

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
ALL DEPARTMENTS**

	2017 Estimated Actuals	2017 Budget	2018 Budget	Increase / (Decrease)	% Change
Operating Expenditures	15,514,865	16,359,300	16,704,000	344,700	2.11%
Revenues / Recoveries	(4,625,165)	(4,671,000)	(4,431,900)	239,100	5.12%
Net Operating Budget	10,889,700	11,688,300	12,272,100	583,800	4.99%
		Growth	(81,200)		-0.69%
		PIL	(52,000)		-0.44%
		Total Tax Levy	12,138,900		3.86%

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	84,100	
Elimination of Deputy Fire Chief	(137,800)	
Restructure of Volunteer Fire Fighters	(52,000)	
Progression / restructure Fire Services	80,400	
Progression (new grid)	40,100	
Progressions / Overtime	18,900	
Eight New Retirees - group benefits	33,100	
Crossing Guard savings due to school bell time changes (CSER)	(6,600)	
Statutory payroll costs / benefit premiums	(26,700)	
Annualization of HR Manager position	5,600	
Annualization of IT Manager position	99,200	
Budget neutral transfer from IT contracts - to salaries - elimination of GDL	(99,200)	
AIG Insurance premium	3,400	
	<u>42,500</u>	

Part Time Wages & Statutory Payroll Costs

Wage rate increase	1,400	
Bill 148 Impact	90,400	
New Temporary Senior Building Inspector	69,300	
Statutory payroll costs / benefit premiums	7,000	
Offset by transfer from Building Reserve	<u>(76,300)</u>	
	-	
Eliminate Arena Booth (CSER)	(33,000)	
New Summer Students (Finance & Corp Services)	17,600	
Summer grant	<u>(3,000)</u>	
	14,600	
Change in Camp Councillor composition	12,600	
Increase in Recreation Program hours	8,900	
Job share Fire - Admin Assistant - increase hours to 40 hrs/week	8,100	
New summer student for new summer ice program	6,700	
New Inclusion Councillor for summer camps	5,700	
Eliminate two Ball Hockey Certified Referees	(2,400)	
Change in Pool staff composition	<u>1,000</u>	
	114,000	
Total Wages & Benefits	<u>156,500</u>	1.34%

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
ALL DEPARTMENTS**

Major Operating Expenditure Increases / (Decreases)		
Elimination of reserve transfer to fund tax levy	587,200	5.02%
Additional revenues corporately due to increased user fees, anticipated permits and applications	(262,450)	-2.25%
2% Roads Levy Reserve	231,300	1.98%
Decrease in minutes of settlement / ARB hearing costs based on 2018 estimates	(145,000)	-1.24%
Increase investment in road maintenance (crack sealing, slurry, patching, gravel)	123,600	1.06%
Increase in borrowing costs for Line 6 debenture based on payment schedule	66,400	0.57%
Decrease in various consulting fees slightly offset by one time design costs for Cartwright Field lighting design and new traffic counts	(56,500)	-0.48%
Lower interest / penalty interest and fine revenue as several collections made in 2017	52,700	0.45%
Increase in Daycamp Program registration fee to help offset Bill 148 impact	(51,000)	-0.44%
Decrease in streetlights costs - hydro and repairs based on prior year actuals conversion to LED	(44,000)	-0.38%
Lower Building Maintenance costs based on 2018 priorities	(34,400)	-0.29%
Transfer portion of OCIF to Capital offset by an increase in OMPF funding	42,000	0.36%
Lower contracted services partly due to new grader purchase in 2017	(41,300)	-0.35%
Increase in sand and salt materials slightly offset by a decrease in contracted snowplowing	36,000	0.31%
Increase in various government grants including museum and student	(30,500)	-0.26%
Decrease in tax rebates and new fee for ownership changes / additions	(30,400)	-0.26%
Decrease in bridge / culvert repairs and bridge inspections based on capital program	(30,000)	-0.26%
Increase in utility costs and hydro upgrade at Palmer Park	29,100	0.25%
Decrease in vehicle gas and oil based on prior year actuals	(26,000)	-0.22%
Increase in Library grant	27,900	0.24%
Increase in computer licencing offset by decrease in equipment purchase	26,600	0.23%
Lower sidewalk repair budget due to new sidewalk leveling and new capital program	(21,300)	-0.18%
Decrease in legal fees corporately slightly offset by an increase in audit fees	(18,800)	-0.16%
Lower Uxbridge Fire agreement slightly offset with change in KL agreement	(17,700)	-0.15%
Increase in cost for equipment and materials for ditching based on prior year actuals	17,100	0.15%
Decrease in contracted Whitby vehicle repairs and share costs for Townline Rd	(16,000)	-0.14%
Decrease in waste disposal contract based on new contract (CSER)	(15,400)	-0.13%

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
ALL DEPARTMENTS**

Increase in bank fees and charges based on prior year actuals	12,200	0.10%
Increase in rent for G1 and halls	(10,800)	-0.09%
Elimination of snack bar revenue due to closure of Arena booth - offset by savings in salaries and new concession lease agreement (CSER)	10,500	0.09%
Discontinuation of Coke vending machine contract & lower vending machine revenue	10,500	0.09%
Slight decrease in advertising costs as more being done on social media realms	(8,400)	-0.07%
New contribution to BIA for Downtown Christmas lighting and garbage cans	8,200	0.07%
Increase in postage	6,000	0.05%
Slight increase in corporate insurance	5,500	0.05%
EcD Promotion & Tourism decrease to fund EDTAC	(5,000)	-0.04%
Lower travel and mileage required based on prior year actuals	(4,000)	-0.03%
New Community Character Outfit required in 2018	3,500	0.03%
Committees		
Eliminate Youth Committee budget	(2,000)	
Eliminate Public Art Committee budget	(2,000)	
Increase in Heritage Committee budget	1,600	
Decrease Environmental Committee budget	(500)	
New budget for EDTAC	<u>5,000</u>	2,100
Other Operating Revenues / Expenditures	<u>(2,150)</u>	
Total Major Operating Expenditure Increases / (Decreases)	427,300	3.66%
Net Increase in 2018 Operating Budget	<u>583,800</u>	4.99%

	12,272,100	4.99%
Growth	(81,200)	-0.69%
PIL	(52,000)	-0.44%
Total 2018 Levy	12,138,900	3.86%

TOWNSHIP OF SCUGOG
2018 Operating Budget

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
Mayor & Council	317,301	291,300	286,600	(4,700)	(1.61%)	(4,900)		200				286,600
Office of the CAO & HR	469,175	485,400	488,600	3,200	0.66%	12,700		(200)		700	(10,000)	488,600
Corporate Services	671,800	327,200	748,800	421,600	128.85%	37,586	(17,226)	(44,200)	6,000	19,140	420,300	748,800
Finance	87,312	266,800	279,200	12,400	4.65%	46,100	(400)	5,200		4,900	(43,400)	279,200
Fire & Emergency Services	1,690,881	1,919,800	1,758,100	(161,700)	(8.42%)	(84,440)	6,300	(2,700)		(88,160)	7,300	1,758,100
Community Services - Public Works	5,051,160	5,209,100	5,588,600	379,500	7.29%	20,180	64,700			56,320	238,300	5,588,600
Community Services - Parks	583,779	619,600	615,200	(4,400)	(0.71%)	(9,600)	2,000				3,200	615,200
Community Services - Rec & Culture	1,013,180	1,237,800	1,131,700	(106,100)	(8.57%)	(63,700)	(37,600)	(1,000)	(18,600)	19,200	(4,400)	1,131,700
Development Services	537,737	711,200	727,300	16,100	2.26%	46,731	3,486	42,700	(97,047)	20,230		727,300
Library	467,375	620,100	648,000	27,900	4.50%	24,410				3,490		648,000
Total Organization	10,889,700	11,688,300	12,272,100	583,800	4.99%	25,067	21,260		(109,647)	35,820	611,300	12,272,100

Growth	(81,200)	-0.69%
PIL	(52,000)	-0.44%
Total Levy	12,138,900	3.86%

TOWNSHIP OF SCUGOG
2018 Operating Budget Summary

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
Payroll	7,961,222	8,133,600	8,468,600	335,000	4.12%	205,090	(34,500)	109,200	2,400	43,310	9,500	8,468,600
Administrative Expenditures	733,923	1,087,050	980,200	(106,850)	(9.83%)	(63,630)	(6,800)	(8,900)	6,000	8,480	(42,000)	980,200
Professional Services	243,672	348,700	301,400	(47,300)	(13.56%)	(18,800)	(7,600)	(2,000)		10,100	(29,000)	301,400
Building Maintenance	303,417	316,450	302,700	(13,750)	(4.35%)	4,750					(18,500)	302,700
Materials	2,296,791	2,362,900	2,396,850	33,950	1.44%	61,686	66,364	(79,600)		(15,500)	1,000	2,396,850
Contracted Services	307,197	398,300	270,600	(127,700)	(32.06%)	(21,600)	(45,500)	(7,800)			(52,800)	270,600
Vehicles & Equipment	819,091	820,500	788,400	(32,100)	(3.91%)	(30,100)				(4,500)	2,500	788,400
Information Technology	190,897	210,600	208,350	(2,250)	(1.07%)	(13,450)	(440)	(200)		16,040	(4,200)	208,350
Repairs & Maintenance	276,477	307,000	269,100	(37,900)	(12.35%)	(28,900)					(9,000)	269,100
Insurance	298,101	310,900	316,600	5,700	1.83%	5,700						316,600
Utilities	724,984	746,900	738,800	(8,100)	(1.08%)	(13,400)		(3,200)		8,500		738,800
Committees	7,269	14,000	16,100	2,100	15.00%	(2,200)	(4,000)	5,000		2,300	1,000	16,100
Rent / Debentures	67,677	132,700	199,700	67,000	50.49%	600				66,400		199,700
Grants	549,211	708,800	733,900	25,100	3.54%	25,100						733,900
Other Expenditures	99,467	88,800	104,300	15,500	17.45%	19,950		(5,000)		550		104,300
Transfers to / from Reserves	635,468	372,100	608,400	236,300	63.50%		5,000				231,300	608,400
Total Expenditures (Less Payroll)	7,553,642	8,225,700	8,235,400	9,700	0.12%	(74,294)	7,024	(101,700)	6,000	92,370	80,300	8,235,400
Total Expenditures	15,514,864	16,359,300	16,704,000	344,700	2.11%	130,796	(27,476)	7,500	8,400	135,680	89,800	16,704,000
Revenues	(2,442,414)	(2,016,000)	(2,084,500)	(68,500)	3.40%	10,171	55,736	(7,500)	(118,047)	(8,860)		(2,084,500)
Grants	(1,386,810)	(1,383,100)	(1,382,700)	400	(0.03%)	(12,400)	(7,000)			(14,700)	34,500	(1,382,700)
User Fees	(716,166)	(597,200)	(760,900)	(163,700)	27.41%	(163,700)						(760,900)
Transfers from Reserve	(79,774)	(674,700)	(203,800)	470,900	(69.79%)	60,200				(76,300)	487,000	(203,800)
Total Revenues	(4,625,164)	(4,671,000)	(4,431,900)	239,100	(5.12%)	(105,729)	48,736	(7,500)	(118,047)	(99,860)	521,500	(4,431,900)
Grand Total	10,889,700	11,688,300	12,272,100	583,800	4.99%	25,067	21,260		(109,647)	35,820	611,300	12,272,100

Growth	(81,200)	-0.69%
PIL	(52,000)	-0.44%
Total Levy	12,138,900	3.86%

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
MAYOR & COUNCIL**

	2017 Estimated Actuals	2017 Budget	2018 Budget	Increase / (Decrease)
Operating Expenditures	344,666	291,300	286,600	(4,700)
Revenues / Recoveries	(27,365)	-	-	-
Net Operating Budget	317,301	291,300	286,600	(4,700)

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	2,600	
Statutory payroll costs / benefit premiums	<u>(3,600)</u>	(1,000)

Other Expenditures / Revenues

Slight decrease in conference expense based on prior year actuals	(500)	
Slight decrease in insurance	(200)	
Decrease in Councillors mileage based on actuals claimed	(2,000)	
Elimination of sponsorship and print material as handled corporately	<u>(1,000)</u>	(3,700)

Net Decrease in Council 2018 Operating Budget **(4,700)**

TOWNSHIP OF SCUGOG
2018 Operating Budget - Mayor & Council

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
COUNCIL												
Payroll	242,163	250,300	249,300	(1,000)	(0.40%)	(1,000)						249,300
Administrative Expenditures	34,123	32,800	29,100	(3,700)	(11.28%)	(3,900)		200				29,100
Professional Services	63,787											
Information Technology	3,778	4,200	4,200									4,200
Total Expenditures (Less Payroll)	101,688	37,000	33,300	(3,700)	(10.00%)	(3,900)		200				33,300
Total Expenditures	343,851	287,300	282,600	(4,700)	(1.64%)	(4,900)		200				282,600
Revenues	(27,365)											
Total Revenues	(27,365)											
Total Council	316,486	287,300	282,600	(4,700)		(4,900)	-	200	-	-	-	282,600
MAYOR												
Administrative Expenditures	815	4,000	4,000									4,000
Total Expenditures (Less Payroll)	815	4,000	4,000									4,000
Total Expenditures	815	4,000	4,000									4,000
Total Revenues												
Total Mayor	815	4,000	4,000	-	-	-	-	-	-	-	-	4,000
Total Mayor & Council	317,301	291,300	286,600	(4,700)	(1.61%)	(4,900)		200				286,600

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
OFFICE OF THE CAO & HUMAN RESOURCES**

	2017 Estimated Actuals	2017 Budget	2018 Budget	Increase / (Decrease)
Operating Expenditures	469,895	485,400	488,600	3,200
Revenues / Recoveries	(720)		-	-
Net Operating Budget	469,175	485,400	488,600	3,200

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	4,500	
Annualization of HR Manager position	5,600	
Progressions	3,100	
Progression to new grid	4,900	
Statutory payroll costs / benefit premiums	(900)	
	17,200	17,200

Other Expenditures / Revenues

Decrease in Legal expenditures as Fire agreement settled in 2017	(10,000)	
Eliminate misc grant as all grants should be coordinated through Grants committee	(2,800)	
Decrease in annual staff training budget as new engagement committee established in 2017, will be doing more in house training	(1,800)	
Decrease in HR posting advertising based on prior year actuals	(1,000)	
New HR Insider subscription	700	
Misc expenses	900	
	(14,000)	(14,000)

Net Increase in Office of the CAO & HR 2018 Operating Budget	3,200	3,200
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TOWNSHIP OF SCUGOG
2018 Operating Budget - Office of the CAO & HR

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
Office of the CAO & HR												
Payroll	362,024	359,600	376,800	17,200	4.78%	17,200						376,800
Administrative Expenditures	25,095	38,500	38,300	(200)	(0.52%)	(700)		(200)		700		38,300
Professional Services	78,776	80,500	69,500	(11,000)	(13.66%)	(1,000)					(10,000)	69,500
Grants	4,000	6,800	4,000	(2,800)	(41.18%)	(2,800)						4,000
Total Expenditures (Less Payroll)	107,871	125,800	111,800	(14,000)	(11.13%)	(4,500)		(200)		700	(10,000)	111,800
Total Expenditures	469,895	485,400	488,600	3,200	0.66%	12,700		(200)		700	(10,000)	488,600
Revenues	(720)											
Total Revenues	(720)											
Total Office of the CAO & HR	469,175	485,400	488,600	3,200	0.66%	12,700		(200)		700	(10,000)	488,600

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
CORPORATE SERVICES**

	2017 Estimated Actuals	2017 Budget	2018 Budget	Increase / (Decrease)
Operating Expenditures	1,183,040	1,250,400	1,342,200	91,800
Revenues / Recoveries	(511,240)	(923,200)	(593,400)	329,800
Net Operating Budget	671,800	327,200	748,800	421,600

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	6,500	
Progressions	11,800	
Progressions (new grid)	3,600	
Annualization of IT Manager position	99,200	
Budget neutral transfer of retiree to Finance	(5,200)	
Statutory payroll costs / benefit premiums	(1,400)	
	<u>114,500</u>	114,500

Part Time Wages & Statutory Payroll Costs

New summer student	8,800	
Summer grant	(1,500)	
	<u>7,300</u>	7,300

Budget Neutral Transfers

Budget neutral transfer from IT contracts - to salaries - elimination of GDL	(99,200)	
Budget neutral transfer to Building Services for Municipal office utilities	(43,300)	
Budget neutral transfer for photocopy charges from Recreation & Fire	2,500	
Budget neutral transfer from Fire Services for FirePro licencing	1,200	
Budget neutral transfer from Development Services for Municipal Addressing	600	
	<u>(138,200)</u>	(138,200)

Other Expenditures / Revenues

Eliminate reserve transfer to fund tax levy	435,000	
Reserve transfer for 2018 election	(90,000)	
Increase election expense for 2018 to cover full election	90,000	-
Computer software		
Increase in photocopy budget to match actuals	17,200	
New offsite back-up offset from elimination of GLD contract	(9,400)	
E-solutions never budgeted	7,600	
New budget software maintenance - implemented in 2017	7,500	
Eliminate FIR software as FIR completed by auditors	(1,000)	
New Region business count	500	
LAS closed meeting investigator retainer fee	400	
Increase in FirePro maintenance based on prior year actuals	1,200	24,000

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
CORPORATE SERVICES**

Eliminate consulting fees as covered under Office of the CAO		(10,000)	
Decrease computer equipment as purchases now done through capital		(9,500)	
Increase rent for Unit G1		(6,800)	
New fee for affidavits		(6,250)	
Increase in postage due to prior year actuals - increase in planning mailings		6,000	
Increase in telecommunication to match actuals		5,200	
New contribution to BIA for Downtown Christmas lighting		5,000	
Committees			
Eliminate Youth Committee budget	(2,000)		
Eliminate Public Art Committee budget	(2,000)		
Decrease Environmental committee budget	<u>(500)</u>	(4,500)	
Slight increase in insurance for 2018		3,500	
Decrease in advertising budget due to change in types of advertising shift to more social media outlets		(3,400)	
Increase in training & seminars for new staff		1,600	
Eliminate Film liason mileage as work now being done inhouse		(1,000)	
Misc expenses and revenues		<u>(850)</u>	
			438,000
Net Increase in Corporate Services 2018 Operating Budget			<u>421,600</u>

TOWNSHIP OF SCUGOG
2018 Operating Budget - Corporate Services

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
CORPORATE SERVICES												
Payroll	471,798	459,200	582,500	123,300	26.85%	12,300		94,000		17,000		582,500
Administrative Expenditures	57,925	104,400	190,400	86,000	82.38%	(9,600)	(1,000)	600	6,000		90,000	190,400
Professional Services	29,894	46,300	32,900	(13,400)	(28.94%)	2,000	(7,600)			2,200	(10,000)	32,900
Materials	173,580	166,900	105,400	(61,500)	(36.85%)	36,436	(2,936)	(95,500)		500		105,400
Information Technology	69,457	71,100	67,200	(3,900)	(5.49%)	(5,500)	(440)			6,240	(4,200)	67,200
Insurance	99,484	100,000	103,500	3,500	3.50%	3,500						103,500
Utilities		43,300		(43,300)				(43,300)				
Committees	5,626	12,000	7,500	(4,500)	(37.50%)	(1,500)	(4,000)				1,000	7,500
Rent / Debentures	53,232	52,700	53,300	600	1.14%	600						53,300
Grants	45,706	45,500	45,500									45,500
Transfers to / from Reserves	176,338	149,000	154,000	5,000	3.36%		5,000					154,000
Total Expenditures (Less Payroll)	711,242	791,200	759,700	(31,500)	(3.98%)	25,936	(10,976)	(138,200)	6,000	8,940	76,800	759,700
Total Expenditures	1,183,040	1,250,400	1,342,200	91,800	7.34%	38,236	(10,976)	(44,200)	6,000	25,940	76,800	1,342,200
Revenues	(21,678)	(6,700)	(20,400)	(13,700)	204.48%	(650)	(6,250)			(6,800)		(20,400)
Grants	(451,856)	(444,000)	(445,500)	(1,500)	0.34%						(1,500)	(445,500)
Transfers from Reserve	(37,706)	(472,500)	(127,500)	345,000	(73.02%)						345,000	(127,500)
Total Revenues	(511,240)	(923,200)	(593,400)	329,800	(35.72%)	(650)	(6,250)			(6,800)	343,500	(593,400)
Total Corporate Services	671,800	327,200	748,800	421,600	128.85%	37,586	(17,226)	(44,200)	6,000	19,140	420,300	748,800

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
FINANCE**

	2017 Estimated Actuals	2017 Budget	2018 Budget	Increase / (Decrease)
Operating Expenditures	1,000,912	1,128,900	1,042,300	(86,600)
Revenues / Recoveries	(913,600)	(862,100)	(763,100)	99,000
Net Operating Budget	87,312	266,800	279,200	12,400

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	9,700	
Progression to new grid	6,900	
New retirees (3)	15,600	
AIG Insurance premium	3,400	
Statutory payroll costs / benefit premiums	(2,600)	
	<u>33,000</u>	

Part Time Wages & Statutory Payroll Costs

New summer student	8,800	
Summer grant	(1,500)	
	<u>7,300</u>	

Other Expenditures / Revenues

Decrease in minutes of settlement / ARB hearing costs as some of the larger appeals were settled in 2017	(145,000)	
Eliminate reserve transfers for minutes of settlement adjustment	86,000	
Lower interest & penalty interest as several collections made in 2017	25,000	
Increase in audit fees as more detail audit required	16,400	
New fee for ownership changes, new / additions to the tax roll	(15,400)	
Increase in bank fees based on prior year actuals	12,200	
Decrease in tax write off - section 442 based on actuals for prior years	(10,000)	
Lower interest revenue due to lower reserve balances	5,000	
Decrease in vacancy rebates as rebate is being eliminated	(5,000)	
Increase in training and conferences due to new staff and requirement for professional development in various roles	2,800	
New CPA membership for new Tax and Revenue Manager	1,100	
Misc expenditures and revenues	(1,000)	
	<u>(27,900)</u>	

Net Increase in Finance 2018 Operating Budget

12,400

TOWNSHIP OF SCUGOG
2018 Operating Budget - Finance

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
FINANCE												
Payroll	723,405	730,300	772,100	41,800	5.72%	17,400		5,200		19,200		772,100
Administrative Expenditures	87,577	334,900	190,100	(144,800)	(43.24%)	(2,600)	(400)			2,600	(144,400)	190,100
Professional Services	3,870	63,700	80,100	16,400	25.75%	1,400					15,000	80,100
Transfers to / from Reserves	186,060											
Total Expenditures (Less Payroll)	277,507	398,600	270,200	(128,400)	(32.21%)	(1,200)	(400)			2,600	(129,400)	270,200
Total Expenditures	1,000,912	1,128,900	1,042,300	(86,600)	(7.67%)	16,200	(400)	5,200		21,800	(129,400)	1,042,300
Revenues	(913,600)	(776,100)	(761,600)	14,500	(1.87%)	29,900				(15,400)		(761,600)
Grants			(1,500)	(1,500)						(1,500)		(1,500)
Transfers from Reserve		(86,000)		86,000							86,000	
Total Revenues	(913,600)	(862,100)	(763,100)	99,000	(11.48%)	29,900				(16,900)	86,000	(763,100)
Total Finance	87,312	266,800	279,200	12,400	4.65%	46,100	(400)	5,200		4,900	(43,400)	279,200

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
FIRE & EMERGENCY SERVICES**

	2017 Estimated Actuals	2017 Budget	2018 Budget	Increase / (Decrease)
Operating Expenditures	1,791,971	1,972,300	1,842,200	(130,100)
Revenues / Recoveries	(101,090)	(52,500)	(84,100)	(31,600)
Net Operating Budget	1,690,881	1,919,800	1,758,100	(161,700)

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	14,700	
Elimination of Deputy Fire Chief	(137,800)	
Restructure of Volunteer Fire Fighters	(52,000)	
Progression / restructure	80,400	
New retiree benefits - partial year	2,100	
Statutory payroll costs / benefit premiums	(100)	
	<hr/>	(92,700)

Part Time Wages & Statutory Payroll Costs

Wage rate increase	800	
Job share - Admin Assistant - increase hours to 40 hrs/week	8,100	
	<hr/>	8,900

Budget Neutral Transfers

Budget neutral transfer to centralize FirePro software under Corp Serv	(1,200)	
Budget neutral transfer to centralize Photocopy costs under Corp Serv	(1,500)	
	<hr/>	(2,700)

Other Expenditures / Revenues

Decrease in Uxbridge Fire costs based on new agreement	(20,000)
Increase in MTO recovery based on prior three year actuals	(17,400)
Increase in Burn permit revenue due to increase in fee	(11,600)
Decrease in general and building maintenance based on 2018 priorities	(7,600)
Slight decrease in insurance based on reallocation in 2017	(6,000)
Decrease in utilites based on prior three year average	(4,000)
Decrease in vehicle fuel based on prior year actuals	(4,000)
New Community Character Outfit required in 2018	3,500
Greater enforcement for Burn violations	(2,500)
Change in calculation for Kawartha Lakes agreement	2,300
New Business and follow up inspections for 2018	(2,200)
Elimination of Body Bulletin - HR looking for alternative communication	(2,200)

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
FIRE & EMERGENCY SERVICES**

Decrease in travel and mileage as staff utilize corporate vehicle	(1,500)	
New costs for propane & pool rental offset by a decrease in training supplies	(1,300)	
New billing to non-residents	(900)	
Misc expenditures and revenues	<u>200</u>	(75,200)
Net Decrease in Fire & Emergency 2018 Operating Budget		<u>(161,700)</u>

TOWNSHIP OF SCUGOG
2018 Operating Budget Summary - Fire & Emergency Services

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
Payroll	1,390,463	1,513,700	1,429,900	(83,800)	(5.54%)	(5,400)	6,300			(84,700)		1,429,900
Administrative Expenditures	100,834	128,800	107,050	(21,750)	(16.89%)	(31,450)		500		3,200	6,000	107,050
Professional Services	2,959	4,000	2,000	(2,000)	(50.00%)			(2,000)				2,000
Building Maintenance	30,453	26,500	22,750	(3,750)	(14.15%)	(1,250)					(2,500)	22,750
Materials	75,892	80,000	76,150	(3,850)	(4.81%)	(3,850)						76,150
Contracted Services	1,517	2,000	1,700	(300)	(15.00%)	(300)						1,700
Vehicles & Equipment	118,038	127,000	123,800	(3,200)	(2.52%)	(2,500)				(4,500)	3,800	123,800
Information Technology	32,533	39,300	37,850	(1,450)	(3.69%)	(250)		(1,200)				37,850
Insurance	14,452	21,000	15,000	(6,000)	(28.57%)	(6,000)						15,000
Utilities	24,830	30,000	26,000	(4,000)	(13.33%)	(4,000)						26,000
Total Expenditures (Less Payroll)	401,508	458,600	412,300	(46,300)	(10.10%)	(49,600)		(2,700)		(1,300)	7,300	412,300
Total Expenditures	1,791,971	1,972,300	1,842,200	(130,100)	(6.60%)	(55,000)	6,300	(2,700)		(86,000)	7,300	1,842,200
Revenues	(95,368)	(45,000)	(78,900)	(33,900)	75.33%	(31,740)				(2,160)		(78,900)
Grants	(5,722)	(7,500)	(5,200)	2,300	(30.67%)	2,300						(5,200)
Total Revenues	(101,090)	(52,500)	(84,100)	(31,600)	60.19%	(29,440)				(2,160)		(84,100)
Grand Total	1,690,881	1,919,800	1,758,100	(161,700)	(8.42%)	(84,440)	6,300	(2,700)		(88,160)	7,300	1,758,100

TOWNSHIP OF SCUGOG
2018 Operating Budget - Fire & Emergency Services

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
FIRE DEPARTMENT												
Payroll	885,623	860,200	828,500	(31,700)	(3.69%)	(6,200)	6,300			(31,800)		828,500
Administrative Expenditures	100,834	128,800	107,050	(21,750)	(16.89%)	(31,450)		500		3,200	6,000	107,050
Professional Services	2,959	4,000	2,000	(2,000)	(50.00%)			(2,000)				2,000
Building Maintenance	30,453	26,500	22,750	(3,750)	(14.15%)	(1,250)					(2,500)	22,750
Materials	75,892	80,000	76,150	(3,850)	(4.81%)	(3,850)						76,150
Contracted Services	1,517	2,000	1,700	(300)	(15.00%)	(300)						1,700
Vehicles & Equipment	118,038	127,000	123,800	(3,200)	(2.52%)	(2,500)				(4,500)	3,800	123,800
Information Technology	32,533	39,300	37,850	(1,450)	(3.69%)	(250)		(1,200)				37,850
Insurance	14,452	21,000	15,000	(6,000)	(28.57%)	(6,000)						15,000
Utilities	24,830	30,000	26,000	(4,000)	(13.33%)	(4,000)						26,000
Total Expenditures (Less Payroll)	401,508	458,600	412,300	(46,300)	(10.10%)	(49,600)		(2,700)		(1,300)	7,300	412,300
Total Expenditures	1,287,131	1,318,800	1,240,800	(78,000)	(5.91%)	(55,800)	6,300	(2,700)		(33,100)	7,300	1,240,800
Revenues	(95,368)	(45,000)	(78,900)	(33,900)	75.33%	(31,740)				(2,160)		(78,900)
Grants	(5,722)	(7,500)	(5,200)	2,300	(30.67%)	2,300						(5,200)
Total Revenues	(101,090)	(52,500)	(84,100)	(31,600)	60.19%	(29,440)				(2,160)		(84,100)
Total Fire Department	1,186,041	1,266,300	1,156,700	(109,600)	(8.66%)	(85,240)	6,300	(2,700)		(35,260)	7,300	1,156,700
FIRE DEPARTMENT VOLUNTEER												
Payroll	504,840	653,500	601,400	(52,100)	(7.97%)	800				(52,900)		601,400
Total Expenditures (Less Payroll)												
Total Expenditures	504,840	653,500	601,400	(52,100)	(7.97%)	800				(52,900)		601,400
Total Revenues												
Total Fire Department Volunteer	504,840	653,500	601,400	(52,100)	(7.97%)	800	-	-	-	(52,900)	-	601,400
Total Fire & Emergency Services	1,690,881	1,919,800	1,758,100	(161,700)	(8.42%)	(84,440)	6,300	(2,700)		(88,160)	7,300	1,758,100

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - PUBLIC WORKS**

	2017 Estimated Actuals	2017 Budget	2018 Budget	Increase / (Decrease)
Operating Expenditures	6,094,870	6,205,000	6,559,300	354,300
Revenues / Recoveries	(1,043,710)	(995,900)	(970,700)	25,200
Net Operating Budget	5,051,160	5,209,100	5,588,600	379,500

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	21,800	
New retiree (3)	15,400	
Progressions (new grid)	17,900	
Increase in Overtime	4,000	
Crossing Guard savings due to school bell time changes (CSER)	(6,600)	
Statutory payroll costs / benefit premiums	3,600	
	<hr/>	56,100

Part Time Wages & Statutory Payroll Costs

Budget Neutral transfer from parks	35,000	
Bill 148 impact	15,500	
	<hr/>	50,500

Other Expenditures / Revenues

2% Roads Levy Reserve	231,300
Increase in borrowing costs for Line 6 debenture based on payment schedule	66,400
Increase in slurry seals as 2017 contract will not be completed until spring 2018	50,000
Increase in sand and salt materials based on new rates and prior year actuals	49,000
Decrease in streetlights costs - hydro and repairs based on prior year actuals and conversion to LED	(44,000)
Transfer portion of OCIF to Capital offset by an increase in OMPF funding	42,000
Increase in road patching materials based on prior year actuals and rental of a spray patcher	38,300
Decrease in stormwater maintenance as Canterbury Pond cleanout complete	(30,000)
Increase in crack sealing to provide additional crack sealing to maintain roads	25,000
Decrease in consulting for Traffic By-Law update as this is done every 5 years	(24,000)
Lower contracted road grader due to new grader purchase in 2017	(22,400)
Lower sidewalk repair budget due to new sidewalk leveling & new capital program	(21,300)
Decrease in vehicle gas & oil based on prior year actuals	(20,000)
Decrease in bridge / culvert repairs based on increase in capital program	(20,000)

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - PUBLIC WORKS**

Increase in cost for equipment and materials for ditching based on prior year actuals	17,100	
Decrease in repair work for Blackstock Depot for 2018	(16,000)	
Increase in insurance due to annual increase and corporate reallocation	13,700	
Decrease in contracted snowplowing based on prior 3 year actuals	(13,000)	
Increase in gravel road resurfacing for new rates, traffic control and packer rental	10,300	
Bridge bi-annual inspections not required in 2018	(10,000)	
Decrease in contracted vehicle repair costs by Town of Whitby based on new purchase	(10,000)	
Decrease in Geotechnical fees based on prior year actuals	(10,000)	
One time consulting for Cartwright Field Lighting design	10,000	
New traffic counts for 2018	7,500	
Decrease in contracted line painting based on prior year actuals	(7,200)	
Decrease in tree replacement program as fewer trees require replacing in 2018	(6,000)	
Decrease in shared cost with Whitby for Scugog / Whitby Townline Rd based on prior year actuals	(6,000)	
Identified estimated Federal Summer Student Grant	(6,000)	
Decrease in telecommunication costs based on prior year actuals	(5,700)	
Decrease easement cleanup based on prior year actuals	(5,700)	
Decrease in legal fees as mainly used for title searches	(5,200)	
Lower utility costs at depots based on prior year actuals	(5,100)	
Increase in Ontario One Call expenses to provide locates for services	2,000	
Decrease in travel and mileage based on prior year actuals	(2,000)	
Decrease in waste disposal costs based on new contract (CSER)	(2,000)	
Increase in Canada Day expenses and slightly offset by a decrease in revenues and the addition of the Canadian Heritage Grant	1,800	
		272,800
(Increase) / decrease revenues		
Pit & quarry	(4,000)	
Road Occupancy Permits	5,000	
Site Alteration	(500)	
Encroachment	(300)	
Sale of Scrap	(1,000)	(800)
Misc expenses and revenues		900
Net Increase in Public Works 2018 Operating Budget		<u>379,500</u>

TOWNSHIP OF SCUGOG
2018 Operating Budget Summary - Community Services - Public Works

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
Payroll	2,251,748	2,230,800	2,337,400	106,600	4.78%	91,380	(6,600)	10,000		11,820		2,337,400
Administrative Expenditures	141,169	105,600	73,400	(32,200)	(30.49%)	(22,000)		(10,000)		(200)		73,400
Professional Services	32,773	50,200	32,500	(17,700)	(35.26%)	(1,200)				7,500	(24,000)	32,500
Building Maintenance	1,013											
Materials	2,015,770	2,082,800	2,168,200	85,400	4.10%	21,100	69,300	10,000		(16,000)	1,000	2,168,200
Contracted Services	160,357	164,400	144,700	(19,700)	(11.98%)	(5,700)	2,000	(10,000)			(6,000)	144,700
Vehicles & Equipment	611,748	583,600	560,000	(23,600)	(4.04%)	(23,600)						560,000
Information Technology	56,553	73,300	62,100	(11,200)	(15.28%)	(11,200)						62,100
Repairs & Maintenance	188,399	221,300	188,000	(33,300)	(15.05%)	(33,300)						188,000
Insurance	104,554	95,000	108,700	13,700	14.42%	13,700						108,700
Utilities	239,779	257,900	233,500	(24,400)	(9.46%)	(24,400)						233,500
Rent / Debentures	14,447	80,000	146,400	66,400	83.00%					66,400		146,400
Other Expenditures	53,490	37,000	50,000	13,000	35.14%	13,000						50,000
Transfers to / from Reserves	223,070	223,100	454,400	231,300	103.68%						231,300	454,400
Total Expenditures (Less Payroll)	3,843,122	3,974,200	4,221,900	247,700	6.23%	(73,600)	71,300	(10,000)	-	57,700	202,300	4,221,900
Total Expenditures	6,094,870	6,205,000	6,559,300	354,300	5.71%	17,780	64,700	-	-	69,520	202,300	6,559,300
Revenues	(128,300)	(101,500)	(99,100)	2,400	(2.36%)	2,400						(99,100)
Grants	(864,902)	(894,400)	(871,600)	22,800	(2.55%)					(13,200)	36,000	(871,600)
Transfers from Reserve	(50,508)											
Total Revenues	(1,043,710)	(995,900)	(970,700)	25,200	(2.53%)	2,400	-	-	-	(13,200)	36,000	(970,700)
Grand Total	5,051,160	5,209,100	5,588,600	379,500	7.29%	20,180	64,700	-	-	56,320	238,300	5,588,600

TOWNSHIP OF SCUGOG
2018 Operating Budget - Community Services - Public Works

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
Community Services - Public Works												
CROSSING GUARDS												
Payroll	92,413	102,300	95,700	(6,600)	(6.45%)		(6,600)					95,700
Administrative Expenditures	2,866	3,700	3,700									3,700
Total Expenditures (Less Payroll)	2,866	3,700	3,700									3,700
Total Expenditures	95,279	106,000	99,400	(6,600)	(6.23%)	-	(6,600)	-	-	-	-	99,400
Total Revenues												
Total Crossing Guards	95,279	106,000	99,400	(6,600)	(6.23%)	-	(6,600)	-	-	-	-	99,400
PLOWING												
Payroll	280,093	186,000	251,700	65,700	35.32%	24,000		41,700				251,700
Materials	35,201	43,000	30,000	(13,000)	(30.23%)	(13,000)						30,000
Contracted Services		20,000	20,000									20,000
Total Expenditures (Less Payroll)	35,201	63,000	50,000	(13,000)	(20.63%)	(13,000)						50,000
Total Expenditures	315,294	249,000	301,700	52,700	21.16%	11,000	-	41,700	-	-	-	301,700
Total Revenues												
Total Plowing	315,294	249,000	301,700	52,700	21.16%	11,000	-	41,700	-	-	-	301,700
SANDING / SALTING												
Materials	425,996	290,000	339,000	49,000	16.90%	49,000						339,000
Total Expenditures (Less Payroll)	425,996	290,000	339,000	49,000	16.90%	49,000						339,000
Total Expenditures	425,996	290,000	339,000	49,000	16.90%	49,000	-	-	-	-	-	339,000
Total Revenues												
Total Sanding / Salting	425,996	290,000	339,000	49,000	16.90%	49,000	-	-	-	-	-	339,000
CULVERT THAWING												
Payroll		29,200	35,000	5,800	19.86%			5,800				35,000
Materials		3,100	3,100									3,100
Total Expenditures (Less Payroll)		3,100	3,100									3,100
Total Expenditures		32,300	38,100	5,800	17.96%	-	-	5,800	-	-	-	38,100
Total Revenues												
Total Culvert Thawing	-	32,300	38,100	5,800	17.96%	-	-	5,800	-	-	-	38,100

TOWNSHIP OF SCUGOG
2018 Operating Budget - Community Services - Public Works

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
PATCHING												
Payroll	140,557	120,800	179,300	58,500	48.43%	1,500		57,000				179,300
Materials	90,227	70,000	108,300	38,300	54.71%		38,300					108,300
Total Expenditures (Less Payroll)	90,227	70,000	108,300	38,300	54.71%		38,300					108,300
Total Expenditures	230,784	190,800	287,600	96,800	50.73%	1,500	38,300	57,000	-	-	-	287,600
Total Revenues												
Total Patching	230,784	190,800	287,600	96,800	50.73%	1,500	38,300	57,000	-	-	-	287,600
SWEEPING												
Payroll	21,249	23,300	27,900	4,600	19.74%			4,600				27,900
Materials	78,694	53,000	53,000									53,000
Total Expenditures (Less Payroll)	78,694	53,000	53,000									53,000
Total Expenditures	99,943	76,300	80,900	4,600	6.03%			4,600				80,900
Total Revenues												
Total Sweeping	99,943	76,300	80,900	4,600	6.03%	-	-	4,600	-	-	-	80,900
SHOULDER												
Payroll	17,737	17,200	20,500	3,300	19.19%			3,300				20,500
Materials	3,172	15,900	15,900									15,900
Total Expenditures (Less Payroll)	3,172	15,900	15,900									15,900
Total Expenditures	20,909	33,100	36,400	3,300	9.97%	-	-	3,300	-	-	-	36,400
Total Revenues												
Total Shoulder	20,909	33,100	36,400	3,300	9.97%	-	-	3,300	-	-	-	36,400
GRADING												
Payroll	98,596	71,300	119,700	48,400	67.88%	1,000		47,400				119,700
Materials	15,849	60,200	37,800	(22,400)	(37.21%)	(22,400)						37,800
Total Expenditures (Less Payroll)	15,849	60,200	37,800	(22,400)	(37.21%)	(22,400)						37,800
Total Expenditures	114,445	131,500	157,500	26,000	19.77%	(21,400)	-	47,400	-	-	-	157,500
Total Revenues												
Total Grading	114,445	131,500	157,500	26,000	19.77%	(21,400)	-	47,400	-	-	-	157,500

TOWNSHIP OF SCUGOG
2018 Operating Budget - Community Services - Public Works

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
BRUSHING												
Payroll	17,986	39,400	47,200	7,800	19.80%			7,800				47,200
Materials	108,592	105,900	105,900									105,900
Total Expenditures (Less Payroll)	108,592	105,900	105,900									105,900
Total Expenditures	126,578	145,300	153,100	7,800	5.37%	-	-	7,800	-	-	-	153,100
Total Revenues												
Total Brushing	126,578	145,300	153,100	7,800	5.37%	-	-	7,800	-	-	-	153,100
WINTER CONTROL - STANDBY												
Payroll	77,095	26,800	80,100	53,300	198.88%	300		53,000				80,100
Total Expenditures (Less Payroll)												
Total Expenditures	77,095	26,800	80,100	53,300	198.88%	300	-	53,000	-	-	-	80,100
Total Revenues												
Total Winter Control - Standby	77,095	26,800	80,100	53,300	198.88%	300	-	53,000	-	-	-	80,100
DITCHING												
Payroll	103,595	137,400	164,700	27,300	19.87%			27,300				164,700
Materials	34,365	26,000	53,100	27,100	104.23%	17,100		10,000				53,100
Total Expenditures (Less Payroll)	34,365	26,000	53,100	27,100	104.23%	17,100		10,000				53,100
Total Expenditures	137,960	163,400	217,800	54,400	33.29%	17,100	-	37,300	-	-	-	217,800
Total Revenues												
Total Ditching	137,960	163,400	217,800	54,400	33.29%	17,100	-	37,300	-	-	-	217,800
LITTER PICKUP												
Payroll	9,104	13,600	13,900	300	2.21%			300				13,900
Materials	809	1,500	1,000	(500)	(33.33%)	(500)						1,000
Contracted Services		15,700		(15,700)		(5,700)		(10,000)				
Repairs & Maintenance	3,036	5,000	3,000	(2,000)	(40.00%)	(2,000)						3,000
Total Expenditures (Less Payroll)	3,845	22,200	4,000	(18,200)	(81.98%)	(8,200)		(10,000)				4,000
Total Expenditures	12,949	35,800	17,900	(17,900)	(50.00%)	(8,200)	-	(9,700)	-	-	-	17,900
Total Revenues												
Total Litter Pickup	12,949	35,800	17,900	(17,900)	(50.00%)	(8,200)	-	(9,700)	-	-	-	17,900

TOWNSHIP OF SCUGOG
2018 Operating Budget - Community Services - Public Works

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
CATCH BASINS												
Payroll	5,691	4,500	7,200	2,700	60.00%			2,700				7,200
Materials	49,041	68,400	68,400									68,400
Total Expenditures (Less Payroll)	49,041	68,400	68,400									68,400
Total Expenditures	54,732	72,900	75,600	2,700	3.70%	-	-	2,700	-	-	-	75,600
Total Revenues												
Total Catch Basins	54,732	72,900	75,600	2,700	3.70%	-	-	2,700.0	-	-	-	75,600
BRIDGES / CULVERTS												
Payroll	58,025	48,800	71,900	23,100	47.34%	600		22,500				71,900
Administrative Expenditures	5,611	50,000	20,000	(30,000)	(60.00%)	(20,000)		(10,000)				20,000
Materials	140,524	183,500	183,500									183,500
Total Expenditures (Less Payroll)	146,135	233,500	203,500	(30,000)	(12.85%)	(20,000)		(10,000)				203,500
Total Expenditures	204,160	282,300	275,400	(6,900)	(2.44%)	(19,400)		12,500				275,400
Total Revenues												
Total Bridges / Culverts	204,160	282,300	275,400	(6,900)	(2.44%)	(19,400)	-	12,500	-	-	-	275,400
SIGNS												
Payroll	34,611	30,800	42,000	11,200	36.36%	400		10,800				42,000
Materials	37,000	34,800	34,800									34,800
Total Expenditures (Less Payroll)	37,000	34,800	34,800									34,800
Total Expenditures	71,611	65,600	76,800	11,200	17.07%	400		10,800				76,800
Total Revenues												
Total Signs	71,611	65,600	76,800	11,200	17.07%	400	-	10,800	-	-	-	76,800
SIDEWALKS												
Payroll	564	1,100	1,100									1,100
Repairs & Maintenance	19,324	56,300	35,000	(21,300)	(37.83%)	(21,300)						35,000
Total Expenditures (Less Payroll)	19,324	56,300	35,000	(21,300)	(37.83%)	(21,300)						35,000
Total Expenditures	19,888	57,400	36,100	(21,300)	(37.11%)	(21,300)						36,100
Total Revenues												
Total Sidewalks	19,888	57,400	36,100	(21,300)	(37.11%)	(21,300)	-	-	-	-	-	36,100

TOWNSHIP OF SCUGOG
2018 Operating Budget - Community Services - Public Works

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
PW ADMIN												
Payroll	1,095,586	1,186,500	917,200	(269,300)	(22.70%)	60,400		(338,000)		8,300		917,200
Administrative Expenditures	132,692	51,900	49,700	(2,200)	(4.24%)	(2,000)				(200)		49,700
Professional Services	32,773	50,200	32,500	(17,700)	(35.26%)	(1,200)				7,500	(24,000)	32,500
Materials	23,166	40,000	10,000	(30,000)	(75.00%)						(30,000)	10,000
Contracted Services	1,572	2,500	4,500	2,000	80.00%		2,000					4,500
Vehicles & Equipment	246,639	250,000	230,000	(20,000)	(8.00%)	(20,000)						230,000
Information Technology	55,199	67,700	60,000	(7,700)	(11.37%)	(7,700)						60,000
Insurance	104,554	95,000	108,700	13,700	14.42%	13,700						108,700
Rent / Debentures	14,447	80,000	146,400	66,400	83.00%					66,400		146,400
Other Expenditures	53,490	37,000	50,000	13,000	35.14%	13,000						50,000
Transfers to / from Reserves	223,070	223,100	454,400	231,300	103.68%						231,300	454,400
Total Expenditures (Less Payroll)	887,602	897,400	1,146,200	248,800	27.72%	(4,200)	2,000			73,700	177,300	1,146,200
Total Expenditures	1,983,188	2,083,900	2,063,400	(20,500)	(0.98%)	56,200	2,000	(338,000)		82,000	177,300	2,063,400
Revenues	(128,300)	(101,500)	(99,100)	2,400	(2.36%)	2,400						(99,100)
Grants	(864,902)	(894,400)	(871,600)	22,800	(2.55%)					(13,200)	36,000	(871,600)
Transfers from Reserve	(50,508)											
Total Revenues	(1,043,710)	(995,900)	(970,700)	25,200	(2.53%)	2,400				(13,200)	36,000	(970,700)
Total PW Admin	939,478	1,088,000	1,092,700	4,700	0.43%	58,600	2,000	(338,000)	-	68,800	213,300	1,092,700
PP DEPOT												
Payroll	85,502	52,800	102,000	49,200	93.18%	700		48,500				102,000
Materials	7,614	14,100	14,100									14,100
Vehicles & Equipment	18,050	20,700	12,500	(8,200)	(39.61%)	(1,800)		(6,400)				12,500
Information Technology	855	3,000	1,600	(1,400)	(46.67%)	(1,400)						1,600
Utilities	14,767	14,500	13,500	(1,000)	(6.90%)	(1,000)						13,500
Total Expenditures (Less Payroll)	41,286	52,300	41,700	(10,600)	(20.27%)	(4,200)		(6,400)				41,700
Total Expenditures	126,788	105,100	143,700	38,600	36.73%	(3,500)		42,100				143,700
Total Revenues												
Total PP Depot	126,788	105,100	143,700	38,600	36.73%	(3,500)	-	42,100	-	-	-	143,700

TOWNSHIP OF SCUGOG
2018 Operating Budget - Community Services - Public Works

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
SHARED SERVICES												
Materials	12,433	26,000	20,000	(6,000)	(23.08%)	(6,000)						20,000
Contracted Services	116,758	75,200	75,200									75,200
Repairs & Maintenance	164,494	160,000	150,000	(10,000)	(6.25%)	(10,000)						150,000
Total Expenditures (Less Payroll)	293,685	261,200	245,200	(16,000)	(6.13%)	(16,000)						245,200
Total Expenditures	293,685	261,200	245,200	(16,000)	(6.13%)	(16,000)						245,200
Total Revenues												
Total Shared Services	293,685	261,200	245,200	(16,000)	(6.13%)	(16,000)	-	-	-	-	-	245,200
STREET LIGHTS												
Materials	71,655	49,000	30,000	(19,000)	(38.78%)					(19,000)		30,000
Utilities	211,745	225,000	200,000	(25,000)	(11.11%)	(25,000)						200,000
Total Expenditures (Less Payroll)	283,400	274,000	230,000	(44,000)	(16.06%)	(25,000)				(19,000)		230,000
Total Expenditures	283,400	274,000	230,000	(44,000)	(16.06%)	(25,000)				(19,000)		230,000
Total Revenues												
Total Street Lights	283,400	274,000	230,000	(44,000)	(16.06%)	(25,000)	-	-	-	(19,000)	-	230,000
SPECIAL EVENTS												
Payroll	10,018	5,300	12,000	6,700	126.42%	1,180		2,000		3,520		12,000
Total Expenditures (Less Payroll)												
Total Expenditures	10,018	5,300	12,000	6,700	126.42%	1,180		2,000		3,520		12,000
Total Revenues												
Total Special Events	10,018	5,300	12,000	6,700	126.42%	1,180	-	2,000	-	3,520	-	12,000
TREE REPLACEMENT												
Contracted Services	42,027	51,000	45,000	(6,000)	(11.76%)						(6,000)	45,000
Total Expenditures (Less Payroll)	42,027	51,000	45,000	(6,000)	(11.76%)						(6,000)	45,000
Total Expenditures	42,027	51,000	45,000	(6,000)	(11.76%)						(6,000)	45,000
Total Revenues												
Total Tree Replacement	42,027	51,000	45,000	(6,000)	(11.76%)						(6,000)	45,000

TOWNSHIP OF SCUGOG
2018 Operating Budget - Community Services - Public Works

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
SLURRY SEAL												
Materials	90,141	126,500	200,000	73,500	58.10%		23,500				50,000	200,000
Total Expenditures (Less Payroll)	90,141	126,500	200,000	73,500	58.10%		23,500				50,000	200,000
Total Expenditures	90,141	126,500	200,000	73,500	58.10%		23,500				50,000	200,000
Total Revenues												
Total Slurry Seal	90,141	126,500	200,000	73,500	58.10%	-	23,500	-	-	-	50,000	200,000
LITTER CLEAN UP												
Payroll		1,200	1,200									1,200
Total Expenditures (Less Payroll)												
Total Expenditures		1,200	1,200									1,200
Total Revenues												
Total Litter Clean Up	-	1,200	1,200			-	-	-	-	-	-	1,200
EQUIPMENT												
Vehicles & Equipment	338,053	305,000	305,000									305,000
Total Expenditures (Less Payroll)	338,053	305,000	305,000									305,000
Total Expenditures	338,053	305,000	305,000									305,000
Total Revenues												
Total Equipment	338,053	305,000	305,000			-	-	-	-	-	-	305,000
BOAT LAUNCH												
Materials		5,000	5,000									5,000
Total Expenditures (Less Payroll)		5,000	5,000									5,000
Total Expenditures		5,000	5,000			-	-	-	-	-	-	5,000
Total Revenues												
Total Boat Launch	-	5,000	5,000			-	-	-	-	-	-	5,000
Total Community Services - Public Works	5,051,160	5,209,100	5,588,600	379,500	7.29%	20,180	64,700			56,320	238,300	5,588,600

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - PARKS**

	2017 Estimated Actuals	2017 Budget	2018 Budget	Increase / (Decrease)
Operating Expenditures	633,275	658,100	659,900	1,800
Revenues / Recoveries	(49,496)	(38,500)	(44,700)	(6,200)
Net Operating Budget	583,779	619,600	615,200	(4,400)

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	8,200	
Statutory payroll costs / benefit premiums	(1,000)	
	<u>7,200</u>	7,200

Part Time Wages & Statutory Payroll Costs

Budget Neutral transfer to public works	(35,000)	
Bill 148 impact	26,900	
	<u>(8,100)</u>	(8,100)

Other Expenditures / Revenues

Decrease in waste disposal costs based on new contract (CSER)	(10,900)	
Upgrade hydro panel at Palmer Park	8,500	
Decrease in gas and oil costs based on prior year actuals	(3,500)	
Four new garbage cans for BIA cost sharing 50/50	3,200	
Increase playground maintenance costs based on conditions prior year actuals	2,000	
Increase in costs for portable toilet rentals based on increase frequency of cleaning	2,000	
Decrease in ball diamond hydro costs and maintenance based on prior year actuals	(2,000)	
Slight decrease in contracted grass cutting based on prior year actuals	(1,500)	
Decrease in costs for cleaning supplies based on new contract rates	(800)	
Slight increase in cost for special events as cost of performers has not increase in 10 years	500	
Slight decrease in insurance cost based on corporate reallocation	(400)	
Misc expenses and revenues	(600)	
	<u>(3,500)</u>	(3,500)

Net Decrease in Community Services - Parks 2018 Operating Budget **(4,400)**

TOWNSHIP OF SCUGOG
2018 Operating Budget Summary - Community Services - Parks

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
Payroll	398,619	415,100	414,200	(900)	(0.22%)	(900)						414,200
Administrative Expenditures	10,676	14,100	12,500	(1,600)	(11.35%)	(1,600)						12,500
Building Maintenance	11,364	10,200	10,200									10,200
Materials	18,928	16,700	31,100	14,400	86.23%	8,500		5,900				31,100
Contracted Services	48,469	59,700	52,000	(7,700)	(12.90%)	(12,900)	2,000				3,200	52,000
Vehicles & Equipment	57,464	64,700	61,200	(3,500)	(5.41%)	(3,500)						61,200
Information Technology	2,900	3,000	3,100	100	3.33%	100						3,100
Repairs & Maintenance	53,231	37,700	40,100	2,400	6.37%	2,400						40,100
Insurance	14,224	15,200	14,800	(400)	(2.63%)	(400)						14,800
Utilities	15,224	18,700	17,200	(1,500)	(8.02%)	(1,500)						17,200
Other Expenditures	2,176	3,000	3,500	500	16.67%	500						3,500
Total Expenditures (Less Payroll)	234,656	243,000	245,700	2,700	1.11%	(8,400)	2,000	5,900			3,200	245,700
Total Expenditures	633,275	658,100	659,900	1,800	0.27%	(9,300)	2,000	5,900	-	-	3,200	659,900
Revenues	(39,920)	(36,700)	(42,900)	(6,200)	16.89%	(300)		(5,900)				(42,900)
Grants	(9,576)	(1,800)	(1,800)									(1,800)
Total Revenues	(49,496)	(38,500)	(44,700)	(6,200)	16.10%	(300)	-	(5,900)	-	-	-	(44,700)
Grand Total	583,779	619,600	615,200	(4,400)	(0.71%)	(9,600)	2,000	-	-	-	3,200	615,200

TOWNSHIP OF SCUGOG
2018 Operating Budget - Community Services - Parks

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
Community Services - Parks												
BALL PARKS/DIAMONDS												
Contracted Services	651	2,500	2,000	(500)	(20.00%)	(500)						2,000
Repairs & Maintenance	8,401	11,000	11,000									11,000
Utilities	5,062	6,500	5,000	(1,500)	(23.08%)	(1,500)						5,000
Total Expenditures (Less Payroll)	14,114	20,000	18,000	(2,000)	(10.00%)	(2,000)						18,000
Total Expenditures	14,114	20,000	18,000	(2,000)	(10.00%)	(2,000)						18,000
Total Revenues												
Total Ball Parks/Diamonds	14,114	20,000	18,000	(2,000)	(10.00%)	(2,000)	-	-	-	-	-	18,000
SOCCER FIELDS												
Repairs & Maintenance		1,500	1,500									1,500
Total Expenditures (Less Payroll)		1,500	1,500									1,500
Total Expenditures		1,500	1,500									1,500
Total Revenues												
Total Soccer Fields	-	1,500	1,500			-	-	-	-	-	-	1,500
CARTWRIGHT FIELD												
Repairs & Maintenance	1,523	1,700	1,700									1,700
Total Expenditures (Less Payroll)	1,523	1,700	1,700									1,700
Total Expenditures	1,523	1,700	1,700									1,700
Revenues	(6,000)	(5,500)	(5,500)									(5,500)
Total Revenues	(6,000)	(5,500)	(5,500)									(5,500)
Total Cartwright Field	(4,477)	(3,800)	(3,800)									(3,800)
Total Community Services - Parks	583,779	619,600	615,200	(4,400)	(0.71%)	(9,600)	2,000	-	-	-	3,200	615,200

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - RECREATION & CULTURE**

	2017 Estimated Actuals	2017 Budget	2018 Budget	Increase / (Decrease)
Operating Expenditures	2,401,998	2,531,400	2,483,900	(47,500)
Revenues / Recoveries	(1,388,818)	(1,293,600)	(1,352,200)	(58,600)
Net Operating Budget	1,013,180	1,237,800	1,131,700	(106,100)

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	9,000	
New retiree - group benefits	5,200	
Statutory payroll costs / benefit premiums	<u>(4,000)</u>	10,200

Part Time Wages & Statutory Payroll Costs

Wage rate increase		
Bill 148 Impact	48,000	
New summer student for new summer ice program	6,700	
Eliminate Arena Booth (CSER)	(33,000)	
Eliminate two Ball Hockey Certified Referees	(2,400)	
Increase in Recreation Program hours	8,900	
Change in Camp Councillor composition	12,600	
Change in Pool staff composition	1,000	
New Inclusion Councillor for summer camps	<u>5,700</u>	47,500

Budget Neutral transfers

Budget neutral transfer for photocopy charges to Corporate Services	<u>(1,000)</u>	(1,000)
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Other Expenditures / Revenues

Eliminate reserve transfers to fund tax levy	66,200	
Increase in Daycamp Program registration fee to help offset Bill 148 impact	(51,000)	
Increase summer student grant and new grant for inclusion councillor	(18,000)	
Decrease in Museum building maintenance as several projects completed in 2017	(16,000)	
Elimination of snack bar revenue due to closure of Arena booth - offset by savings in salaries and new concession lease agreement (CSER)	10,500	
Discontinuation of Coke vending machine contract & lower vending machine revenue	10,500	
New Recreation booking software (Perfect Minds) annual licencing fee	10,500	
Increase in BRC repairs and maintenance due to ageing facility and prior year actuals	8,800	
Decrease in pool maintenance anticipated in 2018	(7,500)	

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - RECREATION & CULTURE**

Increase in utilities at SCRC based on prior year actuals	15,000	
Corporate reallocation of insurance cost	(5,800)	
Decrease in supply costs for camps based on prior year supplies	(5,400)	
Lower Latcham centre utility charges based on prior year actuals	(5,000)	
Increase in Latcham / Scugog Island Hall rental revenue due to rate increase	(4,000)	
Estimated increase in advertising revenue at the SCRC	(4,000)	
Slight increase in SCRC building repairs and maintenance based on prior year actuals	3,900	
Higher Provincial Museum grant based on prior year actuals	(3,700)	
Increase in Recreation Program Revenue based on new fee structure	(3,000)	
Lower waste disposal costs based on new contract rates (note: new budget is approx. \$10,000 less than the prior actuals but only \$2,500 less than 2017 budget)	(2,500)	
Decrease on repair and maintenance of Olympia as new Olympia is under warranty	(2,000)	
Slight increase in Museum telecommunication costs based on prior year actuals	1,800	
Savings in Island Hall utilities based on new contract rates	(1,600)	
Slight increase in BRC utilities based on prior year actuals	1,600	
Elimination cleaning costs for Cartwright Old Town Hall as facility closed	(1,500)	
Slight increase in vehicle gas and oil based on prior year actuals	1,500	
		(700)
User Fee Changes:		
Minor Hockey - SCRC	(133,400)	
Adult Leagues - SCRC	(17,700)	
Non-res Youth - SCRC	8,800	
Spring & summer rentals	4,800	
PP Figure Skating - SCRC	(3,000)	
Mojacks	(2,400)	
School fees	(1,400)	
Private Adult Groups - SCRC	(1,000)	
Daytime Programs	(500)	
Public skating - SCRC	(500)	
Minor Hockey - BRC	(7,500)	
Private Groups - BRC	(5,000)	
Public skating - BRC	(1,000)	
Curling Club - BRC	(600)	(160,400)
Other Miscellaneous Expenses and Revenues		(1,700)
Net Decrease in Community Services - Recreation 2018 Operating Budget		<u>(106,100)</u>

TOWNSHIP OF SCUGOG
2018 Operating Budget Summary - Community Services - Recreation & Culture

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
Payroll	1,401,900	1,391,600	1,449,300	57,700	4.15%	79,800	(34,200)		2,400	200	9,500	1,449,300
Administrative Expenditures	94,188	108,650	107,950	(700)	(0.64%)	(700)	(5,400)	(1,000)			6,400	107,950
Professional Services	8,851	5,000	5,000									5,000
Building Maintenance	242,565	254,750	244,750	(10,000)	(3.93%)	6,000					(16,000)	244,750
Materials	12,620	16,500	16,000	(500)	(3.03%)	(500)						16,000
Contracted Services	64,918	135,100	35,500	(99,600)	(73.72%)	(2,300)	(49,500)	2,200			(50,000)	35,500
Vehicles & Equipment	29,765	40,200	38,400	(1,800)	(4.48%)	(500)					(1,300)	38,400
Information Technology	10,329	11,500	24,600	13,100	113.91%	1,600		1,000		10,500		24,600
Repairs & Maintenance	33,712	41,500	34,500	(7,000)	(16.87%)	2,000					(9,000)	34,500
Insurance	60,589	75,400	69,600	(5,800)	(7.69%)	(5,800)						69,600
Utilities	396,976	397,000	404,100	7,100	1.79%	1,800		(3,200)		8,500		404,100
Grants	32,128	36,400	36,400									36,400
Other Expenditures	13,457	17,800	17,800									17,800
Total Expenditures (Less Payroll)	1,000,098	1,139,800	1,034,600	(105,200)	(9.23%)	1,600	(54,900)	(1,000)		19,000	(69,900)	1,034,600
Total Expenditures	2,401,998	2,531,400	2,483,900	(47,500)	(1.88%)	81,400	(89,100)	(1,000)	2,400	19,200	(60,400)	2,483,900
Revenues	(627,877)	(544,800)	(534,200)	10,600	(1.95%)	(26,900)	58,500		(21,000)			(534,200)
Grants	(53,215)	(35,400)	(57,100)	(21,700)	61.30%	(14,700)	(7,000)					(57,100)
User Fees	(716,166)	(597,200)	(760,900)	(163,700)	27.41%	(163,700)						(760,900)
Transfers from Reserve	8,440	(116,200)		116,200		60,200					56,000	
Total Revenues	(1,388,818)	(1,293,600)	(1,352,200)	(58,600)	4.53%	(145,100)	51,500	-	(21,000)	-	56,000	(1,352,200)
Grand Total	1,013,180	1,237,800	1,131,700	(106,100)	(8.57%)	(63,700)	(37,600)	(1,000)	(18,600)	19,200	(4,400)	1,131,700

TOWNSHIP OF SCUGOG
2018 Operating Budget - Community Services - Recreation & Culture

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
Community Services - Rec & Culture												
MUSEUM												
Payroll	121,293	117,200	120,800	3,600	3.07%	3,600						120,800
Administrative Expenditures	3,743	11,900	10,900	(1,000)	(8.40%)	(1,000)						10,900
Professional Services	4,781	5,000	5,000									5,000
Building Maintenance	20,338	32,800	16,800	(16,000)	(48.78%)						(16,000)	16,800
Contracted Services	717	1,000	1,000									1,000
Information Technology	3,065	1,100	2,900	1,800	163.64%	1,800						2,900
Repairs & Maintenance	27											
Insurance	2,089	3,800	3,000	(800)	(21.05%)	(800)						3,000
Utilities	8,454	11,800	9,000	(2,800)	(23.73%)	(2,800)						9,000
Other Expenditures	13,457	17,800	17,800									17,800
Total Expenditures (Less Payroll)	56,671	85,200	66,400	(18,800)	(22.07%)	(2,800)					(16,000)	66,400
Total Expenditures	177,964	202,400	187,200	(15,200)	(7.51%)	800	-	-	-	-	(16,000)	187,200
Revenues	(29,967)	(29,900)	(30,000)	(100)	0.33%	(100)						(30,000)
Grants	(26,710)	(21,400)	(25,100)	(3,700)	17.29%	(3,700)						(25,100)
Transfers from Reserve		(33,000)		33,000		33,000						
Total Revenues	(56,677)	(84,300)	(55,100)	29,200	(34.64%)	29,200						(55,100)
Total Museum	121,287	118,100	132,100	14,000	11.85%	30,000	-	-	-	-	(16,000)	132,100
POOL												
Payroll	56,063	55,300	60,200	4,900	8.86%	4,900						60,200
Administrative Expenditures	8,005	10,200	8,800	(1,400)	(13.73%)	(2,000)					600	8,800
Materials	11,688	9,500	11,000	1,500	15.79%	1,500						11,000
Information Technology	212	600	400	(200)	(33.33%)	(200)						400
Repairs & Maintenance	7,357	16,500	7,500	(9,000)	(54.55%)						(9,000)	7,500
Insurance	1,639	1,800	1,800									1,800
Utilities	9,939	9,100	10,200	1,100	12.09%	1,100						10,200
Total Expenditures (Less Payroll)	38,840	47,700	39,700	(8,000)	(16.77%)	400					(8,400)	39,700
Total Expenditures	94,903	103,000	99,900	(3,100)	(3.01%)	5,300	-	-	-	-	(8,400)	99,900
Revenues	(30,830)	(34,000)	(34,000)									(34,000)
Grants	(11,457)	(2,000)	(10,000)	(8,000)	400.00%	(8,000)						(10,000)
Transfers from Reserve		(6,000)		6,000							6,000	
Total Revenues	(42,287)	(42,000)	(44,000)	(2,000)	4.76%	(8,000)					6,000	(44,000)
Total Pool	52,616	61,000	55,900	(5,100)	(8.36%)	(2,700)	-	-	-	-	(2,400)	55,900

TOWNSHIP OF SCUGOG
2018 Operating Budget - Community Services - Recreation & Culture

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
DAYCAMP												
Payroll	132,832	117,300	150,600	33,300	28.39%	33,300						150,600
Administrative Expenditures	33,801	29,000	23,600	(5,400)	(18.62%)		(5,400)					23,600
Information Technology		1,200	1,200									1,200
Total Expenditures (Less Payroll)	33,801	30,200	24,800	(5,400)	(17.88%)		(5,400)					24,800
Total Expenditures	166,633	147,500	175,400	27,900	18.92%	33,300	(5,400)	-	-	-	-	175,400
Revenues	(205,403)	(167,000)	(218,000)	(51,000)	30.54%	(30,000)			(21,000)			(218,000)
Grants	(15,048)	(12,000)	(22,000)	(10,000)	83.33%	(3,000)	(7,000)					(22,000)
Total Revenues	(220,451)	(179,000)	(240,000)	(61,000)	34.08%	(33,000)	(7,000)	-	(21,000)			(240,000)
Total Daycamp	(53,818)	(31,500)	(64,600)	(33,100)	105.08%	300	(12,400)	-	(21,000)	-	-	(64,600)
SCUGOG RECREATION CENTRE												
Payroll	723,564	700,900	691,200	(9,700)	(1.38%)	21,700	(33,800)		2,400			691,200
Administrative Expenditures	19,107	21,600	20,900	(700)	(3.24%)	300		(1,000)				20,900
Professional Services	3,785											
Building Maintenance	129,279	120,000	122,200	2,200	1.83%	2,200						122,200
Contracted Services	40,080	63,000	12,500	(50,500)	(80.16%)	(2,500)	(48,000)					12,500
Vehicles & Equipment	28,196	36,200	34,400	(1,800)	(4.97%)	(500)					(1,300)	34,400
Information Technology	2,505	3,700	3,700									3,700
Repairs & Maintenance	26,328	25,000	27,000	2,000	8.00%	2,000						27,000
Insurance	26,251	29,200	27,300	(1,900)	(6.51%)	(1,900)						27,300
Utilities	297,384	276,400	292,400	16,000	5.79%	16,000						292,400
Total Expenditures (Less Payroll)	572,915	575,100	540,400	(34,700)	(6.03%)	15,600	(48,000)	(1,000)			(1,300)	540,400
Total Expenditures	1,296,479	1,276,000	1,231,600	(44,400)	(3.48%)	37,300	(81,800)	(1,000)	2,400	-	(1,300)	1,231,600
Revenues	(208,842)	(183,000)	(113,700)	69,300	(37.87%)	10,800	58,500					(113,700)
User Fees	(612,206)	(501,900)	(652,500)	(150,600)	30.01%	(150,600)						(652,500)
Transfers from Reserve	8,440	(27,200)		27,200		27,200						
Total Revenues	(812,608)	(712,100)	(766,200)	(54,100)	7.60%	(112,600)	58,500					(766,200)
Total Scugog Recreation Centre	483,871	563,900	465,400	(98,500)	(17.47%)	(75,300)	(23,300)	(1,000)	2,400	-	(1,300)	465,400

TOWNSHIP OF SCUGOG
2018 Operating Budget - Community Services - Recreation & Culture

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
RECREATION PROGRAMS												
Payroll	176,403	150,400	166,000	15,600	10.37%	6,300	(400)			200	9,500	166,000
Administrative Expenditures	17,687	16,600	18,600	2,000	12.05%	2,000						18,600
Information Technology	3,638	4,000	14,500	10,500	262.50%					10,500		14,500
Total Expenditures (Less Payroll)	21,325	20,600	33,100	12,500	60.68%	2,000				10,500		33,100
Total Expenditures	197,728	171,000	199,100	28,100	16.43%	8,300	(400)	-	-	10,700	9,500	199,100
Revenues	(61,836)	(55,000)	(58,000)	(3,000)	5.45%	(3,000)						(58,000)
Total Revenues	(61,836)	(55,000)	(58,000)	(3,000)	5.45%	(3,000)						(58,000)
Total Recreation Programs	135,892	116,000	141,100	25,100	21.64%	5,300	(400)	-	-	10,700	9,500	141,100
BLACKSTOCK ARENA												
Payroll	79,571	113,600	125,000	11,400	10.04%	11,400						125,000
Administrative Expenditures	3,322	6,500	12,300	5,800	89.23%						5,800	12,300
Professional Services	285											
Building Maintenance	52,270	50,200	53,200	3,000	5.98%	3,000						53,200
Contracted Services	5,518	4,100	3,700	(400)	(9.76%)		(1,500)	1,100				3,700
Vehicles & Equipment	1,569	4,000	4,000									4,000
Information Technology		900	900									900
Insurance	18,314	19,500	19,000	(500)	(2.56%)	(500)						19,000
Utilities	67,206	78,000	78,500	500	0.64%	(6,900)		(1,100)		8,500		78,500
Total Expenditures (Less Payroll)	148,484	163,200	171,600	8,400	5.15%	(4,400)	(1,500)			8,500	5,800	171,600
Total Expenditures	228,055	276,800	296,600	19,800	7.15%	7,000	(1,500)	-	-	8,500	5,800	296,600
Revenues	(34,739)	(24,900)	(25,500)	(600)	2.41%	(600)						(25,500)
User Fees	(103,960)	(95,300)	(108,400)	(13,100)	13.75%	(13,100)						(108,400)
Total Revenues	(138,699)	(120,200)	(133,900)	(13,700)	11.40%	(13,700)						(133,900)
Total Blackstock Arena	89,356	156,600	162,700	6,100	3.90%	(6,700)	(1,500)	-	-	8,500	5,800	162,700
REC & CULTURE ADMIN												
Payroll	112,174	136,900	135,500	(1,400)	(1.02%)	(1,400)						135,500
Administrative Expenditures	8,281	12,500	12,500									12,500
Total Expenditures (Less Payroll)	8,281	12,500	12,500									12,500
Total Expenditures	120,455	149,400	148,000	(1,400)	(0.94%)	(1,400)	-	-	-	-	-	148,000
Revenues	(9,570)	(8,000)	(8,000)									(8,000)
Total Revenues	(9,570)	(8,000)	(8,000)									(8,000)
Total Rec & Culture Admin	110,885	141,400	140,000	(1,400)	(0.99%)	(1,400)	-	-	-	-	-	140,000

TOWNSHIP OF SCUGOG
2018 Operating Budget - Community Services - Recreation & Culture

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
MARINA												
Building Maintenance	2,872	2,400	2,900	500	20.83%	500						2,900
Materials	932	7,000	5,000	(2,000)	(28.57%)	(2,000)						5,000
Insurance	2,695	2,800	2,800									2,800
Total Expenditures (Less Payroll)	6,499	12,200	10,700	(1,500)	(12.30%)	(1,500)						10,700
Total Expenditures	6,499	12,200	10,700	(1,500)	(12.30%)	(1,500)	-	-	-	-	-	10,700
Revenues	(24,846)	(24,800)	(24,800)									(24,800)
Total Revenues	(24,846)	(24,800)	(24,800)									(24,800)
Total Marina	(18,347)	(12,600)	(14,100)	(1,500)	11.90%	(1,500)	-	-	-	-	-	(14,100)
COMMUNITY HALL & FACILITIES												
Building Maintenance	27,947	37,100	37,100									37,100
Contracted Services		50,000		(50,000)							(50,000)	
Insurance	5,395	13,200	11,300	(1,900)	(14.39%)	(1,900)						11,300
Total Expenditures (Less Payroll)	33,342	100,300	48,400	(51,900)	(51.74%)	(1,900)					(50,000)	48,400
Total Expenditures	33,342	100,300	48,400	(51,900)	(51.74%)	(1,900)	-	-	-	-	(50,000)	48,400
Transfers from Reserve		(50,000)		50,000							50,000	
Total Revenues		(50,000)		50,000							50,000	
Total Community Hall & Facilities	33,342	50,300	48,400	(1,900)	(3.78%)	(1,900)	-	-	-	-	-	48,400
LATCHAM												
Building Maintenance	6,386	10,000	10,000									10,000
Contracted Services	16,327	15,000	16,100	1,100	7.33%			1,100				16,100
Information Technology	909		1,000	1,000				1,000				1,000
Insurance	2,277	2,900	2,400	(500)	(17.24%)	(500)						2,400
Utilities	6,591	12,600	6,500	(6,100)	(48.41%)	(4,000)		(2,100)				6,500
Total Expenditures (Less Payroll)	32,490	40,500	36,000	(4,500)	(11.11%)	(4,500)						36,000
Total Expenditures	32,490	40,500	36,000	(4,500)	(11.11%)	(4,500)	-	-	-	-	-	36,000
Revenues	(14,582)	(16,000)	(18,000)	(2,000)	12.50%	(2,000)						(18,000)
Total Revenues	(14,582)	(16,000)	(18,000)	(2,000)	12.50%	(2,000)						(18,000)
Total Latcham	17,908	24,500	18,000	(6,500)	(26.53%)	(6,500)	-	-	-	-	-	18,000

TOWNSHIP OF SCUGOG
2018 Operating Budget - Community Services - Recreation & Culture

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
SCOUT HALL												
Grants	2,605	2,800	2,800									2,800
Total Expenditures (Less Payroll)	2,605	2,800	2,800									2,800
Total Expenditures	2,605	2,800	2,800			-	-	-	-	-	-	2,800
Total Revenues												
Total Scout Hall	2,605	2,800	2,800			-	-	-	-	-	-	2,800
GREENBANK												
Grants	8,200	8,200	8,200									8,200
Total Expenditures (Less Payroll)	8,200	8,200	8,200									8,200
Total Expenditures	8,200	8,200	8,200			-	-	-	-	-	-	8,200
Total Revenues												
Total Greenbank	8,200	8,200	8,200			-	-	-	-	-	-	8,200
CAESAREA												
Grants	3,500	3,500	3,500									3,500
Total Expenditures (Less Payroll)	3,500	3,500	3,500									3,500
Total Expenditures	3,500	3,500	3,500			-	-	-	-	-	-	3,500
Total Revenues												
Total Caesarea	3,500	3,500	3,500			-	-	-	-	-	-	3,500
TOWN HALL 1873												
Grants	5,496	7,500	7,500									7,500
Total Expenditures (Less Payroll)	5,496	7,500	7,500									7,500
Total Expenditures	5,496	7,500	7,500			-	-	-	-	-	-	7,500
Total Revenues												
Total Town Hall 1873	5,496	7,500	7,500			-	-	-	-	-	-	7,500
UTICA												
Grants	3,500	3,500	3,500									3,500
Total Expenditures (Less Payroll)	3,500	3,500	3,500									3,500
Total Expenditures	3,500	3,500	3,500			-	-	-	-	-	-	3,500
Total Revenues												
Total Utica	3,500	3,500	3,500			-	-	-	-	-	-	3,500
Total Community Services - Rec & Culture	1,013,180	1,237,800	1,131,700	(106,100)	(8.57%)	(63,700)	(37,600)	(1,000)	(18,600)	19,200	(4,400)	1,131,700

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
DEVELOPMENT SERVICES**

	2017 Estimated Actuals	2017 Budget	2018 Budget	Increase / (Decrease)
Operating Expenditures	1,126,863	1,216,400	1,351,000	134,600
Revenues / Recoveries	(589,126)	(505,200)	(623,700)	(118,500)
Net Operating Budget	537,737	711,200	727,300	16,100

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	7,100	
Progressions (new grid)	6,800	
Statutory payroll costs / benefit premiums	<u>(16,700)</u>	(2,800)

Part Time Wages & Statutory Payroll Costs

Wage rate increase	600	
New Temporary Senior Building Inspector	69,300	
Statutory payroll costs / benefit premiums	7,000	
Offset by transfer from Building Reserve	<u>(76,300)</u>	600

Budget Neutral Changes

Budget neutral transfer to Corporate Services for Municipal Addressing	(600)	
Budget neutral transfer from Corporate Services for Municipal office utilities	<u>43,300</u>	42,700

Other Expenditures / Revenues

Increase in building permit revenue for 2018	(75,800)
Decrease in projected Planning revenue for 2018	18,400
Decrease in OMB expenses as nothing currently identified for 2018	(15,000)
Increase in utilities based on prior year actuals	14,700
Decrease in POA revenue as per Durham Region budget	12,700
Decrease in fine revenue based on prior year actuals	10,000
Increase in utilities and maintenance for the Old Mill	7,000
Decrease in Planning legal expenses based on prior year actuals	(5,000)
Increase in Animal Licence revenue as new door to door sales introduced in 2017	(5,900)
Increase in Animal Shelter costs based on Uxbridge budget	5,300
EcD and Promotion decrease to fund EDTAC	(5,000)
New budget for EDTAC	5,000

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
DEVELOPMENT SERVICES**

Increase in By-Law clothing based on new employees	2,400	
Increase in Buiding memberships due to new temporary staff	1,900	
Increase in COA travel and mileage due to an increase in planning applications	1,500	
Slight increase in licencing for Land Manager software	1,600	
Increase in Heritage Committee budget for plaques, memberships & domain	1,600	
Increase in insurance based on corporate reallocation	700	
Elimination of Internet stick as by-law officers now have smartphones	(700)	
Other miscellaneous expenses and revenues	<u>200</u>	(24,400)
Net Increase in Development Services 2018 Operating Budget		<u>16,100</u>

TOWNSHIP OF SCUGOG
2018 Operating Budget Summary - Development Services

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
Payroll	719,104	783,000	857,100	74,100	9.46%	(2,200)				76,300		857,100
Administrative Expenditures	181,521	215,300	227,400	12,100	5.62%	8,920		1,000		2,180		227,400
Professional Services	22,762	99,000	79,400	(19,600)	(19.80%)	(20,000)				400		79,400
Building Maintenance	18,023	25,000	25,000									25,000
Contracted Services	31,934	37,100	36,700	(400)	(1.08%)	(400)						36,700
Vehicles & Equipment	2,076	5,000	5,000									5,000
Information Technology	15,347	8,200	9,300	1,100	13.41%	1,800				(700)		9,300
Repairs & Maintenance	1,136	6,500	6,500									6,500
Insurance	4,799	4,300	5,000	700	16.28%	700						5,000
Utilities	48,174		58,000	58,000		14,700		43,300				58,000
Committees	1,643	2,000	8,600	6,600	330.00%	(700)		5,000		2,300		8,600
Other Expenditures	30,344	31,000	33,000	2,000	6.45%	6,450		(5,000)		550		33,000
Transfers to / from Reserves	50,000											
Total Expenditures (Less Payroll)	407,759	433,400	493,900	60,500	13.96%	11,470	-	44,300	-	4,730	-	493,900
Total Expenditures	1,126,863	1,216,400	1,351,000	134,600	11.07%	9,270	-	44,300	-	81,030	-	1,351,000
Revenues	(587,587)	(505,200)	(547,400)	(42,200)	8.35%	37,461	3,486	(1,600)	(97,047)	15,500		(547,400)
Grants	(1,539)											
Transfers from Reserve			(76,300)	(76,300)						(76,300)		(76,300)
Total Revenues	(589,126)	(505,200)	(623,700)	(118,500)	23.46%	37,461	3,486	(1,600)	(97,047)	(60,800)	-	(623,700)
Grand Total	537,737	711,200	727,300	16,100	2.26%	46,731	3,486	42,700	(97,047)	20,230	-	727,300

TOWNSHIP OF SCUGOG
2018 Operating Budget - Development Services

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
Development Services												
PLANNING												
Payroll	175,744	187,500	185,500	(2,000)	(1.07%)	(2,000)						185,500
Administrative Expenditures	3,476	4,800	8,300	3,500	72.92%	1,900		1,600				8,300
Professional Services	9,874	90,000	70,000	(20,000)	(22.22%)	(20,000)						70,000
Information Technology	5,718											
Transfers to / from Reserves	50,000											
Total Expenditures (Less Payroll)	69,068	94,800	78,300	(16,500)	(17.41%)	(18,100)		1,600				78,300
Total Expenditures	244,812	282,300	263,800	(18,500)	(6.55%)	(20,100)	-	1,600	-	-	-	263,800
Revenues	(189,959)	(161,200)	(144,400)	16,800	(10.42%)	33,661	(3,514)	(1,600)	(11,747)			(144,400)
Grants	(1,539)											
Total Revenues	(191,498)	(161,200)	(144,400)	16,800	(10.42%)	33,661	(3,514)	(1,600)	(11,747)	-	-	(144,400)
Total Planning	53,314	121,100	119,400	(1,700)	(1.40%)	13,561	(3,514)	-	(11,747)	-	-	119,400
BUILDING												
Payroll	180,783	182,300	252,800	70,500	38.67%	(5,800)				76,300		252,800
Administrative Expenditures	12,694	21,300	22,900	1,600	7.51%	(580)				2,180		22,900
Professional Services	7,248	5,000	5,000									5,000
Building Maintenance	18,023	25,000	25,000									25,000
Contracted Services	29,787	32,100	31,700	(400)	(1.25%)	(400)						31,700
Information Technology	8,808	7,200	8,800	1,600	22.22%	1,600						8,800
Insurance	4,055	3,400	4,200	800	23.53%	800						4,200
Utilities	48,174		58,000	58,000		14,700		43,300				58,000
Other Expenditures	21,983	16,000	23,000	7,000	43.75%	7,000						23,000
Total Expenditures (Less Payroll)	150,772	110,000	178,600	68,600	62.36%	23,120		43,300		2,180		178,600
Total Expenditures	331,555	292,300	431,400	139,100	47.59%	17,320	-	43,300	-	78,480	-	431,400
Revenues	(304,769)	(225,700)	(301,500)	(75,800)	33.58%	(6,000)			(85,300)	15,500		(301,500)
Transfers from Reserve			(76,300)	(76,300)						(76,300)		(76,300)
Total Revenues	(304,769)	(225,700)	(377,800)	(152,100)	67.39%	(6,000)	-	-	(85,300)	(60,800)	-	(377,800)
Total Building	26,786	66,600	53,600	(13,000)	(19.52%)	11,320	-	43,300	(85,300)	17,680		53,600

TOWNSHIP OF SCUGOG
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DEVELOPMENT SERVICES												
Payroll	236,918	248,000	251,400	3,400	1.37%	3,400						251,400
Administrative Expenditures	3,431	3,700	3,100	(600)	(16.22%)			(600)				3,100
Professional Services	933		400	400						400		400
Committees	1,643	2,000	8,600	6,600	330.00%	(700)		5,000		2,300		8,600
Other Expenditures	8,361	15,000	10,000	(5,000)	(33.33%)	(550)		(5,000)		550		10,000
Total Expenditures (Less Payroll)	14,368	20,700	22,100	1,400	6.76%	(1,250)		(600)		3,250		22,100
Total Expenditures	251,286	268,700	273,500	4,800	1.79%	2,150	-	(600)	-	3,250	-	273,500
Total Revenues												
Total Development Services	251,286	268,700	273,500	4,800	1.79%	2,150	-	(600)	-	3,250	-	273,500
BY-LAW												
Payroll	120,485	160,700	162,600	1,900	1.18%	1,900						162,600
Administrative Expenditures	4,257	10,600	12,900	2,300	21.70%	2,300						12,900
Professional Services	4,707	4,000	4,000									4,000
Vehicles & Equipment	2,076	5,000	5,000									5,000
Information Technology	821	1,000	500	(500)	(50.00%)	200				(700)		500
Repairs & Maintenance	1,136	6,500	6,500									6,500
Insurance	744	900	800	(100)	(11.11%)	(100)						800
Total Expenditures (Less Payroll)	13,741	28,000	29,700	1,700	6.07%	2,400				(700)		29,700
Total Expenditures	134,226	188,700	192,300	3,600	1.91%	4,300	-	-	-	(700)	-	192,300
Revenues	(71,619)	(105,500)	(82,800)	22,700	(21.52%)	12,700	10,000					(82,800)
Total Revenues	(71,619)	(105,500)	(82,800)	22,700	(21.52%)	12,700	10,000					(82,800)
Total By-Law	62,607	83,200	109,500	26,300	31.61%	17,000	10,000	-	-	(700)	-	109,500
ANIMAL CONTROL												
Payroll	5,174	4,500	4,800	300	6.67%	300						4,800
Administrative Expenditures	157,663	174,900	180,200	5,300	3.03%	5,300						180,200
Contracted Services	2,147	5,000	5,000									5,000
Total Expenditures (Less Payroll)	159,810	179,900	185,200	5,300	2.95%	5,300						185,200
Total Expenditures	164,984	184,400	190,000	5,600	3.04%	5,600						190,000
Revenues	(21,240)	(12,800)	(18,700)	(5,900)	46.09%	(2,900)	(3,000)					(18,700)
Total Revenues	(21,240)	(12,800)	(18,700)	(5,900)	46.09%	(2,900)	(3,000)	-	-	-	-	(18,700)
Total Animal Control	143,744	171,600	171,300	(300)	(0.17%)	2,700	(3,000)	-	(97,047)	-	-	171,300
Total Development Services	537,737	711,200	727,300	16,100	2.26%	46,731	3,486	42,700	(97,047)	20,230	-	727,300

**TOWNSHIP OF SCUGOG
2018 OPERATING BUDGET SUMMARY
LIBRARY SERVICES**

	2017 Estimated Actuals	2017 Budget	2018 Budget	Increase / (Decrease)
Operating Expenditures	467,375	620,100	648,000	27,900
Revenues / Recoveries				-
Net Operating Budget	467,375	620,100	648,000	27,900

Budget Summary

Full Time & Part Time Wages & Benefits

Salary / wage rate increase / statutory payroll costs / benefit premiums 26,900

Other Expenditures / Revenues

Increase in IT expenses 1,000

Net Increase in Library 2018 Operating Budget 27,900

TOWNSHIP OF SCUGOG
2018 Operating Budget - Library Services

	2017 Estimated Actuals	Approved 2017 Budget	2018 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	One Time Adjustment	2018 Budget Request
LIBRARY SERVICES												
Payroll	535,013	537,169	564,063	26,894	5.01%	23,404				3,490		564,063
Administrative Expenditures	87,428	87,521	87,521	-								87,521
Information Technology	38,548	38,922	39,925	1,003	2.58%	1,003						39,925
Building Maintenance	30,453	28,800	28,800	-								28,800
Utilities	38,984	41,998	41,998									41,998
Total Expenditures (Less Payroll)	195,413	197,241	198,244	1,003	2.58%	1,003						198,244
Total Expenditures	730,426	734,410	762,307	27,897	3.80%	24,407	-	-	-	3,490	-	762,307
Revenues	(48,718)	(52,550)	(52,550)	-								(52,550)
Grants	(62,328)	(61,760)	(61,757)	3	-	3						(61,757)
Grant recorded in 2016	(152,005)											
Total Revenues	(263,051)	(114,310)	(114,307)	3	(0.49%)	3	-	-	-	-	-	(114,307)
Total Library Services	467,375	620,100	648,000	27,900	4.50%	24,410	-	-	-	3,490	-	648,000