

2020 Approved Capital Budget





2020 Approved Capital Budget; 2021 – 2024 Capital Forecast

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Forecast is approved in principle only and is subject to change

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
Studies / Other Initiatives						
DEV006 Scugog Official Plan Review			100,000			100,000
DEV007 Comprehensive Zoning By-law Review					100,000	100,000
DEV011 Heritage Grant Program - 2020 - 2024	20,000	20,000	20,000	20,000	20,000	100,000
DEV023 Implementation of Wayfinding Strategy - Phase 2		43,000				43,000
FIN001 Community Benefits Study	20,000					20,000
PUB025 Municipal Structure Inventory & Inspection 2023				10,000		10,000
PUB035 State of the Infrastructure Study - 2023				40,000		40,000
PUB055 Municipal Structure Inventory & Inspection - 2021		10,000				10,000
Total Studies / Other initiatives	70,000	73,000	120,000	70,000	120,000	453,000
Roads / Sidewalks						
PUB001 Portview Road Rehabilitation	215,000					215,000
PUB003 Nestleton Road Rehab - Highway 7A to Regional Road 57					1,245,000	1,245,000
PUB008 Russell Road - Rural Rehabilitation	345,000					345,000
PUB013 Old Simcoe Road Rehab - Queen to Reach			70,000		640,000	710,000
PUB015 Old Simcoe Road Recon - Jeffrey to King		180,000		1,300,000		1,480,000
PUB023 Gravel Roads Resurfacing - 2022			925,000			925,000
PUB024 Gravel Roads Resurfacing - 2023				1,025,000		1,025,000
PUB026 McLaughlin Road Rehab - Highway 7A to Edgerton		000'099				000'099
PUB028 Union Avenue Urbanization - Josephine St to King St Recon	1,660,000					1,660,000
PUB031 Coryell Street Rehab - Isabella St to Saintfield Rd		150,000				150,000
PUB032 Sidewalk Reconstruction - 2020	100,000					100,000
PUB033 Scugog Line 4/Marsh Hill Road Intersection Improvements	205,000					205,000
PUB034 Old Scugog Road Rehab - Byers to 0.35km North				75,000		75,000
PUB036 Water Street Rehab - Scugog to Queen	440,000					440,000
PUB037 Cartwright West 1/4 Line Rehab - Church to Shirley			295,000			295,000
PUB038 River Street Rehab - Nonquon Bridge to Simcoe Street - Design				46,000		46,000
PUB039 Pine Point Rehab -113m E of Mississauga's Trail to Tie In	240,000					240,000

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@ Roads and roads related infrastructure * Will only proceed with successful grant application or confirmed contributions from Others

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		2020	2021	2022	2023	2024	Total
	Roads / Sidewalks (con't)	nañana	rorecast	rorecast	rorecast	rorecast	TOTECASI
(6	PUB040 Devitts Road Rehab - RR57 to Manyers/Scugog Townline				1.590.000		1.590.000
B) (450,000				150,000
ම	ropo4 i coryen sueet nenab - niver sueet to isabena		130,000				000,001
©	PUB043 Sidewalk Reconstruction - 2021 to 2024		100,000	100,000	100,000	100,000	400,000
©	PUB044 Byers Road Rehab - RR57 to Old Scugog					190,000	190,000
@	PUB045 Church Street Rehab - Cartwright West 1/4 Line to Blackstock			420,000			420,000
@	PUB046 Mckee Road Hill - Reconstruction		200,000				200,000
@	PUB047 Perry Street Urbanization - Queen Street to Mary Street			400,000			400,000
(g)	PUB048 Old Simcoe Road Rehab - Reach to Edinborough			35,000		335,000	370,000
@	PUB049 Apple Valley Subdivision - Urban Road Rehab			51,000		510,000	561,000
*	PUB050 Balsam Street Recon - Old Simcoe to Rosa - Design	65,000					65,000
*	PUB051 Balsam Street Recon - Old Simcoe to Rosa - Construction		650,000				650,000
(B)	PUB056 Queen Street Rehab - Water to Simcoe		50,000	400,000			450,000
@	PUB057 Gravel Roads Resurfacing - 2024					1,025,000	1,025,000
< @	PUB060 Major Street Urbanization - Earl Cuddie to Union	400,000					400,000
©	PUB061 Stephenson Pt Rd Rehab - Island Rd to Pettet Dr - Design				36,000		36,000
@	PUB062 Edgewood Crescent Rehab - Aldred Dr to Davidge Dr - Design				21,000		21,000
8	PUB063 Davidge Drive Rehab - Chandler Dr to Edgewood Dr - Design				20,000		20,000
@	PUB064 Marsh Hill Road Rehab - Utica to Epsom					1,265,000	1,265,000
*	PUB069 Old Rail Lane - Multiuse Path Construction	80,000					80,000
@ * <	PUB073 Second Access to Scugog Island - Construction		3,500,000				3,500,000
©	PUB075 Gravel Road Resurfacing - 2020	725,000					725,000
8	PUB076 Gravel Road Resurfacing - 2021		825,000				825,000
	Total Roads / Sidewalks	4,475,000	6,465,000	2,996,000	4,213,000	5,310,000	23,459,000
	Bridges						
<u>@</u>	PUB002 Bridge No. 12 (Jobb Road) Replacement		120,000		1,200,000		1,320,000
©	PUB042 Scugog Line 8 Bridge - Design	70,000					70,000
	Total Bridges	70,000	120,000		1,200,000		1,390,000

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Forecast is approved in principle only and is subject to change

	2020	2021	2022	2023	2024	Total
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast
Parks						
PAR002 Playground Expansion - Seagrave Park			40,000			40,000
PAR003 Playground Replacement - Roy Carter Park				000'09		000'09
PAR004 Playground Replacement - Palmer Park		150,000				150,000
PAR005 Playground Replacement - View Lake Park					000'09	000'09
PAR006 Palmer Park Splashpad Rehab	22,000					22,000
PAR008 Sherrington Drive Park - Construction			180,000			180,000
PAR011 Ash Street Park - Construction			180,000			180,000
PAR016 Playground Replacement - Apple Valley	000'09					000'09
PAR017 Sherrington Drive Park - Design	30,000					30,000
PAR018 Ash Street Park - Design	30,000					30,000
PAR019 Jeffrey Farm Park - Design and Construction				30,000	180,000	210,000
PAR020 Carolyn Best Ball Diamond Lighting			250,000			250,000
REC020 Pool Filter Replacements - Birdseye Pool					30,000	30,000
REC039 Outdoor Pickleball Courts Construction		360,000				360,000
Total Parks	142,000	210,000	650,000	90,000	270,000	1,662,000
Buildings / Facility Maintenance						
DEV013 Municipal Office Repairs - 2020	55,000					25,000
DEV015 Relocation of Finance Department to G-1	40,000					40,000
PAR001 Palmer Park Washroom - Evaluation & Design	20,000					20,000
PAR010 Palmer Park Gazebo Roof Replacement	18,000					18,000
PAR012 Picnic Shelter Repairs	15,000					15,000
PAR014 Palmer Park Washroom - Construction		200,000				200,000
PUB018 Sand Dome Replacement Port Perry Depot	600,000					000,009
PUB030 Townhall 1873 - Bell Tower Rehabilitation	75,000					75,000
PUB058 Townhall 1873 - Building Condition Assessment	15,000					15,000
PUB070 1647 Reach Street - Building Improvements - 2020	20,000					20,000
	•			•	•	

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	2020	2021	2022	2023	2024	Total
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast
Buildings / Facility Maintenance (con't)						
PUB071 1647 Reach Street - Building Improvements - 2022			40,000			40,000
REC002 Community Hall Projects - 2024					23,000	23,000
REC003 Museum Emporium Renovation			20,000			50,000
REC004 Condensor Water Tank Replacement SCRC	23,000					23,000
REC005 Blackstock Recreation Complex - Detailed Design	1,800,000					1,800,000
REC006 Blackstock Recreation Complex - Phase 1 Construction			21,200,000			21,200,000
REC009 SCRC - Pad 2 - Beam Painting		40,000				40,000
REC012 Retractable Wall Replacemnt SCRC	10,000					10,000
REC013 Floor Replacement - SCRC Hall				50,000		50,000
REC015 SCRC - HVAC Replacement - Pad 2		20,000				50,000
REC023 New Shelter/Gazebo Scugog Museum	25,000					25,000
REC028 Community Hall Board Projects - 2020	21,500					21,500
REC031 Museum Barn Foundation Restoration			75,000			75,000
REC033 Community Hall Board Projects - 2021		20,000				20,000
REC034 SCRC - HVAC Replacement					50,000	20,000
REC035 Accessible Change Rooms - Birdseye Pool				250,000		250,000
REC036 Rodman Cabin Restoration					35,000	35,000
REC038 Community Hall Board Projects - 2022			18,000			18,000
REC040 Community Hall Projects - 2023				22,000		22,000
REC001 New indoor Pool - Preliminary Design				200,000		200,000
Total Buildings / Facility Maintenance	2,737,500	310,000	21,383,000	522,000	108,000	25,060,500
Parking Lots / Piers / SWM						
PUB027 SWM Pond Inventory & Inspection		15,000				15,000
PUB029 Electric Vehicle Charging Station	90,000					90,000
PUB078 SWM Pond Employment Area - Design and Construction		170,000	1,700,000			1,870,000
PUB081 Lake Scugog Enhancement Project - Construction	2,500,000	1,000,000				3,500,000
REC024 Parking Lot Recon - SCRC Phase 2			350,000			350,000
Total Parking Lots /Piers / SWM	2,590,000	1,185,000	2,050,000	•	•	5,825,000

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	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
/ehicles & Equipment						
DEV001 Animal Services Replacement Vehicle	17,500					17,500
DEV002 Animal Services Replacement Vehicle			17,500			17,500
DEV009 New Mid-size Vehicle	25,000					25,000
FES001 New Tanker Fire Truck	300,000					300,000
FES002 Washing Machine - Station 62 (Caesarea)		10,000				10,000
FES003 Remote Fire Fighting Equipment				50,000		20,000
FES004 Heavy Extrication Equipment Replacement		15,000				15,000
FES005 100' Aerial Pumper Fire Truck					1,300,000	1,300,000
FES006 Heavy Extrication Equipment Replacement			30,000	000'09		90,000
FES007 New 3/4 Ton Crew Cab Pick-up Truck					000'09	000'09
FES008 3/4 Ton Crew Cab Pick-Up Truck Replacement		000'09				60,000
PAR007 Tractor Plow Combo Replacement - #18		55,000				55,000
PAR009 Utility Vehicle Replacement - #14				20,000		20,000
PUB005 Tandem Replacement - #5006074	280,000					280,000
PUB006 Water Tank Replacements	45,000					45,000
PUB007 One Ton Crew Cab Replacement - #5106077			70,000			70,000
PUB009 Motor Grader Replacement - #5008006		470,000				470,000
PUB010 Mobile Speed Radar Signs	25,000					25,000
PUB011 Replacement of Half Ton Pickup - #5008082			40,000			40,000
PUB012 Replacement of a Three Quarter Ton Pickup - #5013090				65,000		65,000
PUB014 Replacement of Half Ton Pickup - #5108079			20,000			20,000
PUB016 Replacement of Front End Loader - #5010009			260,000			260,000
PUB017 Replacement of Tandem Axle - #5012087				280,000		280,000
PUB019 Replacement of Tandem Axle - #5012088				280,000		280,000
PUB020 Replacement of Tandem Axle - #5013086					280,000	280,000
PUB021 Replacement of Tandem Axle - #5014089					280,000	280,000
PUB022 Replacement of Front End Loader - #5108022					260,000	260,000

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TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Capital Project Listing

Forecast is approved in principle only and is subject to change

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	2020	2021	2022	2023	2024	Total
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast
Vehicles & Equipment (con't)						
PUB065 3/4 Ton Pickup Replacement - #5106072		65,000				65,000
PUB067 Tandem Replacement - #5005064	280,000					280,000
REC016 Olympia Ice Resurfacer Replacement			180,000			180,000
REC017 SCRC - New Generator Installation			100,000			100,000
REC021 Recreation Truck Replacement		40,000				40,000
Total Vehicles & Equipment	972,500	715,000	747,500	755,000	2,180,000	5,370,000
Computer Hardware / Software						
COR001 Replacement Onsite Backup Device	21,000					21,000
COR002 Firehall Network Recabling and Security Upgrade	10,000					10,000
COR004 Replace 1/3 Desktop Computers					12,800	12,800
COR005 Replace 1/3 Desktop Computers			12,800			12,800
COR006 Replace 1/3 Desktop Computers				12,800		12,800
COR007 Replace Backup Device and VM Hosts				50,000		50,000
COR008 Council Chambers Video Overhaul and Renovation	13,000					13,000
COR009 Meeting Management Software	15,000					15,000
COR010 Network Recabling		20,000				20,000
LIB002 Radio Frequency Identification (RFID) Tagging		17,000				17,000
LIB003 Makerspace	20,000					20,000
LIB004 Self-Checkout Terminal			15,000			15,000
Total Computer Hardware / Software	79,000	37,000	27,800	62,800	12,800	219,400
Grand Total	11,136,000	9,415,000	27,974,300	6,912,800	8,000,800	63,438,900

Project Name Replacement Onsite Backup Device

Department Corporate Services

Project Manager John Paul Newman, Director of Corporate Services

Start Year 2020 Project Number COR001

Project Description and Rationale

The existing backup hardware, purchased in 2017, has experienced a few unforeseen issues that has caused some instability in our on-site backup repository. In order to maintain the highest level of reliability and speed, the best course of action is to replace the existing hardware with something better suited to the task. The existing hardware would be redeployed as the test environment and critical spare backup device. This project is part of the continued upgrades to the IT infrastructure in accordance with the IT Strategic Plan.

Expected start is Spring, 2020 and project completion Summer, 2020 (approximately 3 months).

Reference:

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	21,000	21,000					
Expenditures Total	21,000	21,000					
Funding							
Municipal Projects Reserve	21,000	21,000					
Funding Total	21,000	21,000					

Project Name Firehall Network Recabling and Security Upgrade

Department Corporate Services

Project Manager John Paul Newman, Director of Corporate Services

Start Year 2020 Project Number COR002

Project Description and Rationale

The deficient network cabling and security system at Firehall 1 needs to be replaced and upgraded. The result will be standardized network speeds for all users and additional fault tolerance and resiliency. The expansion of the security system at that location would ensure the continued safety of fire equipment and personnel onsite. This project is part of the continued upgrades to the IT infrastructure in accordance with the IT Strategic Plan.

Expected start is Spring, 2020 and project completion Summer, 2020 (approximately 3 months).

Reference:

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	10,000	10,000					
Expenditures Total	10,000	10,000					
Funding							
Municipal Projects Reserve	10,000	10,000					
Funding Total	10,000	10,000					

Project Name Replace 1/3 Desktop Computers

Department Corporate Services

Project Manager John Paul Newman, Director of Corporate Services

Start Year 2024 Project Number COR004

Project Description and Rationale

Replace 1/3 of the Township's desktop computers every 3 years. Desktop computers will be upgraded and the current computers will be sold.

This will ensure that IT equipment is kept up to date and will significantly reduce the possibility of IT failure.

Reference:

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	12,800					12,800	
Expenditures Total	12,800					12,800	
Funding							
Municipal Projects Reserve	12,800					12,800	
Funding Total	12,800					12,800	

Project Name Replace 1/3 Desktop Computers

Department Corporate Services

Project Manager John Paul Newman, Director of Corporate Services

Start Year 2022 Project Number COR005

Project Description and Rationale

Replace 1/3 of the Township's desktop computers every 3 years. Desktop computers will be upgraded and the current computers will be sold.

This will ensure that IT equipment is kept up to date and will significantly reduce the possibility of IT failure.

Reference:

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	12,800			12,800			
Expenditures Total	12,800			12,800			
Funding							
Municipal Projects Reserve	12,800			12,800			
Funding Total	12,800			12,800			

Project Name Replace 1/3 Desktop Computers

Department Corporate Services

Project Manager John Paul Newman, Director of Corporate Services

Start Year 2023 Project Number COR006

Project Description and Rationale

Replace 1/3 of the Township's desktop computers every 3 years. Desktop computers will be upgraded and the current computers will be sold.

This will ensure that IT equipment is kept up to date and will significantly reduce the possibility of IT failure.

Reference:

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	12,800				12,800		
Expenditures Total	12,800				12,800		
Funding							
Municipal Projects Reserve	12,800				12,800		
Funding Total	12,800				12,800		

Project Name Replace Backup Device and VM Hosts

Department Corporate Services

Project Manager John Paul Newman, Director of Corporate Services

Start Year 2023 **Project Number** COR007

Project Description and Rationale

Begin the rotation of replacing the core computing platform and backup storage every 5 years. The 3 existing servers will be moved to be the critical spare/backups, and the servers 2 generations old will be sold. The existing backup device will have it's data migrated onto the new device, and then sold.

A 5-year rotation of computer and backup infrastructure helps ensure that no catastrophic failures occur on core hardware, and maintains uptime and reliability.

Reference:

	Budget										
	Total	2020	2021	2022	2023	2024					
Expenditures											
Capital Expenditure (TCA)	50,000				50,000						
Expenditures Total	50,000				50,000						
Funding											
Municipal Projects Reserve	50,000				50,000						
Funding Total	50,000				50,000						

Project Name Council Chambers Video Overhaul and Renovation

Department Corporate Services

Project Manager John Paul Newman, Director of Corporate Services

Start Year 2020 Project Number COR008

Project Description and Rationale

This project includes the installation of an HVAC system dedicated to cooling the computer hardware in the Council Chamber's closet. It will also include the renovation of the door to the closet to allow for better access to the roof access and the hardware inside; the upgrade of reference monitors for two staff, Mayor and Council, and the movement of the Senior Management Desks for better use of Council Chambers space.

Total Budget	\$13,000
AV Projector and Screen	\$4,000
Closet door renovation	\$3,000
HVAC System	\$6,000

Project start and completion during the Council summer recess.

Reference:

	Budget										
	Total	2020	2021	2022	2023	2024					
Expenditures											
Capital Expenditure (TCA)	13,000	13,000									
Expenditures Total	13,000	13,000									
Funding											
Municipal Projects Reserve	13,000	13,000									
Funding Total	13,000	13,000									

Project Name Meeting Management Software

Department Corporate Services

Project Manager John Paul Newman, Director of Corporate Services

Start Year 2020 Project Number COR009

Project Description and Rationale

Meeting management software provides a complete solution and further automation of the entire meeting cycle including report preparation and approval, agenda and minute creation and follow up task tracking. The desired outcomes include:

- Providing members of Council with the ability to create and retain private notes on their electronic agenda within a designated, secure portal.
- Improving report approval work flow.
- Increasing efficiency in creating, producing and publishing agendas and minutes.
- Being accessible in accordance with the Accessibility for Ontarians with Disabilities Act (AODA) and Web Content Accessibility Guidelines (WCAG) 2.0.
- Integrating with the Township's Records Management system.
- Reducing resources including Staff time and paper use.
- Providing better tracking of outstanding tasks.
- Removing duplication of efforts which include reports being prepared and reviewed with a mixture of paper and electronic formats, last minute changes to the agenda require the agenda to be recreated, minutes are prepared by copying and pasting recommendations from reports. Further the agenda planner is prepared in a separate excel document, Staff report listing is prepared in a separate word document, tasks are prepared in a separate excel document, which could all be centralized within this software and not created twice.

Reference:

		Е	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (Non-TCA)	15,000	15,000					
Expenditures Total	15,000	15,000					
Funding							
Municipal Projects Reserve	15,000	15,000					
Funding Total	15,000	15,000					

Project Name Network Recabling

Department Corporate Services

Project Manager John Paul Newman, Director of Corporate Services

Start Year 2021 Project Number COR010

Project Description and Rationale

The deficient network cabling at the Municipal Office and Scugog Community Recreation Centre would continue to be replaced. The result will be standardized network speeds for all users across all locations and additional fault tolerance and resiliency. This project is part of the continued upgrades to the IT infrastructure in accordance with the IT Strategic Plan.

Expected start is Spring, 2021 and project completion Summer, 2021 (approximately 3 months).

Reference:

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	20,000		20,000				
Expenditures Total	20,000		20,000				
Funding							
Municipal Projects Reserve	20,000		20,000				
Funding Total	20,000		20,000				

Project Name Animal Services Replacement Vehicle

Department Development Services

Project Manager Kevin Heritage, Director of Development Services

Start Year 2020 Project Number DEV001

Project Description and Rationale

The Township of Scugog shares the costs of animal services related expenses 50/50 with the Township of Uxbridge. Typically, animal control vehicles have been retained for a maxim of seven to 10 years. The 2009 Uplander van has over 90,000 km's on it and is now ten years old. Repair costs continue to grow each year due to the age of the vehicle. The vehicle is also due for service for head gasket, brakes and brake line replacement. The Township of Scugog portion of this replacement vehicle is \$17,500.

Reference:

Strategic Direction # 4 Municipal Services, to "Provide quality public services that are efficient, effective and affordable for the residents and businesses of Scugog"

	Budget										
	Total	2020	2021	2022	2023	2024					
Expenditures											
Capital Expenditure (TCA)	17,500	17,500									
Expenditures Total	17,500	17,500									
Funding											
Vehicle & Equipment Reserve	17,500	17,500									
Funding Total	17,500	17,500									

Project Name Animal Services Replacement Vehicle

Department Development Services

Project Manager Kevin Heritage, Director of Development Services

Start Year 2022 **Project Number** DEV002

Project Description and Rationale

The Township of Scugog shares the costs of animal shelter related expenses 50/50 with the Township of Uxbridge. Typically, animal control vehicles have been retained for a maximum of 7 to 10 years. The 2013 Dodge van currently has 65,284 km's and will be eight years old in 2022. This is part of a regular vehicle replacement program to ensure safety, minimal maintenance and downtime of vehicles. The Township of Scugog portion of this replacement vehicle is \$17,500.

Reference:

	Budget										
	Total	2020	2021	2022	2023	2024					
Expenditures											
Capital Expenditure (TCA)	17,500			17,500							
Expenditures Total	17,500			17,500							
Funding											
Vehicle & Equipment Reserve	17,500			17,500							
Funding Total	17,500			17,500							

Project Name Scugog Official Plan Review

Department Development Services

Project Manager Kevin Heritage, Director of Development Services

Start Year 2022 Project Number DEV006

Project Description and Rationale

The Scugog Official Plan serves as the basis for managing growth and change in the Township to the year 2031. This Plan has been prepared to implement the Durham Regional Official Plan, the Oak Ridges Moraine Conservation Plan, Greenbelt Plan, Growth Plan for the Greater Golden Horseshoe and the Provincial Policy Statement. The review of the Durham Regional Official Plan was initiated in 2018 and is scheduled to be completed in 2021. Upon completion of the Durham Regional Official Plan review, a review of the Scugog Official Plan will be initiated in late 2022 to include policies that will manage growth and change to the year 2041.

Reference:

Strategic Direction #2 - Financial Sustainability "Improve financial sustainability through innovative funding and delivery of services."

Strategic Direction #3 - Economic Development and Tourism "Create grow and attract employment opportunities."

Strategic Direction #5 - Natural Environment "Protect and enhance our natural environment."

Strategic Direction #7 - Complete Communities "Enhance our communities to be inclusive, healthy, safe and connected."

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (Non-TCA)	100,000			100,000						
Expenditures Total	100,000			100,000						
Funding										
Municipal Projects Reserve	55,000			55,000						
DC - General Government	45,000			45,000						
Funding Total	100,000			100,000						

Project Name Comprehensive Zoning By-law Review

Department Development Services

Project Manager Kevin Heritage, Director of Development Services

Start Year 2024 Project Number DEV007

Project Description and Rationale

The purpose of Zoning By-law 14-14, as amended, is to implement the policies of the Township of Scugog Official Plan. The Planning Act requires municipalities to update their comprehensive zoning by-laws within three years of the approval and/or update of an official plan. Consequently, a review of Zoning By-law 14-14, as amended, will be required following the review of the Scugog Official Plan in the year 2022.

Reference:

Strategic Direction #5 - Natural Environment "Protect and enhance our natural environment."

Strategic Direction #7 - Complete Communities "Enhance our communities to be inclusive, healthy, safe and connected."

Township of Scugog, Development Charge Background Study, 2019, Appendix B-6, Item 6.1.4

	Budget											
	Total	2020	2021	2022	2023	2024						
Expenditures												
Capital Expenditure (TCA)	100,000					100,000						
Expenditures Total	100,000					100,000						
Funding												
Municipal Projects Reserve	10,000					10,000						
DC - General Government	90,000					90,000						
Funding Total	100,000					100,000						

Project Name New Mid-size Vehicle

Department Development Services

Project Manager Robert Frasca, Operations Manager

Start Year 2020 Project Number DEV009

Project Description and Rationale

This project is for a new mid-size vehicle for staff in the Building department. This vehicle will allow Township Building Inspectors to attend regularly scheduled inspections, meetings and mandatory training to maintain BCIN (Building Code Identification Number) qualifications. This vehicle will be shared within the Department to ensure efficiency and minimize the usage of personal vehicles.

The use of a Township vehicle will result in cost savings over the life of the vehicle (approx. 7 years) vs. paying for mileage for the use of personal vehicles. Utilizing a Township vehicle with appropriate identification to job sites projects a professional image.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	25,000	25,000								
Expenditures Total	25,000	25,000								
Funding										
Building Admin Reserve	25,000	25,000								
Funding Total	25,000	25,000								

Project Name Heritage Grant Program - 2020 - 2023

Department Development Services

Project Manager Kevin Heritage, Director of Development Services

Start Year 2020 Project Number DEV011

Project Description and Rationale

In 2016, the Heritage Grant Program was launched, which provides incentives for the physical upgrading of building facades located within the Heritage Conservation District in Downtown Port Perry. The program is application based and reviewed by the Heritage Committee.

Staff recommends that the program be continued annually.

Reference:

Strategic Direction #3 - Economic Development & Tourism to "Create, grow and attract employment opportunities".

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (Non-TCA)	100,000	20,000	20,000	20,000	20,000	20,000				
Expenditures Total	100,000	20,000	20,000	20,000	20,000	20,000				
Funding										
Municipal Projects Reserve	100,000	20,000	20,000	20,000	20,000	20,000				
Funding Total	100,000	20,000	20,000	20,000	20,000	20,000				

Project Name Municipal Office Repairs - 2020

Department Development Services

Project Manager Nicholas Dawkins, Chief Building Official

Start Year 2020 **Project Number** DEV013

Project Description and Rationale

There are portions of the bricks and mortar around the Municipal Building that have been deteriorating for sometime. The deterioration is due to the de-icing products that are used to ensure safe entry and egress from the building for our residents and staff. In addition, there are broken bricks (not from de-icing products) at the front of the building that should be replaced.

The concrete stairs and railing at the front of the Municipal Office are damaged and have been identified on recent Health and Safety reports that need to be repaired. This repair is identified as a priority for the health and safety of all who enter the Municipal Office from the sidewalk on Perry Street.

Reference:

Strategic Direction #1: Roads and Municipal Infrastructure: "Leverage and Improve Transportation, Infrastructure and Facilities"

	Budget											
	Total	2020	2021	2022	2023	2024						
Expenditures												
Capital Expenditure (TCA)	55,000	55,000										
Expenditures Total	55,000	55,000										
Funding												
Facility & Building Reserve	55,000	55,000										
Funding Total	55,000	55,000										

Project Name Relocation of Finance Department to G-1

Department Development Services

Project Manager Nicholas Dawkins, Chief Building Official

Start Year 2020 Project Number DEV015

Project Description and Rationale

This project is to relocate the Finance Department to Unit G-1, which includes construction of three offices and installation of three workstations. The office furniture that is currently being used in finance will be moved to G-1 with minimal additional furniture required.

The finance work space in the basement is intended to be re-purposed for meeting space.

Reference:

Strategic Direction # 1, Roads & Municipal Infrastructure: leverage and improve transportation, infrastructure and facilities.

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	40,000	40,000					
Expenditures Total	40,000	40,000					
Funding							
Facility & Building Reserve	40,000	40,000					
Funding Total	40,000	40,000					

Project Name Implementation of Wayfinding Strategy - Phase 2

Department Development Services

Project Manager Kevin Heritage, Director of Development Services

Start Year 2021 Project Number DEV023

Project Description and Rationale

Phase 2 - Implementation of the Tourism Wayfinding Strategy; Downtown directional signage major

The Tourism Wayfinding Strategy has been identified as one of the key action items in the Council adopted 2018 Scugog Community Tourism Plan. The Township is partnering with Central Counties Tourism to facilitate sessions with our Wayfinding Working Group to complete an analysis of the current signage and traffic patterns and to consider key trip motivators such as attractions, shopping districts, cultural and natural assets and agriculinary offerings. The purpose of this project is to implement the Tourism Wayfinding Strategy by designing and installing consistent Tourism Wayfinding Signage for Scugog. The Tourism Wayfinding Signage property is broken into two phases:

1 - Downtown directional minor in 2019; 2 - Downtown directional major in 2020

Downtown Directional Signs Major - The transient visitor will typically only stop to fulfill a specific need. Common needs include: fuel, food, bathroom break, gifts. They travel on major thoroughfares. They will be motivated to leave the main routes if they believe their needs will be met.

Objectives:

- Provide wayfinding signage to increase the number of visitors to key attractions and tourism businesses in the Township:
- Boost the local economy by providing signage to increase spending;
- Enhance the overall image of Scugog as a destination;
- Enhance the overall awareness of the destination; and
- -Create a sense of community and connectivity throughout the destination\

Central Counties has a partnership fund that supports 1) design, 2) fabrication and 3) installation of wayfinding signage at a rate of 2 to 1.

Reference:

Strategic Direction #3 - Economic Development & Tourism to "Create, grow and attract employment opportunities".

		į.	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	43,000		43,000				
Expenditures Total	43,000		43,000				
Funding							
Municipal Projects Reserve	28,700		28,700				
Contribution from Others	14,300		14,300				
Funding Total	43,000		43,000				

Project NameNew Tanker Fire TruckDepartmentFire & Emergency ServicesProject ManagerMark Berney, Fire Chief

Start Year 2020 Project Number FES001

Project Description and Rationale

This project will replace the 1994 Tanker Fire Truck presently in-service at the Caesarea Fire Station and enhance rural fire suppression services by adding additional water capacity.

A Tanker Fire Truck is a vehicle designed primarily for transporting (pick-up, transporting, and delivering) water to fire emergency scenes to be applied by other vehicles or pumping equipment.

Fire Underwriters Survey (FUS) organization is to assess the performance ability and acceptability of older fire apparatus as a component of determining a municipalities fire insurance grading. Information obtained from FUS indicates that major fire apparatus should have a life expectancy of 20 years for service as a front line response vehicle in small communities and rural centres, and an additional 5 years as a reserve apparatus, representing a total life expectancy of 25-years with no credit in Grading. Reserve apparatus are noted as apparatus utilized at major fires, or alternatively as a temporary replacement for out-of-service front line apparatus.

The Fire Department Water Tanker Shuttle Accreditation is a proprietary process managed by the Fire Protection Survey Services (FPSS). A new Tanker Fire Truck with additional water capacity will benefit the Fire Department sustaining its Water Tanker Shuttle Accreditation.

Reference:

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective.

Fire Master Plan, 2017 Recommendation #36

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	300,000	300,000					
Expenditures Total	300,000	300,000					
Funding							
Vehicle & Equipment Reserve	300,000	300,000					
Funding Total	300,000	300,000					

Project Name Washing Machine - Station 62 (Caesarea)

Department Fire & Emergency Services **Project Manager** Mark Berney, Fire Chief

Start Year 2021 Project Number FES002

Project Description and Rationale

This project will enhance the ability of firefighters to simultaneously wash and sanitize contaminated bunker gear as need. The care and maintenance of bunker gear is of the utmost importance as soiled or dirty elements may expose firefighters to hazardous chemicals, off gasses and reduce the effectiveness of the protection it is intended to provide.

This machine will be installed at Station 62 (Caesarea).

This project ensures employer compliance to Ontario Occupational Health and Safety Act (OHSA):

- clause 25(1)(b), employers have a duty to maintain equipment in good condition; and
- clause 25(2)(h), employers must take every precaution reasonable in the circumstances for the protection of a worker.

Reference:

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	10,000		10,000				
Expenditures Total	10,000		10,000				
Funding							
Vehicle & Equipment Reserve	10,000		10,000				
Funding Total	10,000		10,000				

Project Name Remote Fire Fighting Equipment

Department Fire & Emergency Services **Project Manager** Mark Berney, Fire Chief

Start Year 2023 **Project Number** FES003

Project Description and Rationale

The purchase of an ATV with trailer, wildland firefighting equipment and remote rescue equipment will enhance the Fire Department's capacity to extinguish wildland fires as well as to rescue victims from remote incidents within the Township's forest trails and wildland areas.

Reference:

		Е	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	50,000				50,000		
Expenditures Total	50,000				50,000		
Funding							
DC - Fire Services	50,000				50,000		
Funding Total	50,000				50,000		

Project Name Heavy Extrication Equipment Replacement

Department Fire & Emergency Services **Project Manager** Mark Berney, Fire Chief

Start Year 2021 Project Number FES004

Project Description and Rationale

This project will begin the process of replacing aging heavy hydraulic extrication equipment.

This equipment has reached its end of life cycle, replacing this equipment will prevent excessive maintenance costs.

It is well established that patient's suffering traumatic injuries chances of survival are greatest if they receive care within a short period of time.

Replacing this equipment will improve a firefighter's operational efficiency when faced with situations requiring forcible entry, disentanglement and extrication.

In 2021 one electric combination tool will be purchased.

Reference:

		i	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	15,000		15,000				
Expenditures Total	15,000		15,000				
Funding							
Vehicle & Equipment Reserve	15,000		15,000				
Funding Total	15,000		15,000				

Project Name 100' Aerial Pumper Fire Truck

Department Fire & Emergency Services

Project Manager Mark Berney, Fire Chief

Start Year 2024 Project Number FES005

Project Description and Rationale

The acquisition of a100' aerial pumper fire truck will enhance the Fire Department's suppression capabilities by providing elevated exposure protection, elevated fire suppression hose stream capabilities, firefighter rescue from elevated levels and occupant rescue from elevated levels. The aerial pumper fire truck will be utilized for structure fires in multi-storey units, apartment buildings, higher structures and vulnerable occupancies. A 100' aerial pumper fire truck is sufficient to accommodate the 1 to 6 storey buildings presently constructed in Scugog. It will also enhance our ability to protect and preserve the historic Port Perry downtown district in the event of a fire.

An aerial pumper fire truck increases efficiencies by requiring fewer firefighters to operate it while allowing greater reach.

Although the Scugog Fire Department currently has access to an aerial pumper fire truck through participation in the Regional Mutual Aid program, there would be an extended response time for an aerial to travel from another municipality to the Township of Scugog.

Due to the growth in the community, both in size of buildings and height of buildings, with more low-rise buildings (4 - 6 storeys) being planned, this project is considered an important enhancement to the Department's fleet.

Reference:

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Fire Master Plan, 2017, Recommendation # 38.

Township of Scugog, Development Charge Background Study, 2019 Appendix B-2; Item 2.2.3

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	1,300,000					1,300,000	
Expenditures Total	1,300,000					1,300,000	
Funding							
DC - Fire Services	1,300,000					1,300,000	
Funding Total	1,300,000					1,300,000	

Project Name Heavy Extrication Equipment Replacement

Department Fire & Emergency Services **Project Manager** Mark Berney, Fire Chief

Start Year 2022 Project Number FES006

Project Description and Rationale

This project completes the process of replacing the aging heavy hydraulic extrication equipment.

This equipment has reached its end of life cycle, replacing this equipment will prevent excessive maintenance costs.

It is well established that patient's suffering traumatic injuries chances of survival are greatest if they receive care within a short period of time.

Replacing this equipment will improve a firefighter's operational efficiency when faced with situations requiring forcible entry, disentanglement and extrication.

In 2022 two electric combination tools will be purchased, one for Station 62 (Caesarea) pumper, P62; one for Station 61 (Port Perry)'s back up pumper, P612.

In 2023 an individual electric spreader, electric cutter, and electric rams for Station 61 (Port Perry)'s rescue, R61 will be purchased.

Reference:

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	90,000			30,000	60,000		
Expenditures Total	90,000			30,000	60,000		
Funding							
Vehicle & Equipment Reserve	90,000			30,000	60,000		
Funding Total	90,000			30,000	60,000		

Project Name New 3/4 Ton Crew Cab Pick-up Truck

Department Fire & Emergency Services **Project Manager** Mark Berney, Fire Chief

Start Year 2024 Project Number FES007

Project Description and Rationale

This project is for an additional pick-up truck that will be out fitted with fire suppression and remote rescue equipment.

This combination will enhance the department's ability to respond to wildland fires, remote rescues of hikers, motocross and all-terrain vehicle users within the Township's forests and wildlands.

This size of truck will provide operational flexibility from both stations; reduce maintenance costs associated to larger trucks; and provide operational efficiency as this size of truck is less expensive to operate and maintain.

Reference:

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog, Development Charge Background Study, 2019 Appendix B-2; Item 2.2.2

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	60,000					60,000	
Expenditures Total	60,000					60,000	
Funding							
DC - Fire Services	60,000					60,000	
Funding Total	60,000					60,000	

Project Name 3/4 Ton Crew Cab Pick-Up Truck Replacement

Department Fire & Emergency Services **Project Manager** Mark Berney, Fire Chief

Start Year 2021 Project Number FES008

Project Description and Rationale

This project will replace the 2006 pick-up truck outfitted with a slide-in fire suppression unit and front bumper winch.

The new pick-up truck will be out fitted with versatile fire suppression and remote rescue equipment.

This combination will renew the department's ability to respond to wildland fires and remote rescues of hikers, motocross and all-terrain vehicle users of the Township's forests and wildlands.

This size of truck will provide operational flexibility; reduce maintenance costs associated with larger trucks; and provide operational efficiency as this size of truck is less expensive to operate and maintain.

Reference:

		i	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	60,000		60,000				
Expenditures Total	60,000		60,000				
Funding							
Vehicle & Equipment Reserve	60,000		60,000				
Funding Total	60,000		60,000				

Project Name Community Benefits Study

Department Finance

Project Manager Dianne Valentim, Director of Finance / Treasurer

Start Year 2020 Project Number FIN001

Project Description and Rationale

In accordance with Provincial Legislation, and as a result of Bill 108, *More Homes, More Choice Act,* 2019, a new Community Benefit Charge and must be completed and implemented by January 1, 2021.

This new charge will replace the discounted services currently under the DC By-Law and revenues collected for Parkland Dedication. This new charge will be formula based, however, currently, the Ministry is in the process of hiring a consultant to develop a potential formula, which will take into consideration the objective of maintaining municipal services.

Specialized expertise will be required to lead this project for the municipality.

It is expected that the Community Benefit Charge Study will be initiated by mid 2020.

Reference:

Strategic Direction #2 - Financial Sustainability to "Improve the financial sustainability through innovative funding and delivery of services."

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (Non-TCA)	50,000	50,000					
Expenditures Total	50,000	50,000					
Funding							
Municipal Projects Reserve	50,000	50,000					
Funding Total	50,000	50,000					

Project Name Palmer Park Washroom - Evaluation & Design

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number PAR001

Project Description and Rationale

The scope of work involves the evaluation and design process for a washroom facility within Palmer Park to reduce the portable washrooms that are rented on an annual basis and provide a better service for residents and visitors. All options will be considered including prefabricated modular units, self cleaning units and construction of a building. The design will also include water, sanitary sewer and electrical servicing requirements and site preparation. In addition, it is planned to include a water bottle refilling station to reduce the use of single plastics for park users. As part of the process the cost estimate for construction will be updated once a preferred option has been chosen.

The location of the washroom facility will be confirmed during the preparation of the Waterfront Action Plan.

Reference:

Strategic Direction #1 - Roads and Municipal Infrastructure: "Leverage and improve transportation, infrastructure and facilities.

Strategic Direction #4 - Municipal Services: "Provide services that are efficient and effective"

Township of Scugog, Development Charges Background Study, 2019, Item 3.2.3

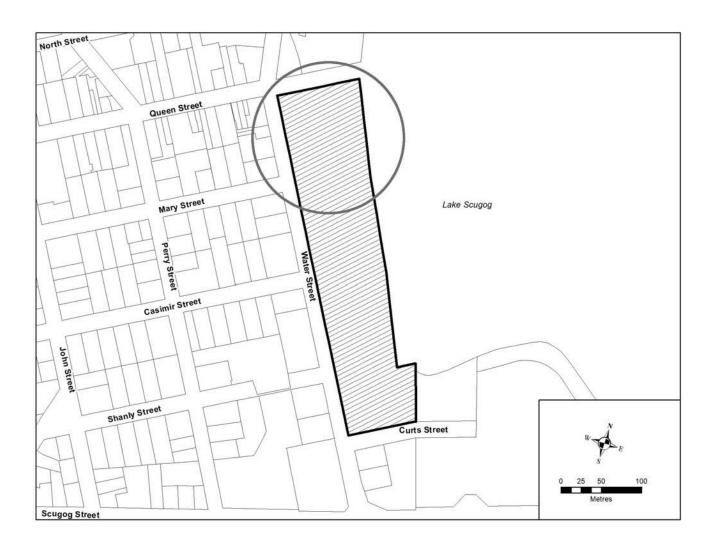
		E	Budget			
	Total	2020	2021	2022	2023	2024
Expenditures						
Capital Expenditure (TCA)	20,000	20,000				
Expenditures Total	20,000	20,000				
Funding						
DC - Parks & Recreation	18,000	18,000				
Facility & Building Reserve	2,000	2,000				
Funding Total	20,000	20,000				

Project Name Palmer Park Washroom - Evaluation & Design

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number PAR001



Project Name Playground Expansion - Seagrave Park

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number PAR002

Project Description and Rationale

The new playground apparatus will expand the existing small playground that was installed in 2008 in Seagrave Park located on Coryell Street. The new playground apparatus will be for ages 5-12 years old and consist of multiple slides and climbers.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure: "Leverage and improve transportation, infrastructure and facilities." The Township has a current inventory of 15 playgrounds and it is recommended that one playground is replaced/ expanded each year.

Strategic Direction #4 - Municipal Services: "Provide services that are efficient and effective"

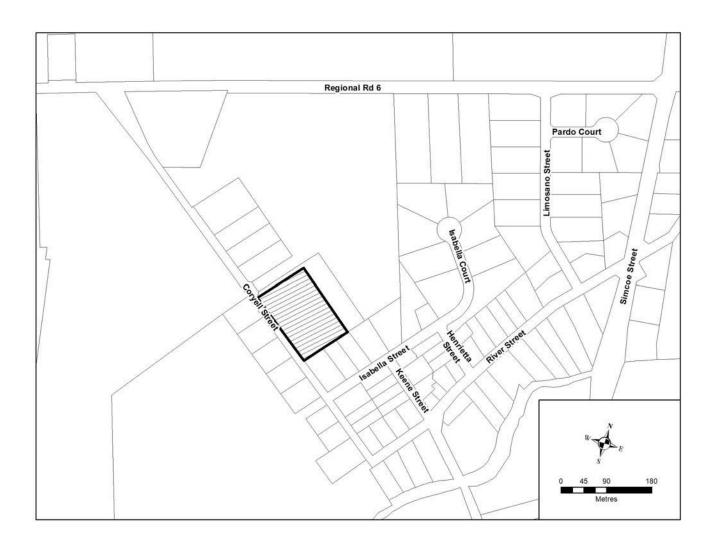
	Budget							
	Total	2020	2021	2022	2023	2024		
Expenditures								
Capital Expenditure (TCA)	40,000			40,000				
Expenditures Total	40,000			40,000				
Funding								
Parks Reserve	40,000			40,000				
Funding Total	40,000			40,000				

Project Name Playground Expansion - Seagrave Park

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number PAR002



Project Name Playground Replacement - Roy Carter Park

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2023 Project Number PAR003

Project Description and Rationale

The new playground apparatus will replace the existing playground equipment installed in 2000 in Roy Carter Park located on Crestview Avenue in Blackstock. The existing playground equipment has evidence of delamination of plastic from the steel and corrosion. The replacement playground apparatus will be for ages 5-12 years old and consist of multiple slides and climbers.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure: "Leverage and improve transportation, infrastructure and facilities." The Township has a current inventory of 15 playgrounds and it is recommended that one playground is replaced each year.

Strategic Direction #4, Municipal Service: "Provide services that are efficient and effective"

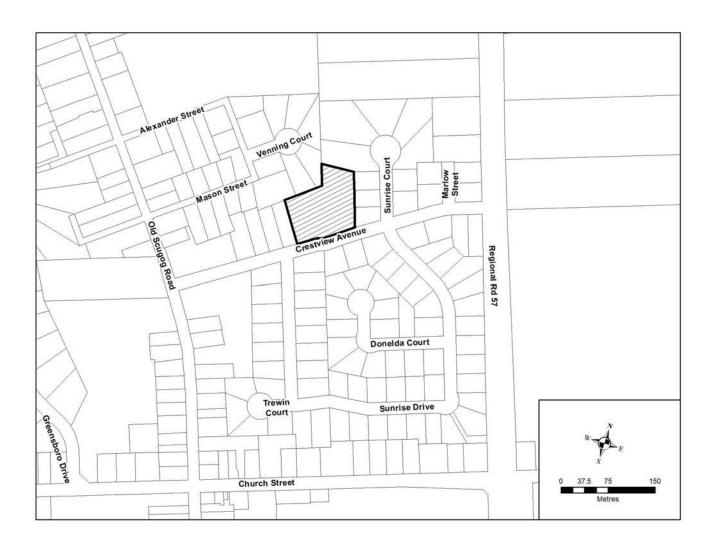
		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	60,000				60,000		
Expenditures Total	60,000				60,000		
Funding							
Parks Reserve	60,000				60,000		
Funding Total	60,000				60,000		

Project Name Playground Replacement - Roy Carter Park

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2023 Project Number PAR003



Project Name Playground Replacement - Palmer Park

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2021 Project Number PAR004

Project Description and Rationale

The existing playground equipment at Palmer Park was installed in 2000 with additional equipment installed in 2008. This playground has the highest usage of any playground in the Township and is showing signs of wear and tear. It is planned to replace and expand the playground apparatus for both junior and senior playground equipment. The project will include replacement of the timber frame. The project is scheduled for 2021 after the completion of the Waterfront Action Plan.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure: "Leverage and improve transportation, infrastructure and facilities." The Township has a current inventory of 15 playgrounds and it is recommended that one playground is replaced each year.

Strategic Direction #4, Municipal Services: "Provide services that are efficient and effective"

Township of Scugog, Development Charges Background Study, 2019, Appendix B-3, Item 3.2.4

			Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	150,000		150,000				
Expenditures Total	150,000		150,000				
Funding							
DC - Parks & Recreation	45,000		45,000				
Parks Reserve	105,000		105,000				
Funding Total	150,000		150,000				

Project Name Playground Replacement - Palmer Park

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2021 Project Number PAR004



Project Name Playground Replacement - View Lake Park

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2024 Project Number PAR005

Project Description and Rationale

The new playground apparatus will replace the existing playground equipment that was installed in 2001 in the View Lake Park located on Cartwright Manvers Boundary Road. The existing playground equipment has evidence of delamination of plastic from the steel and corrosion. The replacement playground apparatus will be for ages 5-12 years old and consist of multiple slides and climbers.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure: "Leverage and improve transportation, infrastructure and facilities." The Township has a current inventory of 15 playgrounds and it is recommended that one playground is replaced each year.

Strategic Direction #4, Municipal Services: "Provide services that are efficient and effective"

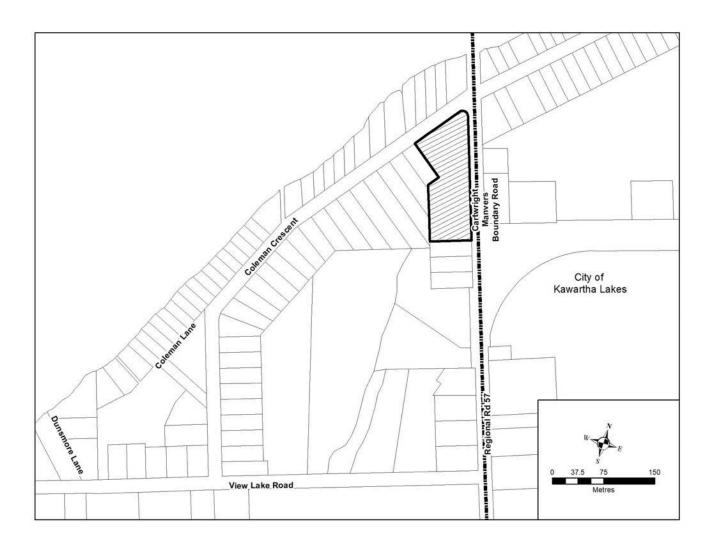
Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	60,000					60,000	
Expenditures Total	60,000					60,000	
Funding							
Parks Reserve	60,000					60,000	
Funding Total	60,000					60,000	

Project Name Playground Replacement - View Lake Park

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2024 Project Number PAR005



Project Name Palmer Park Splashpad Rehab

Department Community Services - Parks

Project Manager Robert Frasca, Operations Manager

Start Year 2020 Project Number PAR006

Project Description and Rationale

The splash pad in Palmer Park is a highly used and popular feature of the park. In 2018 and 2019 a number of improvements were made to the splash pad including converting from a water recycling system to a fresh water system which has resulted in reduced staff times for maintenance, less closures and improved water quality. As well, the central water features and underground piping were replaced in 2019 due to deteriorated condition.

Further improvements are recommended to enhance and extend the life of the splash pad including resurfacing and replacement of the remaining features to include a dumping bucket feature.

Once complete, no significant repairs or rehabilitation are expected over the next 5 years.

Reference:

Strategic Direction #1 - Roads and Municipal Infrastructure: "Leverage and improve transportation, infrastructure and facilities.

Strategic Direction #4 - Municipal Services: "Provide services that are efficient and effective"

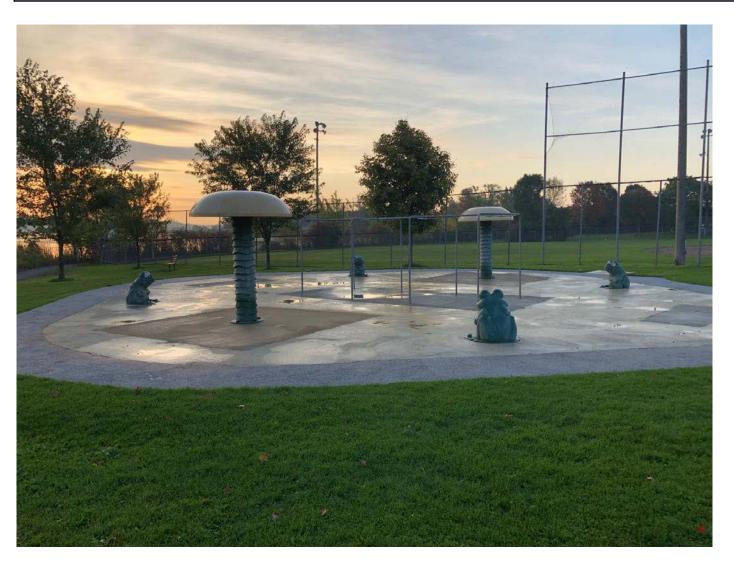
Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	22,000	22,000					
Expenditures Total	22,000	22,000					
Funding							
Parks Reserve	22,000	22,000					
Funding Total	22,000	22,000					

Project Name Palmer Park Splashpad Rehab

Department Community Services - Parks

Project Manager Robert Frasca, Operations Manager

Start Year 2020 Project Number PAR006



Project Name Tractor Plow Combo Replacement - #18

Department Community Services - Parks

Project Manager Robert Frasca, Operations Manager

Start Year 2021 Project Number PAR007

Project Description and Rationale

The replacement of tractor and plow combination (#18, 2000) will allow for continued plowing and sanding of sidewalks. The tractor plow combination is used daily from November to March for snow clearing and is used for watering hanging baskets from May to October. This tractor and plow will reach the end of its useful life due to the daily use in 2021. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective".

Township of Scugog Asset Management Plan

		i	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	55,000		55,000				
Expenditures Total	55,000		55,000				
Funding							
Vehicle & Equipment Reserve	55,000		55,000				
Funding Total	55,000		55,000				

Project Name Sherrington Drive Park - Construction

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number PAR008

Project Description and Rationale

The scope of work includes the construction of a new park within the Ravines of Cawkers Creek subdivision. The park will be located in Phase 3A of the development, fronting on Sherrington Drive between the new streets of Glenhaven Court and Doctor Archer Drive. The park is proposed to be 0.38 ha (0.9 ac) in size. The park elements will be based on the recommendations of the Parks, Recreation and Culture Strategic Master Plan and public consultation. Design is planned for 2020 with construction in 2022.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure: "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4, Municipal Services: "Provide services that are efficient and effective"

Township of Scugog, Development Charges Background Study, 2019, Appendix B-3, Item 3.2.1

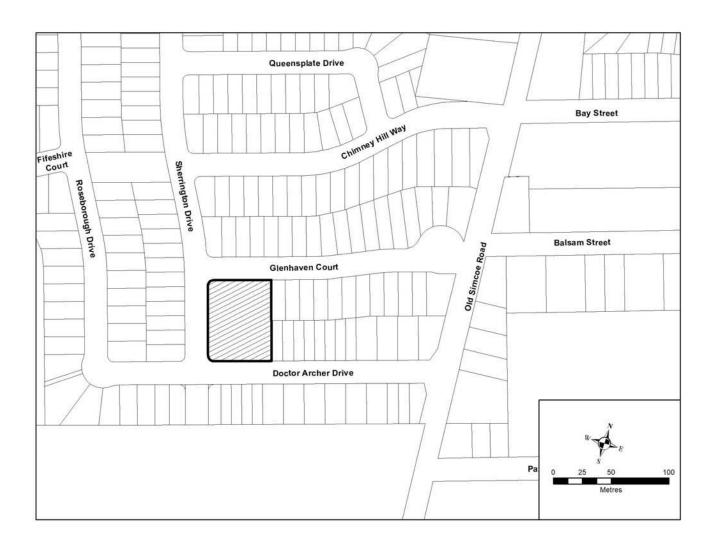
		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	180,000			180,000			
Expenditures Total	180,000			180,000			
Funding							
DC - Parks & Recreation	162,000			162,000			
Parks Reserve	18,000			18,000			
Funding Total	180,000			180,000			

Project Name Sherrington Drive Park - Construction

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number PAR008



Project Name Utility Vehicle Replacement - #14

Department Community Services - Parks

Project Manager Robert Frasca, Operations Manager

Start Year 2023 Project Number PAR009

Project Description and Rationale

The replacement of a compact utility vehicle (#14, 2007), will allow for continued parks maintenance in the Township parks. The compact utility vehicle is used daily from May through October. The existing compact utility vehicle will have reached the end of its useful life by 2023. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

Township of Scugog Asset Management Plan

	Budget						
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	20,000				20,000		
Expenditures Total	20,000				20,000		
Funding							
Vehicle & Equipment Reserve	20,000				20,000		
Funding Total	20,000				20,000		

Project Name Palmer Park Gazebo Roof Replacement

Department Community Services - Parks

Project Manager Robert Frasca, Operations Manager

Start Year 2020 Project Number PAR010

Project Description and Rationale

The gazebo in Palmer Park is a highly used and popular feature of the park. The current cedar shake shingles are nearing the end of their useful life and need to be replaced. The project will also include repainting of the gazebo, repairing existing hand rail, and minor structural repairs.

Reference:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	18,000	18,000					
Expenditures Total	18,000	18,000					
Funding							
Facility & Building Reserve	18,000	18,000					
Funding Total	18,000	18,000					

Project Name Palmer Park Gazebo Roof Replacement

Department Community Services - Parks

Project Manager Robert Frasca, Operations Manager

Start Year 2020 Project Number PAR010



Project Name Ash Street Park - Construction

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number PAR011

Project Description and Rationale

The scope of work includes the construction of a new park within the Ribcor Holdings and Chieftan subdivisions. The park will be located in Block 109 and Block 34 of the developments, fronting on Ash Street and Street 'B' between the Louis Way and Forestlane Way. The park is proposed to be 0.26 ha (0.64 ac) in size. The park elements will be based on the recommendation in the Parks, Recreation and Culture Strategic Master Plan and public consultation. Design would be completed in 2020 and construction in 2022.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4, Municipal Services "Provide services that are efficient and effective"

Township of Scugog, Development Charges Background Study, 2019, Appendix B-3, Item 3.2.2

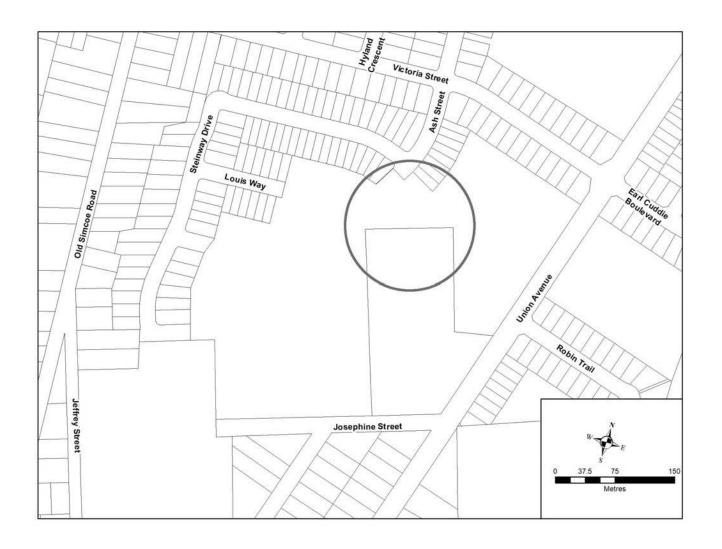
		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	180,000			180,000			
Expenditures Total	180,000			180,000			
Funding							
DC - Parks & Recreation	162,000			162,000			
Parks Reserve	18,000			18,000			
Funding Total	180,000			180,000			

Project Name Ash Street Park - Construction

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number PAR011



Project Name Picnic Shelter Repairs

Department Community Services - Parks

Project Manager Robert Frasca, Operations Manager

Start Year 2020 Project Number PAR012

Project Description and Rationale

The picnic shelter is a popular and highly used feature within the waterfront. The columns are showing signs of wear and are in need of replacement. This project will also include minor structural repairs, and repainting.

Reference:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

	Budget						
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	15,000	15,000					
Expenditures Total	15,000	15,000					
Funding							
Facility & Building Reserve	15,000	15,000					
Funding Total	15,000	15,000					

Project Name Picnic Shelter Repairs

Department Community Services - Parks

Project Manager Robert Frasca, Operations Manager

Start Year 2020 Project Number PAR012



Project Name Palmer Park Washroom - Construction

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2021 Project Number PAR014

Project Description and Rationale

The scope of work involves the construction of a new washroom facility within Palmer Park. An evaluation of options and the design will be completed in 2020. The washroom will replace the portable washrooms that are rented on an annual basis and provide a better service for residents and visitors. The design will also include a water bottle refilling station to reduce the use of single plastics for park users.

The location of the washroom facility will be confirmed during the preparation of the Waterfront Action Plan.

Reference:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

Township of Scugog, Development Charges Background Study, 2019, Item 3.2.3

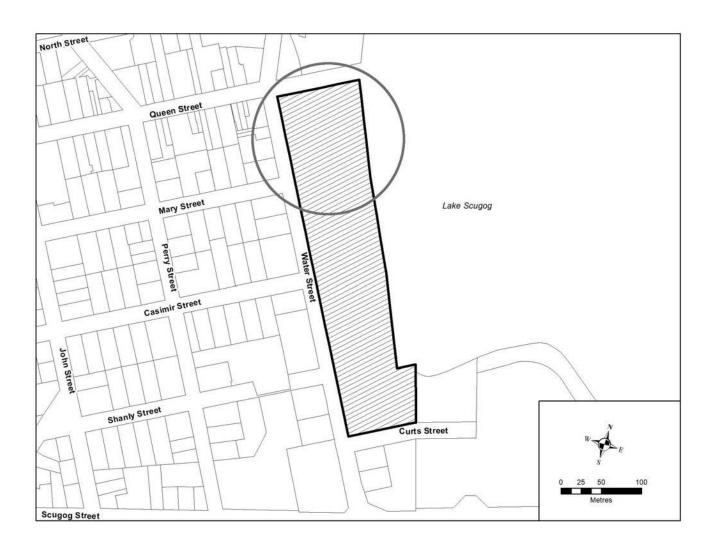
			Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	200,000		200,000				
Expenditures Total	200,000		200,000				
Funding							
DC - Parks & Recreation	180,000		180,000				
Facility & Building Reserve	20,000		20,000				
Funding Total	200,000		200,000				

Project Name Palmer Park Washroom - Construction

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2021 Project Number PAR014



Project Name Playground Replacement - Apple Valley

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number PAR016

Project Description and Rationale

The new playground apparatus will replace the existing playground equipment that was installed in 2000 in the Apple Valley Park located on Orchard Road. The existing playground equipment has evidence of delamination of plastic from the steel and corrosion. The replacement playground apparatus will be for ages 5-12 years old and consist of multiple slides and climbers.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities." The Township has a current inventory of 15 playgrounds and it is recommended that one playground is replaced each year.

Strategic Direction #4, Municipal Services "Provide services that are efficient and effective"

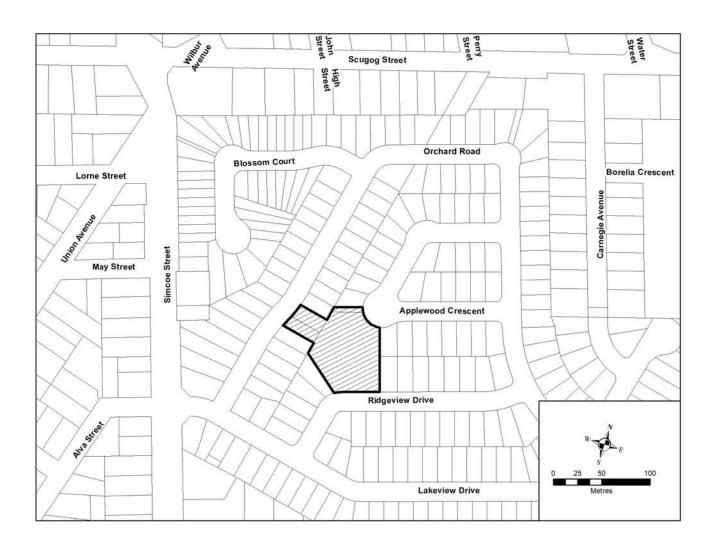
Budget									
	Total	2020	2021	2022	2023	2024			
Expenditures									
Capital Expenditure (TCA)	60,000	60,000							
Expenditures Total	60,000	60,000							
Funding									
Parks Reserve	60,000	60,000							
Funding Total	60,000	60,000							

Project Name Playground Replacement - Apple Valley

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number PAR016



Project Name Sherrington Drive Park - Design Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number PAR017

Project Description and Rationale

The scope of work includes the design of a new park within the Ravines of Cawkers Creek subdivision. The park will be located in Phase 3A of the development, fronting on Sherrington Drive between the new streets of Glenhaven Court and Doctor Archer Drive. The park is proposed to be 0.38 ha (0.9 ac) in size. The park elements will be based on the recommendations of the Parks, Recreation and Culture Strategic Master Plan and public consultation. Design is planned for 2020 with construction in 2022.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

Township of Scugog, Development Charges Background Study, 2019, Appendix B-3, Item 3.2.1

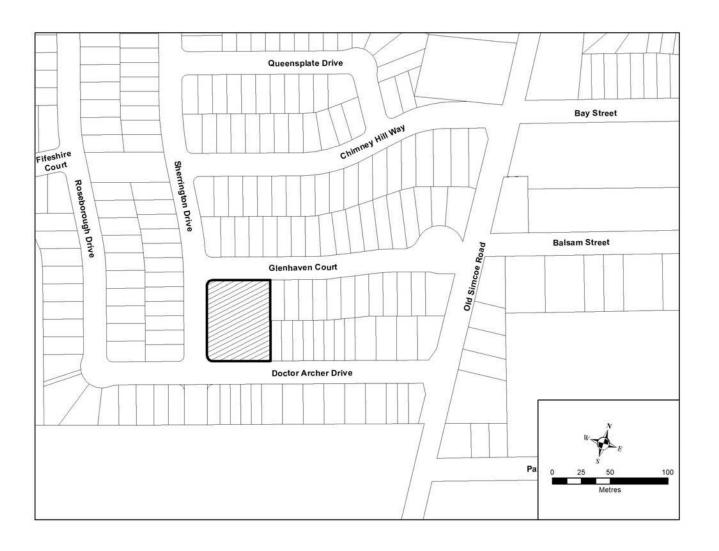
Budget									
	Total	2020	2021	2022	2023	2024			
Expenditures									
Capital Expenditure (TCA)	30,000	30,000							
Expenditures Total	30,000	30,000							
Funding									
DC - Parks & Recreation	27,000	27,000							
Parks Reserve	3,000	3,000							
Funding Total	30,000	30,000							

Project Name Sherrington Drive Park - Design

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number PAR017



Project Name Ash Street Park - Design

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number PAR018

Project Description and Rationale

The scope of work includes the design of a new park within the Ribcor Holdings and Chieftan subdivisions. The park will be located in Block 109 and Block 34 of the developments, fronting on Ash Street and Street 'B' between the Louis Way and Forestlane Way. The park is proposed to be 0.26 ha (0.64 ac) in size. The park elements will be based on the recommendation in the Parks, Recreation and Culture Strategic Master Plan and public consultation. Design would be completed in 2020 and construction in 2022.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

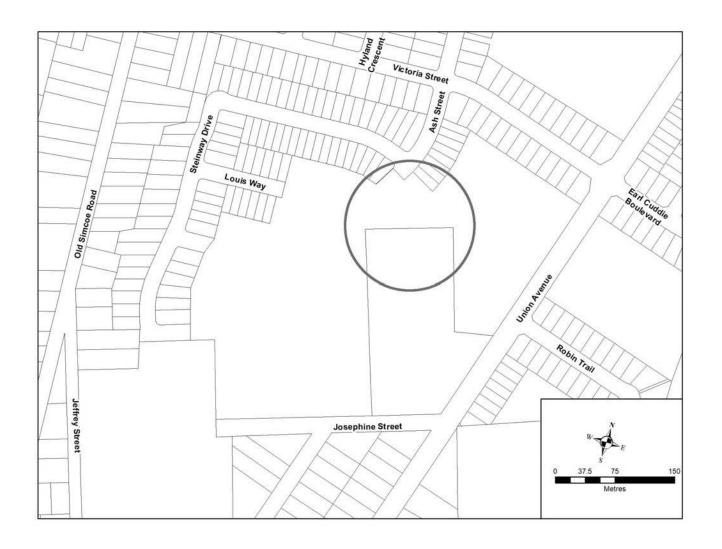
Township of Scugog, Development Charges Background Study, 2019, Appendix B-3, Item 3.2.2

Budget								
	Total	2020	2021	2022	2023	2024		
Expenditures								
Capital Expenditure (TCA)	30,000	30,000						
Expenditures Total	30,000	30,000						
Funding								
DC - Parks & Recreation	27,000	27,000						
Parks Reserve	3,000	3,000						
Funding Total	30,000	30,000						

Project Name Ash Street Park - Design
Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number PAR018



Project Name Jeffrey Farm Park - Design and Construction

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2023 Project Number PAR019

Project Description and Rationale

The scope of work includes the design and construction of a new park within the Delpark Homes subdivision on the former Jeffrey Farm land. The location of the park will be determined as part of the Subdivision Plan. The park elements will be based on the recommendations in the Parks, Recreation and Culture Strategic Master Plan and public consultation. Design is planned for 2023 and construction in 2024 but timing may change depending on when the subdivision proceeds.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

Township of Scugog, Development Charges Background Study, 2019, Appendix B-3, Item 3.2.5

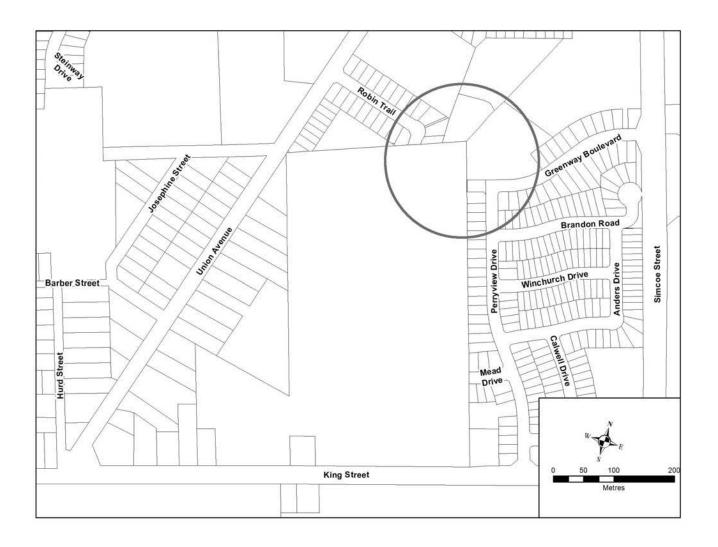
Budget									
	Total	2020	2021	2022	2023	2024			
Expenditures									
Capital Expenditure (TCA)	210,000				30,000	180,000			
Expenditures Total	210,000				30,000	180,000			
Funding									
DC - Parks & Recreation	189,000				27,000	162,000			
Parks Reserve	21,000				3,000	18,000			
Funding Total	210,000				30,000	180,000			

Project Name Jeffrey Farm Park - Design and Construction

Department Community Services - Parks

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2023 Project Number PAR019



Project Name Carolyn Best Ball Diamond Lighting

Department Community Services - Parks

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PAR020

Project Description and Rationale

The project will include installation of new lighting for diamond #3 at Carolyn Best Diamonds with LED lighting. Project is proposed to be funded jointly by the Township, Field of Dreams and a grant such as the Ontario Trillium Fund. The project will only proceed if the grant application is successful.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective"

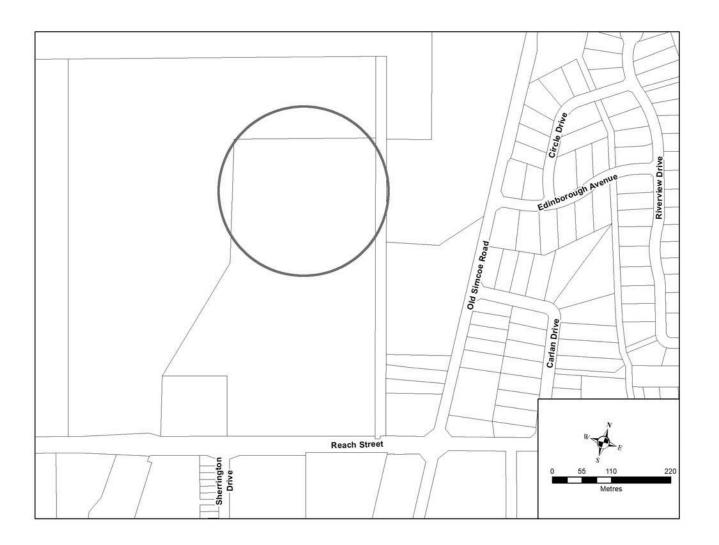
Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	250,000			250,000						
Expenditures Total	250,000			250,000						
Funding										
Grants	200,000			200,000						
Municipal Projects Reserve	25,000			25,000						
Environmental / Solar Reserve	25,000			25,000						
Funding Total	250,000			250,000						

Project Name Carolyn Best Ball Diamond Lighting

Department Community Services - Parks

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PAR020



Project Name Portview Road Rehabilitation

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB001

Project Description and Rationale

The work includes removals, entrance culverts, ditching, addition of granular material, grading and asphalt paving of Portview Road from Island Road to 480m West of Island Road.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Budget									
	Total	2020	2021	2022	2023	2024			
Expenditures									
Capital Expenditure (TCA)	215,000	215,000							
Expenditures Total	215,000	215,000							
Funding									
Roads Levy Reserve	215,000	215,000							
Funding Total	215,000	215,000							

Project Name Portview Road Rehabilitation

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB001



Project Name Bridge No. 12 (Jobb Road) Replacement

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB002

Project Description and Rationale

The scope of work for this project involves a Schedule B Municipal Class Environmental Assessment, design and replacement of Bridge No. 12 on Jobb Road, located 0.90 km east of Regional Road 57 in Blackstock. The bridge currently has a weight restriction based on a load capacity evaluation completed in 2017. It is expected that if nothing is done, the bridge will continue to deteriorate and will eventually be closed. This project is dependent on the continuation of the receipt of grants under the Ontario Community Infrastructure Fund formula based funding from the Province.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

Township of Scugog 2019 Municipal Structure Inventory and Inspection

Load Capacity Evaluation of Structure No. 000012 by Greer Galloway Consulting Engineers, September 29, 2017

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	1,320,000		120,000		1,200,000					
Expenditures Total	1,320,000		120,000		1,200,000					
Funding										
OCIF Grant	1,320,000		120,000		1,200,000					
Funding Total	1,320,000		120,000		1,200,000					

Project Name Bridge No. 12 (Jobb Road) Replacement

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB002



Project Name Nestleton Road Rehab - Highway 7A Regional Road 57

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2024 Project Number PUB003

Project Description and Rationale

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Nestleton Road between Highway 7A and Regional Road 57.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Township of Scugog, Development Charge Background Study, 2019 Item 6.1.6

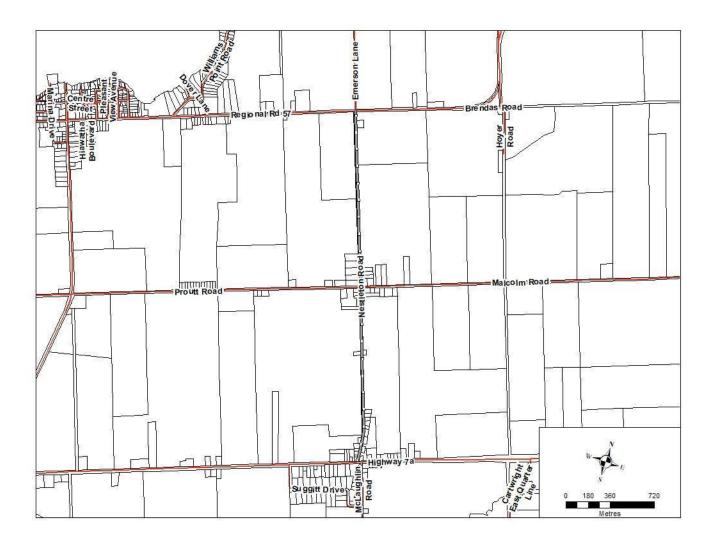
Budget								
	Total	2020	2021	2022	2023	2024		
Expenditures								
Capital Expenditure (TCA)	1,245,000					1,245,000		
Expenditures Total	1,245,000					1,245,000		
Funding								
DC - Engineering	513,800					513,800		
Roads Levy Reserve	731,200					731,200		
Funding Total	1,245,000					1,245,000		

Project Name Nestleton Road Rehab - Highway 7A Regional Road 57

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2024 Project Number PUB003



Project NameTandem Replacement - #5006074DepartmentCommunity Services - Public WorksProject ManagerRobert Frasca, Operations Manager

Start Year 2020 **Project Number** PUB005

Project Description and Rationale

The replacement of tandem axle (#5006074, 2006) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and downtime and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget								
	Total	2020	2021	2022	2023	2024		
Expenditures								
Capital Expenditure (TCA)	280,000	280,000						
Expenditures Total	280,000	280,000						
Funding								
Vehicle & Equipment Reserve	280,000	280,000						
Funding Total	280,000	280,000						

Project Name Water Tank Replacements

Department Community Services - Public Works **Project Manager** Robert Frasca, Operations Manager

Start Year 2020 Project Number PUB006

Project Description and Rationale

The replacement of two water tanks (1988 and 1992) will allow for continued gravel road grading and road sweeping services on Township roads. The assets have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget								
	Total	2020	2021	2022	2023	2024		
Expenditures								
Capital Expenditure (TCA)	45,000	45,000						
Expenditures Total	45,000	45,000						
Funding								
Vehicle & Equipment Reserve	45,000	45,000						
Funding Total	45,000	45,000						

Project Name One Ton Crew Cab Replacement - #5106077

Department Community Services - Public Works **Project Manager** Robert Frasca, Operations Manager

Start Year 2022 Project Number PUB007

Project Description and Rationale

The replacement of One Ton Crew Cab (#5106077, 2006) will allow for continued road maintenance on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	70,000			70,000			
Expenditures Total	70,000			70,000			
Funding							
Vehicle & Equipment Reserve	70,000			70,000			
Funding Total	70,000			70,000			

Project Name Russell Road - Rural Rehabilitation

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB008

Project Description and Rationale

The scope of work for this project involves drainage improvements, grading and hard surface treatment of Russell Road from Shirley Road to Coates Road. Russell Road had previously been hard surfaced but was returned to a gravel surface in 2005 after it had significantly deteriorated. The return to gravel was done on an interim basis until hard surfacing could be redone.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Budget								
	Total	2020	2021	2022	2023	2024		
Expenditures								
Capital Expenditure (TCA)	345,000	345,000						
Expenditures Total	345,000	345,000						
Funding								
Roads Levy Reserve	345,000	345,000						
Funding Total	345,000	345,000						

Project Name
Russell Road - Rural Rehabilitation
Department
Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB008



Project Name Motor Grader Replacement - #5008006

Department Community Services - Public Works

Project Manager Robert Frasca, Operations Manager

Start Year 2021 Project Number PUB009

Project Description and Rationale

The replacement of motor grader (#5008006, 2008) will allow for continued maintenance grading, plowing and sanding services on Township gravel roads. The asset will have reached the end of its useful life due to the daily use and has had mechanical failures. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget								
	Total	2020	2021	2022	2023	2024		
Expenditures								
Capital Expenditure (TCA)	470,000		470,000					
Expenditures Total	470,000		470,000					
Funding								
Vehicle & Equipment Reserve	470,000		470,000					
Funding Total	470,000		470,000					

Project Name Mobile Speed Radar Signs

Department Community Services - Public Works **Project Manager** Robert Frasca, Operations Manager

Start Year 2020 Project Number PUB010

Project Description and Rationale

In response to community concerns about speeding on Township roads, it is recommended to purchase two mobile speed display trailers with radar speed signs. The signs would be moved to various locations across the Township to provide cost-effective traffic calming by informing drivers of their speeds and encouraging compliance with speed limits. The mobile trailers would be set up on the shoulder or boulevard to show drivers the posted speed and the speed of the vehicle they are driving. A "Slow Down" message would display if the vehicle exceeds the maximum speed.

In support of Durham Vision Zero, the Region of Durham has launched a speed radar feedback sign (RFB) program using similar signs on Regional roads to improve driver awareness of speed limits and reduce aggressive driving. Research carried out by the Region and other external agencies have shown that RFB signs are effective for about six to eight weeks at a time, when combined with police enforcement.

It is recommended that the signs be used on a rotational basis for 2 to 3 months at a time.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	25,000	25,000					
Expenditures Total	25,000	25,000					
Funding							
Self-Insurance Loss Reserve	25,000	25,000					
Funding Total	25,000	25,000					

Project Name Replacement of Half Ton Pickup - #5008082

Department Community Services - Public Works **Project Manager** Robert Frasca, Operations Manager

Start Year 2022 Project Number PUB011

Project Description and Rationale

Replace existing 2008 truck with a 1/2 ton light truck for Public Works Staff use to perform departmental operations. The asset will have reached the end of its useful life due to its age. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	40,000			40,000			
Expenditures Total	40,000			40,000			
Funding							
Vehicle & Equipment Reserve	40,000			40,000			
Funding Total	40,000			40,000			

Project Name Replacement of a Three Quarter Ton Pickup - #5013090

Department Community Services - Public Works **Project Manager** Robert Frasca, Operations Manager

Start Year 2023 **Project Number** PUB012

Project Description and Rationale

Replace existing 2006 truck with a 3/4 ton pickup truck for Public Works Staff use to perform departmental operations. The asset will have reached the end of its useful life due to its age. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	65,000				65,000		
Expenditures Total	65,000				65,000		
Funding							
Vehicle & Equipment Reserve	65,000				65,000		
Funding Total	65,000				65,000		

Project Name Old Simcoe Road Rehab - Queen to Reach

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PUB013

Project Description and Rationale

The scope of work will include the design, tender preparation, contract administration, inspection and rehabilitation of Old Simcoe Road between Queen Street and McDonald Street and between Paxton Street and Reach Street. The rehabilitation will include the grinding and removal of both layers of asphalt, curb repairs, catch basin and manhole resets, and asphalt repaving and include pedestrian improvements to the intersection of Queen Street and Old Simcoe Road. Old Simcoe Road is one of Port Perry's Collector roads as outlined in Scugog's Offical Plan.

Design will be completed in 2022 and construction in 2024.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Township of Scugog Official Plan

Township of Scugog, Development Charge Background Study, 2019, Appendix C, Items 6.1.8 and 6.1.9

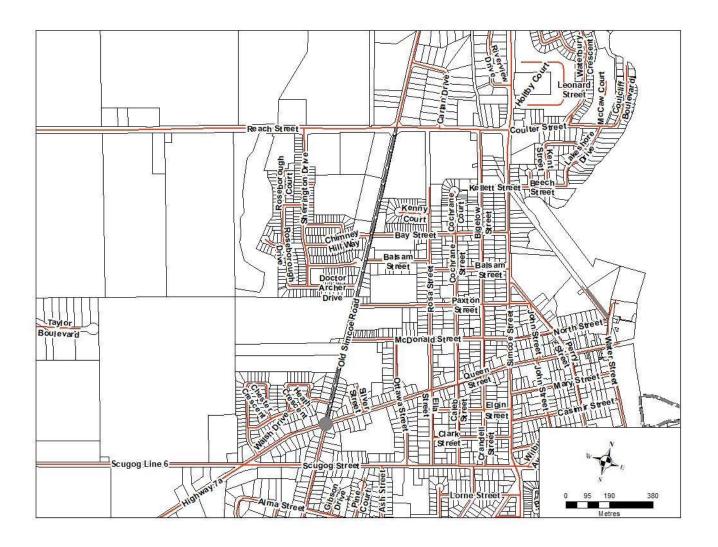
Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	710,000			70,000		640,000	
Expenditures Total	710,000			70,000		640,000	
Funding							
DC - Engineering	355,000			35,000		320,000	
Roads Levy Reserve	355,000			35,000		320,000	
Funding Total	710,000			70,000		640,000	

Project Name Old Simcoe Road Rehab - Queen to Reach

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PUB013



Project Name Replacement of Half Ton Pickup - #5108079

Department Community Services - Public Works **Project Manager** Robert Frasca, Operations Manager

Start Year 2022 Project Number PUB014

Project Description and Rationale

Replace existing 2008 truck with a 1/2 ton light truck for Public Works Staff use to perform departmental operations. The asset will have reached the end of its useful life due to its age. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

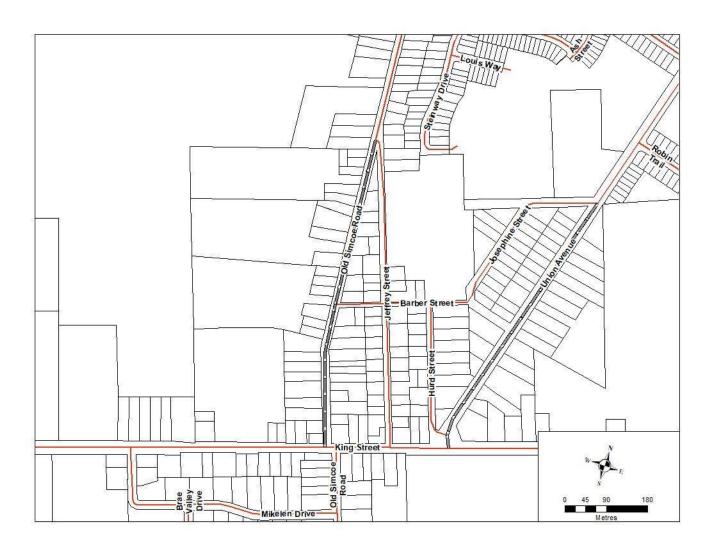
Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	50,000			50,000			
Expenditures Total	50,000			50,000			
Funding							
Vehicle & Equipment Reserve	50,000			50,000			
Funding Total	50,000			50,000			

Project Name Old Simcoe Road Recon - Jeffrey to King

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB015



Project Name Replacement of Front End Loader - #5010009

Department Community Services - Public Works **Project Manager** Robert Frasca, Operations Manager

Start Year 2022 Project Number PUB016

Project Description and Rationale

The replacement of the front end loader (#5010009, 2010) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	260,000			260,000						
Expenditures Total	260,000			260,000						
Funding										
Vehicle & Equipment Reserve	260,000			260,000						
Funding Total	260,000			260,000						

Project Name Replacement of Tandem Axle - #5012087

DepartmentCommunity Services - Public WorksProject ManagerRobert Frasca, Operations Manager

Start Year 2023 Project Number PUB017

Project Description and Rationale

The replacement of tandem axle (#5012087, 2012) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	280,000				280,000					
Expenditures Total	280,000				280,000					
Funding										
Vehicle & Equipment Reserve	280,000				280,000					
Funding Total	280,000				280,000					

Project Name Sand Dome Replacement Port Perry Depot

Department Community Services - Public Works **Project Manager** Robert Frasca, Operations Manager

Start Year 2020 Project Number PUB018

Project Description and Rationale

The sand dome structure at the Port Perry public works depot was constructed in 1984 and is used to store a mixture of sand and salt that is used for winter road maintenance. The structure includes a 1.2 m high concrete wall, concrete pad and a 30 m high timber dome. The structure was inspected in fall of 2016 and again in spring of 2017 once the sand and salt mixture had been removed. The engineer that inspected the dome reported that the deterioration of the concrete wall is severe with at least 70% of the interior wall requiring repair. The concrete wall is an important element in the overall structural stability. In addition, significant repairs are required to the timber dome structure including repairs to the wood structure and roofing.

Based on the extent of the structural repairs required, it is recommended that the salt dome at the Port Perry depot be replaced in 2020.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #4: Municipal Services: to "Provide services that are efficient and effective"

	Budget										
	Total	2020	2021	2022	2023	2024					
Expenditures											
Capital Expenditure (TCA)	600,000	600,000									
Expenditures Total	600,000	600,000									
Funding											
Roads Levy Reserve	300,000	300,000									
Hydro Reserve	300,000	300,000									
Funding Total	600,000	600,000									

Project Name Replacement of Tandem Axle - #5012088

Department Community Services - Public Works **Project Manager** Robert Frasca, Operations Manager

Start Year 2023 Project Number PUB019

Project Description and Rationale

The replacement of tandem axle (#5012088, 2013) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

	Budget										
	Total	2020	2021	2022	2023	2024					
Expenditures											
Capital Expenditure (TCA)	280,000				280,000						
Expenditures Total	280,000				280,000						
Funding											
Vehicle & Equipment Reserve	280,000				280,000						
Funding Total	280,000				280,000						

Project Name Replacement of Tandem Axle - #5013086

Department Community Services - Public Works **Project Manager** Robert Frasca, Operations Manager

Start Year 2024 Project Number PUB020

Project Description and Rationale

The replacement of tandem axle (#5013086, 2013) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	280,000					280,000				
Expenditures Total	280,000					280,000				
Funding										
Vehicle & Equipment Reserve	280,000					280,000				
Funding Total	280,000					280,000				

Project Name Replacement of Tandem Axle - #5014089

Department Community Services - Public Works **Project Manager** Robert Frasca, Operations Manager

Start Year 2024 Project Number PUB021

Project Description and Rationale

The replacement of tandem axle (#5013089, 2014) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	280,000					280,000				
Expenditures Total	280,000					280,000				
Funding										
Vehicle & Equipment Reserve	280,000					280,000				
Funding Total	280,000					280,000				

Project Name Replacement of Front End Loader - #5108022

Department Community Services - Public Works **Project Manager** Robert Frasca, Operations Manager

Start Year 2024 Project Number PUB022

Project Description and Rationale

The replacement of the front end loader (#5108022, 2008) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

	Budget										
	Total	2020	2021	2022	2023	2024					
Expenditures											
Capital Expenditure (TCA)	260,000					260,000					
Expenditures Total	260,000					260,000					
Funding											
Vehicle & Equipment Reserve	260,000					260,000					
Funding Total	260,000					260,000					

Project NameGravel Roads Resurfacing - 2022DepartmentCommunity Services - Public WorksProject ManagerRobert Frasca, Operations Manager

Start Year 2022 Project Number PUB023

Project Description and Rationale

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. The following roads are planned for 2022 gravel road resurfacing:

- Blue Mountain Rd. (Marsh Hill Rd. to Lake Ridge Rd.)
- Chalk Lake Rd.
- Scugog Line 2 (Ashburn Rd. to Bryant Sideroad)
- Scugog Line 6 (Marsh Hill Rd. to Lake Ridge Rd.)
- Gray Side Rd. (Scugog Line 4 to Scugog Line 3)
- Old Simcoe Rd. (Scugog Line 8 to Scugog Line 10)
- Harper Rd.
- Wilson Ave. (Edgerton Rd. to Fallis Rd.)
- Seven Mile Island Rd.
- Cartwright West Quarter Line (Regional Road 19 to Boundary Rd.)
- St. Christophers Beach Rd.
- Malcolm Rd. (Nestleton Rd. to Johns Rd.)
- Bradburn Rd. (Old Scugog Rd. to Hwy 57)

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan and 2019 State of the Infrastructure Study

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	925,000			925,000						
Expenditures Total	925,000			925,000						
Funding										
Roads Levy Reserve	925,000			925,000						
Funding Total	925,000			925,000						

Project NameGravel Roads Resurfacing - 2023DepartmentCommunity Services - Public WorksProject ManagerRobert Frasca, Operations Manager

Start Year 2023 Project Number PUB024

Project Description and Rationale

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. The following roads are planned for 2023 gravel road resurfacing:

- Indian Way (Whitfield Rd. to 300m North of Clyde Court)
- Blue Mountain Rd. (Marsh Hill Rd. to Lake Ridge Rd.)
- Scugog Line 9 (Marsh Hill Rd. to Hwy 7/12)
- Scugog Line 2 (Hwy 7/12 to Old Simcoe Rd.)
- Clements Rd.
- Scugog Line 4 (Hwy 7/12 to Simcoe Rd.)
- Cartwright West Quarter Line (Byers Rd. to Shirley Rd.)
- McKee Rd. (Hwy 57 to Manvers Boundary Rd.)
- Wilson Ave. (Hwy 7A to Fallis Rd.)
- Nesbitt Line (Hwy 7A to Concession Rd. 11)
- The Mississauga Trail (Chandler Rd. to Demara Rd.)

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	1,025,000				1,025,000					
Expenditures Total	1,025,000				1,025,000					
Funding										
Roads Levy Reserve	1,025,000				1,025,000					
Funding Total	1,025,000				1,025,000					

Project Name Municipal Structure Inventory & Inspection 2023

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB025

Project Description and Rationale

The replacement and rehabilitation of municipal bridges and culverts is a critical component of the Township's infrastructure maintenance program. The bridges and culverts to be replaced and/or reconstructed each year are prioritized based primarily on the Municipal Structure Inspection and Inventory. As well, the study forms an important part of the Township's Asset Management Plan which is now a prerequisite for municipalities seeking funding assistance for capital projects by the Province of Ontario and Federal Government.

The update to the Municipal Structure Inspection and Inventory is legislated by the Ontario Ministry of Transportation required every two years to ensure the safety of the public. The work will involve surveying the condition of each structure and providing recommendations for short and long term asset management.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (Non-TCA)	10,000				10,000					
Expenditures Total	10,000				10,000					
Funding										
Roads Levy Reserve	10,000				10,000					
Funding Total	10,000				10,000					

Project Name McLaughlin Road Rehab - Highway 7A to Edgerton

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB026

Project Description and Rationale

The work would include pulverizing, ditching, addition of granular, grading and hard surface treatment of McLaughlin Road from Edgerton Road to Suggit Drive and paving between Suggit Drive and Highway 7A.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

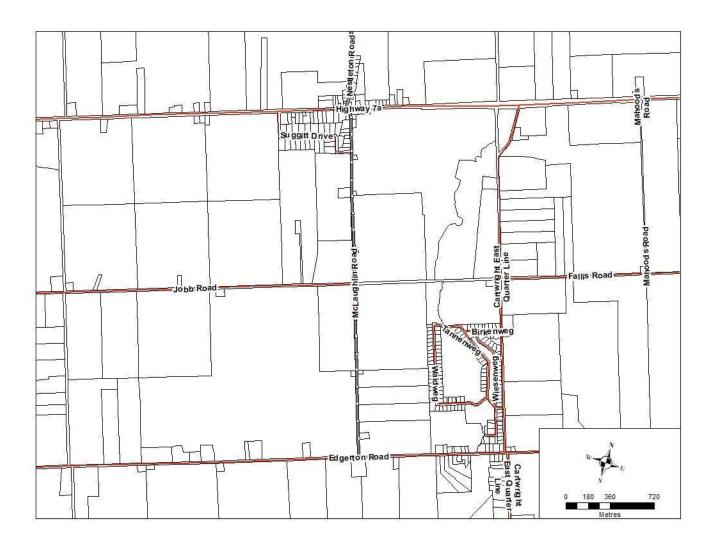
Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	660,000		660,000							
Expenditures Total	660,000		660,000							
Funding										
Roads Levy Reserve	660,000		660,000							
Funding Total	660,000		660,000							

Project Name McLaughlin Road Rehab - Highway 7A to Edgerton

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB026



Project Name SWM Pond Inventory & Inspection

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB027

Project Description and Rationale

The cleanout and rehabilitation of municipal stormwater ponds (SWM ponds) is a critical component of the Township's infrastructure maintenance program. The SWM ponds to be cleaned and/or rehabilitated each year will be prioritized based primarily on the SWM Pond Inspection and Inventory. As well, the study will form an important part of the Township's Asset Management Plan

The work will involve surveying the condition of each of the ten stormwater management ponds and providing recommendations for short and long term asset management. Additionally, staff will be provided with and trained on an inspection program for the SWM ponds to ensure ponds are properly functioning and maintained.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #5: Natural Environment "Protect and Enhance our Natural Environment"

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (Non-TCA)	15,000		15,000							
Expenditures Total	15,000		15,000							
Funding										
Environmental / Solar Reserve	15,000		15,000							
Funding Total	15,000		15,000							

Project Name Union Avenue Urbanization - Josephine St to King St Recon

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB028

Project Description and Rationale

The scope of work for this project involves full reconstruction and urbanization of Union Avenue from Josephine Street to King Street. This project will include new storm sewers, new curbs and gutters and repairs and/or replacement of the remaining sidewalk on the east side. New sidewalk on the west side will be dependent on funding availability and existing site restrictions noted during design. The road would be completed to base asphalt in 2020. Top asphalt would not occur until 2021 or 2022, once the heavy construction from adjacent subdivisions have been completed.

The project will be funded through Development Charges, Federal Gas Tax funds and a contribution from the developer who will be responsible for the costs associated with the installation of a new sanitary sewer on Union Avenue. The developer contribution amount will be determined during the detailed design of the road which is currently underway.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1: Roads and Municipal Infrastructure: to "Leverage and Improve Transportation, Infrastructure and Facilities"

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Township of Scugog, Development Charges Background Study, 2019, Appendix C, Item 6.1.14.

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	1,660,000	1,660,000					
Expenditures Total	1,660,000	1,660,000					
Funding							
DC - Engineering	598,300	598,300					
Federal Gas Tax Reserve Fund	816,700	816,700					
Contribution from Others	245,000	245,000					
Funding Total	1,660,000	1,660,000					

Project Name Union Avenue Urbanization - Josephine St to King St Recon

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB028



Project Name Electric Vehicle Charging Station

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB029

Project Description and Rationale

The installation of an electric vehicle charging station promotes sustainable, low emission travel in the Township of Scugog and is supported by the Durham Community Energy Plan.

This project includes the installation of a level II charging station with the ability to charge two vehicles at once in a downtown Port Perry public parking lot. The location will be dependent on the proximity of a suitable power source. Staff will apply for grant opportunities to assist with the funding.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #5: Natural Environment "Protect and Enhance our Natural Environment"

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	90,000	90,000					
Expenditures Total	90,000	90,000					
Funding							
Grants	25,000	25,000					
Federal Gas Tax Reserve Fund	45,000	45,000					
Environmental / Solar Reserve	20,000	20,000					
Funding Total	90,000	90,000					

Project Name Townhall 1873 - Bell Tower Rehabilitation

Department Community Services - Public Works **Project Manager** Nicholas Dawkins, Chief Building Official

Start Year 2020 Project Number PUB030

Project Description and Rationale

This project includes the rehabilitation of the Bell Tower due to deteriorating structural conditions. The tower was removed in 2019 due to safety concerns.

Built in 1873, the historic building has been used in a number of capacities over the years; including Municipal offices, jail, court house, theatre, roller skating rink, movie house, fire station, and ladies undergarment factory. As stated in the local papers at the time, "This hall will be no less an ornament to the village than a credit to the liberality, enterprise and intelligence of its inhabitants." The Tower is in need of repair to maintain the structure of this Canadian monument.

Townhall Theatre will be submitting an application for Investing in Canada Infrastructure Fund grant program that will cover 73% of the project costs. The Township will be responsible for funding the remaining 27% of the cost.

The work includes engineering, design, rehabilitation, and installation of the bell tower to it's previous appearance.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	75,000	75,000					
Expenditures Total	75,000	75,000					
Funding							
Grants	54,800	54,800					
Facility & Building Reserve	20,200	20,200					
Funding Total	75,000	75,000					

Project Name Coryell Street Rehab - Isabella St to Saintfield Rd

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB031

Project Description and Rationale

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Coryell Street between Isabella Street and Saintfield Road.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the Roads Needs Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1: Roads and Municipal Infrastructure: to "Leverage and Improve Transportation, Infrastructure and Facilities"

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	150,000		150,000				
Expenditures Total	150,000		150,000				
Funding							
Roads Levy Reserve	150,000		150,000				
Funding Total	150,000		150,000				

Project Name Coryell Street Rehab - Isabella St to Saintfield Rd

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB031



Project Name Sidewalk Reconstruction - 2020

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB032

Project Description and Rationale

The scope of work for this project will include replacement of existing sidewalks that will be upgraded to current standards, as well as infill sections where there currently are missing connections between sidewalks. The majority of this year's work will be concentrated on school zones and sidewalk replacements along Scugog Street.

Work will be tendered and awarded early in the year and will be separate from the yearly repairs completed following sidewalk inspections.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

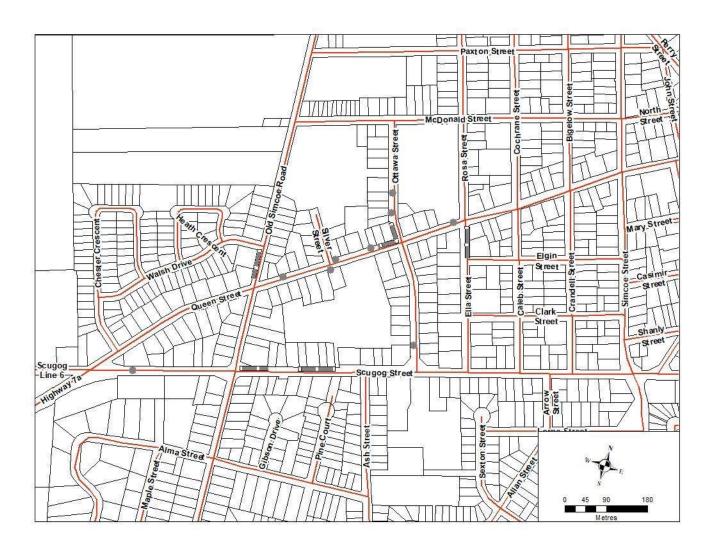
		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	100,000	100,000					
Expenditures Total	100,000	100,000					
Funding							
Federal Gas Tax Reserve Fund	100,000	100,000					
Funding Total	100,000	100,000					

Project Name Sidewalk Reconstruction - 2020

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB032



Project Name Scugog Line 4/Marsh Hill Road Intersection Improvements

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB033

Project Description and Rationale

The scope of work will include pulverizing, grading and hard surface treatment of the intersection of Marsh Hill Road and Scugog Line 4 to 800 m east of Marsh Hill Road.

All work would be completed by contracted services. The intersection is a popular cyclist route as part of the Greenbelt Route.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

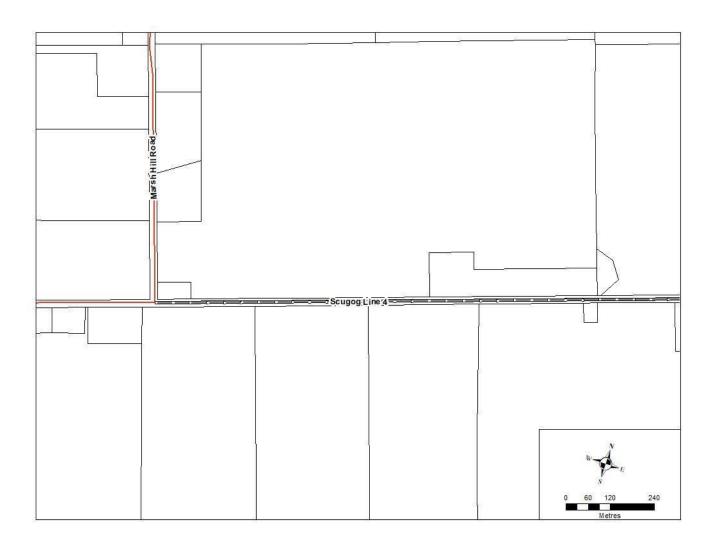
		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	205,000	205,000					
Expenditures Total	205,000	205,000					
Funding							
Federal Gas Tax Reserve Fund	205,000	205,000					
Funding Total	205,000	205,000					

Project Name Scugog Line 4/Marsh Hill Road Intersection Improvements

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 **Project Number** PUB033



Project Name Old Scugog Road Rehab - Byers to 0.35km North

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB034

Project Description and Rationale

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Old Scugog Road from Byers Road to 350 m north of Byers Road.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	75,000				75,000		
Expenditures Total	75,000				75,000		
Funding							
Roads Levy Reserve	75,000				75,000		
Funding Total	75,000				75,000		

Project Name Old Scugog Road Rehab - Byers to 0.35km North

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB034



Project Name State of the Infrastructure Study - 2023

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB035

Project Description and Rationale

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based primarily on the State of the Infrastructure Study. As well, the Study forms an important part of the Township's Asset Management Plan which is now a prerequisite for municipalities seeking funding assistance for capital projects by the Province of Ontario and Federal Government.

The last comprehensive update to the State of the Infrastructure Study was completed in 2019. The work will involve surveying the condition of each road and providing recommendations for short and long term asset management of the Township of Scugog's road network.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (Non-TCA)	40,000				40,000		
Expenditures Total	40,000				40,000		
Funding							
Roads Levy Reserve	40,000				40,000		
Funding Total	40,000				40,000		

Project Name Water Street Rehab - Scugog to Queen

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB036

Project Description and Rationale

The scope of work will include grinding of the top layer of asphalt, sidewalk and curb repairs, catch basin and manhole resets, and asphalt repaving of the surface of Water Street between Highway 7A (Scugog Street) and Queen Street. Additional works will be included based on the design consultant's recommendations.

Construction will occur after the Labour Day weekend to reduce economic impacts. Discussions with the BIA and business owners in the downtown area will begin in the year prior to construction to mitigate any potential impacts.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Township of Scugog, Development Charge Background Study, 2019, Appendix C, Item 6.1.16

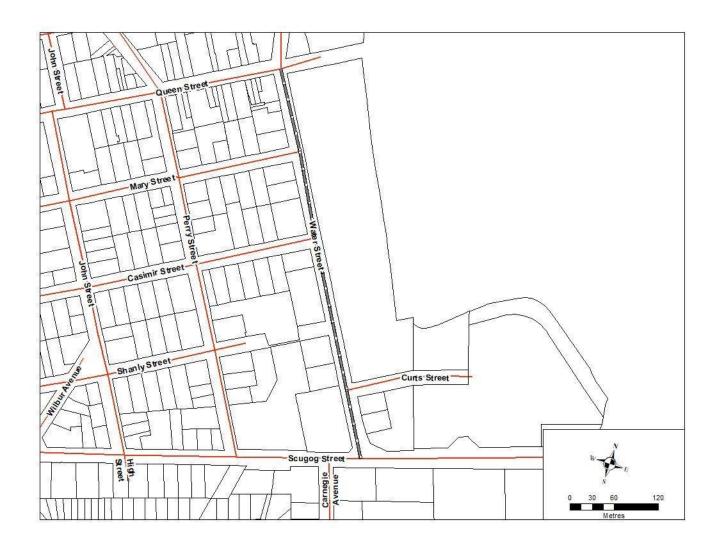
		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	440,000	440,000					
Expenditures Total	440,000	440,000					
Funding							
DC - Engineering	220,000	220,000					
Federal Gas Tax Reserve Fund	220,000	220,000					
Funding Total	440,000	440,000					

Project Name Water Street Rehab - Scugog to Queen

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB036



Project Name Cartwright West 1/4 Line Rehab - Church to Shirley

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PUB037

Project Description and Rationale

The scope of work will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Cartwright West Quarter Line from Church Street to Regional Road 19 (Shirley Road).

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

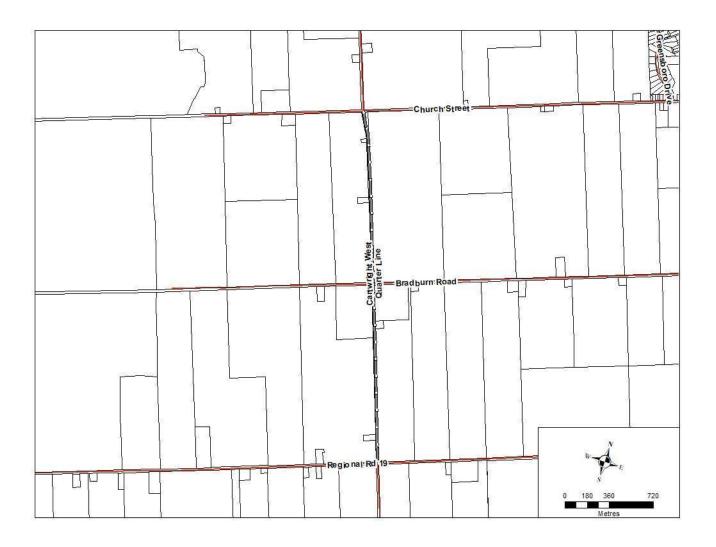
		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	595,000			595,000			
Expenditures Total	595,000			595,000			
Funding							
Roads Levy Reserve	595,000			595,000			
Funding Total	595,000			595,000			

Project Name Cartwright West 1/4 Line Rehab - Church to Shirley

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PUB037



Project Name River Street Rehab - Nonquon Bridge to Simcoe Street - Design

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB038

Project Description and Rationale

The scope of work will include the design, tender preparation, contract administration and inspection and rehabilitation of River Street between Simcoe Street and the Nonquon River Bridge. The rehabilitation will include the grinding of the top layer of asphalt, grinding and removal of the base layer of asphalt in select locations, curb repairs, catch basin and manhole resets, and asphalt repaving.

Design is planned for 2023 and construction in 2025.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

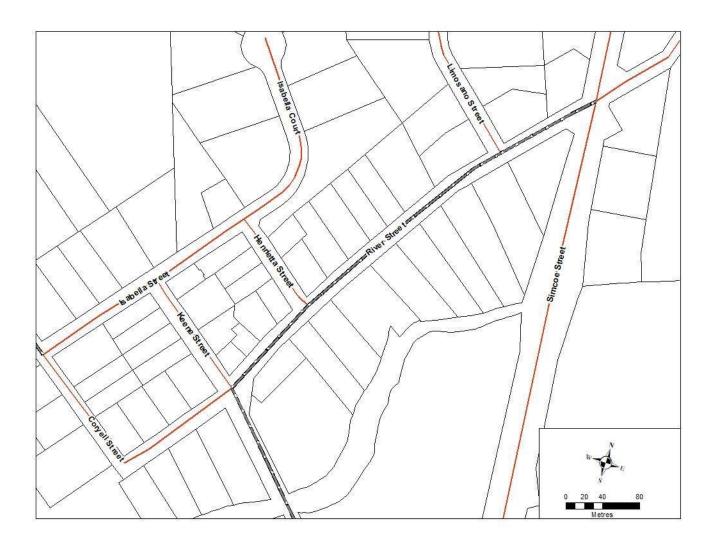
		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	46,000				46,000		
Expenditures Total	46,000				46,000		
Funding							
Federal Gas Tax Reserve Fund	46,000				46,000		
Funding Total	46,000				46,000		

Project Name River Street Rehab - Nonquon Bridge to Simcoe Street - Design

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB038



Project Name Pine Point Rehab - 113m E of Mississauga's Trail to Tie In

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB039

Project Description and Rationale

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Pine Point Road from 113 m east of Mississauga's Trail to 1200 m west of Mississauga's Trail.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

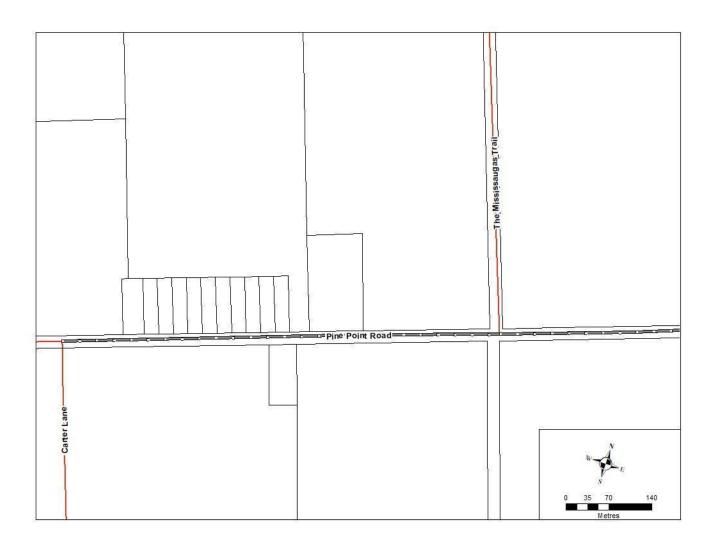
		Е	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	240,000	240,000					
Expenditures Total	240,000	240,000					
Funding							
OCIF Grant	240,000	240,000					
Funding Total	240,000	240,000					

Project Name Pine Point Rehab - 113m E of Mississauga's Trail to Tie In

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB039



Project Name Devitts Road Rehab - RR57 to Manvers/Scugog Townline

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB040

Project Description and Rationale

The scope of work will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Devitts Road between Regional Road 57 and Manvers/Scugog Townline. Truck traffic has recently increased on Devitts Road since the acquisition of an existing gravel pit and is expected to increase further.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	1,590,000				1,590,000		
Expenditures Total	1,590,000				1,590,000		
Funding							
Roads Levy Reserve	1,590,000				1,590,000		
Funding Total	1,590,000				1,590,000		

Project Name Devitts Road Rehab - RR57 to Manvers/Scugog Townline

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB040



Project Name Coryell Street Rehab - River Street to Isabella Street

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB041

Project Description and Rationale

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and repaving of Coryell Street between Isabella Street and River Street.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

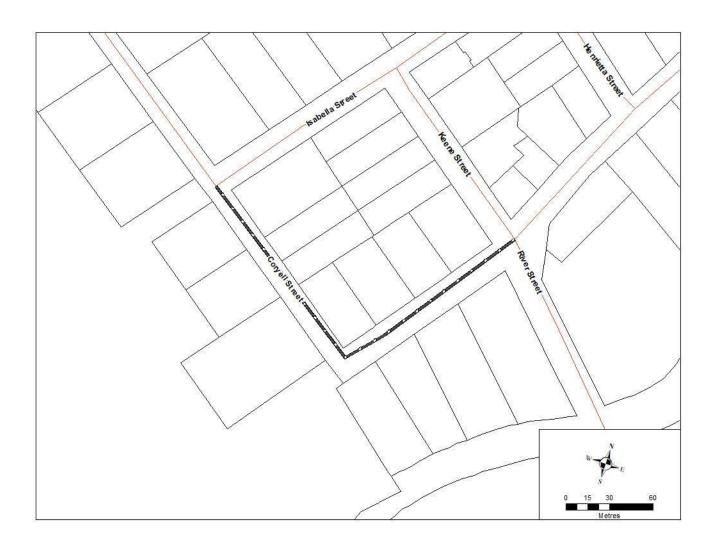
			Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	150,000		150,000				
Expenditures Total	150,000		150,000				
Funding							
Roads Levy Reserve	150,000		150,000				
Funding Total	150,000		150,000				

Project Name Coryell Street Rehab - River Street to Isabella Street

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB041



Project Name Scugog Line 8 Bridge - Design

Department Community Services - Recreation & Culture **Project Manager** Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB042

Project Description and Rationale

The scope of work for this project involves the design for the rehabilitation of Bridge No. 9 on Scugog Line 8, located on the Nonquon River between Highway 7/12 and Old Simcoe Road. The bridge was closed in September 2012 due to structural safety concerns.

Rehabilitation will involve, the following items:

- Removal and replacement of timber deck and deteriorated steel components
- Installation of environmental controls and work platform
- Sandblasting and painting of superstructure
- Concrete abutment and bridge seat repairs
- Replacement of guiderail and extruder

A Schedule 'B' Class Environmental Assessment (EA) study for Seagrave Bridge and Bridge No. 9 over the Nonquon River were completed in 2017 in accordance with the Municipal Class EA. The preferred solution for the Scugog Line 8 Bridge was rehabilitation as described above. Detailed design is planned for 2020 to ensure the project will be shovel ready should a grant opportunity become available.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Seagrave Bridge and Bridge No. 9 over the Nonquon River, Class Environmental Assessment, Project File Report, by AECOM, 2017

Township of Scugog 2019 Municipal Structure Inventory and Inspection; Township of Scugog Asset Management Plan

		Е	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	70,000	70,000					
Expenditures Total	70,000	70,000					
Funding							
Roads Levy Reserve	70,000	70,000					
Funding Total	70,000	70,000					

Project Name Scugog Line 8 Bridge - Design

Department Community Services - Recreation & Culture **Project Manager** Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB042



Project Name Sidewalk Reconstruction - 2021 to 2024

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB043

Project Description and Rationale

The scope of work for this project will include replacement of existing sidewalks that will be upgraded to current standards, as well as infill sections of sidewalks and trails where there currently are missing connections. Locations will be based on the result of annual sidewalk inspections and the Active Transportation Plan which is currently underway.

Work will be tendered and awarded early in the year and will be separate from the yearly repairs completed following sidewalk inspections.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

			Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	400,000		100,000	100,000	100,000	100,000	
Expenditures Total	400,000		100,000	100,000	100,000	100,000	
Funding							
Federal Gas Tax Reserve Fund	400,000		100,000	100,000	100,000	100,000	
Funding Total	400,000		100,000	100,000	100,000	100,000	

Project Name Byers Road Rehab - RR57 to Old Scugog

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2024 Project Number PUB044

Project Description and Rationale

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Byers Road from Regional Road 57 to Old Scugog Road.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	190,000					190,000	
Expenditures Total	190,000					190,000	
Funding							
Federal Gas Tax Reserve Fund	190,000					190,000	
Funding Total	190,000					190,000	

Project Name Church Street Rehab - Cartwright West 1/4 Line to Blackstock

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PUB045

Project Description and Rationale

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Church Street between Cartwright West Quarter Line and Blackstock.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	420,000			420,000			
Expenditures Total	420,000			420,000			
Funding							
Roads Levy Reserve	420,000			420,000			
Funding Total	420,000			420,000			

Project Name Church Street Rehab - Cartwright West 1/4 Line to Blackstock

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PUB045



Project Name Mckee Road Hill - Reconstruction

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB046

Project Description and Rationale

The scope of work for this project will be based on the detailed design currently underway. The section of road is a steep hill currently in hard surface treatment that has recurring erosion issues, winter maintenance, and geometry issues. The reconstruction may include the widening of the road base, curb and gutters to control storm water, and recommended pavement design.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

			Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	200,000		200,000				
Expenditures Total	200,000		200,000				
Funding							
Roads Levy Reserve	200,000		200,000				
Funding Total	200,000		200,000				

Project Name Perry Street Urbanization - Queen Street to Mary Street

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PUB047

Project Description and Rationale

The scope of work for this project involves full reconstruction and urbanization of Perry Street from Queen Street to Mary Street. This project will include additional storm sewers, new curbs and gutters and repairs of the remaining sidewalk on the east side and addition of sidewalks and curb and gutter on the west side.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

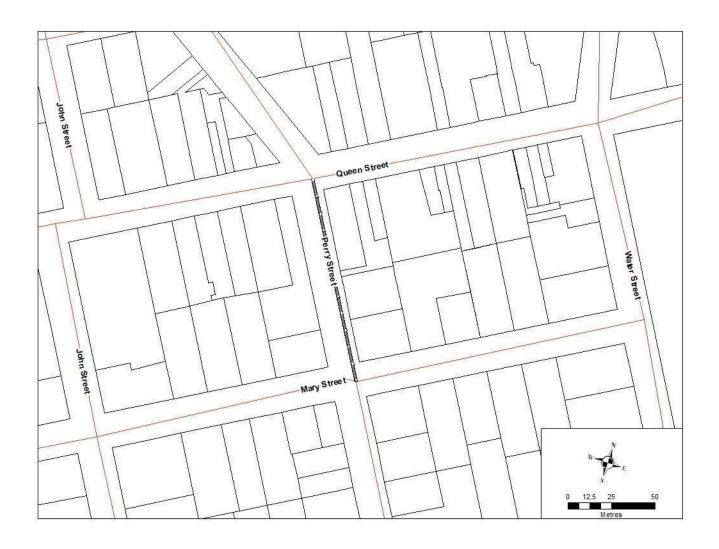
		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	400,000			400,000			
Expenditures Total	400,000			400,000			
Funding							
Roads Levy Reserve	400,000			400,000			
Funding Total	400,000			400,000			

Project Name Perry Street Urbanization - Queen Street to Mary Street

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PUB047



Project Name Old Simcoe Road Rehab - Reach to Edinborough

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PUB048

Project Description and Rationale

The scope of work for this project will include the detailed design and tender preparation for the rehabilitation of Old Simcoe Road from Reach Street to Edinborough Drive. Old Simcoe Road is one of Port Perry's Collector roads as outlined in Scugog's Offical Plan.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Township of Scugog, Development Charge Background Study, 2019, Appendix C, Item 6.1.10

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	370,000			35,000		335,000	
Expenditures Total	370,000			35,000		335,000	
Funding							
DC - Engineering	222,000			21,000		201,000	
Roads Levy Reserve	148,000			14,000		134,000	
Funding Total	370,000			35,000		335,000	

Project Name Old Simcoe Road Rehab - Reach to Edinborough

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PUB048



Project Name Apple Valley Subdivision - Urban Road Rehab

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PUB049

Project Description and Rationale

The scope of work will include the design, tender preparation, contract administration, inspection and rehabilitation of the following roads within Apple Valley Subdivision in Port Perry including:

- Orchard Road
- Ridgeview Drive
- Blossom Court
- Applewood Crescent

The rehabilitation will include the grinding and removal of the both layers of asphalt, curb repairs, catch basin and manhole resets, and asphalt repaying. Design is planned for 2022 and construction in 2024.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	561,000			51,000		510,000	
Expenditures Total	561,000			51,000		510,000	
Funding							
Federal Gas Tax Reserve Fund	561,000			51,000		510,000	
Funding Total	561,000			51,000		510,000	

Project Name Apple Valley Subdivision - Urban Road Rehab

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2022 Project Number PUB049

Gallery Scupper Street Lonne-Street Bisssom/Count Bisssom/Coun

Project Name Balsam Street Recon - Old Simcoe to Rosa - Design

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB050

Project Description and Rationale

The scope of work will include the detailed design for the reconstruction/ urbanization of Balsam Street from Old Simcoe Road to Rosa Street. Design is scheduled for 2020 and construction in 2021.

The adjacent developer will be responsible for approximately 43% of the reconstruction costs based on the frontage of the new development.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, economic impact, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

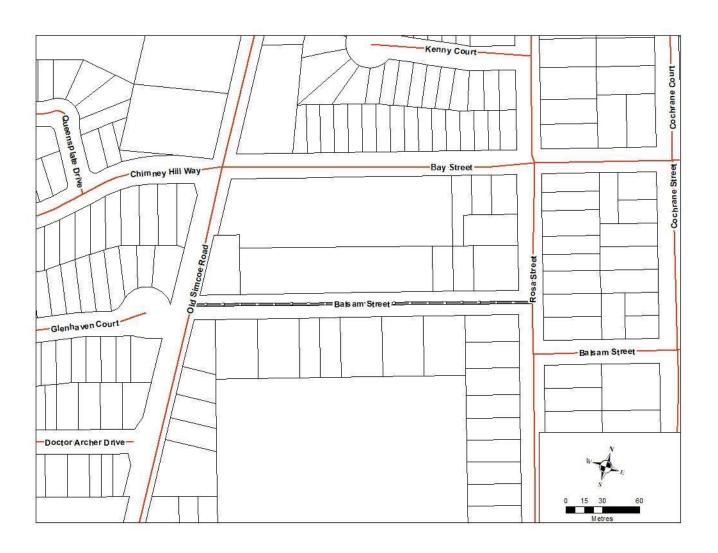
Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	65,000	65,000					
Expenditures Total	65,000	65,000					
Funding							
Federal Gas Tax Reserve Fund	51,700	51,700					
Contribution from Others	13,300	13,300					
Funding Total	65,000	65,000					

Project Name Balsam Street Recon - Old Simcoe to Rosa - Design

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB050



Project Name Balsam Street Recon - Old Simcoe to Rosa - Construction

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB051

Project Description and Rationale

The scope of work will include the reconstruction/ urbanization of Balsam Street from Old Simcoe Road to Rosa Street. Design is scheduled for 2020 and construction in 2021.

The adjacent developer will be responsible for approximately 43% of the reconstruction costs based on the frontage of the new development.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, economic impact, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	650,000		650,000				
Expenditures Total	650,000		650,000				
Funding							
Federal Gas Tax Reserve Fund	440,000		440,000				
Contribution from Others	210,000		210,000				
Funding Total	650,000		650,000				

Project Name Balsam Street Recon - Old Simcoe to Rosa - Construction

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB051



Project Name Municipal Structure Inventory & Inspection - 2021

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB055

Project Description and Rationale

The replacement and rehabilitation of municipal bridges and culverts is a critical component of the Township's infrastructure maintenance program. The bridges and culverts to be replaced and/or reconstructed each year are prioritized based primarily on the Municipal Structure Inspection and Inventory. As well, the study forms an important part of the Township's Asset Management Plan which is now a prerequisite for municipalities seeking funding assistance for capital projects by the Province of Ontario and Federal Government.

The update to the Municipal Structure Inspection and Inventory is legislated by the Ontario Ministry of Transportation required every two years to ensure the safety of the public. The work will involve surveying the condition of each structure and providing recommendations for short and long term asset management.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (Non-TCA)	10,000		10,000							
Expenditures Total	10,000		10,000							
Funding										
Roads Levy Reserve	10,000		10,000							
Funding Total	10,000		10,000							

Project Name Queen Street Rehab - Water to Simcoe

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB056

Project Description and Rationale

The scope of work will include the design, tender preparation, contract administration, inspection and rehabilitation of Queen Street between Water Street and Simcoe Street. The rehabilitation will include the grinding of the top layer of asphalt, curb repairs, catch basin and manhole resets, and asphalt repaving.

Design is planned for 2021 and construction work is planned to occur after the Labour Day weekend in 2022 to reduce economic impacts. Discussions with the BIA and business owners in the downtown area will begin in 2021 to mitigate any potential impacts.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Township of Scugog, Development Charge Background Study, 2019, Appendix C, Item 6.1.11

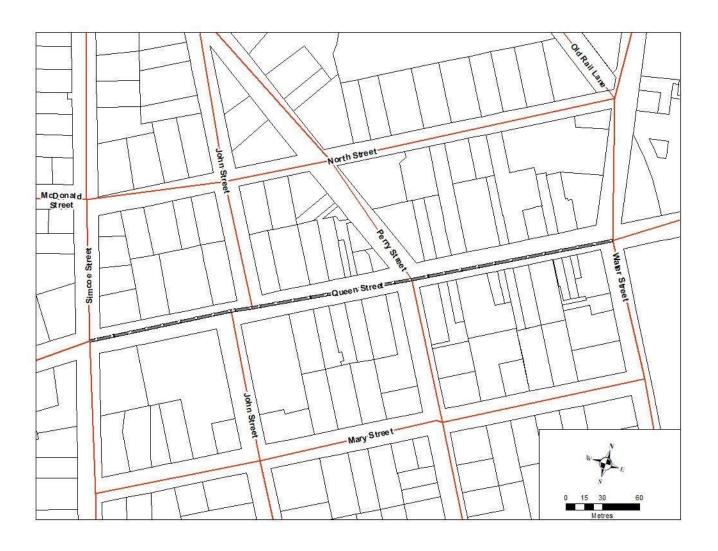
	Budget									
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	450,000		50,000	400,000						
Expenditures Total	450,000		50,000	400,000						
Funding										
DC - Engineering	200,000		25,000	175,000						
Federal Gas Tax Reserve Fund	250,000		25,000	225,000						
Funding Total	450,000		50,000	400,000						

Project Name Queen Street Rehab - Water to Simcoe

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2021 Project Number PUB056



Project NameGravel Roads Resurfacing - 2024DepartmentCommunity Services - Public WorksProject ManagerRobert Frasca, Operations Manager

Start Year 2024 Project Number PUB057

Project Description and Rationale

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. Roads will be determined from an updated State Of The Infrastructure report scheduled for 2023.

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Budget									
	Total	2020	2021	2022	2023	2024			
Expenditures									
Capital Expenditure (TCA)	1,025,000					1,025,000			
Expenditures Total	1,025,000					1,025,000			
Funding									
Roads Levy Reserve	1,025,000					1,025,000			
Funding Total	1,025,000					1,025,000			

Project Name Townhall 1873 - Building Condition Assessment

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB058

Project Description and Rationale

The scope of work for this project includes a Building Condition Assessment for Townhall 1873. This will include architectural, structural, mechanical and electrical evaluation and recommendations for the building.

Built in 1873, the historic building has been used in a number of capacities over the years; including Municipal offices, jail, court house, theatre, roller skating rink, movie house, fire station, and ladies undergarment factory. As stated in the local papers at the time, "This hall will be no less an ornament to the village than a credit to the liberality, enterprise and intelligence of its inhabitants." The Building Condition Assessment will identify current and future repairs and maintenance needs for the building.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (Non-TCA)	15,000	15,000								
Expenditures Total	15,000	15,000								
Funding										
Facility & Building Reserve	15,000	15,000								
Funding Total	15,000	15,000								

Project Name Major Street Urbanization - Earl Cuddie to Union

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB060

Project Description and Rationale

The scope of work will include reconstruction and urbanization of Major Street from Earl Cuddie Boulevard to Union Avenue. The scope of work will include storm sewers, curbs, new asphalt and the removal and replacement of the sidewalk on the north side.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Township of Scugog, Development Charges Background Study, 2019, Item 6.1.4

	Budget										
	Total	2020	2021	2022	2023	2024					
Expenditures											
Capital Expenditure (TCA)	400,000	400,000									
Expenditures Total	400,000	400,000									
Funding											
OCIF Grant	240,000	240,000									
DC - Engineering	160,000	160,000									
Funding Total	400,000	400,000									

Project Name Major Street Urbanization - Earl Cuddie to Union

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB060



Project Name Stephenson Pt Rd Rehab - Island Rd to Pettet Dr - Design

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB061

Project Description and Rationale

The scope of work for this project will include the design for pulverizing, ditching, addition of granular, grading and repaving of Stephenson Point Road between Island Road and Pettet Drive.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

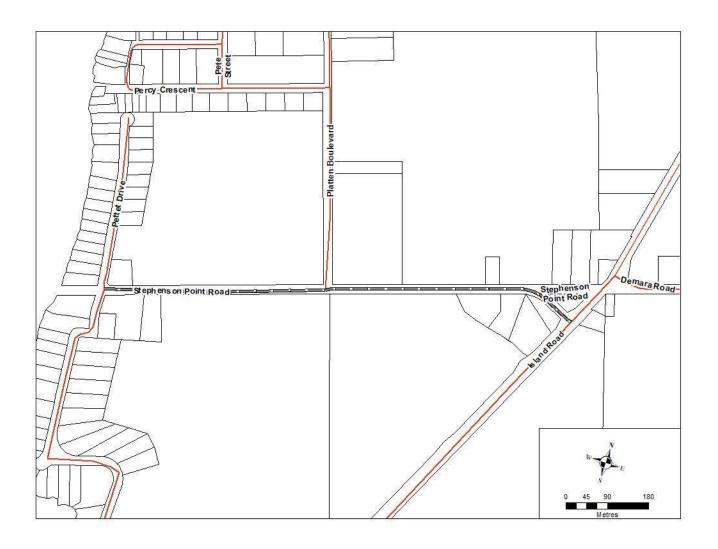
Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	36,000				36,000					
Expenditures Total	36,000				36,000					
Funding										
Roads Levy Reserve	36,000				36,000					
Funding Total	36,000				36,000					

Project Name Stephenson Pt Rd Rehab - Island Rd to Pettet Dr - Design

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB061



Project Name Edgewood Crescent Rehab - Aldred Dr to Davidge Dr - Design

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB062

Project Description and Rationale

The scope of work for this project will include the design for pulverizing, ditching, addition of granular, grading and repaving of Edgewood Crescent between Aldred Drive and Davidge Drive.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1: Roads and Municipal Infrastructure: to "Leverage and Improve Transportation, Infrastructure and Facilities"

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Budget										
	Total 2020 2021 2022 2023 2024									
Expenditures										
Capital Expenditure (TCA)	21,000				21,000					
Expenditures Total	21,000				21,000					
Funding										
Roads Levy Reserve	erve 21,000 21,000									
Funding Total	21,000				21,000					

Project Name Edgewood Crescent Rehab - Aldred Dr to Davidge Dr - Design

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB062



Project Name Davidge Drive Rehab - Chandler Dr to Edgewood Dr - Design

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB063

Project Description and Rationale

The scope of work for this project will include the design for pulverizing, ditching, addition of granular, grading and repaving of Davidge Drive between Chandler Drive and Edgewood Crescent.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Budget									
	Total	2020	2021	2022	2023	2024			
Expenditures									
Capital Expenditure (TCA)	20,000				20,000				
Expenditures Total	20,000				20,000				
Funding									
Roads Levy Reserve	20,000				20,000				
Funding Total	20,000				20,000				

Project Name Davidge Drive Rehab - Chandler Dr to Edgewood Dr - Design

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2023 Project Number PUB063



Project Name Marsh Hill Road Rehab - Utica to Epsom

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2024 Project Number PUB064

Project Description and Rationale

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Marsh Hill Road between 300m South of Goodwood Road to 300m South of Reach Street.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

Reference:

Strategic Direction #1: Roads and Municipal Infrastructure: to "Leverage and Improve Transportation, Infrastructure and Facilities"

Township of Scugog Asset Management Plan

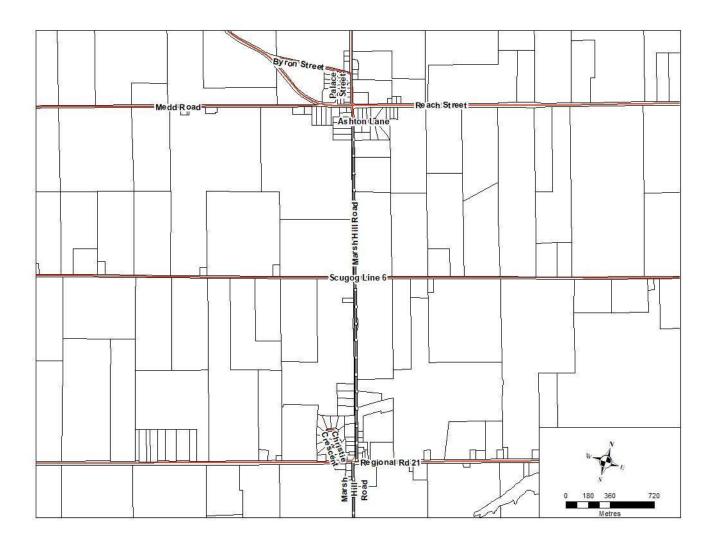
2019 State of the Infrastructure Study

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	1,265,000					1,265,000				
Expenditures Total	1,265,000					1,265,000				
Funding										
Roads Levy Reserve	1,265,000					1,265,000				
Funding Total	1,265,000					1,265,000				

Project Name Marsh Hill Road Rehab - Utica to Epsom
Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2024 Project Number PUB064



Project Name 3/4 Ton Pickup Replacement - #5106072

Department Community Services - Public Works **Project Manager** Robert Frasca, Operations Manager

Start Year 2021 **Project Number** PUB065

Project Description and Rationale

This project is for the replacement of a 2006 3/4 Ton pick up truck (#5106072). The asset will have reached the end of its useful life due to its use as a plow and salt truck for cul-de-sacs and dead ends. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	65,000		65,000							
Expenditures Total	65,000		65,000							
Funding										
Vehicle & Equipment Reserve	65,000		65,000							
Funding Total	65,000		65,000							

Project NameTandem Replacement - #5005064DepartmentCommunity Services - Public WorksProject ManagerRobert Frasca, Operations Manager

Start Year 2020 Project Number PUB067

Project Description and Rationale

The replacement of tandem axle (#5005064, 2005) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

	Budget										
	Total	2020	2021	2022	2023	2024					
Expenditures											
Capital Expenditure (TCA)	280,000	280,000									
Expenditures Total	280,000	280,000									
Funding											
Vehicle & Equipment Reserve	280,000	280,000									
Funding Total	280,000	280,000									

Project Name Old Rail Lane - Multiuse Path Construction

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB069

Project Description and Rationale

In partnership with Kawartha Conservation, it is proposed to construct a multiuse path with permeable pavement along the east side of Old Rail Lane between the roundabout and the boat launch. This would be considered a demonstration project to show the use and benefits of permeable pavement. The existing trees would need to be removed and replaced with a suitable species. The project will also include relocation of utilities, as required.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

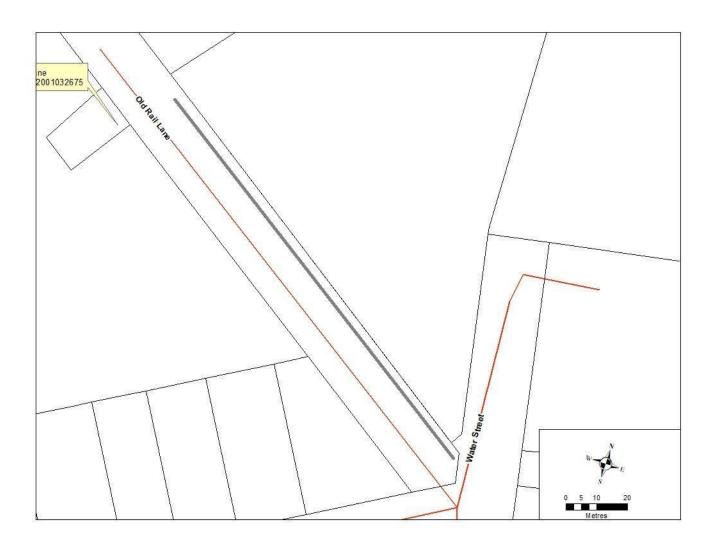
Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	80,000	80,000								
Expenditures Total	80,000	80,000								
Funding										
Municipal Projects Reserve	15,000	15,000								
DC - Engineering	40,000	40,000								
Contribution from Others	25,000	25,000								
Funding Total	80,000	80,000								

Project Name Old Rail Lane - Multiuse Path Construction

Department Community Services - Public Works

Project Manager Kevin Arsenault, Capital Project Technologist

Start Year 2020 Project Number PUB069



Project Name 1647 Reach Street - Building Improvements - 2020

Department Community Services - Public Works **Project Manager** Nicholas Dawkins, Chief Building Official

Start Year 2020 Project Number PUB070

Project Description and Rationale

This project includes the replacement of the overhead doors, entry door, flashing, yard cleanup, and installation of sign on the previous Scugog Hydro Yard building located beside the arena.

The building has been utilized as a Public Works, Parks and Recreation storage facility in the past years and has not received maintenance in some time. The doors are in poor condition and have become a safety concern. Once upgraded, the building will be utilized as a storage facility for equipment as well as streetlighting and streetscaping materials that are kept in inventory.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	20,000	20,000								
Expenditures Total	20,000	20,000								
Funding										
Facility & Building Reserve	20,000	20,000								
Funding Total	20,000	20,000								

Project Name 1647 Reach Street - Building Improvements - 2020

Department Community Services - Public Works **Project Manager** Nicholas Dawkins, Chief Building Official

Start Year 2020 Project Number PUB070



Project Name 1647 Reach Street - Building Improvements - 2022

Department Community Services - Public Works **Project Manager** Nicholas Dawkins, Chief Building Official

Start Year 2022 Project Number PUB071

Project Description and Rationale

This project includes the replacement of the roof, soffit, eavestrough, and downspouts on the previous Scugog Hydro Yard building located beside the arena. The asphalt shingle roof will be replaced with a steel roof.

The building has been utilized as a Public Works, Parks and Recreation storage facility in the past years and has not received maintenance in some time. The roof is in poor condition and requires replacement. Once upgraded, the building will be utilized as a storage facility for equipment as well as streetlighting and streetscaping materials that are kept in inventory.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	40,000			40,000						
Expenditures Total	40,000			40,000						
Funding										
Facility & Building Reserve	40,000			40,000						
Funding Total	40,000			40,000						

Project Name 1647 Reach Street - Building Improvements - 2022

Department Community Services - Public Works **Project Manager** Nicholas Dawkins, Chief Building Official

Start Year 2022 Project Number PUB071



Project Name Second Access to Scugog Island - Construction

Department Community Services - Public Works

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2021 Project Number PUB073

Project Description and Rationale

The scope of work for this project involves the construction of a second access road to Scugog Island. In 2007, the Township completed a Schedule 'C' Class EA entitled, *Proposed Second Access Road to Scugog Island*. The study was undertaken to address concerns about emergency services accessing the island, high traffic levels and congestion and the potential for an accident blocking access to the island. The study recommends two connections, a southern connection from Highway 7A to Head Road and a northern connection from Ma Brown's Road to Pine Point Road. The expansion of the Great Blue Heron Casino and potential development on the island has necessitated the need for this second access.

An update to the Class EA and the detailed design is currently underway and construction is planned for 2021 pending the availability of sufficient funding from DC's and contributions from others.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Proposed Second Access Road to Scugog Island, Class Environmental Report, 2007

Township of Scugog, Development Charges Background Study, 2019, Item 6.1.12 and 6.1.13

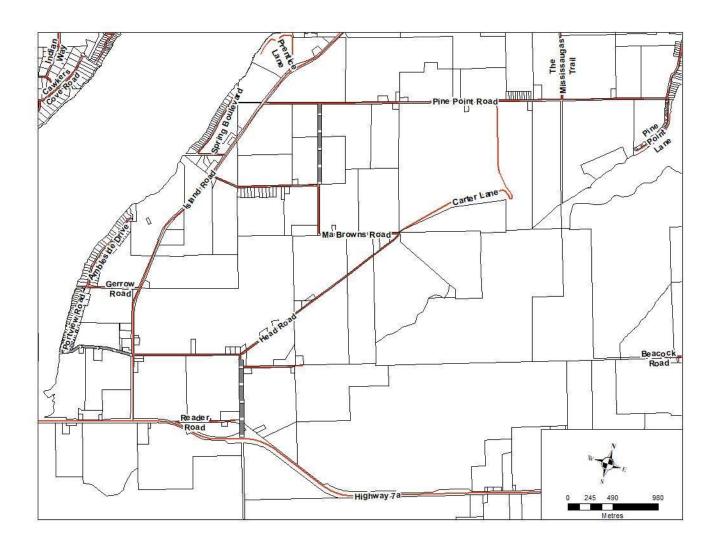
Budget									
	Total	2020	2021	2022	2023	2024			
Expenditures									
Capital Expenditure (TCA)	3,500,000		3,500,000						
Expenditures Total	3,500,000		3,500,000						
Funding									
DC - Engineering	3,150,000		3,150,000						
Contribution from Others	350,000		350,000						
Funding Total	3,500,000		3,500,000						

Project Name Second Access to Scugog Island - Construction

Department Community Services - Public Works

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2021 Project Number PUB073



Project NameGravel Road Resurfacing - 2020DepartmentCommunity Services - Public WorksProject ManagerRobert Frasca, Operations Manager

Start Year 2020 Project Number PUB075

Project Description and Rationale

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. The following roads are planned for 2020 gravel road resurfacing:

- Mast Rd.
- Pinegate Rd
- Scugog Line 6 (Marsh Hill Rd. to Lake Ridge Rd.)
- Old Simcoe Rd. (Scugog Line 10 to Scugog Line 12)
- Cragg Rd. (Hwy 12 to Marsh Hill Rd.)
- Gray Side Rd. (Scugog Line 4 to Regional Road 21)
- Scugog Line 12 (Old Simcoe Rd. to Hwy 12)
- Pogue Rd. (Fralick's Beach Rd. to Island Rd.)
- Fallis Rd. (Wilson Rd. to Cartwright East Quater Line)
- Mahood Rd.
- Sandy Rd. (Scugog Line 3 to Shirley Rd.)
- Graham Rd. (Shirley Rd. to Scugog Line 3)

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan and 2019 State of the Infrastructure Study

Budget									
	Total	2020	2021	2022	2023	2024			
Expenditures									
Capital Expenditure (TCA)	725,000	725,000							
Expenditures Total	725,000	725,000							
Funding									
Roads Levy Reserve	725,000	725,000							
Funding Total	725,000	725,000							

Project NameGravel Road Resurfacing - 2021DepartmentCommunity Services - Public WorksProject ManagerRobert Frasca, Operations Manager

Start Year 2021 Project Number PUB076

Project Description and Rationale

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. The following roads are planned for 2021 gravel road resurfacing:

- Scugog Line 9 (Lakeridge Rd. to Marsh Hill Rd.)
- Scugog Line 9 (Marsh Hill Rd. to Hwy 12)
- Scugog Line 8 (Marsh Hill Rd. to Reach St.)
- Brock Concession Rd. 1
- Bryant Side Rd.
- The Mississauga Trail (Pine Point Rd. to Demara Rd.)
- Malcom Rd. (Johns Rd. to Nesbitt Line)
- Bradburn Rd. (Old Scugog Rd. to Cartwright West Quarter Line)
- Beacock Rd.

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

2019 State of the Infrastructure Study

Budget									
	Total	2020	2021	2022	2023	2024			
Expenditures									
Capital Expenditure (TCA)	825,000		825,000						
Expenditures Total	825,000		825,000						
Funding									
Roads Levy Reserve	825,000		825,000						
Funding Total	825,000		825,000						

Project Name SWM Pond Employment Area - Design and Construction

Department Community Services - Public Works

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2021 Project Number PUB078

Project Description and Rationale

The Nonquon River Subwatershed Study and Nonquon Industrial Tributary Area Master Drainage Plan ("MDP") includes a conceptual design for a centralized stormwater management facility, located adjacent to the Township Works Yard at 1350 Reach Street in Port Perry. In 2017, Chisholm, Fleming and Associates completed a Stormwater Pond Preliminary Design for this facility. The proposed Stormwater Management Facility ("SWMF") will be located immediately south of Regional Road 8 (Reach Street) between the existing Northport and Reach Subdivisions. The facility will implement a modified on-line pond with a by-pass channel to allow for continuous baseflow for the passage of identified fish species between the designated Provincially Significant Wetland (downstream of Reach Street) and one of the tributaries upstream of the proposed SWMF.

The SWMF will provide stormwater quantity and quality control for the Northport and Reach Subdivisions and stormwater quality control for a portion of the lands in the Mitchell Subdivision. The facility is funded through Development Charges, historic developer contributions and the municipal projects reserve.

Detailed design would begin in 2021 and construction would begin in 2022.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #5 - Natural Environment: "Protect and enhance our natural environment"

Township of Scugog, Development Charges Background Study, 2019, Item 6.3.2

Stormwater Management Facility 110, Preliminary Design Report, Township of Scugog, 2017

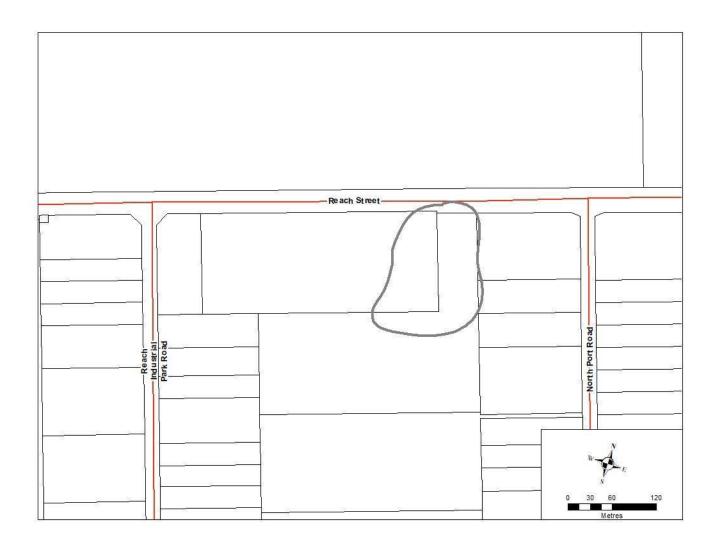
Budget									
	Total	2020	2021	2022	2023	2024			
xpenditures									
apital Expenditure (TCA)	1,870,000		170,000	1,700,000					
Expenditures Total	1,870,000		170,000	1,700,000					
ınding									
unicipal Projects Reserve	451,200		45,100	406,100					
C - Engineering	1,353,800		118,400	1,235,400					
ontribution from Others	65,000		6,500	58,500					
Funding Total	1,870,000		170,000	1,700,000					

Project Name SWM Pond Employment Area - Design and Construction

Department Community Services - Public Works

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2021 Project Number PUB078



Project Name Lake Scugog Enhancement Project - Construction

Department Community Services - Public Works

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number PUB081

Project Description and Rationale

The Lake Scugog Enhancement Project (LSEP) is an environmental improvement and dredging project for Port Perry Bay that benefits the whole lake. The range of benefits is broad, including environmental, social, economic, tourism and recreation.

The project was initiated by the Healthy Lakes Scugog Steering Committee (HLSSC) which was established in 2013 as a Committee of Council to the Township of Scugog. The purpose of the HLSSC is to research short and long term solutions to the health of Lake Scugog to improve the environmental, financial and social economies of the Lake Scugog watershed.

Funding for the project is primarily being managed by the Scugog Lake Stewards and is planned to include a combination of grants from all levels of government, contributions from non-government granting agencies and private donations. Given the benefits that the Township of Scugog will receive from the completion of this project, the Township should play a role in providing project funding in addition to the staff resources provided to support this worthy project. As well, the project is included in the 2019 DC Study. Detailed design is currently underway. Construction is expected to begin in the Fall of 2020 and take two years to complete.

Reference:

Strategic Direction #3 - Economic Development and Tourism: "Create, grow and attract employment opportunities."

Strategic Direction #5 - Natural Environment: "Protect and enhance our natural environment."

Township of Scugog, Development Charges Background Study, 2019, Appendix C, Item 6.3.1

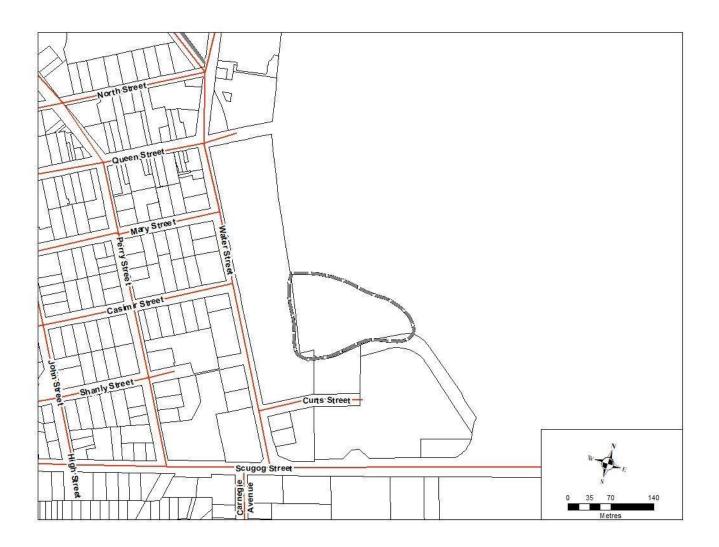
			Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	3,500,000	2,500,000	1,000,000				
Expenditures Total	3,500,000	2,500,000	1,000,000				
Funding							
DC - Engineering	385,000	275,000	110,000				
Environmental / Solar Reserve	50,000	25,000	25,000				
Contribution from Others	3,065,000	2,200,000	865,000				
Funding Total	3,500,000	2,500,000	1,000,000				

Project Name Lake Scugog Enhancement Project - Construction

Department Community Services - Public Works

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number PUB081



Project Name New Indoor Pool - Preliminary Design

Department Community Services - Recreation & Culture

Project Manager Manager of Recreation and Culture

Start Year 2023 Project Number REC001

Project Description and Rationale

The Parks, Recreation and Culture Master Plan was updated in 2018 and identifies strong support within the community for the development of an indoor pool facility. As are result the Master Plan recommends that:

- 1) In the short term, commence planning (feasibility study and business plan) for the development of an aquatics facility, to be located at the Scugog Community Recreation Centre (SCRC).
- 2) Monitor the demand for indoor pool use and changes to the supply and utilization of aquatic facilities/pools in the region on an on-going and periodic basis as a key input to future facility planning.
- 3) Continue to plan over the longer term for an indoor pool on the site of the SCRC.

The scope of work for this project is the first step towards the development of an indoor pool and involves preliminary design, public consultation process, identifying servicing requirements, feasibility study and operating plan for the facility. This will be important to determine the scope of work and provide better cost estimates for both capital and operating expenses in order to be able to apply for major grants

Reference:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog, Development Charges Background Study, 2019, Item 3.1.3

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	200,000				200,000					
Expenditures Total	200,000				200,000					
Funding										
DC - Parks & Recreation	180,000				180,000					
Major Facilities Reserve	20,000				20,000					
Funding Total	200,000				200,000					

Project Name Community Hall Projects - 2024

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2024 Project Number REC002

Project Description and Rationale

Annual Community Hall Board capital requests:

Hall	Description	Cost
Greenbank Hall	Repair parking lot asphalt	\$3,000
Seagrave	Replace kitchen floor	\$5,000
	Washroom and kitchen updates including wiring, plumbing, heaters and accessibility	\$15,000
	Total	\$23,000

References:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Strategic Direction #6 - Community Engagement "Encourage the involvement of all Scugog residents in sustaining and enhancing the quality of life in our community."

Township of Scugog Asset Management Plan

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

	Budget									
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	23,000					23,000				
Expenditures Total	23,000					23,000				
Funding										
Facility & Building Reserve	23,000					23,000				
Funding Total	23,000					23,000				

Project Name Community Hall Projects - 2024

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2024 Project Number REC002



Project Name Museum Emporium Renovation

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number REC003

Project Description and Rationale

This project is for the interior renovation of the main schoolhouse exhibit room. This renovation involves the creation of a new exhibit space that has not been changed for 40 years. It will allow for the installation of the first nations exhibit that was on display at the heritage centre and give a fresh new look to museum.

References:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #3 - Economic Development and Tourism "Create, grow and attract employment opportunities".

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

Scugog Shores Museum Strategic Plan, 2018

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	50,000			50,000						
Expenditures Total	50,000			50,000						
Funding										
Facility & Building Reserve	50,000			50,000						
Funding Total	50,000			50,000						

Project Name Museum Emporium Renovation

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number REC003



Project Name Condensor Water Tank Replacement SCRC

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number REC004

Project Description and Rationale

This project is for the replacement of the condenser water tank in the refrigeration plant of the Scugog Community Recreation Centre. The current tank has corroded and needs replacement. The new tank will be stainless steel tank and will be fabricated within the plant room due to building constraints. Stainless steel is required due to the nature of the regional water for the Township of Scugog.

References:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Township of Scugog Asset Management Plan

	Budget										
	Total	2020	2021	2022	2023	2024					
Expenditures											
Capital Expenditure (TCA)	23,000	23,000									
Expenditures Total	23,000	23,000									
Funding											
Facility & Building Reserve	23,000	23,000									
Funding Total	23,000	23,000									

Project Name Blackstock Recreation Complex - Detailed Design

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number REC005

Project Description and Rationale

The scope of work includes detailed design for the replacement of the single pad and additional facilities that will be determined through the consultation process at the Blackstock Recreation Complex (BRC). The Parks, Recreation and Culture Strategic Master Plan was updated in 2018 and identifies the highest priority as the replacement of the single pad of ice at the Blackstock Recreation Complex (BRC). The Blackstock arena is both undersized and in poor condition. The estimated cost to maintain the arena in its current functional state (as an undersized, older arena) is \$4.65 million. The facility is freon based system and the refrigerant is not being made after 2020. The arena will reach a critical point in the next few years which will result in the closure of the facility. The master plan also recommended the development of additional facilities as part of the BRC including ancillary meeting room space and a double gymnasium which is a demonstrated need in the Township.

Planning for the replacement of the arena and other facility expansions began in August 2019 with public consultation, identifying servicing requirements and a preliminary design. Based on the Master Plan and results of public consultation, a grant application will be submitted for the Investing in Canada Infrastructure Program (ICIP) for the replacement of the arena and additional facilities at the BRC. The project will only proceed if the Township is successful in receiving a major grant such as ICIP. Funding is proposed through ICIP grant (73.3%), DC funding, major facility reserve and a debenture.

Reference:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog, Development Charges Background Study, 2019, Item 3.1.3

	Budget									
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	1,800,000	1,800,000								
Expenditures Total	1,800,000	1,800,000								
Funding										
Grants	1,297,100	1,297,100								
DC - Parks & Recreation	468,000	468,000								
Major Facilities Reserve	34,900	34,900								
Funding Total	1,800,000	1,800,000								

Project Name Blackstock Recreation Complex - Detailed Design

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number REC005



Project Name Blackstock Recreation Complex - Phase 1 Construction

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number REC006

Project Description and Rationale

The scope of work includes construction for the replacement of the single pad and additional facilities at the Blackstock Recreation Complex (BRC). The Parks, Recreation and Culture Strategic Master Plan was updated in 2018 and identifies the highest priority as the replacement of the single pad of ice at the Blackstock Recreation Complex (BRC). The Blackstock arena is both undersized and in poor condition. The estimated cost to maintain the arena in its current functional state (as an undersized, older arena) is \$4.65 million. The facility is freon based system and the refrigerant is not being made after 2020. The arena will reach a critical point in the next few years which will result in the closure of the facility. The master plan also recommended the development of additional facilities as part of the BRC including ancillary meeting room space and a double gymnasium which is a demonstrated need in the Township.

Planning for the replacement of the arena and other facility expansions began in August 2019 with public consultation, identifying servicing requirements and a preliminary design. Based on the Master Plan and results of public consultation, a grant application will be submitted for the Investing in Canada Infrastructure Program (ICIP) for the replacement of the arena and additional facilities at the BRC. The project will only proceed if the Township is successful in receiving a major grant such as ICIP. Funding is proposed through ICIP grant (73.3%), DC funding, major facility reserve and a debenture.

Reference:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog, Development Charges Background Study, 2019, Item 3.1.3

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	21,200,000			21,200,000			
Expenditures Total	21,200,000			21,200,000			
Funding							
Grants	15,277,100			15,277,100			
Debenture	4,089,900			4,089,900			
DC - Parks & Recreation	1,452,000			1,452,000			
Major Facilities Reserve	381,000			381,000			
Funding Total	21,200,000			21,200,000			

Project Name Blackstock Recreation Complex - Phase 1 Construction

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number REC006



Project Name SCRC - Pad 2 - Beam Painting

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2021 Project Number REC009

Project Description and Rationale

Painting of the overhead roof beams on Pad 2 is required as a result of the structural audit completed in 2017. Overhead beams should be painted every ten years in arenas.

Reference:

Strategic Direction #1 Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

2017 Scugog Community Recreation Centre Facility Audit

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	40,000		40,000							
Expenditures Total	40,000		40,000							
Funding										
Facility & Building Reserve	40,000		40,000							
Funding Total	40,000		40,000							

Project Name Retractable Wall Retrofit - SCRC

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number REC012

Project Description and Rationale

Cosmetic repairs to the retractable wall that divides the Scugog Community hall will include stripping, sanding and painting the existing wall.

References:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #3 - Economic Development and Tourism "Create, grow and attract employment opportunities".

Township of Scugog Asset Management Plan

	Budget										
	Total	2020	2021	2022	2023	2024					
Expenditures											
Capital Expenditure (TCA)	10,000	10,000									
Expenditures Total	10,000	10,000									
Funding											
Facility & Building Reserve	10,000	10,000									
Funding Total	10,000	10,000									

Project Name Retractable Wall Retrofit - SCRC

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number REC012



Project Name Floor Replacement - SCRC Hall

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2023 **Project Number** REC013

Project Description and Rationale

The replacement of the existing tile floor at the SCRC Community Hall to incorporate a floor more suitable for recreation programming, including Pickle Ball court lines. The current floor is becoming worn and in need of replacement.

References:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #3 - Economic Development and Tourism "Create, grow and attract employment opportunities".

Township of Scugog Asset Management Plan

	Budget										
	Total	2020	2021	2022	2023	2024					
Expenditures											
Capital Expenditure (TCA)	50,000				50,000						
Expenditures Total	50,000				50,000						
Funding											
Facility & Building Reserve	50,000				50,000						
Funding Total	50,000				50,000						

Project Name SCRC - HVAC Replacement - Pad 2

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2021 Project Number REC015

Project Description and Rationale

This project is for the replacement of the main existing HVAC unit at Scugog Community Recreation Centre (Pad 2). The HVAC units run continuously and therefore require upgrades / replacement to ensure they run effectively and efficiently.

Reference:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Township of Scugog Asset Management Plan

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	50,000		50,000							
Expenditures Total	50,000		50,000							
Funding										
Facility & Building Reserve	50,000		50,000							
Funding Total	50,000		50,000							

Project Name Olympia Ice Resurfacer Replacement

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number REC016

Project Description and Rationale

This project is for the replacement of the 1980's (refurbished in 2006) Olympia ice re-surfacer. The ice-resurfacer is used as a back-up at the SCRC. Existing propane fueled re-surfacer to be replaced by electric machine.

Benefit of Expenditure:

- Asset management;
- Energy efficiencies;
- Emissions reduction
- Operational cost savings over 10 years with electric machine over propane.

Reference:

Strategic Direction #4 - Municipal Services: to "Provide services that are efficient and effective"

Township of Scugog Asset Management Plan

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	180,000			180,000						
Expenditures Total	180,000			180,000						
Funding										
Vehicle & Equipment Reserve	180,000			180,000						
Funding Total	180,000			180,000						

Project Name SCRC - New Generator Installation

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number REC017

Project Description and Rationale

This project is to upgrade the emergency generator at Scugog Community Recreation Centre. In the event of a street level power outage, the present emergency generator only provides electricity to the community hall.

Providing electricity to the entire building will allow programs at the Scugog Community Recreation Centre to continue after a street level power outage.

Scugog Community Recreation Centre is one of two Emergency Evacuation Centres for the Township of Scugog. The other being the Blackstock Community Centre.

Scugog Community Recreation Centre as a large emergency evacuation centre could accommodate a large number of people in a safe place as they transition due to an emergency, provide washrooms facilities, food preparation and distribution facilities, provide space for personal care and support community partners during an emergency.

During weather events, an upgraded generator providing electricity to the entire building ensures the Scugog Community Recreation Centre can be utilized as a public warming and/or cooling centre.

The current generator could be re-purposed expanding the Townships continuity of services during a street level power outage.

Reference:

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog Emergency Plan

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	100,000			100,000						
Expenditures Total	100,000			100,000						
Funding										
Facility & Building Reserve	100,000			100,000						
Funding Total	100,000			100,000						

Project Name SCRC - New Generator Installation

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number REC017

Project Description and Rationale

This project is to upgrade the emergency generator at Scugog Community Recreation Centre. In the event of a street level power outage, the present emergency generator only provides electricity to the community hall.

Providing electricity to the entire building will allow programs at the Scugog Community Recreation Centre to continue after a street level power outage.

Scugog Community Recreation Centre is one of two Emergency Evacuation Centres for the Township of Scugog. The other being the Blackstock Community Centre.

Scugog Community Recreation Centre as a large emergency evacuation centre could accommodate a large number of people in a safe place as they transition due to an emergency, provide washrooms facilities, food preparation and distribution facilities, provide space for personal care and support community partners during an emergency.

During weather events, an upgraded generator providing electricity to the entire building ensures the Scugog Community Recreation Centre can be utilized as a public warming and/or cooling centre.

The current generator could be re-purposed expanding the Townships continuity of services during a street level power outage.

Reference:

Strategic Direction # 4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog Emergency Plan

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	100,000			100,000						
Expenditures Total	100,000			100,000						
Funding										
Facility & Building Reserve	100,000			100,000						
Funding Total	100,000			100,000						

Project Name Pool Filter Replacements - Birdseye Pool

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2024 Project Number REC020

Project Description and Rationale

Replacement of the original pool filter system is for preventative maintenance. The pool filter has not been replaced since the construction of the pool.

Reference:

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog Asset Management Plan

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	30,000					30,000				
Expenditures Total	30,000					30,000				
Funding										
Facility & Building Reserve	30,000					30,000				
Funding Total	30,000					30,000				

Project Name Recreation Truck Replacement

Department Community Services - Recreation & Culture

Project Manager Robert Frasca, Operations Manager

Start Year 2021 Project Number REC021

Project Description and Rationale

Replace existing 2010 one ton truck with a 1/2 ton light truck for Recreation Staff use to perform departmental operations. The asset will have reached the end of its useful life due to its age. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

Reference:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Township of Scugog Asset Management Plan

Budget										
	Total	2020	2021	2022	2023	2024				
Expenditures										
Capital Expenditure (TCA)	40,000		40,000							
Expenditures Total	40,000		40,000							
Funding										
Vehicle & Equipment Reserve	40,000		40,000							
Funding Total	40,000		40,000							

Project Name New Shelter/Gazebo Scugog Museum

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number REC023

Project Description and Rationale

The Scugog Shores Museums develop, manage and preserve a collection of artifacts in accordance with its Statement of Purpose. The Statement of Purpose of Museums are to preserve, protect, enhance, and create public awareness which will serve to illustrate and promote the history and prehistory of the Township of Scugog and the local First Nations. One of the fundamental goals of the Museum is to educate. In order to achieve this aim, the Scugog Shores Museums provides interpretation and education programs at the Museum Village.

The Museum Village is fortunate to have several hundred school-aged children from schools across Durham Region visit each year. The groups that visit the Museum often have over 60 students at a time in order to save on transportation fees. The Museum's main challenge when hosting these groups is providing an outdoor space that is sheltered from the weather, and large enough to accommodate the large groups. The picnic shelter/gazebo would provide such a space to be used for engaging hands-on activity space and historical games, as well as a location for refreshment breaks and lunch.

The picnic shelter/gazebo would also be used for special events, and by local residents who visit the Museum and bring a picnic lunch.

References:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities"

Strategic Direction #3 - Economic Development and Tourism "Create, grow and attract employment opportunities".

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

Scugog Shores Museum Strategic Plan, 2018

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	25,000	25,000					
Expenditures Total	25,000	25,000					
Funding							
Facility & Building Reserve	25,000	25,000					
Funding Total	25,000	25,000					

Project Name Parking Lot Recon - SCRC Phase 2

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number REC024

Project Description and Rationale

The continuation of the Scugog Community Recreation Centre parking lot rehabilitation project with phase 2 of 3. This project will provide upgrades to the parking lot and follow the Township of Scugog Asset Management Plan.

References:

Strategic Direction #1: Roads and Municipal Infrastructure: to "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #3 Economic Development and Tourism: to "Create, grow and attract employment opportunities".

Township of Scugog Asset Management Plan

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	350,000			350,000			
Expenditures Total	350,000			350,000			
Funding							
Facility & Building Reserve	350,000			350,000			
Funding Total	350,000			350,000			

Project Name Community Hall Board Projects - 2020

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number REC028

Project Description and Rationale

Annual Community Hall Board capital requests:

Hall	Description	Cost
Greenbank Hall	Ramp repair and rails	\$2,000
Seagrave	Paint club house	\$1,500
Seagrave	Replace front door and kitchen window	\$2,000
Seagrave	Shelter lighting	\$1,000
Nestleton Hall	Front door accessibility openers	\$15,000
	Total	\$21,500

References:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Strategic Direction #6 - Community Engagement "Encourage the involvement of all Scugog residents in sustaining and enhancing the quality of life in our community."

Township of Scugog Asset Management Plan

Budget								
	Total	2020	2021	2022	2023	2024		
Expenditures								
Capital Expenditure (TCA)	21,500	21,500						
Expenditures Total	21,500	21,500						
Funding								
Facility & Building Reserve	21,500	21,500						
Funding Total	21,500	21,500						

Project Name Community Hall Board Projects - 2020

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2020 Project Number REC028



Project Name Museum Barn Foundation Restoration

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number REC031

Project Description and Rationale

Installation of a proper foundation for the main barn foundation. The current foundation is wood and patio stone and has degraded. The project will involve raising the building and the installation of proper footings.

References:

Strategic Direction #1 - Roads & Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities."

Strategic Direction #3 - Economic Development and Tourism "Create, grow and attract employment opportunities".

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

Scugog Shores Museum Strategic Plan, 2018

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	75,000			75,000			
Expenditures Total	75,000			75,000			
Funding							
Facility & Building Reserve	75,000			75,000			
Funding Total	75,000			75,000			

Project Name Museum Barn Foundation Restoration

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number REC031



Project Name Community Hall Board Projects - 2021

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2021 Project Number REC033

Project Description and Rationale

Annual Community Hall Boards capital requests:

Hall	Description	Cost
Nestleton	Appliance upgrade	\$5,000
Utica	New hall sign	\$2,700
Island Hall	Chimney repair	\$2,000
Seagrave	Lighting replacement	\$1,000
Greenbank	Replace roof on lanson Park change room	\$3,300
Caesarea Hall	Replace siding	\$6,000
	Total	\$20,000

References:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Strategic Direction #6 - Community Engagement "Encourage the involvement of all Scugog residents in sustaining and enhancing the quality of life in our community."

Township of Scugog Asset Management Plan

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	20,000		20,000				
Expenditures Total	20,000		20,000				
Funding							
Facility & Building Reserve	20,000		20,000				
Funding Total	20,000		20,000				

Project Name Community Hall Board Projects - 2021

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2021 **Project Number** REC033



Project Name SCRC - HVAC Replacement

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2024 Project Number REC034

Project Description and Rationale

Ongoing replacement of HVAC Units to improve energy and operational efficiency in heating and air conditioning units for the Scugog Community Recreation Centre. This unit is on the Community hall.

References:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Township of Scugog Asset Management Plan

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	50,000					50,000	
Expenditures Total	50,000					50,000	
Funding							
Facility & Building Reserve	50,000					50,000	
Funding Total	50,000					50,000	

Project Name Accessible Change Rooms - Birdseye Pool Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2023 Project Number REC035

Project Description and Rationale

This project is the complete renovation of the existing Birdseye Pool House to increase accessibility to the facility. Currently the pool is accessible, but the facility change rooms including washrooms, showers, entrances and exits are not fully accessible. This project will create a barrier free environment which will allow for greater access to pool services for the entire community.

References:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #3 - Economic Development and Tourism "Create, grow and attract employment opportunities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Township of Scugog Asset Management Plan

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	250,000				250,000		
Expenditures Total	250,000				250,000		
Funding							
Facility & Building Reserve	250,000				250,000		
Funding Total	250,000				250,000		

Project Name Rodman Cabin Restoration

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2024 Project Number REC036

Project Description and Rationale

This project involves raising the Rodman Cabin and placing it on a proper foundation. The current foundation is post, and will be replaced by a concrete pad similar to the other log cabin on the museum site. The Rodman cabin is one of the oldest buildings in the municipality and is linked to long standing families in the community.

References:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #3 - Economic Development and Tourism "Create, grow and attract employment opportunities".

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

Scugog Shores Museum Strategic Plan, 2018

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	35,000					35,000	
Expenditures Total	35,000					35,000	
Funding							
Facility & Building Reserve	35,000					35,000	
Funding Total	35,000					35,000	

Project Name Rodman Cabin Restoration

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2024 **Project Number** REC036



Project Name Community Hall Board Projects - 2022

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number REC038

Project Description and Rationale

Annual Community Hall Board capital requests:

Hall	Description	Cost
Greenbank Hall	Repair stage curtain and replace window cover	\$1,000
Nestleton Hall	Build accessible sidewalk to picnic shelter from parking lot / front entrance	\$5,000
Caesarea Hall	Insulate ceiling and resurface kitchen counters	\$6,000
Utica	Refinish Hardwood Floors	\$6,000
	Total	\$18,000

References:

Strategic Direction #1 - Roads and Municipal Infrastructure "Leverage and improve transportation, infrastructure and facilities".

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Strategic Direction #6 - Community Engagement "Encourage the involvement of all Scugog residents in sustaining and enhancing the quality of life in our community."

Township of Scugog Asset Management Plan

Budget							
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	18,000			18,000			
Expenditures Total	18,000			18,000			
Funding							
Facility & Building Reserve	18,000			18,000			
Funding Total	18,000			18,000			

Project Name Community Hall Board Projects - 2022

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2022 Project Number REC038



Project Name Outdoor Pickleball Courts Construction

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2021 Project Number REC039

Project Description and Rationale

The project involves the creation of Outdoor Pickleball Courts at the Scugog Community Recreation Centre. This would be a specific Pickleball dedicated facility with four outdoor courts

Pickleball is a fast growing sport. The Port Perry Pickleball Club currently uses the Scugog Community Recreation Centre (SCRC) during the day on Monday, Tuesday, Wednesday, and Thursday from September to June. Members also work with the Recreation Coordinator to facilitate the "Learn to Play Pickleball" program offered in the evening during the fall and winter months. During the summer, the facility is used by Day Camps and is not available for Pickeball.

This project will be funded through a variety of grants and contributions coordinated through the Port Perry Pickleball Club involving the Canada Infrastructure program, Ontario Trillium Foundation, and New Horizons Seniors grants, with an overall cumulative contribution amount of \$310,000, and involve a \$50,000 contribution from the Municipality.

Reference:

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective".

Strategic Direction # 6 - Community Engagement "Encourage the involvement of all Scugog residents in sustaining and enhancing the quality of life in our community."

			Budget			
	Total	2020	2021	2022	2023	2024
Expenditures						
Capital Expenditure (TCA)	360,000		360,000			
Expenditures Total	360,000		360,000			
Funding						
Grants	310,000		310,000			
Facility & Building Reserve	50,000		50,000			
Funding Total	360,000		360,000			

Project Name Community Hall Projects - 2023

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2023 Project Number REC040

Project Description and Rationale

Annual Community Hall Board capital requests:

Hall	Description	Cost
Nestleton Hall	Appliance Upgrades	\$5,000
Nestleton Hall	Parking lot improvements	\$5,000
Caesarea Hall	Shingle Roof	\$12,000
	Total	\$22,000

References:

Strategic Direction #4 - Municipal Services "Provide services that are efficient and effective."

Strategic Direction #6 - Community Engagement "Encourage the involvement of all Scugog residents in sustaining and enhancing the quality of life in our community."

Township of Scugog Asset Management Plan

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	22,000				22,000		
Expenditures Total	22,000				22,000		
Funding							
Facility & Building Reserve	22,000				22,000		
Funding Total	22,000				22,000		

Project Name Community Hall Projects - 2023

Department Community Services - Recreation & Culture

Project Manager Carol Coleman, Director Public Works, Parks & Rec

Start Year 2023 Project Number REC040



Project Name Radio Frequency Identification (RFID) Tagging

Department Library Services

Project Manager Amy Caughlin, CEO, Scugog Memorial Public Library

Start Year 2021 **Project Number** LIB002

Project Description and Rationale

Radio Frequency Identification (RFID) tags are now commonly in use in libraries. The information regarding each item (book, movie or magazine) is coded into a tag placed inside the book and allows for better inventory control, the use of self-checkout machines and also improves security options to ensure less theft and loss of materials. The initial project would cover the costs of close to 48,000 tags and tagging of the current collection. Going forward tags would just be needed in new items and could be covered in the operating budget.

Reference:

Strategic Direction #4 - Municipal Services to "Provide quality public services that are efficient and effective, continue to update and modernize service delivery through corporate IT Strategy, and integrated library system, future Makerspace project and Interactive Zoning Guide".

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	17,000		17,000				
Expenditures Total	17,000		17,000				
Funding							
Municipal Projects Reserve	17,000		17,000				
Funding Total	17,000		17,000				

Project Name Makerspace
Department Library Services

Project Manager Amy Caughlin, CEO, Scugog Memorial Public Library

Start Year 2020 Project Number LIB003

Project Description and Rationale

Emerging technologies and the increased focus on STEM (Science, Technology, Engineering, Math) in the school curriculum have led to increasing requests from the Scugog community for access to equipment such as 3D printers and laser cutters and computers running design (CAD) and audio/video editing software. Most of the other Durham public libraries (in Oshawa, Whitby, Pickering, Ajax & Clarington) have created Makerspaces to help address the demand in their community for access to these types of equipment.

This project would cover the design of the space, purchase and programming of equipment, and training of staff necessary to create a Makerspace for public use. This would be a resource for the community and would assist in bridging the digital divide to ensure the youth and entrepreneurs of Scugog have access to the same technology available in larger cities.

Reference:

Strategic Direction #4 - Municipal Services to "Provide quality public services that are efficient and effective, continue to update and modernize service delivery through corporate IT Strategy, and integrated library system, future Makerspace project and Interactive Zoning Guide".

Strategic Direction # 6 - Community Engagement to "Encourage the involvement of all Scugog citizens in sustaining and enhancing the quality of life in our community."

		Е	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	20,000	20,000					
Expenditures Total	20,000	20,000					
Funding							
Municipal Projects Reserve	20,000	20,000					
Funding Total	20,000	20,000					

Project Name Self-Checkout Terminal

Department Library Services

Project Manager Amy Caughlin, CEO, Scugog Memorial Public Library

Start Year 2022 Project Number LIB004

Project Description and Rationale

We have had many requests from our residents for a self-checkout option. Self-checkout desks are available at most other public libraries in the Durham region. It improves wait time for customers and frees staff up to spend more time with people who have more complicated queries or need enhanced services.

Reference:

Strategic Direction #4 - Municipal Services to "Provide quality public services that are efficient and effective, continue to update and modernize service delivery through corporate IT Strategy, and integrated library system, future Makerspace project and Interactive Zoning Guide".

		E	Budget				
	Total	2020	2021	2022	2023	2024	
Expenditures							
Capital Expenditure (TCA)	15,000			15,000			
Expenditures Total	15,000			15,000			
Funding							
Municipal Projects Reserve	15,000			15,000			
Funding Total	15,000			15,000			

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Financing Summary

Amended November 25, 2019

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	2020	2021	2022	2023	2024	Total
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast
Roads and Other Infrastructure Reserve	1,655,000	1,995,000	2,389,000	2,817,000	3,475,200	12,331,200
Facility & Building Reserve - Amended	264,700	180,000	633,000	322,000	138,000	1,537,700
Vehicle & Equipment Reserve	922,500	715,000	647,500	705,000	820,000	3,810,000
Major Facilitiy Reserve - Amended			149,400	20,000		169,400
Municipal Projects Reserve - Amended	164,000	130,800	533,900	82,800	42,800	954,300
Grant - OCIF	480,000	120,000		1,200,000		1,800,000
Development Charge Reserve Fund (DC)-Amended	1,762,600	3,707,400	6,514,500	827,300	2,646,800	15,458,600
Environmental / Solar Reserve	45,000	40,000	25,000			110,000
Self-Insurance Loss Reserve	25,000					25,000
Federal Gas Tax Reserve Fund	1,438,400	000'999	376,000	875,700	800,000	4,156,100
Parks Reserve Fund	88,000	105,000	76,000	63,000	78,000	410,000
Hydro Reserve	300,000					300,000
Other Grants	1,376,900	310,000	15,477,100			17,164,000
Building Admin Reserve	25,000					25,000
Debenture Revenue - Amended						0
Other Contributions - Amended	2,588,900	1,445,800	1,152,900			5,187,600
Total Reserve / Reserve Fund	11,136,000	9,415,000	27,974,300	6,912,800	8,000,800	63,438,900
				-		

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Roads & Other Infrastructure Reserve

	2020	2021	2022	2003	2024	Total
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast
PUB001 Portview Road Rehabilitation	215,000					215,000
PUB003 Nestleton Road Rehab - Highway 7A Regional Road 57					731,200	731,200
PUB008 Russell Road - Rural Rehabilitation	345,000					345,000
PUB013 Old Simcoe Road Rehab - Queen to Reach			35,000		320,000	355,000
PUB018 Sand Dome Replacement Port Perry Depot	300,000					300,000
PUB023 Gravel Roads Resurfacing - 2022			925,000			925,000
PUB024 Gravel Roads Resurfacing - 2023				1,025,000		1,025,000
PUB025 Municipal Structure Inventory & Inspection 2023				10,000		10,000
PUB026 McLaughlin Road Rehab - Highway 7A to Edgerton		000'099				000,099
PUB031 Coryell Street Rehab - Isabella St to Saintfield Rd		150,000				150,000
PUB034 Old Scugog Road Rehab - Byers to 0.35km North				75,000		75,000
PUB035 State of the Infrastructure Study - 2023				40,000		40,000
PUB037 Cartwright West 1/4 Line Rehab - Church to Shirley			595,000			595,000
PUB040 Devitts Road Rehab - RR57 to Manvers/Scugog Townline				1,590,000		1,590,000
PUB041 Coryell Street Rehab - River Street to Isabella Street		150,000				150,000
PUB042 Scugog Line 8 Bridge - Design	70,000					70,000
PUB045 Church Street Rehab - Cartwright West 1/4 Line to Blackstock			420,000			420,000
PUB046 Mckee Road Hill - Reconstruction		200,000				200,000
PUB047 Perry Street Urbanization - Queen Street to Mary Street			400,000			400,000
PUB048 Old Simcoe Road Rehab - Reach to Edinborough			14,000		134,000	148,000
PUB055 Municipal Structure Inventory & Inspection - 2021		10,000				10,000
PUB057 Gravel Roads Resurfacing - 2024					1,025,000	1,025,000
PUB061 Stephenson Pt Rd Rehab - Island Rd to Pettet Dr - Design				36,000		36,000
PUB062 Edgewood Crescent Rehab - Aldred Dr to Davidge Dr - Design				21,000		21,000
PUB063 Davidge Drive Rehab - Chandler Dr to Edgewood Dr - Design				20,000		20,000
PUB064 Marsh Hill Road Rehab - Utica to Epsom					1,265,000	1,265,000
PUB075 Gravel Road Resurfacing - 2020	725,000					725,000

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Roads & Other Infrastructure Reserve

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
PUB076 Gravel Road Resurfacing - 2021		825,000				825,000
Total Roads Levy Reserve	1,655,000	1,995,000	2,389,000	1,655,000 1,995,000 2,389,000 2,817,000 3,475,200 12,331,200	3,475,200	12,331,200

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Facility & Building Reserve

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
	r C					i i
DEVOIS Municipal Office Repairs - 2020	000,66					000,66
DEV015 Relocation of Finance Department to G-1	40,000					40,000
PAR001 Palmer Park Washroom - Evaluation & Design	2,000					2,000
PAR010 Palmer Park Gazebo Roof Replacement	18,000					18,000
PAR012 Picnic Shelter Repairs	15,000					15,000
PAR014 Palmer Park Washroom - Construction		20,000				20,000
PUB030 Townhall 1873 - Bell Tower Rehabilitation	20,200					20,200
PUB058 Townhall 1873 - Building Condition Assessment	15,000					15,000
PUB070 1647 Reach Street - Building Improvements - 2020	20,000					20,000
PUB071 1647 Reach Street - Building Improvements - 2022			40,000			40,000
REC002 Community Hall Projects - 2024					23,000	23,000
REC003 Museum Emporium Renovation			50,000			50,000
REC004 Condensor Water Tank Replacement SCRC	23,000					23,000
REC009 SCRC - Pad 2 - Beam Painting		40,000				40,000
REC012 Retractable Wall Retrofit SCRC - Amended	10,000					10,000
REC013 Floor Replacement - SCRC Hall				50,000		50,000
REC015 SCRC - HVAC Replacement - Pad 2		50,000				50,000
REC017 SCRC - New Generator Installation			100,000			100,000
REC020 Pool Filter Replacements - Birdseye Pool					30,000	30,000
REC023 New Shelter/Gazebo Scugog Museum	25,000					25,000
REC024 Parking Lot Recon - SCRC Phase 2			350,000			350,000

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Facility & Building Reserve

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
REC028 Community Hall Board Projects - 2020	21,500					21,500
REC031 Museum Barn Foundation Restoration			75,000			75,000
REC033 Community Hall Board Projects - 2021		20,000				20,000
REC034 SCRC - HVAC Replacement					50,000	50,000
REC035 Accessible Change Rooms - Birdseye Pool				250,000		250,000
REC036 Rodman Cabin Restoration					35,000	35,000
REC038 Community Hall Board Projects - 2022			18,000			18,000
REC039 Outdoor Pickleball Courts Construction		50,000				50,000
REC040 Community Hall Projects - 2023				22,000		22,000
Total Facility & Building Reserve	264,700	180,000	633,000	322,000	138,000	138,000 1,537,700

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Vehicle & Equipment Reserve

	2020	2021	2022	2023	2024	Total
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast
	47 500					47 500
DEVOOL Allinal Services Replacement Veincle	000,					000,
DEV002 Animal Services Replacement Vehicle			17,500			17,500
FES001 New Tanker Fire Truck	300,000					300,000
FES002 Washing Machine - Station 62 (Caesarea)		10,000				10,000
FES004 Heavy Extrication Equipment Replacement		15,000				15,000
FES006 Heavy Extrication Equipment Replacement			30,000	000'09		90,000
FES008 3/4 Ton Crew Cab Pick-Up Truck Replacement		000'09				000'09
PAR007 Tractor Plow Combo Replacement - #18		55,000				55,000
PAR009 Utility Vehicle Replacement - #14				20,000		20,000
PUB005 Tandem Replacement - #5006074	280,000					280,000
PUB006 Water Tank Replacements	45,000					45,000
PUB007 One Ton Crew Cab Replacement - #5106077			70,000			70,000
PUB009 Motor Grader Replacement - #5008006		470,000				470,000
PUB011 Replacement of Half Ton Pickup - #5008082			40,000			40,000
PUB012 Replacement of a Three Quarter Ton Pickup - #5013090				65,000		65,000
PUB014 Replacement of Half Ton Pickup - #5108079			50,000			50,000
PUB016 Replacement of Front End Loader - #5010009			260,000			260,000
PUB017 Replacement of Tandem Axle - #5012087				280,000		280,000
PUB019 Replacement of Tandem Axle - #5012088				280,000		280,000
PUB020 Replacement of Tandem Axle - #5013086					280,000	280,000
PUB021 Replacement of Tandem Axle - #5014089					280,000	280,000
PUB022 Replacement of Front End Loader - #5108022					260,000	260,000

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Vehicle & Equipment Reserve

	2020	2021	2022	2023	2024	Total
	Budget	Forecast	Forecast	Forecast Forecast Forecast	Forecast	Forecast
PUB065 3/4 Ton Pickup Replacement - #5106072		65,000				65,000
PUB067 Tandem Replacement - #5005064	280,000					280,000
REC016 Olympia Ice Resurfacer Replacement			180,000			180,000
REC021 Recreation Truck Replacement		40,000				40,000
Total Vehicle & Equipment Reserve	922,500	715,000	715,000 647,500		820,000	705,000 820,000 3,810,000

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Major Facility Reserve

	2020 Budget	2021 Forecast	2022 Forecast	2020 2021 2022 2023 2024 Budget Forecast Forecast Forecast Forecast Forecast	2024 Forecast	Total Forecast
REC001 New Indoor Pool - Preliminary Design - Amended REC005 Blackstock Recreation Complex - Detailed Design-Amended				20,000		20,000
REC006 Blackstock Recreation Complex - Phase 1 Construction-Amended			149,400			149,400
Total Major Facility Reserve			149,400	20,000		169,400

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Municipal Projects Reserve

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
	0					
COKOOT Replacement Onsite Backup Device	71,000					21,000
COR002 Firehall Network Recabling and Security Upgrade	10,000					10,000
COR004 Replace 1/3 Desktop Computers					12,800	12,800
COR005 Replace 1/3 Desktop Computers			12,800			12,800
COR006 Replace 1/3 Desktop Computers				12,800		12,800
COR007 Replace Backup Device and VM Hosts				50,000		50,000
COR008 Council Chambers Video Overhaul and Renovation-Amended	13,000					13,000
COR009 Meeting Management Software	15,000					15,000
COR010 Network Recabling		20,000				20,000
DEV006 Scugog Official Plan Review			55,000			55,000
DEV007 Comprehensive Zoning By-law Review					10,000	10,000
DEV011 Heritage Grant Program - 2020 - 2023	20,000	20,000	20,000	20,000	20,000	100,000
DEV023 Implementation of Wayfinding Strategy - Phase 2		28,700				28,700
FIN001 Community Benefits Study	50,000					50,000
LIB002 Radio Frequency Identification (RFID) Tagging		17,000				17,000
LIB003 Makerspace	20,000					20,000
LIB004 Self-Checkout Terminal			15,000			15,000
PAR020 Carolyn Best Ball Diamond Lighting			25,000			25,000
PUB069 Old Rail Lane - Multiuse Path Construction	15,000					15,000
PUB078 SWM Pond Employment Area - Design and Construction		45,100	406,100			451,200
Total Municipal Projects Reserve	164,000	130,800	533,900	82,800	42,800	954,300

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Grant - OCIF

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
PUB002 Bridge No. 12 (Jobb Road) Replacement		120,000		1,200,000		1,320,000
PUB039 Pine Point Rehab - 113m E of Mississauga's Trail to Tie In	240,000					240,000
PUB060 Major Street Urbanization - Earl Cuddie to Union	240,000					240,000
Total Grant - OCIF	480,000	480,000 120,000		1,200,000		1,800,000

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Development Charge Reserve Fund

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
DC - General Government	1					
DEV006 Scugog Official Plan Review			45,000			45,000
DEV007 Comprehensive Zoning By-law Review					90,000	90,000
Total DC - General Government			45,000		90,000	135,000
DC - Fire Services						
FES003 Remote Fire Fighting Equipment				50,000		50,000
FES005 100' Aerial Pumper Fire Truck					1,300,000	1,300,000
FES007 New 3/4 Ton Crew Cab Pick-up Truck					000'09	000'09
Total DC - Fire Services				20,000	1,360,000	1,410,000
DC - Engineering						
PUB003 Nestleton Road Rehab - Highway 7A Regional Road 57					513,800	513,800
PUB013 Old Simcoe Road Rehab - Queen to Reach			35,000		320,000	355,000
PUB015 Old Simcoe Road Recon - Jeffrey to King		79,000		570,300		649,300
PUB028 Union Avenue Urbanization - Josephine St to King St Recon	598,300					598,300
PUB036 Water Street Rehab - Scugog to Queen	220,000					220,000
PUB048 Old Simcoe Road Rehab - Reach to Edinborough			21,000		201,000	222,000
PUB056 Queen Street Rehab - Water to Simcoe		25,000	175,000			200,000
PUB060 Major Street Urbanization - Earl Cuddie to Union	160,000					160,000
PUB069 Old Rail Lane - Multiuse Path Construction	40,000					40,000
PUB073 Second Access to Scugog Island - Construction		3,150,000				3,150,000
PUB078 SWM Pond Employment Area - Design and Construction		118,400	1,235,400			1,353,800
PUB081 Lake Scugog Enhancement Project - Construction	275,000	110,000				385,000
Total DC - Engineering	1,293,300	3,482,400	1,466,400	570,300	1,034,800	7,847,200

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Development Charge Reserve Fund

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
DC - Parks & Recreation						
PAR001 Palmer Park Washroom - Evaluation & Design	18,000					18,000
PAR004 Playground Replacement - Palmer Park		45,000				45,000
PAR008 Sherrington Drive Park - Construction			162,000			162,000
PAR011 Ash Street Park - Construction			162,000			162,000
PAR014 Palmer Park Washroom - Construction		180,000				180,000
PAR017 Sherrington Drive Park - Design	27,000					27,000
PAR018 Ash Street Park - Design	27,000					27,000
PAR019 Jeffrey Farm Park - Design and Construction				27,000	162,000	189,000
REC001 New Indoor Pool - Preliminary Design - Amended				180,000		180,000
REC005 Blackstock Recreation Complex - Detailed Design	397,300					397,300
REC006 Blackstock Recreation Complex - Phase 1 Construction			4,679,100			4,679,100
Total DC - Parks & Recreation	469,300	225,000	5,003,100	207,000	162,000	6,066,400
Total Development Charge Reserve Fund	1,762,600	3,707,400	6,514,500	827,300	2,646,800	15,458,600

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Environmental / Solar Reserve

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
PAR020 Carolyn Best Ball Diamond Lighting			25,000			25,000
PUB027 SWM Pond Inventory & Inspection		15,000				15,000
PUB029 Electric Vehicle Charging Station	20,000					20,000
PUB081 Lake Scugog Enhancement Project - Construction	25,000	25,000				50,000
Total Environmental / Solar Reserve	45,000	40,000	25,000			110,000

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Self-Insurance Loss Reserve

	2020 Budget	2021 Forecast	2022 Forecast	2020 2021 2022 2023 Budget Forecast Forecast	2024 Total Forecast Forecast	Total Forecast
PUB010 Mobile Speed Radar Signs	25,000					25,000
Total Self-Insurance Loss Reserve	25,000					25,000

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Federal Gas Tax Reserve Fund

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
		000		002 002		000 000
PUBUTS Old SIMCOe Road Recon - Jenrey to King		000,101		7.59,700		830,700
PUB028 Union Avenue Urbanization - Josephine St to King St Recon	816,700					816,700
PUB029 Electric Vehicle Charging Station	45,000					45,000
PUB032 Sidewalk Reconstruction - 2020	100,000					100,000
PUB033 Scugog Line 4/Marsh Hill Road Intersection Improvements	205,000					205,000
PUB036 Water Street Rehab - Scugog to Queen	220,000					220,000
PUB038 River Street Rehab - Nonquon Bridge to Simcoe Street - Design				46,000		46,000
PUB043 Sidewalk Reconstruction - 2021 to 2024		100,000	100,000	100,000	100,000	400,000
PUB044 Byers Road Rehab - RR57 to Old Scugog					190,000	190,000
PUB049 Apple Valley Subdivision - Urban Road Rehab			51,000		510,000	561,000
PUB050 Balsam Street Recon - Old Simcoe to Rosa - Design	51,700					51,700
PUB051 Balsam Street Recon - Old Simcoe to Rosa - Construction		440,000				440,000
PUB056 Queen Street Rehab - Water to Simcoe		25,000	225,000			250,000
Total Federal Gas Tax Reserve Fund	1,438,400	000'999	376,000	875,700	800,000	4,156,100

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Parks Reserve Fund

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
PAR002 Playground Expansion - Seagrave Park			40,000			40,000
PAR003 Playground Replacement - Roy Carter Park				000'09		000'09
PAR004 Playground Replacement - Palmer Park		105,000				105,000
PAR005 Playground Replacement - View Lake Park					000'09	000'09
PAR006 Palmer Park Splashpad Rehab	22,000					22,000
PAR008 Sherrington Drive Park - Construction			18,000			18,000
PAR011 Ash Street Park - Construction			18,000			18,000
PAR016 Playground Replacement - Apple Valley	000'09					000'09
PAR017 Sherrington Drive Park - Design	3,000					3,000
PAR018 Ash Street Park - Design	3,000					3,000
PAR019 Jeffrey Farm Park - Design and Construction				3,000	18,000	21,000
Total Parks Reserve Fund	88,000	105,000	76,000	63,000	78,000	410,000

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Hydro Reserve

	2020 Budget	2021 Forecast	2022 Forecast	202 2023 Forecast Forecast	2024 Total Forecast Forecast	Total Forecast
PUB018 Sand Dome Replacement Port Perry Depot	300,000					300,000
	300,000					300,000
Total Hydro Reserve	300,000					300,000

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Other Grants

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
PAR020 Carolyn Best Ball Diamond Lighting			200,000			200,000
PUB029 Electric Vehicle Charging Station	25,000					25,000
PUB030 Townhall 1873 - Bell Tower Rehabilitation	54,800					54,800
REC005 Blackstock Recreation Complex - Detailed Design	1,297,100					1,297,100
REC006 Blackstock Recreation Complex - Phase 1 Construction			15,277,100			15,277,100
REC039 Outdoor Pickleball Courts Construction		310,000				310,000
Total Other Grants	1,376,900	310,000	310,000 15,477,100			17,164,000

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Building Admin Reserve

	2020 Budget	2021 Forecast	2020 2021 2022 2023 2024 Budget Forecast Forecast Forecast	2023 Forecast	2024 Forecast	Total Forecast
DEV009 New Mid-size Vehicle	25,000					25,000
Total Building Admin Reserve	25,000					25,000

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Debenture Revenue

	2020 Budget	2021 Forecast	2020 2021 2022 Budget Forecast Forecast	2023 Forecast	2023 2024 Total Forecast Forecast	Total Forecast
REC006 Blackstock Recreation Complex - Phase 1 Construction-Amended						
Total Debenture Revenue						

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Other Contributions

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	Total Forecast
DEV023 Implementation of Wayfinding Strategy - Phase 2		14,300				14,300
PUB028 Union Avenue Urbanization - Josephine St to King St Recon	245,000					245,000
PUB050 Balsam Street Recon - Old Simcoe to Rosa - Design	13,300					13,300
PUB051 Balsam Street Recon - Old Simcoe to Rosa - Construction		210,000				210,000
PUB069 Old Rail Lane - Multiuse Path Construction	25,000					25,000
PUB073 Second Access to Scugog Island - Construction		350,000				350,000
PUB078 SWM Pond Employment Area - Design and Construction		6,500	58,500			65,000
PUB081 Lake Scugog Enhancement Project - Construction	2,200,000	865,000				3,065,000
REC005 Blackstock Recreation Complex - Detailed Design-Amended	105,600					105,600
REC006 Blackstock Recreation Complex - Phase 1 Construction-Amended			1,094,400			1,094,400
Total Other Contributions	2,588,900	1,445,800	1,152,900			5,187,600

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Continuity Schedule

	Roads		Vehicle &	Facility &	Major	DC	Environ/	Self-	FGT	Parks	Building		
	& Other Infrast.	MP Reserve	Equipment Reserve	Building Reserve	Facilities Reserve	Reserve	Solar Reserve	Insurance	Reserve Fund	Reserve Fund	Admin Reserve	Hydro Reserve	Total
Opening Balance Jan 1, 2020	1,483,800	1,629,900	1,577,700	1,956,600	256,500	2,331,400	79,200	160,400	2,424,800	640,300	71,300	2,318,300	14,930,200
Commitments	(897,900)	•	(475,700)	(935,900)	•	(658,100)	(79,000)	•	(1,682,600)	(125,000)		(688,400)	(5,542,600)
Uncommitted Opening Balance	585,900	1,629,900	1,102,000	1,020,700	256,500	1,673,300	200	160,400	742,200	515,300	71,300	1,629,900	9,387,600
Capital Projects	(1,655,000)	(164,000)	(922,500)	(264,700)		(1,762,600)	(45,000)	(25,000)	(1,438,400)	(88,000)	(25,000)	(300,000)	(6,690,200)
Budget Allocation	1,614,700		167,800	106,500	21,800								1,910,800
OLG Funding	136,600	91,100	455,400	182,200	45,500								910,800
Grants							20,000						50,000
Federal Gas Tax									655,800				655,800
Subdividers Contributions						3,418,800							3,418,800
Interest Revenue						14,100			000'9	2,700		9,100	31,900
Closing Balance, Dec 31, 2020	682,200	1,557,000	802,700	1,044,700	323,800	3,343,600	5,200	135,400	(34,400)	430,000	46,300	1,339,000	9,675,500
2021													
Capital Projects	(1,995,000)	(130,800)	(715,000)	(180,000)		(3,707,400)	(40,000)		(666,000)	(105,000)			(7,539,200)
Budget Allocation	2,009,800		237,000	175,700	21,800								2,444,300
OLG Funding	136,600	91,100	455,400	182,200	45,500								910,800
Grants							20,000						20,000
Federal Gas Tax									685,600				685,600
Subdividers Contributions						3,457,300							3,457,300
Interest Revenue						16,100			(100)	1,900		6,700	24,600
Closing Balance, Dec 31, 2021	833,600	1,517,300	780,100	1,222,600	391,100	3,109,600	15,200	135,400	(14,900)	326,900	46,300	1,345,700	9,708,900
2022													0
Capital Projects	(2,389,000)	(533,900)	(647,500)	(633,000)	(149,400)	(6,514,500)	(25,000)		(376,000)	(76,000)			(11,344,300)
Budget Allocation	2,412,900		307,500	246,200	21,800								2,988,400
OLG Funding	136,600	91,100	455,400	182,200	45,500								910,800
Grants							20,000						20,000
Federal Gas Tax									685,600				685,600
Subdividers Contributions						3,443,200							3,443,200
Interest Revenue						7,900			200	1,400		6,700	16,700
Closing Balance Dec 31, 2022	994,100	1,074,500	895,500	1,018,000	309,000	46,200	40,200	135,400	295,400	252,300	46,300	1,352,400	6,459,300

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capit Continuity Schedule

- 2024 Capital Forecast	
Capital	
- 2024	
2021	:
dget;	•

	Roads & Other	MP	Vehicle & Equipment	Facility & Building	Major Facilities	DC Reserve	Environ/ Solar	Self- Insurance	FGT Reserve	Parks Reserve	Building Admin	Hydro	Total
	Infrast.	Reserve	Reserve	Reserve	Reserve	Fund	Reserve	Loss	Fund	Fund	Reserve	Reserve	
2023													
Capital Projects	(2,817,000)	(82,800)	(705,000)	(322,000)	(20,000)	(827,300)			(875,700)	(63,000)			(5,712,800)
			0	0	0								
Budget Allocation	2,824,100		379,500	318,200	21,800								3,543,600
OLG Funding	136,600	91,100	455,400	182,200	45,500								910,800
Grants							20,000						20,000
Federal Gas Tax									715,400				715,400
Subdividers Contributions						3,261,500							3,261,500
Interest Revenue						6,400			1,100	1,100		6,800	15,400
Closing Balance Dec 31, 2023	1,137,800	1,082,800	1,025,400	1,196,400	356,300	2,486,800	90,200	135,400	136,200	190,400	46,300	1,359,200	9,243,200
2024													
Capital Projects	(3,475,200)	(42,800)	(820,000)	(138,000)		(2,646,800)			(800,000)	(78,000)			(8,000,800)
Budget Allocation	3 243 500		452 800	391 500	21 800								4 109 600
OLG Funding	136.600	91,100	455.400	182,200	45.500								910,800
Grants	`		`				50,000						50,000
Federal Gas Tax									715,400				715,400
Subdividers Contributions						2,595,200							2,595,200
Interest Revenue						12,300			200	800		6,800	20,400
Closing Balance - Dec 31, 2024	1,042,700	1,131,100	1,113,600	1,632,100	423,600	2,447,500	140,200	135,400	52,100	113,200	46,300	1,366,000	9,643,800

TOWNSHIP OF SCUGOG 2020 Capital Budget; 2021 - 2024 Capital Forecast Development Charge - Reserve and Reserve Fund Continuity

	General	Fire	Public	Library	Animal	Engineering	Parks &	Total
Occinos Polosios 1 2020	Government	Services	Works	Services	Services	Services	Recreation 202 500	2 224 400
Opening balance, Jan 1, 2020	000,000	223,900	130,900	(01,400)	0,000	007,776,1	293,500	2,551,400
Commitments	(50,400)		(139,000)		(15,600)	(318,100)	(135,000)	(658,100)
Uncommitted Opening Balance	009'6	223,900	(8,100)	(61,400)	(8,800)	1,259,600	258,500	1,673,300
Capital Projects						(1,293,300)	(469,300)	(1,762,600)
Subdividers Contributions	90,500	188,900	208,700	31,100	5,000	2,299,900	594,700	3,418,800
Interest Revenue	400	1,600	800	(200)		009'6	1,900	14,100
Closing Balance, Dec 31, 2020	100,500	414,400	201,400	(30,500)	(3,800)	2,275,800	385,800	3,343,600
2021								
Capital Projects						(3,482,400)	(225,000)	(3,707,400)
Subdividers Contributions	117,300	244,800	270,100	36,300	5,800	2,088,800	694,200	3,457,300
Interest Revenue	800	2,700	1,700	(100)		7,900	3,100	16,100
Closing Balance, Dec 31, 2021	218,600	661,900	473,200	5,700	2,000	890,100	858,100	3,109,600
2022								
Capital Projects	(45,000)					(1,466,400)	(5,003,100)	(6,514,500)
Subdividers Contributions	92,400	192,600	214,600	51,600	8,200	1,896,400	987,400	3,443,200
Interest Revenue	1,200	3,800	2,900	200		5,500	(5,700)	7,900
Closing Balance, Dec 31, 2022	267,200	858,300	690,700	57,500	10,200	1,325,600	(3,163,300)	46,200
2023								
Capital Projects		(50,000)				(570,300)	(207,000)	(827,300)
Subdividers Contributions	87,100	181,400	202,700	55,500	8,800	1,664,700	1,061,300	3,261,500
Interest Revenue	1,600	4,600	4,000	400	100	9,400	(13,700)	6,400
Closing Balance, Dec 31, 2023	355,900	994,300	897,400	113,400	19,100	2,429,400	(2,322,700)	2,486,800
2024								
Capital Projects	(000'06)	(1,360,000)				(1,034,800)	(162,000)	(2,646,800)
Subdividers Contributions	65,500	136,400	152,700	44,100	7,000	1,345,200	844,300	2,595,200
Interest Revenue	1,700	1,900	4,900	700	100	12,900	(9,900)	12,300
Closing Balance, Dec 31, 2024	333,100	(227,400)	1,055,000	158,200	26,200	2,752,700	(1,650,300)	2,447,500