

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET  
SUMMARY**

	2016 Approved Budget	Proposed 2017 Budget	Budget Increase / (Decrease)	% Change	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	Proposed 2017 Budget
<b>SUMMARY</b>											
COUNCIL	240,450	291,300	50,850		240,450	44,850	-	-	-	6,000	291,300
OFFICE OF THE CAO & HUMAN RESOURCES	428,920	485,400	56,480		428,920	(11,520)	23,000	10,000	-	35,000	485,400
CORPORATE SERVICES	927,300	1,027,500	100,200		927,300	(9,340)	47,500	87,040	-	(25,000)	1,027,500
FIRE & EMERGENCY SERVICES	1,919,405	1,919,800	395		1,919,405	9,595	-	(4,200)	-	(5,000)	1,919,800
FINANCE	196,950	266,800	69,850		196,950	43,400	10,950	(53,500)	-	69,000	266,800
DEVELOPMENT SERVICES	889,464	711,200	(178,264)		889,464	(38,624)	-	(27,640)	(179,000)	67,000	711,200
COMMUNITY SERVICES - PUBLIC WORKS	4,944,128	5,209,100	264,972		4,944,128	(110,626)	87,700	55,800	-	232,098	5,209,100
COMMUNITY SERVICES - RECREATION & CULTURE	1,256,444	1,237,800	(18,644)		1,256,444	(12,244)	-	(3,900)	(11,800)	9,300	1,237,800
COMMUNITY SERVICES - PARKS	667,450	619,600	(47,850)		667,450	7,750	8,000	(63,600)	-	-	619,600
LIBRARY	610,893	620,100	9,207		610,893	9,207	-	-	-	-	620,100
	-	-	-		-	-	-	-	-	-	-
<b>Net Operating Budget</b>	<b>12,081,404</b>	<b>12,388,600</b>	<b>307,196</b>	<b>2.5%</b>	<b>12,081,404</b>	<b>(67,552)</b>	<b>177,150</b>	<b>-</b>	<b>(190,800)</b>	<b>388,398</b>	<b>12,388,600</b>

MP Reserve Draw - Levy Reduction	(104,798)										(396,300)
Rate Stabilization Reserve Draw	(123,400)										
Hydro Reserve											
OMPF Levy Reduction	(513,400)										(304,000)
Estimated Salary Savings Prior Year	(50,000)										
Payment in Lieu - Estimate	(40,000)										(55,000)
Growth Estimate	(30,000)										(65,000)
<b>Total Levy</b>	<b>11,219,806</b>										<b>11,568,300</b>
Assessment growth - budgetary impact										0.58%	68,000
1% Special Levy for Roads & Roads Related Infrastructure										1.0%	112,198
<b>Total Tax Rate Increase for 2017</b>										<b>1.5%</b>	<b>168,297</b>

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
ALL DEPARTMENTS**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>Increase / (Decrease)</b>	<b>% Change</b>
<b>Operating Expenditures</b>	16,725,848	16,359,300	(366,548)	-2.2%
<b>Revenues / Recoveries</b>	(5,104,444)	(3,970,700)	1,133,744	22.2%
<b>Projects Funded from Reserve</b>	460,000	-	(460,000)	-100.0%
<b>Net Operating Budget</b>	<b>12,081,404</b>	<b>12,388,600</b>	<b>307,196</b>	<b>2.5%</b>

**Budget Summary**

**Wages & Benefits**

Salary / wage rate increase		81,851	
Progressions / Overtime		(13,900)	
Council Remuneration		41,500	
Staff members no longer eligible for OMERS		(42,365)	
Three New Retirees - group benefits		13,900	
Vacant Labourer	(64,200)		
PT - Public works	(11,540)		
FT - Capital Project Technologist	71,900	(3,840)	
FT - New Manager of Communications	99,300		
PT - By-law officer to Corp Serv	(39,100)		
PT - transfer from Finance	(12,700)	47,500	
FT - Conversion of HR from PT to FT	85,000		
PT - Conversion of HR from PT to FT	(62,000)	23,000	
Day Camps (offset with increase in revenue)		26,200	
Fire admin (offset by expenditure savings)		15,500	
PW realignment of management staff, part time and seasonals		(16,200)	
Statutory payroll costs / benefit premiums		39,631	
<b>Total Full Time Wages &amp; Benefits</b>		<b>212,777</b>	<b>1.8%</b>

**Major Operating Expenditure Increases / (Decreases)**

Move Federal Gas Tax funding to capital	655,000	5.4%
Eliminate transfer to capital for Edgerton Road in 2016 budget	(460,000)	-3.8%
Eliminate Reserve transfers to fund operating expenditures	222,649	1.8%
Increase in Planning and Building revenues for 2017	(178,900)	-1.5%
1% Roads Levy	112,228	0.9%
Increase in OMPF funding to Public Works for Road Rehabilitation	(200,000)	-1.7%
New debenture payment for Line 6 construction	80,000	0.7%
Several outstanding items with ARB expecting settlement in 2017	86,000	0.7%
reserve funding to help offset tax levy impact	(17,000)	-0.1%

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
ALL DEPARTMENTS**

Lower interest on reserves, increasing banking and annualization of amoured car service	50,950	0.4%
Additional revenues corporately due to increased user fees, anticipated permits, applications and users	(48,150)	-0.4%
Decrease in vehicle gas & oil based on prior year actuals	(45,000)	-0.4%
Legal expenditures to accommodate union negotiations and various other legal matters	39,000	0.3%
Higher Day Camp revenues due to higher enrolment	(37,300)	-0.3%
Eliminate 2015 carryforward funds from 2015 for tree program	(31,000)	-0.3%
Net decrease in various public works areas based on prior year actuals	(18,600)	-0.2%
Lower Museum maintenance costs as several repairs done in 2016	(22,000)	-0.2%
Slight decrease in insurance premiums	(20,000)	-0.2%
Reductions in Fire expenditures to accommodate job sharing of administrative assistant	(15,500)	-0.1%
Increase on Engineering consulting fees for traffic By-law updates and geotechnical for Line 6	15,000	0.1%
Net decrease in cellular and telephone costs	(13,200)	-0.1%
Decrease in shared cost with Whitby for Scugog/Whitby Townline Rd based on prior year trends	(10,300)	-0.1%
SCRC facilities audit completed in 2016	(10,000)	-0.1%
Decrease for street sweeping based on prior year actuals	(9,300)	-0.1%
Increase in Blackstock Depot maintenance to remove fuel tanks as per TSSA order	8,000	0.1%
Decrease in contracted snowplowing of parking lots based on prior year trends	(7,400)	-0.1%
Lower Contracts and Licences based on corporate realignment	(7,100)	-0.1%
Decrease in internet expenditures based on prior year actuals	(6,900)	-0.1%
Increase in number of Councillors attending conferences and an increase in costs due to location of conferences	6,000	0.0%
Other Operating Revenues / Expenditures	<u>(22,758)</u>	-0.2%
	94,419	0.8%
<b>Net Increase in 2017 Operating Budget</b>	<b><u>307,196</u></b>	<b>2.5%</b>

**TOWNSHIP OF SCUGOG**  
**2017 OPERATING BUDGET**  
**SUMMARY**

	2016 Approved Budget	Proposed 2017 Budget	Budget Increase / (Decrease)	% Change	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	Proposed 2017 Budget
<b>SUMMARY</b>											
Payroll Expenses	8,644,962	8,849,400	204,438		8,644,962	107,738	70,500	-	26,200	-	8,849,400
Operating Expenses	7,883,204	7,574,200	(309,004)		7,883,204	(164,692)	98,650	(2,000)	1,000	(241,962)	7,574,200
Revenue	(2,493,107)	(2,748,800)	(255,693)		(2,493,107)	(55,193)	8,000	2,000	(218,000)	7,500	(2,748,800)
Grants	(1,515,060)	(1,057,800)	457,260		(1,515,060)	-	-	-	-	457,260	(1,057,800)
Reserve Transfer to Fund Operating Expense	(898,595)	(228,400)	670,195		(898,595)	44,595	-	-	-	625,600	(228,400)
	-	-	-		-	-	-	-	-	-	-
Operating Projects	313,289	50,000	(263,289)		313,289	-	-	-	-	(263,289)	50,000
Operating Project Reserve Transfer	(313,289)	(50,000)	263,289		(313,289)	-	-	-	-	263,289	(50,000)
	-	-	-		-	-	-	-	-	-	-
Capital Project funded from Operating	460,000	-	(460,000)		460,000	-	-	-	-	(460,000)	-
	-	-	-		-	-	-	-	-	-	-
<b>Net Operating Budget</b>	<b>12,081,404</b>	<b>12,388,600</b>	<b>307,196</b>	<b>2.5%</b>	<b>12,081,404</b>	<b>(67,552)</b>	<b>177,150</b>	<b>-</b>	<b>(190,800)</b>	<b>388,398</b>	<b>12,388,600</b>

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
COUNCIL**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	240,450	291,300	50,850
<b>Revenues / Recoveries</b>	-	-	-
<b>Net Operating Budget</b>	<b>240,450</b>	<b>291,300</b>	<b>50,850</b>

**Budget Summary**

**Full Time Wages & Benefits**

Salary / wage rate increase	41,500	
Statutory payroll costs / benefit premiums	<u>5,200</u>	46,700

**Other Expenditures / Revenues**

Increase in number of Councillors attending conferences and an increase in costs due to location of conferences	6,000	
Corporate budget realignment of insurance costs	100	
Decrease in Councillors mileage based on actuals claimed	(500)	
Decrease in Mayors general expense based on actuals claimed	<u>(1,450)</u>	4,150

<b>Net Increase in Council 2017 Operating Budget</b>	<u><b>50,850</b></u>
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**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
OFFICE OF THE CAO & HUMAN RESOURCES**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	434,920	485,400	50,480
<b>Revenues / Recoveries</b>	(6,000)	-	6,000
<b>Net Operating Budget</b>	<b>428,920</b>	<b>485,400</b>	<b>56,480</b>

**Budget Summary**

**Full Time Wages & Benefits**

Conversion of HR from PT to FT	85,000	
Elimination of OMERS for CAO	(16,990)	
Statutory payroll costs / benefit premiums	<u>2,670</u>	
		70,680

**Part Time Wages & Statutory Payroll Costs**

Conversion of HR from PT to FT	<u>(62,000)</u>	8,680
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**Budget Neutral Transfers**

Legal advisors budget transferred from Corp Services	<u>10,000</u>	10,000
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**Other Expenditures / Revenues**

Legal expenditures to accommodate union negotiations and various other legal matters	39,000	
One-time donation to Kids Safety Village	(5,000)	
Donation offset by CEF funding	5,000	
Other misc expenses	<u>(1,200)</u>	37,800

<b>Net Increase in Office of the CAO 2017 Operating Budget</b>	<u><b>56,480</b></u>
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**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
CORPORATE SERVICES**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	1,223,495	1,250,400	26,905
<b>Revenues / Recoveries</b>	(296,195)	(222,900)	73,295
<b>Net Operating Budget</b>	<b>927,300</b>	<b>1,027,500</b>	<b>100,200</b>

**Budget Summary**

**Full Time Wages & Benefits**

Salary / wage rate increase	1,900	
Progressions / Overtime	(6,500)	
Annualization of staff approved in 2016	99,300	
Statutory payroll costs / benefit premiums	4,600	
	99,300	99,300

**Budget Neutral Transfers**

Budget neutral transfer business licence revenue to Dev Ser	18,000	
Eliminate interdepartmental transfer - offset in Comm Serv - Rec	(2,000)	
Budget neutral transfer from Dev Services for ESRI licencing	7,000	
Legal advisors budget transferred to CAO legal expenditures	(10,000)	
Centralized cellular expenditures corporate realignment slightly offset by lower costs	22,240	35,240

**Expenditures Offset by Reserve Transfers in 2016**

Core services review	(25,000)	
Funded from MP Reserve	25,000	
One time 2015 carry forward of unused SAAC Committee	(3,000)	
Funded from MP Reserve	3,000	
One time 2015 carry forward of unused Housing Committee	(1,140)	
Funded from MP Reserve	1,140	
One time 2015 carry forward of unused Seniors Committee	(1,000)	
Funded from MP Reserve	1,000	-

**Other Expenditures / Revenues**

Eliminate transfers from reserve to fund operating	26,162
Net decrease in cellular and telephone costs	(13,200)
Decrease in insurance premiums based on prior year actuals	(10,000)
Lower Contracts and Licences based on corporate realignment	(7,100)

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
CORPORATE SERVICES**

Decrease in internet expenditures based on prior year actuals	(6,900)	
Lower training required - to be covered under Office of the CAO	(6,000)	
Decrease in computer hardware expenses	(9,000)	
Increase in consulting fees	5,000	
Decrease in travel and mileage	(4,250)	
Lower postage and shipping based on prior year actuals	(3,100)	
One time 2015 carry forward of unused grant committee allocation	(2,400)	
Lower advertising expenditures based on prior actuals	(1,500)	
Misc expenses and revenues	<u>(2,052)</u>	(34,340)
<b>Net Increase in Corporate Services 2017 Operating Budget</b>		<b><u>100,200</u></b>



**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
FIRE & EMERGENCY SERVICES**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	2,014,494	1,972,300	(42,194)
<b>Revenues / Recoveries</b>	(95,089)	(52,500)	42,589
<b>Net Operating Budget</b>	<b>1,919,405</b>	<b>1,919,800</b>	<b>395</b>

**Budget Summary**

**Full Time Wages & Benefits**

Salary / wage rate increase	6,570
Elimination of OMERS	(12,875)
New retiree benefits - partial year	3,200
Statutory payroll costs / benefit premiums	<u>5,500</u>

**Part Time Wages & Statutory Payroll Costs**

Wage rate increase	13,500
Job share - Admin Assistant	15,500
Statutory payroll costs	<u>(1,300)</u>

30,095

**Budget Neutral Transfers**

Budget neutral transfer to centralize cellular devices under Corp Serv	(4,200)
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**Expenditures Offset by Reserve Transfers in 2016**

Master Fire Plan	(30,000)
Funding offset by DC Reserve	12,500
Funding offset by MP Reserve	<u>12,500</u>

(5,000)

**Other Expenditures / Revenues**

Reductions to accommodate second part time associate	
Weekend Standby (payroll)	(2,000)
Fire Safety House (payroll)	(5,300)
Legal	(500)
Conferences & Seminars	(1,000)
Meetings	(200)
Emergency Planning	(1,000)
Licences	(2,500)
Office Supplies	(500)
Travel & Mileage	(1,000)
Telecommunications	(1,000)
Gifts, Flowers & Retirement	<u>(500)</u>

(15,500)

Increase in membership dues as well as slight increase in membership due to foreign exchange increase	3,000
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Increase in burn permit fees for 2017	(8,000)
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**Net Increase in Fire & Emergency Operating Budget** **395**



**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
FINANCE**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	1,121,150	1,128,900	7,750
<b>Revenues / Recoveries</b>	(924,200)	(862,100)	62,100
<b>Net Operating Budget</b>	<b>196,950</b>	<b>266,800</b>	<b>69,850</b>

**Budget Summary**

**Full Time Wages & Benefits**

Salary / wage rate increase	4,400
Statutory payroll costs / benefit premiums	<u>(1,800)</u>

**Part Time Wages & Statutory Payroll Costs**

Budget neutral transfer to Development Services	(40,800)
Budget neutral transfer to Corp Services	<u>(12,700)</u>

(50,900)

**Expenditures Offset by Reserve Transfers in 2016**

Contaminated sites review completed in 2016	(20,000)
Funding offset by CEF Reserve	20,000
Asset management partially completed in 2017	(25,000)
Funding offset by MP Reserve	<u>25,000</u>

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**Other Expenditures / Revenues**

Several outstanding items with ARB expecting settlement in 2017	86,000
Reserve funding to help offset tax levy impact	(17,000)
Lower interest & penalty interest as several collections made in 2016	30,000
Lower interest revenue due to lower reserve balances	10,000
Additional annual accounting consulting	7,200
Increase in banking fees due to conversion of EFT and acceptance of various on-line payments	5,550
New amoured car service initiated in 2016 - annualized cost	5,400
Increase in tax certificate revenue due to increase in number of requests	(4,500)
Increase in Tax Sale admin fee due to increase in fees and charges in 2017	(4,000)
Increase in actuarial services	1,500
Increase in tax Write off - section 442 based on actuals for prior years	1,500
Eliminate Provincial Assessment expense as not being charged	(1,000)
New interest being charged to outstanding accounts receivable	(1,000)
Misc expenditures and revenues	<u>1,100</u>

120,750

**Net Increase in Finance 2017 Operating Budget**

**69,850**

**TOWNSHIP OF SCUGOG**  
**2017 OPERATING BUDGET**  
**FINANCE**

	2016 Approved Budget	2017 Budget	Budget Increase / (Decrease)	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	2017 Budget
<b>FINANCE</b>										
Payroll Expenses	781,200	730,300	(50,900)	781,200	2,600		(53,500)			730,300
Operating Expenses	294,950	398,600	103,650	294,950	6,700	10,950			86,000	398,600
Revenue	(810,200)	(776,100)	34,100	(810,200)	34,100					(776,100)
Grants				-						-
Reserve Transfer to Fund Operating Expense	(69,000)	(86,000)	(17,000)	(69,000)					(17,000)	(86,000)
				-						-
Operating Projects	45,000		(45,000)	45,000					(45,000)	-
Operating Project Reserve Transfer	(45,000)		45,000	(45,000)					45,000	-
				-						-
Capital Project funded from Operating				-						-
				-						-
<b>Net Operating Budget</b>	<b>196,950</b>	<b>266,800</b>	<b>69,850</b>	<b>196,950</b>	<b>43,400</b>	<b>10,950</b>	<b>(53,500)</b>	<b>-</b>	<b>69,000</b>	<b>266,800</b>

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
DEVELOPMENT SERVICES**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	1,400,664	1,216,400	(184,264)
<b>Revenues / Recoveries</b>	(511,200)	(505,200)	6,000
<b>Net Operating Budget</b>	<b>889,464</b>	<b>711,200</b>	<b>(178,264)</b>

**Budget Summary**

**Full Time Wages & Benefits**

Salary / wage rate increase	5,135	
Progressions / Overtime	(7,400)	
Staff member no longer eligible for OMERS	(12,500)	
Statutory payroll costs / benefit premiums	3,901	
	<u>3,901</u>	(10,864)

**Part Time Wages & Statutory Payroll Costs**

Wage rate increase	2,300	
Budget neutral transfer of PT clerk from Finance for PT Development Services Associate	40,800	
Budget neutral transfer of Vacant PT By-law officer to Corp Serv for Manager of Communications	(39,100)	
	<u>(39,100)</u>	4,000

**Budget Neutral Changes**

Budget neutral transfer of business licences from Corp Serv	(18,000)	
Budget neutral transfer to Corp Services for ESRI licencing	(7,000)	
Budget neutral transfer to centralize cellular devices under Corp Comm	(4,340)	
	<u>(4,340)</u>	(29,340)

**Expenditures Offset by Reserve Transfers in 2016**

Decrease OMB expenses	(25,000)	
Offset by transfer from MP reserve in 2016	25,000	
Discontinue of town grant to BIA to fund support staff	(15,000)	
Offset by transfer from MP reserve in 2016	15,000	
Decrease special planning study expenditures	(20,000)	
Offset by transfers from DC reserve and MP Reserve	17,000	
Increasing number of legal planning issues	5,000	
Offset by transfer from MP reserve in 2016	5,000	
	<u>5,000</u>	7,000

**Other Expenditures / Revenues**

Increase in projected Planning revenue for 2017	(94,800)	
Eliminate transfers from reserve to fund operating	42,000	



**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
DEVELOPMENT SERVICES**

Increase in Building Permit revenue for 2017	(73,600)	
Increase in Plumbing Permit revenue for 2017	(10,500)	
Decrease in EcD tourism	(5,000)	
Decrease in maintenance of Old Mill building	(4,000)	
Decrease in POA revenue as per Region	4,000	
Decrease in Animal Control costs based on prior year actuals	(3,700)	
Lower By-Law vehicle gas and oil based on prior year actuals	(2,000)	
Decrease in Building mileage and travel based on prior year actuals	(2,000)	
Increase in CEF funding for Heritage Grant program	(2,000)	
Other miscellaneous expenses and revenues	<u>2,540</u>	(149,060)
<b>Net Decrease in Development Services 2017 Operating Budget</b>		<b><u>(178,264)</u></b>

**TOWNSHIP OF SCUGOG**  
**2017 OPERATING BUDGET**  
**DEVELOPMENT SERVICES**

	2016 Approved Budget	2017 Budget	Budget Increase / (Decrease)	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	2017 Budget
<b>PLANNING</b>										
Payroll Expenses	180,655	187,500	6,845	180,655	6,845					187,500
Operating Expenses	126,800	94,800	(32,000)	126,800	3,000		(7,000)		(28,000)	94,800
Revenue	(66,400)	(161,200)	(94,800)	(66,400)				(94,800)		(161,200)
Grants				-						-
Reserve Transfer to Fund Operating Expense	(80,000)	-	80,000	(80,000)					80,000	-
				-						-
Operating Projects	17,000		(17,000)	17,000					(17,000)	-
Operating Project Reserve Transfer	(17,000)		17,000	(17,000)					17,000	-
				-						-
Capital Project funded from Operating				-						-
				-						-
<b>Net Operating Budget</b>	<b>161,055</b>	<b>121,100</b>	<b>(39,955)</b>	<b>161,055</b>	<b>9,845</b>	<b>-</b>	<b>(7,000)</b>	<b>(94,800)</b>	<b>52,000</b>	<b>121,100</b>
<b>BUILDING</b>										
Payroll Expenses	190,230	182,300	(7,930)	190,230	(7,930)					182,300
Operating Expenses	128,600	110,000	(18,600)	128,600	(16,100)		(2,500)			110,000
Revenue	(142,500)	(225,700)	(83,200)	(142,500)	1,000			(84,200)		(225,700)
Grants				-						-
Reserve Transfer to Fund Operating Expense				-						-
				-						-
Operating Projects	39,000			39,000					(39,000)	-
Operating Project Reserve Transfer	(39,000)			(39,000)					39,000	-
				-						-
Capital Project funded from Operating				-						-
				-						-
<b>Net Operating Budget</b>	<b>176,330</b>	<b>66,600</b>	<b>(109,730)</b>	<b>176,330</b>	<b>(23,030)</b>	<b>-</b>	<b>(2,500)</b>	<b>(84,200)</b>	<b>-</b>	<b>66,600</b>
<b>BY-LAW</b>										
Payroll Expenses	197,755	160,700	(37,055)	197,755	2,045		(39,100)			160,700
Operating Expenses	38,300	28,000	(10,300)	38,300	(2,460)		(1,840)		(6,000)	28,000
Revenue	(89,500)	(105,500)	(16,000)	(89,500)	(5,000)		(18,000)		7,000	(105,500)
Grants				-						-
Reserve Transfer to Fund Operating Expense	(6,000)	-	6,000	(6,000)					6,000	-
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
				-						-
Capital Project funded from Operating				-						-
				-						-
<b>Net Operating Budget</b>	<b>140,555</b>	<b>83,200</b>	<b>(57,355)</b>	<b>140,555</b>	<b>(5,415)</b>	<b>-</b>	<b>(58,940)</b>	<b>-</b>	<b>7,000</b>	<b>83,200</b>

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET  
DEVELOPMENT SERVICES**

	2016 Approved Budget	2017 Budget	Budget Increase / (Decrease)	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	2017 Budget
<b>ANIMAL CONTROL</b>										
Payroll Expenses	188,124	184,400	(3,724)	188,124	(3,724)					184,400
Operating Expenses	-	-	-	-						-
Revenue	(12,800)	(12,800)	-	(12,800)						(12,800)
Grants				-						-
Reserve Transfer to Fund Operating Expense				-						-
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
				-						-
Capital Project funded from Operating				-						-
				-						-
<b>Net Operating Budget</b>	<b>175,324</b>	<b>171,600</b>	<b>(3,724)</b>	<b>175,324</b>	<b>(3,724)</b>	-	-	-	-	<b>171,600</b>

<b>DEVELOPMENT SERVICES ADMIN</b>										
Payroll Expenses	216,700	248,000	31,300	216,700	(9,500)		40,800			248,000
Operating Expenses	27,500	20,700	(6,800)	27,500	(6,800)					20,700
Revenue	-		-	-						-
Grants				-						-
Reserve Transfer to Fund Operating Expense	(8,000)	-	8,000	(8,000)					8,000	-
				-						-
Operating Projects	50,000		(50,000)	50,000					(50,000)	-
Operating Project Reserve Transfer	(50,000)		50,000	(50,000)					50,000	-
				-						-
Capital Project funded from Operating				-						-
				-						-
<b>Net Operating Budget</b>	<b>236,200</b>	<b>268,700</b>	<b>32,500</b>	<b>236,200</b>	<b>(16,300)</b>	-	<b>40,800</b>	-	<b>8,000</b>	<b>268,700</b>

**TOWNSHIP OF SCUGOG**  
**2017 OPERATING BUDGET**  
**DEVELOPMENT SERVICES**

	2016 Approved Budget	2017 Budget	Budget Increase / (Decrease)	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	2017 Budget
<b>DEVELOPMENT SERVICES - TOTAL</b>										
Payroll Expenses	973,464	962,900	(10,564)	973,464	(12,264)	-	1,700	-	-	962,900
Operating Expenses	321,200	253,500	(67,700)	321,200	(22,360)	-	(11,340)	-	(34,000)	253,500
Revenue	(311,200)	(505,200)	(194,000)	(311,200)	(4,000)	-	(18,000)	(179,000)	7,000	(505,200)
Grants				-	-	-	-	-	-	-
Reserve Transfer to Fund Operating Expense	(94,000)	-	94,000	(94,000)	-	-	-	-	94,000	-
				-	-	-	-	-	-	-
Operating Projects	106,000	-	(106,000)	106,000	-	-	-	-	(106,000)	-
Operating Project Reserve Transfer	(106,000)	-	106,000	(106,000)	-	-	-	-	106,000	-
				-	-	-	-	-	-	-
Capital Project funded from Operating				-	-	-	-	-	-	-
				-	-	-	-	-	-	-
<b>Net Operating Budget</b>	<b>889,464</b>	<b>711,200</b>	<b>(178,264)</b>	<b>889,464</b>	<b>(38,624)</b>	<b>-</b>	<b>(27,640)</b>	<b>(179,000)</b>	<b>67,000</b>	<b>711,200</b>

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
COMMUNITY SERVICES - PUBLIC WORKS**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	6,370,488	6,205,000	(165,488)
<b>Revenues / Recoveries</b>	(1,886,360)	(995,900)	890,460
<b>Projects Funded from Reserve</b>	460,000	-	(460,000)
<b>Net Operating Budget</b>	<b>4,944,128</b>	<b>5,209,100</b>	<b>264,972</b>

**Budget Summary**

**Full Time Wages & Benefits**

Salary / wage rate increase	25,900	
New retiree	5,400	
Progressions - PW manager & 2 roads supervisors	(54,600)	
2 seasonals	78,500	
Vacant labourer	(64,200)	
Capital Project Technologist	71,900	
Statutory payroll costs / benefit premiums	16,500	
	<hr/>	79,400

**Part Time Wages & Statutory Payroll Costs**

Wage rate increase	(11,540)	
Statutory payroll costs		
	<hr/>	(11,540)

**Budget Neutral transfers**

Budget neutral transfer from parks for tree maintenance and removal	20,000	
Budget neutral transfer to centralize cellular devices under Corp Comm	(4,300)	
	<hr/>	15,700

**Expenditures Offset by Reserve Transfers in 2016**

2016 Safety Equipment special project from MP Reserve	(107,000)	
Offset by transfer from MP Reserve funding	105,000	
2016 Stormwater project funded from MP Reserve	(90,000)	
Offset by transfer from MP Reserve funding	90,000	
Reduce reserve transfer for gravel maintenance	(87,360)	
Reduce CEF Reserve funding for operating	87,313	
New one time expenditure for 150 Canada Day head liner	70,000	
Transfer from CEF - Heritage Reserve for 150 Canada Day head liner	(70,000)	
One time lake Scugog dredging	(10,000)	
Offset by transfer from MP reserve in 2016	10,000	

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
COMMUNITY SERVICES - PUBLIC WORKS**

One time invasive species	(10,000)	
Offset by transfer from Envir / Solar reserve in 2016	10,000	
One time gateway sign	(25,000)	
Offset by transfer from MP reserve in 2016	<u>25,000</u>	(2,047)
<b>Other Expenditures / Revenues</b>		
Move FGT funding from Operating to Capital	655,000	
Reduce transfers from reserve to fund operating	130,687	
Eliminate transfer of levy for capital project	(460,000)	
1% Roads Levy	112,228	
Increase in OMPF funding to Public Works for Road Rehabilitation	(200,000)	
New debenture payment for Line 6 construction	80,000	
Decrease in vehicle gas & oil based on prior year actuals	(45,000)	
Decrease 2015 carryforward funds from 2015 for tree program	(31,000)	
Decrease for loosetop patching based on prior year actuals	(24,000)	
Increase in street light hydro based on prior year actuals	19,000	
Increase on Engineering consulting fees for traffic By-Law and geotechnical for Line 6	15,000	
Decrease for hardtop patching based on prior year actuals	(13,600)	
Decrease in shared cost with Whitby for Scugog / Whitby Townline Rd based on prior year trends	(10,300)	
Decrease in insurance premiums based on prior year actuals	(10,000)	
Decrease for street sweeping based on prior year actuals	(9,300)	
Increase in Blackstock Depot maintenance to remove fuel tanks as per TSSA order	8,000	
Increase mowing to assist with site lines at intersections	7,700	
Decrease in contracted snowplowing of parking lots based on prior year trends	(7,400)	
Lower stream and creek maintenance based on prior year trends	(2,700)	
Fewer roadside garbage pickup and transfers	(1,100)	

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
COMMUNITY SERVICES - PUBLIC WORKS**

Advertising budget transferred to Human Resources to assist and hiring vacancies	(1,000)	
Decrease in meeting expenses & memberships	(2,000)	
Increase revenues		
Culverts	(9,500)	
Curb cutting	(500)	
Sale of scrap	(500)	
Pit & quarry	(2,800)	
Road occupancy	(10,000)	
Site alterations	(1,500)	
	(24,800)	
Other miscellaneous expenses and revenues	(1,956)	183,459
<b>Net Increase in Public Works 2017 Operating Budget</b>		<b>264,972</b>

**TOWNSHIP OF SCUGOG**  
**2017 OPERATING BUDGET**  
**COMMUNITY SERVICES - PUBLIC WORKS**

	2016 Approved Budget	2017 Budget	Budget Increase / (Decrease)	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	2017 Budget
<b>WINTER CONTROL</b>										
Payroll Expenses	238,332	242,000	3,668	238,332	3,668					242,000
Operating Expenses	438,700	431,300	(7,400)	438,700	(7,400)					431,300
Revenue	-	-	-	-						-
Grants										
Reserve Transfer to Fund Operating Expense	-	-	-	-						-
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
Capital Project funded from Operating				-						-
<b>Net Operating Budget</b>	<b>677,032</b>	<b>673,300</b>	<b>(3,732)</b>	<b>677,032.00</b>	<b>(3,732)</b>	-	-	-	-	<b>673,300</b>
<b>HARDTOP</b>										
Payroll Expenses	158,887	161,300	2,413	158,887	2,413					161,300
Operating Expenses	351,800	318,600	(33,200)	351,800	(33,200)					318,600
Revenue	-	-	-	-						-
Grants										
Reserve Transfer to Fund Operating Expense	-	-	-	-						-
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
Capital Project funded from Operating				-						-
<b>Net Operating Budget</b>	<b>510,687</b>	<b>479,900</b>	<b>(30,787)</b>	<b>510,687</b>	<b>(30,787)</b>	-	-	-	-	<b>479,900</b>
<b>LOOSETOP</b>										
Payroll Expenses	127,110	129,100	1,990	127,110	1,990					129,100
Operating Expenses	961,560	850,200	(111,360)	961,560	(24,000)				(87,360)	850,200
Revenue			-	-						-
Grants										
Reserve Transfer to Fund Operating Expense	(87,313)	-	87,313	(87,313)					87,313	-
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
Capital Project funded from Operating				-						-
<b>Net Operating Budget</b>	<b>1,001,357</b>	<b>979,300</b>	<b>(22,057)</b>	<b>1,001,357</b>	<b>(22,010)</b>	-	-	-	(47)	<b>979,300</b>



**TOWNSHIP OF SCUGOG**  
**2017 OPERATING BUDGET**  
**COMMUNITY SERVICES - PUBLIC WORKS**

	2016 Approved Budget	2017 Budget	Budget Increase / (Decrease)	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	2017 Budget
<b>ROADSIDE</b>										
Payroll Expenses	222,443	225,800	3,357	222,443	3,357					225,800
Operating Expenses	304,000	296,400	(7,600)	304,000	(4,300)	7,700	20,000		(31,000)	296,400
Revenue	-	-	-	-						-
Grants										
Reserve Transfer to Fund Operating Expense	-	-	-	-						-
										-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
Capital Project funded from Operating										-
										-
<b>Net Operating Budget</b>	<b>526,443</b>	<b>522,200</b>	<b>(4,243)</b>	<b>526,443</b>	<b>(943)</b>	<b>7,700</b>	<b>20,000</b>	<b>-</b>	<b>(31,000)</b>	<b>522,200</b>
<b>BRIDGES, SIDEWALKS &amp; SIGNS</b>										
Payroll Expenses	79,444	80,700	1,256	79,444	1,256					80,700
Operating Expenses	431,600	324,600	(107,000)	431,600					(107,000)	324,600
Revenue	-	-	-	-						-
Grants										
Reserve Transfer to Fund Operating Expense	-	-	-	-						-
										-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
Capital Project funded from Operating										-
										-
<b>Net Operating Budget</b>	<b>511,044</b>	<b>405,300</b>	<b>(105,744)</b>	<b>511,044</b>	<b>1,256</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(107,000)</b>	<b>405,300</b>
<b>STREETLIGHTING</b>										
Payroll Expenses	-	-	-	-						-
Operating Expenses	255,000	274,000	19,000	255,000	19,000					274,000
Revenue	-	-	-	-						-
Grants										
Reserve Transfer to Fund Operating Expense	-	-	-	-						-
										-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
Capital Project funded from Operating										-
										-
<b>Net Operating Budget</b>	<b>255,000</b>	<b>274,000</b>	<b>19,000</b>	<b>255,000</b>	<b>19,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>274,000</b>

**TOWNSHIP OF SCUGOG**  
**2017 OPERATING BUDGET**  
**COMMUNITY SERVICES - PUBLIC WORKS**

	2016 Approved Budget	2017 Budget	Budget Increase / (Decrease)	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	2017 Budget
<b>EQUIPMENT</b>										
Payroll Expenses	-	-	-	-						-
Operating Expenses	465,000	465,000	-	465,000						465,000
Revenue	-	-	-	-						-
Grants										
Reserve Transfer to Fund Operating Expense	-	-	-	-						-
										-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
Capital Project funded from Operating										-
										-
<b>Net Operating Budget</b>	<b>465,000</b>	<b>465,000</b>	<b>-</b>	<b>465,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>465,000</b>
<b>PUBLIC WORKS ADMIN</b>										
Payroll Expenses	1,238,240	1,289,600	51,360	1,238,240	11,260		40,100			1,289,600
Operating Expenses	950,272	1,010,400	60,128	950,272	(37,770)	80,000	(4,300)		22,198	1,010,400
Revenue	(51,700)	(101,500)	(49,800)	(51,700)	(49,800)					(101,500)
Grants	(1,349,360)	(894,400)		(1,349,360)					454,960	(894,400)
Reserve Transfer to Fund Operating Expense	(352,987)		352,987	(352,987)					352,987	-
										-
Operating Projects	45,000		(45,000)	45,000					(45,000)	-
Operating Project Reserve Transfer	(45,000)		45,000	(45,000)					45,000	-
										-
Capital Project funded from Operating	460,000		(460,000)	460,000					(460,000)	-
										-
<b>Net Operating Budget</b>	<b>894,465</b>	<b>1,304,100</b>	<b>(45,325)</b>	<b>894,465</b>	<b>(76,310)</b>	<b>80,000</b>	<b>35,800</b>	<b>-</b>	<b>370,145</b>	<b>1,304,100</b>
<b>CROSSING GUARDS</b>										
Payroll Expenses	98,450	102,300	3,850	98,450	3,850					102,300
Operating Expenses	4,650	3,700	(950)	4,650	(950)					3,700
Revenue	-	-	-	-						-
Grants										
Reserve Transfer to Fund Operating Expense	-	-	-	-						-
										-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
Capital Project funded from Operating										-
										-
<b>Net Operating Budget</b>	<b>103,100</b>	<b>106,000</b>	<b>2,900</b>	<b>103,100</b>	<b>2,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>106,000</b>

**TOWNSHIP OF SCUGOG**  
**2017 OPERATING BUDGET**  
**COMMUNITY SERVICES - PUBLIC WORKS**

	2016 Approved Budget	2017 Budget	Budget Increase / (Decrease)	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	2017 Budget
				-						
<b>COMMUNITY SERVICES - PUBLIC WORKS - TOTAL</b>										
Payroll Expenses	2,162,906	2,230,800	67,894	2,162,906	27,794	-	40,100	-	-	2,230,800
Operating Expenses	4,162,582	3,974,200	(188,382)	4,162,582	(88,620)	87,700	15,700	-	(203,162)	3,974,200
Revenue	(51,700)	(101,500)	(49,800)	(51,700)	(49,800)	-	-	-	-	(101,500)
Grants	(1,349,360)	(894,400)	454,960	(1,349,360)	-	-	-	-	454,960	(894,400)
Reserve Transfer to Fund Operating Expense	(440,300)	-	440,300	(440,300)	-	-	-	-	440,300	-
			-	-	-	-	-	-	-	-
Operating Projects	45,000	-	(45,000)	45,000	-	-	-	-	(45,000)	-
Operating Project Reserve Transfer	(45,000)	-	45,000	(45,000)	-	-	-	-	45,000	-
			-	-	-	-	-	-	-	-
Capital Project funded from Operating	460,000	-	(460,000)	460,000	-	-	-	-	(460,000)	-
			-	-	-	-	-	-	-	-
<b>Net Operating Budget</b>	<b>4,944,128</b>	<b>5,209,100</b>	<b>264,972</b>	<b>4,944,128</b>	<b>(110,626)</b>	<b>87,700</b>	<b>55,800</b>	<b>-</b>	<b>232,098</b>	<b>5,209,100</b>

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
COMMUNITY SERVICES - RECREATION**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	2,602,594	2,531,400	(71,194)
<b>Revenues / Recoveries</b>	(1,346,150)	(1,293,600)	52,550
<b>Net Operating Budget</b>	<b>1,256,444</b>	<b>1,237,800</b>	<b>(18,644)</b>

**Budget Summary**

**Full Time Wages & Benefits**

Salary / wage rate increase	7,846
New retiree - group benefits	5,300
Statutory payroll costs / benefit premiums	<u>1,260</u>

**Part Time Wages & Statutory Payroll Costs**

Wage rate increase	8,100	
Day Camps - offset with programming revenues	26,200	
Statutory payroll costs	<u>300</u>	
		49,006

**Budget Neutral transfers**

Budget neutral transfer of cellular expenditures to Corp Serv	(5,900)	
Eliminate Interdepartmental rental - budget neutral with Corp Serv	<u>2,000</u>	
		(3,900)

**Expenditures offset by reserve transfers in 2016**

Building Maintenance of Community Halls lower in 2017 offset from reserve decrease	(24,000)	
	<u>24,000</u>	
		-

**Other Expenditures / Revenues**

Higher Day Camp enrolment slightly offset by increased expenditures and slightly offset by higher part time salaries of 26,200		(37,300)
Eliminate transfers from reserve to fund operating		23,800
Lower Museum maintenance costs, several repair done in 2016		(22,000)
2016 Facility Audit completed in 2016 for SCRC		(10,000)
Slight decrease in SCRC Hydro based on prior year actuals		(6,000)
Decrease in Ice Cleaner maintenance due to new machine purchased in 2016 which is under warranty		(6,000)
Increase in SCRC refrigeration costs due to prior year actuals		5,000
Decrease museum utility line item - gas and hydro are being allocated separately		(4,200)
Increase in pool program fees as increase enrolment		(4,000)

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
COMMUNITY SERVICES - RECREATION**

Special event increase in Canoe the Nonquon and Dog Days based on community involvement and prior year actuals	2,000
Lower government grants for the Museum based on prior year actuals	2,300
Lower Public Swim revenue as decrease in number of users	3,000
User Fee Changes:	
Higher Adult Leagues - SCRC	(900)
Higher Mojacks	(200)
Higher Non-res Youth - SCRC	(400)
Higher Daytime Programs	(2,700)
Higher PP Figure Skating - SCRC	(500)
Higher Private Adult Groups - SCRC	<u>(250)</u>
	(4,950)
Lower Community Room Rentals	3,200
<b>Blackstock Arena</b>	
Expenditures	
Blackstock Facilities audit completed in 2016	(6,000)
Slight decrease in utilities based on prior year actuals	(4,000)
Additional repairs to one ice machine and edger	1,000
Increase number of septic tank pumps in 2017	800
Aging refrigeration issues requiring additional maintenance	5,000
Lower general arena expenditures anticipated in 2017	(3,500)
Revenues	
Lower private ice rentals	3,150
Higher organized ice contracts	(9,750)
Increase in wedding rentals slightly offset by lower regular rentals	(6,000)
Increase in shuffleboard rentals	(1,000)
Lower concession revenue	400
Lower transfer from CEF	<u>9,500</u>
	(10,400)
Other Miscellaneous Expenses and Revenues	1,800
<b>Net Decrease in Community Services - Recreation Operating Budget</b>	<b><u>(18,644)</u></b>

**TOWNSHIP OF SCUGOG**  
**2017 OPERATING BUDGET**  
**COMMUNITY SERVICES - RECREATION & CULTURE**

	2016 Approved Budget	2017 Budget	Budget Increase / (Decrease)	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	2017 Budget
<b>MUSEUM</b>										
Payroll Expenses	115,773	117,200	1,427	115,773	1,427					117,200
Operating Expenses	111,300	85,200	(26,100)	111,300	(2,200)		(1,900)		(22,000)	85,200
Revenue	(29,900)	(29,900)	-	(29,900)						(29,900)
Grants	(23,700)	(21,400)		(23,700)					2,300	(21,400)
Reserve Transfer to Fund Operating Expense	(33,000)	(33,000)	-	(33,000)						(33,000)
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
				-						-
Capital Project funded from Operating										-
										-
<b>Net Operating Budget</b>	<b>140,473</b>	<b>118,100</b>	<b>(24,673)</b>	<b>140,473</b>	<b>(773)</b>	<b>-</b>	<b>(1,900)</b>	<b>-</b>	<b>(19,700)</b>	<b>118,100</b>
<b>POOL</b>										
Payroll Expenses	53,600	55,300	1,700	53,600	1,700					55,300
Operating Expenses	46,050	47,700	1,650	46,050	1,650					47,700
Revenue	(33,000)	(34,000)	(1,000)	(33,000)	(1,000)					(34,000)
Grants	(2,000)	(2,000)	-	(2,000)						(2,000)
Reserve Transfer to Fund Operating Expense	(6,000)	(6,000)	-	(6,000)						(6,000)
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
				-						-
Capital Project funded from Operating										-
				-						-
<b>Net Operating Budget</b>	<b>58,650</b>	<b>61,000</b>	<b>2,350</b>	<b>58,650</b>	<b>2,350</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>61,000</b>
<b>DAYCAMP</b>										
Payroll Expenses	90,215	117,300	27,085	90,215	885			26,200		117,300
Operating Expenses	29,000	30,200	1,200	29,000	200			1,000		30,200
Revenue	(140,500)	(179,000)	(38,500)	(140,500)				(39,000)	500	(179,000)
Grants										-
Reserve Transfer to Fund Operating Expense	-	-	-	-						-
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
				-						-
Capital Project funded from Operating										-
				-						-
<b>Net Operating Budget</b>	<b>(21,285)</b>	<b>(31,500)</b>	<b>(10,215)</b>	<b>(21,285)</b>	<b>1,085</b>	<b>-</b>	<b>-</b>	<b>(11,800)</b>	<b>500</b>	<b>(31,500)</b>

**TOWNSHIP OF SCUGOG**  
**2017 OPERATING BUDGET**  
**COMMUNITY SERVICES - RECREATION & CULTURE**

	2016 Approved Budget	2017 Budget	Budget Increase / (Decrease)	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	2017 Budget
<b>SCRC</b>										
Payroll Expenses	693,328	700,900	7,572	693,328	7,572					700,900
Operating Expenses	599,300	575,100	(24,200)	599,300	(22,400)		(1,800)			575,100
Revenue	(689,350)	(684,900)	4,450	(689,350)	2,450		2,000			(684,900)
Grants										-
Reserve Transfer to Fund Operating Expense	(51,000)	(27,200)	23,800	(51,000)					23,800	(27,200)
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
				-						-
Capital Project funded from Operating										-
				-						-
<b>Net Operating Budget</b>	<b>552,278</b>	<b>563,900</b>	<b>11,622</b>	<b>552,278</b>	<b>(12,378)</b>	<b>-</b>	<b>200</b>	<b>-</b>	<b>23,800</b>	<b>563,900</b>
<b>RECREATION PROGRAMS</b>										
Payroll Expenses	146,792	150,400	3,608	146,792	3,608					150,400
Operating Expenses	20,200	20,600	400	20,200	400					20,600
Revenue	(55,000)	(55,000)	-	(55,000)						(55,000)
Grants										-
Reserve Transfer to Fund Operating Expense	-	-	-	-						-
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
				-						-
Capital Project funded from Operating										-
				-						-
<b>Net Operating Budget</b>	<b>111,992</b>	<b>116,000</b>	<b>4,008</b>	<b>111,992</b>	<b>4,008</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>116,000</b>
<b>BLACKSTOCK ARENA</b>										
Payroll Expenses	112,586	113,600	1,014	112,586	1,014					113,600
Operating Expenses	171,500	163,200	(8,300)	171,500	(700)		(1,600)		(6,000)	163,200
Revenue	(107,000)	(120,200)	(13,200)	(107,000)	(13,200)					(120,200)
Grants										-
Reserve Transfer to Fund Operating Expense	(9,500)	-	9,500	(9,500)					9,500	-
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
				-						-
Capital Project funded from Operating										-
				-						-
<b>Net Operating Budget</b>	<b>167,586</b>	<b>156,600</b>	<b>(10,986)</b>	<b>167,586</b>	<b>(12,886)</b>	<b>-</b>	<b>(1,600)</b>	<b>-</b>	<b>3,500</b>	<b>156,600</b>

**TOWNSHIP OF SCUGOG**  
**2017 OPERATING BUDGET**  
**COMMUNITY SERVICES - RECREATION & CULTURE**

	2016 Approved Budget	2017 Budget	Budget Increase / (Decrease)	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	2017 Budget
<b>RECREATION &amp; CULTURE ADMIN</b>										
Payroll Expenses	130,300	136,900	6,600	130,300	6,600					136,900
Operating Expenses	10,050	12,500	2,450	10,050	3,050		(600)			12,500
Revenue	(5,000)	(8,000)	(3,000)	(5,000)	(3,000)					(8,000)
Grants										-
Reserve Transfer to Fund Operating Expense	-	-	-	-						-
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
				-						-
Capital Project funded from Operating										-
				-						-
<b>Net Operating Budget</b>	<b>135,350</b>	<b>141,400</b>	<b>6,050</b>	<b>135,350</b>	<b>6,650</b>	<b>-</b>	<b>(600)</b>	<b>-</b>	<b>-</b>	<b>141,400</b>
<b>COMMUNITY HALLS</b>										
Payroll Expenses	-	-	-	-						-
Operating Expenses	210,500	143,100	(67,400)	210,500	400				(67,800)	143,100
Revenue	(18,200)	(18,200)	-	(18,200)						(18,200)
Grants										-
Reserve Transfer to Fund Operating Expense	(69,000)		69,000	(69,000)					69,000	-
				-						-
Operating Projects	50,000	50,000	-	50,000						50,000
Operating Project Reserve Transfer	(50,000)	(50,000)	-	(50,000)						(50,000)
Capital Project funded from Operating										
<b>Net Operating Budget</b>	<b>123,300</b>	<b>124,900</b>	<b>1,600</b>	<b>123,300</b>	<b>400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,200</b>	<b>124,900</b>
				-						-
<b>MARINA</b>										
Payroll Expenses	-	-	-	-						-
Operating Expenses	12,100	12,200	100	12,100	100					12,200
Revenue	(24,000)	(24,800)	(800)	(24,000)	(800)					(24,800)
Grants										-
Reserve Transfer to Fund Operating Expense	-	-	-	-						-
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
				-						-
Capital Project funded from Operating										-
				-						-
<b>Net Operating Budget</b>	<b>(11,900)</b>	<b>(12,600)</b>	<b>(700)</b>	<b>(11,900)</b>	<b>(700)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(12,600)</b>



**TOWNSHIP OF SCUGOG**  
**2017 OPERATING BUDGET**  
**COMMUNITY SERVICES - RECREATION & CULTURE**

	2016 Approved Budget	2017 Budget	Budget Increase / (Decrease)	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	2017 Budget
<b>COMMUNITY SERVICES - REC - TOTAL</b>										
Payroll Expenses	1,342,594	1,391,600	49,006	1,342,594	22,806	-	-	26,200	-	1,391,600
Operating Expenses	1,210,000	1,089,800	(120,200)	1,210,000	(19,500)	-	(5,900)	1,000	(95,800)	1,089,800
Revenue	(1,101,950)	(1,154,000)	(52,050)	(1,101,950)	(15,550)	-	2,000	(39,000)	500	(1,154,000)
Grants	(25,700)	(23,400)	2,300	(25,700)	-	-	-	-	2,300	(23,400)
Reserve Transfer to Fund Operating Expense	(168,500)	(66,200)	102,300	(168,500)	-	-	-	-	102,300	(66,200)
			-	-	-	-	-	-	-	-
Operating Projects	50,000	50,000	-	50,000	-	-	-	-	-	50,000
Operating Project Reserve Transfer	(50,000)	(50,000)	-	(50,000)	-	-	-	-	-	(50,000)
			-	-	-	-	-	-	-	-
Capital Project funded from Operating	-	-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-
<b>Net Operating Budget</b>	<b>1,256,444</b>	<b>1,237,800</b>	<b>(18,644)</b>	<b>1,256,444</b>	<b>(12,244)</b>	<b>-</b>	<b>(3,900)</b>	<b>(11,800)</b>	<b>9,300</b>	<b>1,237,800</b>

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
COMMUNITY SERVICES - PARKS**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	706,700	658,100	(48,600)
<b>Revenues / Recoveries</b>	(39,250)	(38,500)	750
<b>Net Operating Budget</b>	<b>667,450</b>	<b>619,600</b>	<b>(47,850)</b>

**Budget Summary**

**Full Time Wages & Benefits**

Salary / wage rate increase	4,800	
Statutory payroll costs / benefit premiums	<u>2,100</u>	6,900

**Part Time Wages & Statutory Payroll Costs**

Wage rate increase	1,400	
Budget savings shift of summer students and seasonals to PW	(40,100)	
Statutory payroll costs	<u>700</u>	(38,000)

**Budget Neutral transfers**

Budget neutral transfer to centralize cellular devices under Corp Comm	(3,500)	
Budget neutral transfer to Public Works for tree maintenance and removal	<u>(20,000)</u>	(23,500)

**Other Expenditures / Revenues**

Reduced watering of BIA plants resulting in less recoveries from BIA	6,500	
Increase in Parks User Fee revenues due to increase in 2017 user fees	(5,250)	
Increase in waste disposal charges based on actual usage and fees	4,800	
Increased costs for turf maintenance on ball diamonds	2,000	
Reduced Special Event revenue as increase requests to waive fee	1,500	
Decrease in training as fees are currently being covered under PW	(1,300)	
Decrease in contracted snowplowing of parking lots	(1,100)	
Decrease in Legal fees as will be covered under Public Works	(500)	
Increase cost to clean Parks clothing	800	
Fewer memberships required for Parks staff	(500)	
Slight decrease for actual costs of licencing	(100)	
Slight decrease in travel / mileage as staff using Township vehicle	(300)	
Slight increase in insurance expense due to corporate realignment	<u>200</u>	6,750

**Net Decrease in Parks 2017 Operating Budget**

**(47,850)**



**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET SUMMARY  
LIBRARY SERVICES**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	610,893	620,100	9,207
<b>Revenues / Recoveries</b>			-
<b>Net Operating Budget</b>	<b>610,893</b>	<b>620,100</b>	<b>9,207</b>

**Budget Summary**

**Full Time & Part Time Wages & Benefits**

Salary / wage rate increase	2,500	
Statutory payroll costs / benefit premiums	<u>84</u>	
		2,584

**Other Expenditures / Revenues**

Increase in IT catalogue software maintenance and other IT expenses	2,469
Decrease in overdue fine revenues	2,000
Increase in building maintenance expenses based on prior year actuals	2,000
Increase in various collections	866
Increase in programming revenue	(712)
<b>Net Increase in Library Operating Budget</b>	<b><u>9,207</u></b>

**TOWNSHIP OF SCUGOG  
2017 OPERATING BUDGET  
LIBRARY**

	2016 Approved Budget	Proposed 2017 Budget	Budget Increase / (Decrease)	2017 Base Budget	Maintain Current Level	Service Level Change	Budget Neutral	Growth Related Change	One Time Change	Proposed 2017 Budget
<b>LIBRARY</b>										
Payroll Expenses	533,273	535,900	2,627	533,273	2,627					535,900
Operating Expenses	193,227	198,500	5,273	193,227	5,273					198,500
Revenue	(115,607)	(114,300)	1,307	(115,607)	1,307					(114,300)
Grants										
Reserve Transfer to Fund Operating Expense	-	-	-	-						-
				-						-
Operating Projects	-	-	-	-						-
Operating Project Reserve Transfer	-	-	-	-						-
Capital Project funded from Operating										
				-						
<b>Net Operating Budget</b>	<b>610,893</b>	<b>620,100</b>	<b>9,207</b>	<b>610,893</b>	<b>9,207</b>	-	-	-	-	<b>620,100</b>