · · · · · · · · · · · · · · · ·	-					- 1	-	-	-	2	
Revenues	(241,048)	(293,900)	(220,400)	73,500	(25.01%)	73,500	-	-	-	Ĭ	(220,400)
Grants	-	-	(3,100)	(3,100)		-	(3,100)	-	-	-	(3,100)
Total Revenues	(241,048)	(293,900)	(223,500)	70,400	(23.95%)	73,500	(3,100)	-	-	-	(223,500)
TOTAL PLANNING	61,663	69,900	152,300	82,400	117.88%	80,500	1,900	-	-		152,300
a a											
BUILDING							ĺ				
Payroll	195,808	211,200	297,100	85,900	40.67%	11,100	-	-	74,800	-	297,100
Administrative Expenditures	3,733	10,300	13,700	3,400	33.01%	-	-	-	3,400	-	13,700
Professional Services	2,620	5,000	5,000			-	-	-		-	5,000
Building Maintenance	16,900	5,000	24,400	19,400	388.00%	3,460	(1,860)	-	-	-	6,600
	22,471	27,000	27,000	-	0	-	-	-	- 1	:=	27,000
Vehicles & Equipment	1,292	4,000	4,000			- [	-	-	-	-	4,000
Information Technology	10,200	10,000		(10,000)		-	-	(10,000)	-		
Insurance	8,195	6,000	6,000	-		-	-	-	-	:-	6,000
Utilities	54,289	57,600	57,600	- ]	Entra .	-	-	-	-		57,600
Total Expenditures (Less Payroll)	119,700	124,900	137,700	12,800	10.25%	3,460	(1,860)	(10,000)	3,400		119,900
Total Expenditures	315,508	336,100	434,800	98,700	29.37%	14,560	(1,860)	(10,000)	78,200		417,000

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
	- 1	-	1/1/25	-		-	-	-	-		100-
Revenues	(744,811)	(301,800)	(301,800)	-		-	12	-	- [	2	(301,800)
Transfers from Reserve	-		(78,200)	(78,200)		-		-	(78,200)		(78,200)
Total Revenues	(744,811)	(301,800)	(380,000)	(78,200)	25.91%	-		-	(78,200)	-	(380,000)
TOTAL BUILDING	(429,303)	34,300	54,800	20,500	59.77%	14,560	(1,860)	(10,000)	-	-	37,000
DEVELOPMENT SERVICES				,3 "							
Payroll	353,350	360,100	370,500	10,400	2.89%	10,400	-		-	-	370,500
Administrative Expenditures	2,057	7,700	7,700			-	-	-	-	-	7,700
Professional Services	1,566	-		- 1	100	-	-	-	- 1		
Committees		-	-			-		-	-	-	46.0
Other Expenditures	10,303	47,000	46,800	(200)	(0.43%)	(200)	-	-	-	-	46,800
Total Expenditures (Less Payroll)	13,926	54,700	54,500	(200)	(0.37%)	(200)	-	-	- 1	_	54,500
Total Expenditures	367,276	414,800	425,000	10,200	2.46%	10,200	-	-	-	-	425,000
	- 1			-		-	-	- 1	-	-	15
Revenues	(12,000)	(12,000)	(12,000)			-	-	-	-	-	(12,000)
Total Revenues	(12,000)	(12,000)	(12,000)	- 1		-	-	-	-	-	(12,000)
TOTAL DEVELOPMENT SERVICES	355,276	402,800	413,000	10,200	2.53%	10,200	. •	-			413,000
BY-LAW				10 °							
Payroll	164,160	171,300	202,500	31,200	18.21%	3,535	-	-	-	27,665	202,500
Administrative Expenditures	1,202	7,800	12,400	4,600	58.97%	150	٠.	-	4,450	8	12,400
Professional Services	75	3,000	5,000	2,000	66.67%	- 1	2,000	-	-	=	5,000
Vehicles & Equipment	2,736	5,000	6,000	1,000	20.00%	-	-	-		1,000	6,000
Information Technology	240	500	800	300	60.00%	-	-	-	300	12	800
Repairs & Maintenance	191	-	1,500	1,500		-	-	-	-	1,500	1,500
Insurance	1,788	1,800	1,900	100	5.56%	100	-	-	-	-	1,900
Total Expenditures (Less Payroll)	6,232	18,100	27,600	9,500	52.49%	250	2,000	-	4,750	2,500	27,600
Total Expenditures	170,392	189,400	230,100	40,700	21.49%	3,785	2,000		4,750	30,165	230,100
	-	-				-	-	-	-	-	

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Revenues	(62,626)	(64,800)	(87,600)	(22,800)	35.19%	2,200	121	-	-	(25,000)	that have been a great
Total Revenues	(62,626)	(64,800)	(87,600)	(22,800)	35.19%	2,200	-	-	9 -	(25,000)	(87,600)
TOTAL BY-LAW	107,766	124,600	142,500	17,900	14.37%	5,985	2,000	-	4,750	5,165	142,500
ANIMAL CONTROL											-
Payroll	1,721	4,700	4,700	-		-	-	-	-	-	4,700
Administrative Expenditures	167,716	182,900	188,700	5,800	3.17%	5,800		-	-	-	188,700
Contracted Services	2,446	4,400	4,400	-	- v n "nā	-	-	-	-	2	4,400
Insurance	568	600	600	-	. 6 5			-	-	5	600
Total Expenditures (Less Payroll)	170,730	187,900	193,700	5,800	3.09%	5,800	-		-	-	193,700
Total Expenditures	172,451	192,600	198,400	5,800	3.01%	5,800	-		-	-	198,400
	-	-	and the second	-			-	-	-	-	(), a () <b>:</b>
Revenues	(10,575)	(15,500)	(15,500)	- 1		-	-	-	-	-	(15,500)
Total Revenues	(10,575)	(15,500)	(15,500)	-	( Ale	-	-	-	-	-	(15,500)
TOTAL ANIMAL CONTROL	161,876	177,100	182,900	5,800	3.27%	5,800	-	-	-	-	182,900
TOTAL DEVELOPMENT SERVICES	257,278	808,700	945,500	136,800	16.92%	117,045	2,040	(10,000)	4,750	5,165	927,700

# 2021 OPERATING BUDGET SUMMARY LIBRARY SERVICES

Operating Expenditure	
Revenues / Recoveries	
Net Operating Budget	

2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)		
684,200	684,200	692,300	8,100		
			9		
684,200	684,200	692,300	8,100		

### **Budget Summary**

Full Time & Part Time (PT) Wages & Benefits

Salary / wage rate increase / statutory payroll costs

16,900

Other Expenditures / Revenues

Decrease in IT expenditures

(4,000)

Decrease in Utility expenses

(8,800)

Decrease in Administrative expenses

(4,000)

Decrease in Revenues

8,000

Net Increase in Library 2021 Operating Budget

8,100

#### 2021 Operating Budget

Department: Library

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
LIBRARY											
Grants	684,200	684,200	692,300	8,100	1.18%	8,100					692,300
Total Expenditures (Less Payroll)	684,200	684,200	692,300	8,100	1.18%	8,100					692,300
Total Expenditures	684,200	684,200	692,300	8,100	1.18%	8,100					692,300
Total Revenues			VORINGE CONT.								1.00
TOTAL LIBRARY	684,200	684,200	692,300	8,100	1.18%	8,100					692,300
TOTAL LIBRARY	684,200	684,200	692,300	8,100	1.18%	8,100					692,300