



TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY ALL DEPARTMENTS INCLUDING LIBRARY

| Operating Expenditures |
|------------------------|
| Revenues / Recoveries |
| PIL's & Supplementary |
| Tax Revenue |
| Net Operating Budget |

| 2025 Year to Date Actuals | 2025 Budget | 2026 Budget | Increase / (Decrease) |
|---------------------------------|----------------|----------------|--------------------------|
| 20,877,097 | 28,703,700 | 30,484,900 | 1,781,200 |
| (7,027,185) | (7,827,000) | (8,382,700) | (555,700) |
| (461,514) | (325,000) | (340,000) | (15,000) |
| (20,551,686) | (20,551,700) | (20,798,300) | (246,600) |
| | - | 963,900 | 963,900 |

| Budget Summary | | |
|---|-----------|-----------|
| Tax and Related Revenues | | |
| Increase in the estimated assessment growth | (246,600) | |
| Increase in the payment in lieu assessment | (15,000) | |
| | | (261,600) |
| Staffing Costs | | |
| Full time salary / wage rate increase | 380,400 | |
| New positions | 147,500 | |
| Part time wage rate decrease | (14,900) | |
| Statutory payroll costs / benefit premiums | 314,100 | |
| | | 827,100 |
| Transfers to Reserves | | |
| 3% Roads Levy Reserve | 616,500 | |
| 0.5% levy directed to Building and Facilities Reserve | 102,800 | |
| 0.5% levy directed to Vehicle & Equipment Reserve | 102,700 | |
| | | 822,000 |
| Other Department Expenses and Revenues | | |
| Mayor and Council | (500) | |
| CAO and HR | (155,800) | |
| Corporate Services | 41,800 | |
| Communications and Strategic Projects | 240,900 | |
| Finance | (205,600) | |
| Fire and Emergency Services | 49,300 | |
| Public Works and Recreation | (257,800) | |
| Development Services | (151,700) | |
| Museum | - | |
| Transfer to Library | 15,800_ | (400.000) |
| | | (423,600) |
| Net Increase in 2026 Operating Budget | | 963,900 |

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY BY DEPARTMENT

| | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|-----------------------------------|------------|------------|------------|----------|-----------|---------|-----------|---------|--------|------------|
| | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Mayor & Council | 385,900 | 405,000 | 19,100 | 4.9% | 19,100 | | | | | 405,000 |
| Office of the CAO | 959,600 | 795,100 | (164,500) | (17.1%) | (328,700) | 1,500 | 162,700 | | | 795,100 |
| Corporate Services | 1,422,400 | 1,507,600 | 85,200 | 6.0% | 50,100 | 14,600 | 2,000 | | 18,200 | 1,507,600 |
| Communications&Strategic Projects | 18,900 | 347,200 | 328,300 | 1,737.0% | 35,400 | 8,500 | 284,400 | | | 347,200 |
| Finance | 17,000 | 10,900 | (6,100) | (35.9%) | (102,400) | 96,300 | | | | 10,900 |
| Fire & Emergency Services | 2,224,000 | 2,368,200 | 144,200 | 6.5% | 141,400 | 2,900 | | | | 2,368,200 |
| Public Works & Recreation | 13,610,700 | 14,488,900 | 878,200 | 6.5% | 1,131,100 | 8,000 | (284,900) | | 24,000 | 14,488,900 |
| Development Services | 1,316,500 | 1,241,200 | (75,300) | (5.7%) | 78,900 | 10,000 | (164,200) | | | 1,241,200 |
| Museum | 89,600 | 90,200 | 600 | 0.7% | 600 | | | | | 90,200 |
| Library | 832,100 | 847,900 | 15,800 | 1.9% | 15,800 | | | | | 847,900 |
| Total Township of Scugog | 20,876,700 | 22,102,200 | 1,225,500 | 5.9% | 1,041,300 | 141,800 | | · | 42,200 | 22,102,200 |

| PIL's and Supplementary | (340,000) |
|-------------------------------|------------|
| | |
| Total to be raised from Taxes | 21,762,200 |

| | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---------------------------------------|-------------|-------------|------------|---------|-----------|-----------|-----------|---------|----------|-------------|
| | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Payroll | 12,302,200 | 13,129,500 | 827,300 | 6.72% | 679,600 | 147,500 | | | | 13,129,500 |
| Materials, Supplies and Services | 6,762,400 | 6,585,200 | (177,200) | (2.62%) | (98,800) | (102,400) | | | 24,000 | 6,585,200 |
| Contracted Services | 1,113,500 | 1,393,400 | 279,900 | 25.14% | 139,900 | 140,000 | | | | 1,393,400 |
| Interest, Rent and Financial Expenses | 504,400 | 517,200 | 12,800 | 2.54% | 12,800 | | | | | 517,200 |
| Transfers to Other entities | 877,100 | 892,900 | 15,800 | 1.80% | 15,800 | | | | | 892,900 |
| Other Expenses | 443,400 | 493,700 | 50,300 | 11.34% | (7,100) | (89,100) | | | 146,500 | 493,700 |
| Transfers to Reserve | 6,700,700 | 7,473,000 | 772,300 | 11.53% | 802,300 | | | | (30,000) | 7,473,000 |
| Total Expenditures (less Payroll) | 16,401,500 | 17,355,400 | 953,900 | 5.82% | 864,900 | (51,500) | | | 140,500 | 17,355,400 |
| Total Expenditures | 28,703,700 | 30,484,900 | 1,781,200 | 6.21% | 1,544,500 | 96,000 | | | 140,500 | 30,484,900 |
| | | | | | | | | | | |
| Revenues | (2,119,200) | (2,171,700) | (52,500) | 2.48% | (101,000) | 45,000 | 5,000 | | (1,500) | (2,171,700) |
| Grants / Government Transfers | (1,489,200) | (1,536,400) | (47,200) | 3.17% | 6,000 | (53,200) | | | | (1,536,400) |
| User charges, licenses and fines | (3,620,000) | (3,843,900) | (223,900) | 6.19% | (272,900) | 54,000 | (5,000) | | | (3,843,900) |
| Transfers from Reserve | (598,600) | (830,700) | (232,100) | 38.77% | (135,300) | | | | (96,800) | (830,700) |
| Total Revenues | (7,827,000) | (8,382,700) | (555,700) | 7.10% | (503,200) | 45,800 | | | (98,300) | (8,382,700) |
| Grand Total | 20,876,700 | 22,102,200 | 1,225,500 | 5.87% | 1,041,300 | 141,800 | | | 42,200 | 22,102,200 |

| PIL's and Supplementary | (340,000) |
|-------------------------------|------------|
| Total to be raised from Taxes | 21,762,200 |

| | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---|------------|------------|------------|---------|----------|-----------|-----------|---------|----------|------------|
| | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Payroll | | | | - | | | | | | • |
| Salaries & Wages | 9,556,100 | 10,027,800 | 471,700 | 4.94% | 365,500 | 106,000 | | | | 10,027,800 |
| Benefits | 2,746,100 | 3,101,700 | 355,600 | 12.95% | 314,100 | 41,500 | | | | 3,101,700 |
| Total Payroll | 12,302,200 | 13,129,500 | 827,300 | 6.72% | 679,600 | 147,500 | | | | 13,129,500 |
| Materials, Supplies and Services | | | | | | | | | | |
| Materials and Supplies | 435,800 | 423,800 | (12,000) | (2.75%) | (15,000) | 2,000 | | | 1,000 | 423,800 |
| Professional Fees | 808,100 | 748,500 | (59,600) | (7.38%) | (76,500) | 16,700 | (3,300) | | 3,500 | 748,500 |
| Repairs and Maintenance | 3,412,900 | 3,364,100 | (48,800) | (1.43%) | (58,300) | 2,500 | | | 7,000 | 3,364,100 |
| Information Technology | 852,000 | 774,100 | (77,900) | (9.14%) | 33,000 | (125,400) | 2,000 | | 12,500 | 774,100 |
| Building Maintenance | 15,300 | 15,300 | | | | | | | | 15,300 |
| Vehicles | 480,100 | 489,200 | 9,100 | 1.90% | 7,800 | | 1,300 | | | 489,200 |
| Utilities | 758,200 | 770,200 | 12,000 | 1.58% | 10,200 | 1,800 | | | | 770,200 |
| Total Materials, Supplies and Services | 6,762,400 | 6,585,200 | (177,200) | (2.62%) | (98,800) | (102,400) | | | 24,000 | 6,585,200 |
| Contracted Services | | | | | | | | | | |
| Contracted Services | 326,300 | 483,300 | 157,000 | 48.12% | 17,000 | 140,000 | | | | 483,300 |
| Contracted Maint | 300,900 | 408,200 | 107,300 | 35.66% | 107,300 | | | | | 408,200 |
| Contracted Instructor | 95,200 | 95,200 | | | | | | | | 95,200 |
| Contract Animal shared costs | 298,700 | 311,700 | 13,000 | 4.35% | 13,000 | | | | | 311,700 |
| Waste Disposal | 19,900 | 21,900 | 2,000 | 10.05% | 2,000 | | | | | 21,900 |
| Security | 7,100 | 7,700 | 600 | 8.45% | 600 | | | | | 7,700 |
| Caretaking | 45,400 | 45,400 | | | | | | | | 45,400 |
| Environmental Reporting | 20,000 | 20,000 | | | | | | | | 20,000 |
| Total Contracted Services | 1,113,500 | 1,393,400 | 279,900 | 25.14% | 139,900 | 140,000 | | | | 1,393,400 |
| Interest, Rent and Financial Expenses | | | | | | | | | | |
| Interest | 45,700 | 46,000 | 300 | 0.66% | 300 | | | | | 46,000 |
| Financial Expenses | 57,800 | 60,800 | 3,000 | 5.19% | 3,000 | | | | | 60,800 |
| Rent | 28,900 | 29,500 | 600 | 2.08% | 600 | | | | | 29,500 |
| Insurance | 372,000 | 380,900 | 8,900 | 2.39% | 8,900 | | | | | 380,900 |
| Total Interest, Rent and Financial Expenses | 504,400 | 517,200 | 12,800 | 2.54% | 12,800 | | | | | 517,200 |
| Transfers to Other entities | | | | | | | | | | |
| Grants to Others - Internal | 856,700 | 872,500 | 15,800 | 1.84% | 15,800 | | | | | 872,500 |
| Grants to Others - External | 20,400 | 20,400 | | | | | | | | 20,400 |
| Total Transfers to Other entities | 877,100 | 892,900 | 15,800 | 1.80% | 15,800 | | | | | 892,900 |
| Other Expenses | | | | | | | | | | |
| Expenses General | 205,400 | 255,100 | 49,700 | 24.20% | (7,700) | (89,100) | | | 146,500 | 255,100 |
| Expense Greenbank Airways | | | | | | | | | | |
| Expense Emergency Planning | 3,000 | 3,000 | | | | | | | | 3,000 |
| Expense Programming | 1,800 | 1,800 | | | | | | | | 1,800 |
| Expense Exhibit | 7,000 | 7,000 | | | | | | | | 7,000 |
| Expense Archives/Conserv | 3,000 | 3,000 | | | | | | | | 3,000 |
| Minutes of Settlement | 85,000 | 85,000 | | | | | | | | 85,000 |
| Debenture Principal | 138,200 | 138,800 | 600 | 0.43% | 600 | | | | | 138,800 |
| Requisitons-Levy | | | | | | | | | <u> </u> | |
| Total Other Expenses | 443,400 | 493,700 | 50,300 | 11.34% | (7,100) | (89,100) | | | 146,500 | 493,700 |

| | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|-----------------------------------|-------------|-------------|------------|----------|-----------|----------|-----------|---------|----------|-------------|
| | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Transfers to Reserve | | | | | | | | | | |
| Trf to MP Reserve | 1,408,400 | 1,388,700 | (19,700) | (1.40%) | (19,700) | | | | | 1,388,700 |
| Trf to ENV Reserve | 50,000 | 50,000 | | | | | | | | 50,000 |
| Trf to ELE Reserve | 30,000 | | (30,000) | | | | | | (30,000) | |
| Trf to RDS R/F | 4,044,500 | 4,661,000 | 616,500 | 15.24% | 616,500 | | | | | 4,661,000 |
| Trf to FAC R/F | 511,500 | 614,300 | 102,800 | 20.10% | 102,800 | | | | | 614,300 |
| Trf to VEH R/F | 572,800 | 675,500 | 102,700 | 17.93% | 102,700 | | | | | 675,500 |
| Trf to MFAC R/F | 83,500 | 83,500 | | | | | | | | 83,500 |
| Total Transfers to Reserve | 6,700,700 | 7,473,000 | 772,300 | 11.53% | 802,300 | | | | (30,000) | 7,473,000 |
| Total Expenditures (less Payroll) | 16,401,500 | 17,355,400 | 953,900 | 5.82% | 864,900 | (51,500) | | | 140,500 | 17,355,400 |
| Total Expenditures | 28,703,700 | 30,484,900 | 1,781,200 | 6.21% | 1,544,500 | 96,000 | | | 140,500 | 30,484,900 |
| | | | | | | | | | | |
| Revenues | | | | | | | | | | |
| OLG Revenue | (1,100,000) | (1,100,000) | | | | | | | | (1,100,000) |
| Bank/Investment Interest | (550,000) | (600,000) | (50,000) | 9.09% | (50,000) | | | | | (600,000) |
| Donations | (9,900) | (9,900) | | | | | | | | (9,900) |
| Sponsorship | (57,600) | (10,600) | 47,000 | (81.60%) | 2,000 | 45,000 | | | | (10,600) |
| Misc Revenue | (47,600) | (21,600) | 26,000 | (54.62%) | 21,000 | | 5,000 | | | (21,600) |
| Services For Others | (1,000) | (1,000) | | | | | | | | (1,000) |
| HST Rebate Payroll | | (5,000) | (5,000) | | (5,000) | | | | | (5,000) |
| Employee Events Revenue | | | | | | | | | | |
| Revenue General | (43,100) | (44,600) | (1,500) | 3.48% | | | | | (1,500) | (44,600) |
| Surcharge | | | , , , | | | | | | | |
| Contr fr Others | (4,000) | | 4,000 | | 4,000 | | | | | |
| Cost Recovery | | (19,000) | (19,000) | | (19,000) | | | | | (19,000) |
| Cost Recovery Capital Projects | (261,000) | (290,000) | (29,000) | 11.11% | (29,000) | | | | | (290,000) |
| Tangible Capital Assets | (45,000) | (70,000) | | 55.56% | (25,000) | | | | | (70,000) |
| Total Revenues | (2,119,200) | (2,171,700) | (52,500) | 2.48% | (101,000) | 45,000 | 5,000 | | (1,500) | (2,171,700) |

| | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|--|-------------|-------------|------------|---------|-----------|----------|-----------|---------|----------|-------------|
| | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Grants / Government Transfers | | | | | | | | | | |
| Canada Grants | (58,300) | (57,300) | 1,000 | (1.72%) | 1,000 | | | | | (57,300) |
| Ontario Grants | (1,422,500) | (1,470,700) | (48,200) | 3.39% | 5,000 | (53,200) | | | | (1,470,700) |
| Municipal and Other Grants | (8,400) | (8,400) | | | | | | | | (8,400) |
| Total Grants / Government Transfers | (1,489,200) | (1,536,400) | (47,200) | 3.17% | 6,000 | (53,200) | | | | (1,536,400) |
| User charges, licenses and fines | | | | | | | | | | |
| User Charges | (954,100) | (883,900) | 70,200 | (7.36%) | 21,200 | 54,000 | (5,000) | | | (883,900) |
| Licenses & permits | (1,045,900) | (1,023,600) | 22,300 | (2.13%) | 22,300 | | | | | (1,023,600) |
| Fines & penalties | (732,300) | (998,300) | (266,000) | 36.32% | (266,000) | | | | | (998,300) |
| Rent | (887,700) | (938,100) | (50,400) | 5.68% | (50,400) | | | | | (938,100) |
| Total User charges, licenses and fines | (3,620,000) | (3,843,900) | (223,900) | 6.19% | (272,900) | 54,000 | (5,000) | | | (3,843,900) |
| Transfers from Reserve | | | | | | | | | | |
| Trf fr MP Res | (271,000) | (403,000) | (132,000) | 48.71% | (132,000) | | | | | (403,000) |
| Trf fr ELE Res | | (96,800) | (96,800) | | | | | | (96,800) | (96,800) |
| Trf fr BLDG R/F | (327,600) | (330,900) | (3,300) | 1.01% | (3,300) | | | | | (330,900) |
| Total Transfers from Reserve | (598,600) | (830,700) | (232,100) | 38.77% | (135,300) | | | | (96,800) | (830,700) |
| Total Revenues | (7,827,000) | (8,382,700) | (555,700) | 7.10% | (503,200) | 45,800 | | | (98,300) | (8,382,700) |
| Grand Total | 20,876,700 | 22,102,200 | 1,225,500 | 5.87% | 1,041,300 | 141,800 | | • | 42,200 | 22,102,200 |

| PIL's and Supplementary | (340,000) |
|-------------------------------|------------|
| Total to be raised from Taxes | 21,762,200 |

Mayor & Council

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY MAYOR & COUNCIL

Operating Expenditures
Revenues / Recoveries
Net Operating Budget

| 2025 Year to Date Actuals | 2025 Budget | 2026 Budget | Increase / (Decrease) |
|---------------------------------|----------------|----------------|--------------------------|
| 274,821 | 485,900 | 405,000 | (80,900) |
| (40,908) | (100,000) | | 100,000 |
| 233,913 | 385,900 | 405,000 | 19,100 |

Budget Summary

Staffing Costs

Full time salary / wage rate increase Statutory payroll costs / benefit premiums 5,100 14,500

19,600

Other Expenditures / Revenues

Decrease in travel & mileage

(500)

Net Increase in Mayor & Council 2026 Operating Budget

19,100

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY DEPARTMENT - MAYOR & COUNCIL

| | 0005 | A 1 | 0000 | Duduct | | M-:-4-:- 1 | 0 | Dividend | 041 | 1 | 0000 |
|---|--------------|-----------|---------|------------|---------|------------|-----------|-----------|---------|-------|---------|
| | 2025 | Approved | 2026 | Budget | 0/ | Maintain | Service | Budget | Growth | Now / | 2026 |
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Payroll | | | | | | | | | | | |
| Salaries & Wages | 198,959 | 254,000 | 259,100 | 5,100 | 2.0% | 5,100 | | | | | 259,100 |
| Benefits | 34,079 | 91,400 | 105,900 | 14,500 | 15.9% | 14,500 | | | | | 105,900 |
| Total Payroll | 233,038 | 345,400 | 365,000 | 19,600 | 5.7% | 19,600 | | | | | 365,000 |
| Materials, Supplies and Services | | | | | | | | | | | |
| Professional Fees | 16,333 | 22,200 | 22,200 | | | | | | | | 22,200 |
| Information Technology | 562 | 5,000 | 5,000 | | | | | | | | 5,000 |
| Vehicles | 904 | 2,500 | 2,000 | (500) | (20.0%) | (500) | | | | | 2,000 |
| Total Materials, Supplies and Services | 17,799 | 29,700 | 29,200 | (500) | (1.7%) | (500) | | | | | 29,200 |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Insurance | 1,181 | 1,300 | 1,300 | | | | | | | | 1,300 |
| Total Interest, Rent and Financial Expenses | 1,181 | 1,300 | 1,300 | | | | | | | | 1,300 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 22,803 | 109,500 | 9,500 | (100,000) | (91.3%) | | (100,000) | | | | 9,500 |
| Total Other Expenses | 22,803 | 109,500 | 9,500 | (100,000) | (91.3%) | | (100,000) | | | | 9,500 |
| Total Expenditures (less Payroll) | 41,783 | 140,500 | 40,000 | (100,500) | (71.5%) | (500) | (100,000) | | | | 40,000 |
| Total Expenditures | 274,821 | 485,900 | 405,000 | (80,900) | (16.6%) | 19,100 | (100,000) | | | | 405,000 |
| Revenues | | | | | | | | | | | |
| Donations | (6,000) | | | | | | | | | | |
| Sponsorship | (8,500) | (45,000) | | 45.000 | | | 45,000 | | | | |
| Total Revenues | , , | , , | | 45,000 | | | 45,000 | | | | |
| | (14,500) | (45,000) | | 45,000 | | | 45,000 | | | | |
| User charges, licenses and fines | (00,400) | (55,000) | | | | | 55.000 | | | | |
| User Charges | (26,408) | (55,000) | | 55,000 | | | 55,000 | | | | |
| Total User charges, licenses and fines | (26,408) | (55,000) | | 55,000 | | | 55,000 | | | | |
| Total Revenues | (40,908) | (100,000) | | 100,000 | | | 100,000 | | | ļ | |
| Grand Total | 233,913 | 385,900 | 405,000 | 19,100 | 4.9% | 19,100 | | | | | 405,000 |

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY DEPARTMENT - MAYOR & COUNCIL

| | | | | | | | | | | ı | |
|---------------------------------------|--------------|-----------|---------|------------|---------|----------|-----------|-----------|---------|-------|---------|
| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Mayor & Council | | | | | | | | | | | |
| MAYOR & COUNCIL | | | | | | | | | | | |
| Payroll | 233,038 | 345,400 | 365,000 | 19,600 | 5.7% | 19,600 | | | | | 365,000 |
| Materials, Supplies and Services | 17,799 | 29,700 | 29,200 | (500) | (1.7%) | (500) | | | | | 29,200 |
| Interest, Rent and Financial Expenses | 1,181 | 1,300 | 1,300 | | | | | | | | 1,300 |
| Other Expenses | 699 | 8,000 | 8,000 | | | | | | | | 8,000 |
| Total Expenditures (less Payroll) | 19,679 | 39,000 | 38,500 | (500) | (1.3%) | (500) | | | | | 38,500 |
| Total Expenditures | 252,717 | 384,400 | 403,500 | 19,100 | 5.0% | 19,100 | | | | | 403,500 |
| Total Revenues | | | | | | | | | | | |
| Total MAYOR & COUNCIL | 252,717 | 384,400 | 403,500 | 19,100 | 5.0% | 19,100 | | | | | 403,500 |
| | | | | | | | | | | | |
| SPECIAL EVENTS | | | | | | | | | | | |
| Other Expenses | 22,104 | 101,500 | 1,500 | (100,000) | (98.5%) | | (100,000) | | | | 1,500 |
| Total Expenditures (less Payroll) | 22,104 | 101,500 | 1,500 | (100,000) | (98.5%) | | (100,000) | | | | 1,500 |
| Total Expenditures | 22,104 | 101,500 | 1,500 | (100,000) | (98.5%) | | (100,000) | | | | 1,500 |
| Revenues | (14,500) | (45,000) | | 45,000 | | | 45,000 | | | | 0 |
| User charges, licenses and fines | (26,408) | (55,000) | | 55,000 | | | 55,000 | | | | 0 |
| Total Revenues | (40,908) | (100,000) | | 100,000 | | | 100,000 | | | | 0 |
| Total SPECIAL EVENTS | (18,804) | 1,500 | 1,500 | | | | | | | | 1,500 |
| | | | | | | | | | | | |
| Total Mayor & Council | 233,913 | 385,900 | 405,000 | 19,100 | 4.9% | 19,100 | | | | | 405,000 |



TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY OFFICE OF THE CAO & HUMAN RESOURCES

| Operating Expenditures |
|------------------------|
| Revenues / Recoveries |
| Net Operating Budget |

| 2025 Year to Date Actuals | 2025 Budget | 2026 Budget | Increase / (Decrease) |
|---------------------------------|----------------|----------------|--------------------------|
| 978,292 | 1,169,600 | 1,217,100 | 47,500 |
| (150,983) | (210,000) | (422,000) | (212,000) |
| 827,309 | 959,600 | 795,100 | (164,500) |

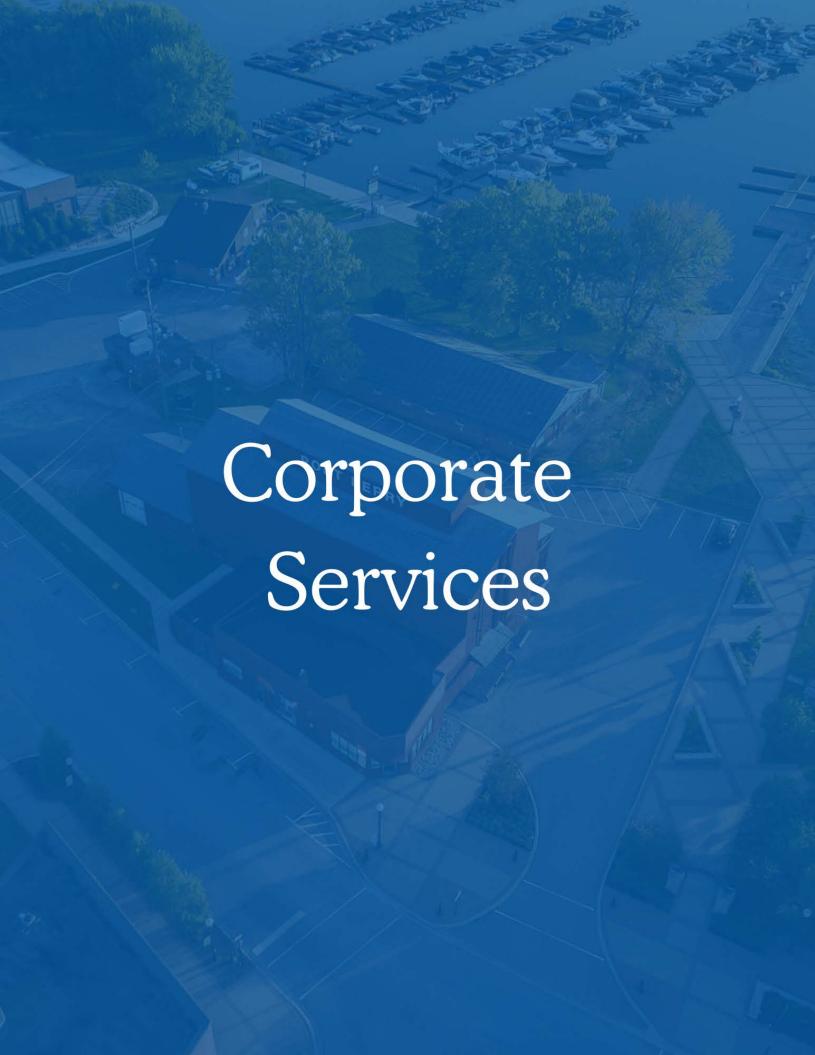
| Staffing Costs | | |
|---|-----------|-----------|
| Full time salary / wage rate increase and progressions | (24,700) | |
| Statutory payroll costs / benefit premiums | 16,000 | |
| | | (8,700) |
| Budget Neutral | | |
| Transfer of legal fees from Public Works | 30,000 | |
| Transfer of consulting fees from Development Services | 5,000 | |
| Transfer of facilities administration costs from Development Services | 127,700_ | |
| | | 162,700 |
| Other Expenditures / Revenues | | |
| Increase in contracted services for the employee assistance plan | 1,600 | |
| Increase in conference & seminar registration | 1,500 | |
| Increase in training | 1,000 | |
| Increase in revenue from staff cost recovery | (19,000) | |
| Increase in municipal office (facility) expenses | 9,100 | |
| Net Increase in transfer from MP reserve for staffing | (312,700) | |
| | | (318,500) |

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY DEPARTMENT - OFFICE OF THE CAO AND HUMAN RESOURCES

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---|--------------|---|-----------|------------|---------|-----------|---------|-----------|---------|-------|-----------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Payroll | | | | | | | | | | | |
| Salaries & Wages | 499,753 | 642,200 | 617,500 | (24,700) | (3.8%) | (24,700) | | | | | 617,500 |
| Benefits | 102,533 | 161,300 | 177,300 | 16,000 | 9.9% | 16,000 | | | | | 177,300 |
| Total Payroll | 602,286 | 803,500 | 794,800 | (8,700) | (1.1%) | (8,700) | | | | | 794,800 |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | 4,479 | 19,500 | 19,500 | | | | | | | | 19,500 |
| Professional Fees | 51,234 | 125,900 | 163,400 | 37,500 | 29.8% | 1,000 | 1,500 | 35,000 | | | 163,400 |
| Repairs and Maintenance | 48,107 | | 42,000 | 42,000 | | 1,800 | | 40,200 | | | 42,000 |
| Vehicles | 749 | 900 | 900 | | | | | | | | 900 |
| Utilities | 36,298 | | 53,300 | 53,300 | | 4,000 | | 49,300 | | | 53,300 |
| Total Materials, Supplies and Services | 140,867 | 146,300 | 279,100 | 132,800 | 90.8% | 6,800 | 1,500 | 124,500 | | | 279,100 |
| Contracted Services | | | | | | | | | | | |
| Contracted Services | 3,382 | 5,500 | 7,100 | 1,600 | 29.1% | 1,600 | | | | | 7,100 |
| Caretaking | 15,867 | | 31,000 | 31,000 | | | | 31,000 | | | 31,000 |
| Total Contracted Services | 19,249 | 5,500 | 38,100 | 32,600 | 592.7% | 1,600 | | 31,000 | | | 38,100 |
| Interest, Rent and Financial Expenses | · | | | , | | | | | | | |
| Insurance | 7,372 | | 10,500 | 10,500 | | 3,300 | | 7,200 | | | 10,500 |
| Total Interest, Rent and Financial Expenses | 7,372 | | 10,500 | 10,500 | | 3,300 | | 7,200 | | | 10,500 |
| Transfers to Other entities | ,- | | | -, | | -, | | , | | | -, |
| Grants to Others - External | 3,383 | 9,900 | 9,900 | | | | | | | | 9,900 |
| Total Transfers to Other entities | 3,383 | 9.900 | 9,900 | | | | | | | | 9,900 |
| Other Expenses | -, | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | -, | | | | | | | | -, |
| Expenses General | 1,935 | 1,200 | 1,200 | | | | | | | | 1,200 |
| Total Other Expenses | 1,935 | 1,200 | 1.200 | | | | | | | | 1,200 |
| Transfers to Reserve | 1,000 | ,, | -, | | | | | | | | 1,=00 |
| Trf to MP Reserve | 119,700 | 119,700 | | (119,700) | | (119,700) | | | | | |
| Trf to MFAC R/F | 83,500 | 83,500 | 83,500 | (110,100) | | (112,122) | | | | | 83,500 |
| Total Transfers to Reserve | 203,200 | 203,200 | 83,500 | (119,700) | (58.9%) | (119,700) | | | | | 83,500 |
| Total Expenditures (less Payroll) | 376,006 | 366,100 | 422,300 | 56,200 | 15.4% | (108,000) | 1,500 | 162,700 | | | 422,300 |
| Total Expenditures | 978,292 | 1,169,600 | 1,217,100 | 47,500 | 4.1% | (116,700) | 1,500 | 162,700 | | | 1,217,100 |
| Total Exponentario | 0.0,202 | 1,100,000 | .,, | 41,000 | 41170 | (110,100) | 1,000 | 102,100 | | | 1,211,100 |
| Revenues | | | | | | | | | | | |
| Employee Events Revenue | | | | | | | | | | | |
| Cost Recovery | (2,310) | | (19,000) | (19,000) | | (19,000) | | | | | (19,000) |
| Total Revenues | (2,310) | | (19,000) | (19,000) | | (19,000) | | | | | (19,000) |
| Grants / Government Transfers | (2,0.0) | | (10,000) | (10,000) | | (10,000) | | | | | (10,000) |
| Ontario Grants | (148,673) | | | | | | | | | | |
| Total Grants / Government Transfers | (148,673) | | | | | | | | | | |
| Transfers from Reserve | (1.70,070) | | | | | | | | | | |
| Trf fr MP Res | | (210,000) | (403,000) | (193,000) | 91.9% | (193,000) | | | | | (403,000) |
| Total Transfers from Reserve | | (210,000) | (403,000) | (193,000) | 91.9% | (193,000) | | | | | (403,000) |
| Total Revenues | (150,983) | (210,000) | (403,000) | (212,000) | 101.0% | (212,000) | | | | | (422,000) |
| Grand Total | 827,309 | 959,600 | 795,100 | (164,500) | (17.1%) | | 1.500 | 162,700 | | | 795,100 |

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY DEPARTMENT - OFFICE OF THE CAO AND HUMAN RESOURCES

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---|--------------|-----------|-----------|------------|---------|------------|---------|-----------|---------|-------|-----------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Office of the CAO and Human Resources | | | | | _ | | - | | | | |
| OFFICE OF THE CAO | | | | | | | | | | | |
| Payroll | 602,286 | 803,500 | 794,800 | (8,700) | (1.1%) | (8,700) | | | | | 794,800 |
| Materials, Supplies and Services | 56,462 | 146,300 | 183,800 | 37,500 | 25.6% | 1,000 | 1,500 | 35,000 | | | 183,800 |
| Contracted Services | 3,382 | 5,500 | 7,100 | 1,600 | 29.1% | 1,600 | | | | | 7,100 |
| Transfers to Other entities | 3,383 | 9,900 | 9,900 | | | | | | | | 9,900 |
| Other Expenses | 1,935 | 1,200 | 1,200 | | | | | | | | 1,200 |
| Transfers to Reserve | 203,200 | 203,200 | 83,500 | (119,700) | (58.9%) | (119,700) | | | | | 83,500 |
| Total Expenditures (less Payroll) | 268,362 | 366,100 | 285,500 | (80,600) | (22.0%) | (117,100) | 1,500 | 35,000 | | | 285,500 |
| Total Expenditures | 870,648 | 1,169,600 | 1,080,300 | (89,300) | (7.6%) | (125,800) | 1,500 | 35,000 | | | 1,080,300 |
| Transfers from Reserve | | (210,000) | (403,000) | (193,000) | | (193,000) | | | | | (403,000) |
| Total Revenues | | (210,000) | (403,000) | (193,000) | | (193,000) | | | | | (403,000) |
| Total Office of the CAO | 870,648 | 959,600 | 677,300 | (282,300) | (29.4%) | (318,800) | 1,500 | 35,000 | | | 677,300 |
| | | | | | | | | | | | |
| SPECIAL EVENTS | | | | | | | | | | | |
| Total Expenditures (less Payroll) | | | | | | | | | | | |
| Total Expenditures | | | | | | | | | | | |
| Revenues | (148,673) | | | | | | | | | | |
| Total Revenues | (148,673) | | | | | | | | | | |
| Total SPECIAL EVENTS | (148,673) | | | | | | | | | | |
| | | | | | | | | | | | |
| HUMAN RESOURCES | | | | | | | | | | | |
| Total Expenditures (less Payroll) | | | | | | | | | | | |
| Total Expenditures | | | | | | | | | | | |
| Revenues | (2,310) | | (19,000) | (-,, | | (19,000) | | | | | (19,000) |
| Total Revenues | (2,310) | | (19,000) | (19,000) | | (19,000) | | | | | (19,000) |
| Total HUMAN RESOURCES | (2,310) | | (19,000) | (19,000) | | (19,000) | | | | | (19,000) |
| | | | | | | | | | | | |
| FACILITIES ADMIN | | | | | | | | | | | |
| Materials, Supplies and Services | 84,405 | | 95,300 | 95,300 | | 5,800 | | 89,500 | | | 95,300 |
| Contracted Services | 15,867 | | 31,000 | 31,000 | | | | 31,000 | | | 31,000 |
| Interest, Rent and Financial Expenses | 7,372 | | 10,500 | 10,500 | | 3,300 | | 7,200 | | | 10,500 |
| Total Expenditures (less Payroll) | 107,644 | | 136,800 | 136,800 | | 9,100 | | 127,700 | | | 136,800 |
| Total Expenditures | 107,644 | | 136,800 | 136,800 | | 9,100 | | 127,700 | | | 136,800 |
| Total Revenues | | | | | | | | | | | |
| Total FACILITIES ADMIN | 107,644 | | 136,800 | 136,800 | | 9,100 | | 127,700 | | | 136,800 |
| Total Office of the CAO and Human Resources | 827,309 | 959,600 | 795,100 | (164,500) | (17.1%) | (328,700) | 1,500 | 162,700 | | | 795,100 |
| | 52.,000 | 555,566 | 700,.00 | (101,000) | (/ 0 / | (020,. 00) | .,000 | .02,.00 | | 1 | |



| Operating Expenditures |
|------------------------|
| Revenues / Recoveries |
| Net Operating Budget |

Net Increase in Corporate Services 2026 Operating Budget

| 2025 Year to Date Actuals | 2025 Budget | 2026 Budget | Increase / (Decrease) | | |
|---------------------------------|----------------|----------------|--------------------------|--|--|
| 1,366,220 | 2,049,000 | 2,206,900 | 157,900 | | |
| (407,919) | (626,600) | (699,300) | (72,700) | | |
| 958,301 | 1,422,400 | 1,507,600 | 85,200 | | |

| Staffing Costs | | |
|---|-----------|--------|
| Full time salary / wage rate increase and progressions | 21,100 | |
| Part time wage rate increase | 200 | |
| Statutory payroll costs / benefit premiums | 22,100 | |
| | | 43,400 |
| Budget Neutral Expenditures / Revenues | | |
| Transfer of licensing costs from Communications and Strategic Projects Department | | 2,000 |
| nformation Technology | | |
| Net decrease in software licences | (74,000) | |
| Decrease in computer supplies | (6,800) | |
| Increase in printer services | 5,000 | |
| Decrease in phone supplies | (6,000) | |
| Increase in connectivity services | 1,900 | |
| Decrease in conferences & seminars | (5,200) | |
| Increase in training expenses | 1,400 | |
| Increase in security | 600 | |
| Increase in contracted services | 140,000 | |
| Other Expenditures / Revenues | | 56,900 |
| Decrease in legal fees | (5,000) | |
| Decrease in consulting fees | (40,000) | |
| Decrease in licenses for marriage ceremonies | (10,000) | |
| Increase in insurance | 2,000 | |
| Increase in property revenue | (25,100) | |
| Decrease in user charges from marriage ceremonies | 9,700 | |
| Decrease in transfer from MP reserve for consulting | 41,000 | |
| Net increase in election expenses | 145,000 | |
| Net increase in transfer from election reserve | (126,800) | |
| Decrease in Committees | (12,500) | |
| | | |

85,200

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---|--------------|-----------|-----------|------------|----------|----------|-----------|-----------|---------|----------|-----------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Payroll | | | | | | | | | | | |
| Salaries & Wages | 454,685 | 679,600 | 701,100 | 21,500 | 3.2% | 21,300 | | | | | 701,100 |
| Benefits | 139,480 | 218,500 | 240,700 | 22,200 | 10.2% | 22,100 | | | | | 240,700 |
| Total Payroll | 594,165 | 898,100 | 941,800 | 43,700 | 4.9% | 43,400 | | | | | 941,800 |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | 35,388 | 61,600 | 49,100 | (12,500) | (20.3%) | (12,500) | | | | | 49,100 |
| Professional Fees | 25,215 | 98,000 | 45,800 | (52,200) | (53.3%) | (52,200) | | | | | 45,800 |
| Information Technology | 324,609 | 558,800 | 470,900 | (87,900) | (15.7%) | 35,500 | (125,400) | 2,000 | | | 470,900 |
| Vehicles | 1,766 | 3,100 | 10,900 | 7,800 | 251.6% | 7,800 | | | | | 10,900 |
| Total Materials, Supplies and Services | 386,978 | 721,500 | 576,700 | (144,800) | (20.1%) | (21,400) | (125,400) | 2,000 | | | 576,700 |
| Contracted Services | | | | | | | | | | | |
| Contracted Services | 4,986 | 15,100 | 155,000 | 139,900 | 926.5% | (100) | 140,000 | | | | 155,000 |
| Contracted Maint | 3,130 | 6,200 | 7,500 | 1,300 | 21.0% | 1,300 | | | | | 7,500 |
| Security | 7,673 | 7,100 | 7,700 | 600 | 8.5% | 600 | | | | | 7,700 |
| Total Contracted Services | 15,789 | 28,400 | 170,200 | 141,800 | 499.3% | 1,800 | 140,000 | | | | 170,200 |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Interest | 9,357 | 12,100 | 12,400 | 300 | 2.5% | 300 | | | | | 12,400 |
| Rent | 13,097 | 19,400 | 19,800 | 400 | 2.1% | 400 | | | | | 19,800 |
| Insurance | 98,750 | 100,000 | 102,000 | 2,000 | 2.0% | 2,000 | | | | | 102,000 |
| Total Interest, Rent and Financial Expenses | 121,204 | 131,500 | 134,200 | 2,700 | 2.1% | 2,700 | | | | | 134,200 |
| Transfers to Other entities | | | | ŕ | | | | | | | |
| Grants to Others - External | 4,000 | 8,000 | 8,000 | | | | | | | | 8,000 |
| Total Transfers to Other entities | 4,000 | 8,000 | 8,000 | | | | | | | | 8,000 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 1,959 | 12,800 | 156,700 | 143,900 | 1,124.2% | (2,600) | | | | 146,500 | 156,700 |
| Debenture Principal | 23,425 | 30,000 | 30,600 | 600 | 2.0% | 600 | | | | | 30,600 |
| Total Other Expenses | 25,384 | 42,800 | 187,300 | 144,500 | 337.6% | (2,000) | | | | 146,500 | 187,300 |
| Transfers to Reserve | , | , | • | , | | (, , | | | | , | • |
| Trf to MP Reserve | 188,700 | 188,700 | 188,700 | | | | | | | | 188,700 |
| Trf to ELE Reserve | 30,000 | 30,000 | , | (30,000) | | | | | | (30,000) | , |
| Total Transfers to Reserve | 218,700 | 218,700 | 188,700 | (30,000) | (13.7%) | | | | | (30,000) | 188,700 |
| Total Expenditures (less Payroll) | 772,055 | 1,150,900 | 1,265,100 | 114,200 | 9.9% | (18,900) | 14,600 | 2,000 | | 116,500 | 1,265,100 |
| Total Expenditures | 1,366,220 | 2,049,000 | 2,206,900 | 157,900 | 7.7% | 24,500 | 14,600 | 2,000 | | 116,500 | 2,206,900 |

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|--|--------------|-----------|-----------|------------|---------|----------|---------|-----------|---------|----------|-----------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| | | | | | | | | | | | |
| Revenues | | | | | | | | | | | |
| Misc Revenue | (5,568) | (7,000) | (7,100) | (100) | 1.4% | (100) | | | | | (7,100) |
| Revenue General | (1,000) | | (1,500) | (1,500) | | | | | | (1,500) | (1,500) |
| Tangible Capital Assets | (12,374) | (45,000) | (70,000) | (25,000) | 55.6% | (25,000) | | | | | (70,000) |
| Total Revenues | (18,942) | (52,000) | (78,600) | (26,600) | 51.2% | (25,100) | | | | (1,500) | (78,600) |
| Grants / Government Transfers | | | | | | | | | | | |
| Canada Grants | (2,408) | (2,200) | (2,200) | | | | | | | | (2,200) |
| Ontario Grants | (372,384) | (496,500) | (496,500) | | | | | | | | (496,500) |
| Total Grants / Government Transfers | (374,792) | (498,700) | (498,700) | | | | | | | | (498,700) |
| User charges, licenses and fines | | | | | | | | | | | |
| User Charges | (831) | (800) | (900) | (100) | 12.5% | (100) | | | | | (900) |
| Licenses & permits | (13,354) | (34,100) | (24,300) | 9,800 | (28.7%) | 9,800 | | | | | (24,300) |
| Total User charges, licenses and fines | (14,185) | (34,900) | (25,200) | 9,700 | (27.8%) | 9,700 | | | | | (25,200) |
| Transfers from Reserve | | | | | | | | | | | |
| Trf fr MP Res | | (41,000) | | 41,000 | | 41,000 | | | | | |
| Trf fr ELE Res | | | (96,800) | (96,800) | | | | | | (96,800) | (96,800) |
| Total Transfers from Reserve | | (41,000) | (96,800) | (55,800) | 136.1% | 41,000 | | | | (96,800) | (96,800) |
| Total Revenues | (407,919) | (626,600) | (699,300) | | 11.6% | 25,600 | | | | (98,300) | (699,300) |
| Grand Total | 958,301 | 1,422,400 | 1,507,600 | 85,200 | 6.0% | 50,100 | 14,600 | 2,000 | | 18,200 | 1,507,600 |

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---------------------------------------|---------------------------------------|-----------|-----------|------------|-------------|----------|---------|-----------|---------|----------|-----------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Corporate Services | | | | | | | | | | | |
| CORPORATE SERVICES | | | | | | | | | | | |
| Payroll | 418,985 | 610,700 | 631,500 | 20,800 | 3.4% | 33,000 | | (12,400) | | | 631,500 |
| Materials, Supplies and Services | 51,167 | 139,800 | 89,700 | (50,100) | (35.8%) | (50,600) | | 500 | | | 89,700 |
| Contracted Services | 8,116 | 21,300 | 22,500 | 1,200 | 5.6% | 1,200 | | | | | 22,500 |
| Interest, Rent and Financial Expenses | 121,204 | 131,500 | 134,200 | 2,700 | 2.1% | 2,700 | | | | | 134,200 |
| Other Expenses | 25,384 | 40,100 | 38,100 | (2,000) | (5.0%) | (2,000) | | | | | 38,100 |
| Transfers to Reserve | 188,700 | 188,700 | 188,700 | | | | | | | | 188,700 |
| Total Expenditures (less Payroll) | 394,571 | 521,400 | 473,200 | (48,200) | (9.2%) | (48,700) | | 500 | | | 473,200 |
| Total Expenditures | 813,556 | 1,132,100 | 1,104,700 | (27,400) | (2.4%) | (15,700) | | (11,900) | | | 1,104,700 |
| Revenues | (17,942) | (52,000) | (77,100) | (25,100) | 48.3% | (25,100) | | | | | (77,100) |
| Grants / Government Transfers | (374,792) | (498,700) | (498,700) | | | | | | | | (498,700) |
| User charges, licenses and fines | (14,185) | (34,900) | (25,200) | 9,700 | (27.8%) | 9,700 | | | | | (25,200) |
| Transfers from Reserve | | (41,000) | | 41,000 | | 41,000 | | | | | 0 |
| Total Revenues | (406,919) | (626,600) | (601,000) | 25,600 | (4.1%) | 25,600 | | | | | (601,000) |
| Total CORPORATE SERVICES | 406,637 | 505,500 | 503,700 | (1,800) | (0.4%) | 9,900 | | (11,900) | | | 503,700 |
| SPECIAL EVENTS | | | | | | | | | | | |
| Other Expenses | | 2,700 | 149,200 | 146,500 | 5,425.9% | | | | | 146,500 | 149,200 |
| Transfers to Reserve | 30.000 | 30,000 | , | (30,000) | 5, 12010 76 | | | | | (30,000) | 0 |
| Total Expenditures (less Payroll) | 30,000 | 32,700 | 149,200 | 116,500 | 356.3% | | | | | 116,500 | 149,200 |
| Total Expenditures | 30,000 | 32,700 | 149,200 | 116,500 | 356.3% | | | | | 116,500 | 149,200 |
| Revenues | (1,000) | , | (1,500) | | | | | | | (1,500) | (1,500) |
| Transfers from Reserve | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | (96,800) | ` ' ' | | | | | | (96,800) | (96,800) |
| Total Revenues | (1,000) | | (98,300) | . , , | | | | | | (98,300) | (98,300) |
| Total SPECIAL EVENTS | 29,000 | 32,700 | 50,900 | 18,200 | 55.7% | | | | | 18,200 | 50,900 |

| Total Corporate Services | 958,301 | 1,422,400 | 1,507,600 | 85,200 | 6.0% | 50,100 | 14,600 | 2,000 | | 18,200 | 1,507,600 |
|-----------------------------------|--------------|-----------|-----------|------------|----------|----------|-----------|-----------|---------|--------|-----------|
| Total COMMITTEES | 14,719 | 34,500 | 22,000 | (12,500) | (36.2%) | (12,500) | | | | | 22,000 |
| Total Revenues | | | | | 0.0% | | | | | | |
| Total Expenditures | 14,719 | 34,500 | 22,000 | (12,500) | (36.2%) | (12,500) | | | - | | 22,000 |
| Total Expenditures (less Payroll) | 14,719 | 34,500 | 22,000 | (12,500) | (36.2%) | (12,500) | | | | | 22,000 |
| Transfers to Other entities | 4,000 | 8,000 | 8,000 | | | | | | | | 8,000 |
| Materials, Supplies and Services | 10,719 | 26,500 | 14,000 | (12,500) | (47.2%) | (12,500) | | | | | 14,000 |
| COMMITTEES | | | | | | | | | | | |
| Total INFORMATION TECHNOLOGY | 507,945 | 849,700 | 931,000 | 81,300 | 9.6% | 52,700 | 14,600 | 13,900 | | | 931,000 |
| Total Revenues | | | | | | | | | | | |
| Total Expenditures | 507,945 | 849,700 | 931,000 | 81,300 | 9.6% | 52,700 | 14,600 | 13,900 | | | 931,000 |
| Total Expenditures (less Payroll) | 332,765 | 562,300 | 620,700 | 58,400 | 10.4% | 42,300 | 14,600 | 1,500 | | | 620,700 |
| Contracted Services | 7,673 | 7,100 | 147,700 | 140,600 | 1,980.3% | 600 | 140,000 | | | | 147,700 |
| Materials, Supplies and Services | 325,092 | 555,200 | 473,000 | (82,200) | (14.8%) | 41,700 | (125,400) | 1,500 | | | 473,000 |
| Payroll | 175,180 | 287,400 | 310,300 | 22,900 | 8.0% | 10,400 | | 12,400 | | | 310,300 |
| INFORMATION TECHNOLOGY | | | | | | | | | | | |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |

Communications & Strategic Projects

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY COMMUNICATIONS AND STRATEGIC PROJECTS

Operating Expenditures
Revenues / Recoveries
Net Operating Budget

| 2025 Year to Date Actuals | 2025 Budget | 2026 Budget | Increase / (Decrease) |
|---------------------------------|----------------|----------------|--------------------------|
| 15,802 | 23,400 | 416,900 | 393,500 |
| (31,374) | (4,500) | (69,700) | (65,200) |
| (15,572) | 18,900 | 347,200 | 328,300 |

Budget Summary

| Staffing Co |
|-------------|
|-------------|

| Full time salary / wage rate increase and progressions | 26,500 |
|--|--------|
| Economic Development Position (6 months) | 53,200 |
| Statutory payroll costs / benefit premiums | 7,700 |
| | |

Budget Neutral Expenditures / Revenues

| Transfer of salaries and benefits from Recreation | 279,200 |
|---|---------|
| Transfer of staff training expenses from Recreation | 1,200 |
| Transfer of licensing costs to Corporate Services | (2,000) |
| Transfer of promotional items from Development Services | 8,000 |
| Transfer of Old Mill expenses from Development Services | (2,000) |

Other Expenditures / Revenues

| Increase in travel & mileage | 500 |
|---|----------|
| Increase in expenses for Cartwright High School | 7,200 |
| Increase in grant funding for economic development position | (53,200) |
| Increase in advertising expenses | 2,000 |

Net Increase in Communications and Strategic Projects 2026 Operating Budget

328,300

(43,500)

87,400

284,400

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY DEPARTMENT - COMMUNICATIONS & STRATEGIC PROJECTS

| | 1 | | | - | | | , | | | T | 1 |
|---|--------------|----------|----------|------------|----------|----------|----------|-----------|---------|-------|----------|
| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Payroll | | | | | | | | | | | |
| Salaries & Wages | | | 280,400 | 280,400 | | 26,500 | 38,000 | 215,900 | | | 280,400 |
| Benefits | | | 86,200 | 86,200 | | 7,700 | 15,200 | 63,300 | | | 86,200 |
| Total Payroll | | | 366,600 | 366,600 | | 34,200 | 53,200 | 279,200 | | | 366,600 |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | | | 8,000 | 8,000 | | | | 8,000 | | | 8,000 |
| Professional Fees | 5,669 | 22,900 | 24,100 | 1,200 | 5.2% | 700 | 1,300 | (800) | | | 24,100 |
| Vehicles | 120 | | 500 | 500 | | 500 | | | | | 500 |
| Utilities | 186 | | 2,600 | 2,600 | | | | 2,600 | | | 2,600 |
| Total Materials, Supplies and Services | 5,975 | 22,900 | 35,200 | 12,300 | 53.7% | 1,200 | 1,300 | 9,800 | | | 35,200 |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Insurance | 4,066 | | 4,300 | 4,300 | | | | 4,300 | | | 4,300 |
| Total Interest, Rent and Financial Expenses | 4,066 | | 4,300 | 4,300 | | | | 4,300 | | | 4,300 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 5,761 | 500 | 10,800 | 10,300 | 2,060.0% | | 7,200 | 3,100 | | | 10,800 |
| Total Other Expenses | 5,761 | 500 | 10,800 | 10,300 | 2,060.0% | | 7,200 | 3,100 | | | 10,800 |
| Total Expenditures (less Payroll) | 15,802 | 23,400 | 50,300 | 26,900 | 115.0% | 1,200 | 8,500 | 17,200 | | | 50,300 |
| Total Expenditures | 15,802 | 23,400 | 416,900 | 393,500 | 1,681.6% | 35,400 | 61,700 | 296,400 | | | 416,900 |
| Grants / Government Transfers | | | | | | | | | | | |
| Ontario Grants | | | (53,200) | (53,200) | | | (53,200) | | | | (53,200) |
| Total Grants / Government Transfers | | | (53,200) | (53,200) | | | (53,200) | | | | (53,200) |
| User charges, licenses and fines | | | (,, | (00,000) | | | (,, | | | | (22, 22, |
| Licenses & permits | (21,374) | (4,500) | (4,500) | | | | | | | | (4,500) |
| Rent | (10,000) | (1,200) | (12,000) | (12,000) | | | | (12,000) | | | (12,000) |
| Total User charges, licenses and fines | (31,374) | (4,500) | (16,500) | (12,000) | 266.7% | | | (12,000) | | | (16,500) |
| Total Revenues | (31,374) | (4,500) | (69,700) | (65,200) | 1,448.9% | | (53,200) | , , | | | (69,700) |
| Grand Total | (15,572) | 18,900 | 347,200 | 328,300 | 1,737.0% | 35,400 | 8,500 | 284,400 | | | 347,200 |

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY DEPARTMENT - COMMUNICATIONS & STRATEGIC PROJECTS

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|--|--------------|----------|----------|------------|----------|----------|----------|-----------|---------|-------|----------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Communcations & Strategic Projects | | | | | | | | | | | |
| ADMINISTRATION | | | | | | | | | | | |
| Payroll | | | 366,600 | 366,600 | | 34,200 | 53,200 | 279,200 | | | 366,600 |
| Materials, Supplies and Services | 306 | | 12,300 | 12,300 | | 500 | | 11,800 | | | 12,300 |
| Interest, Rent and Financial Expenses | 4,066 | | 4,300 | 4,300 | | | | 4,300 | | | 4,300 |
| Other Expenses | 5,382 | | 10,300 | 10,300 | | | 7,200 | 3,100 | | | 10,300 |
| Total Expenditures (less Payroll) | 9,754 | | 26,900 | 26,900 | | 500 | 7,200 | 19,200 | | | 26,900 |
| Total Expenditures | 9,754 | | 393,500 | 393,500 | | 34,700 | 60,400 | 298,400 | | | 393,500 |
| Grants / Government Transfers | 0 | | (53,200) | (53,200) | | | (53,200) | | | | (53,200) |
| User charges, licenses and fines | (10,000) | | (12,000) | (12,000) | | | | (12,000) | | | (12,000) |
| Total Revenues | (10,000) | | (65,200) | (65,200) | | | (53,200) | (12,000) | | | (65,200) |
| Total ADMINISTRATION | (246) | | 328,300 | 328,300 | | 34,700 | 7,200 | 286,400 | | | 328,300 |
| | | | | | | | | | | | |
| COMMUNICATIONS | | | | | | | | | | | |
| Materials, Supplies and Services | 5,669 | 22,900 | 22,900 | | | 700 | 1,300 | (2,000) | | | 22,900 |
| Other Expenses | 379 | 500 | 500 | | | | | | | | 500 |
| Total Expenditures (less Payroll) | 6,048 | 23,400 | 23,400 | | | 700 | 1,300 | (2,000) | | | 23,400 |
| Total Expenditures | 6,048 | 23,400 | 23,400 | | | 700 | 1,300 | (2,000) | | | 23,400 |
| User charges, licenses and fines | (21,374) | (4,500) | (4,500) | | | | | | | | (4,500) |
| Total Revenues | (21,374) | (4,500) | (4,500) | | | | | | | | (4,500) |
| Total COMMUNICATIONS | (15,326) | 18,900 | 18,900 | | | 700 | 1,300 | (2,000) | | | 18,900 |
| | | | | | | | | | | | |
| Total Communcations & Strategic Projects | (15,572) | 18,900 | 347,200 | 328,300 | 1,737.0% | 35,400 | 8,500 | 284,400 | | | 347,200 |

Finance

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY FINANCE

| Operating Expenditures |
|------------------------|
| Revenues / Recoveries |
| Net Operating Budget |

| 2025 Year to Date Actuals | 2025 Budget | 2026 Budget | Increase / (Decrease) |
|---------------------------------|----------------|----------------|--------------------------|
| 1,667,474 | 2,455,300 | 2,755,200 | 299,900 |
| (2,175,153) | (2,438,300) | (2,744,300) | (306,000) |
| (507,679) | 17,000 | 10,900 | (6,100) |

Budget Summary

| Full time salary / wage rate increase and progressions | 73,200 |
|--|--------|
| Asset Manager Coordinator Position (10 months) | 94,300 |
| Statutory payroll costs / benefit premiums | 32,000 |
| | |

Other Expenditures / Revenues

| Decrease in consulting fees for Asset Retirement Obligations regulation | (6,300) |
|---|-----------|
| Decrease in office supplies | (1,500) |
| Increase in postage and shipping based on prior year actuals | 2,500 |
| Increase in meeting expenses for public budget open houses | 2,000 |
| Increase in bank & other service charges based on actuals | 3,000 |
| Increase in accounts receivable interest based on actuals | (6,000) |
| Increase in interest and penalty on property taxes | (250,000) |
| Increase in bank / investment interest | (50,000) |
| Increase in transfer to MP for financial software | 100,000 |
| Miscellaneous expenditures and revenues | 700 |

Net Increase in Finance 2026 Operating Budget

(6,100)

(205,600)

199,500

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY DEPARTMENT - FINANCE

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---|--------------|-------------|-------------|------------|---------|-----------|---------|-----------|---------|-------|-------------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Payroll | | | | | | | | | | | |
| Salaries & Wages | 570,187 | 777,200 | 918,400 | 141,200 | 18.2% | 73,200 | 68,000 | | | | 918,400 |
| Benefits | 172,356 | 268,500 | 326,800 | 58,300 | 21.7% | 32,000 | 26,300 | | | | 326,800 |
| Total Payroll | 742,543 | 1,045,700 | 1,245,200 | 199,500 | 19.1% | 105,200 | 94,300 | | | | 1,245,200 |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | 40,819 | 49,000 | 50,000 | 1,000 | 2.0% | 1,000 | | | | | 50,000 |
| Professional Fees | 64,523 | 118,300 | 115,000 | (3,300) | (2.8%) | (5,300) | 2,000 | | | | 115,000 |
| Vehicles | 387 | 1,000 | 1,000 | | | | | | | | 1,000 |
| Total Materials, Supplies and Services | 105,729 | 168,300 | 166,000 | (2,300) | (1.4%) | (4,300) | 2,000 | | | | 166,000 |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Financial Expenses | 41,456 | 54,800 | 57,800 | 3,000 | 5.5% | 3,000 | | | | | 57,800 |
| Total Interest, Rent and Financial Expenses | 41,456 | 54,800 | 57,800 | 3,000 | 5.5% | 3,000 | | | | | 57,800 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 627 | 1,500 | 1,200 | (300) | (20.0%) | (300) | | | | | 1,200 |
| Minutes of Settlement | (52,071) | 85,000 | 85,000 | | | | | | | | 85,000 |
| Total Other Expenses | (51,444) | 86,500 | 86,200 | (300) | (0.3%) | (300) | | | | | 86,200 |
| Transfers to Reserve | | | | | | | | | | | |
| Trf to MP Reserve | 829,190 | 1,100,000 | 1,200,000 | 100,000 | 9.1% | 100,000 | | | | | 1,200,000 |
| Total Transfers to Reserve | 829,190 | 1,100,000 | 1,200,000 | 100,000 | 9.1% | 100,000 | | | | | 1,200,000 |
| Total Expenditures (less Payroll) | 924,931 | 1,409,600 | 1,510,000 | 100,400 | 7.1% | 98,400 | 2,000 | | | | 1,510,000 |
| Total Expenditures | 1,667,474 | 2,455,300 | 2,755,200 | 299,900 | 12.2% | 203,600 | 96,300 | | | | 2,755,200 |
| D | | | | | | | | | | | |
| Revenues | (000 400) | (4.400.000) | (4.400.000) | | | | | | | | (4.400.000) |
| OLG Revenue Bank/Investment Interest | (829,190) | (1,100,000) | (1,100,000) | | 9.1% | (50,000) | | | | | (1,100,000) |
| | (391,261) | (550,000) | (600,000) | | 9.1% | (50,000) | | | | | (600,000) |
| Misc Revenue | (206) | (1,500) | (1,500) | | | | | | | | (1,500) |
| Revenue General Total Revenues | (6,908) | (13,100) | (13,100) | (50,000) | 2.00/ | (50,000) | | | | | (13,100) |
| 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 | (1,227,565) | (1,664,600) | (1,714,600) | (50,000) | 3.0% | (50,000) | | | | | (1,714,600) |
| User charges, licenses and fines | (04.440) | (442.400) | (440,400) | | | | | | | | (440,400) |
| User Charges | (91,440) | (113,400) | (113,400) | | 00.00/ | (056,000) | | | | | (113,400) |
| Fines & penalties | (856,148) | (660,300) | (916,300) | . , , | 38.8% | (256,000) | | | | | (916,300) |
| Total User charges, licenses and fines | (947,588) | (773,700) | (1,029,700) | (256,000) | 33.1% | (256,000) | | | | | (1,029,700) |
| Total Revenues | (2,175,153) | (2,438,300) | (2,744,300) | (306,000) | 12.5% | (306,000) | | | | | (2,744,300) |
| Grand Total | (507,679) | 17,000 | 10,900 | (6,100) | (35.9%) | (102,400) | 96,300 | | | | 10,900 |

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY DEPARTMENT - FINANCE

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---------------------------------------|--------------|-------------|-------------|------------|---------|-----------|---------|-----------|---------|-------|-------------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Finance Department | | | | | | | | | | | |
| FINANCE | | | | | | | | | | | |
| Payroll | 742,543 | 1,045,700 | 1,245,200 | 199,500 | 19.1% | 105,200 | 94,300 | | | | 1,245,200 |
| Materials, Supplies and Services | 105,729 | 168,300 | 166,000 | (2,300) | (1.4%) | (4,300) | 2,000 | | | | 166,000 |
| Contracted Services | | | | | | | | | | | |
| Interest, Rent and Financial Expenses | 41,456 | 54,800 | 57,800 | 3,000 | 5.5% | 3,000 | | | | | 57,800 |
| Other Expenses | (51,444) | 86,500 | 86,200 | (300) | (0.3%) | (300) | | | | | 86,200 |
| Transfers to Reserve | 829,190 | 1,100,000 | 1,200,000 | 100,000 | 9.1% | 100,000 | | | | | 1,200,000 |
| Total Expenditures (less Payroll) | 924,931 | 1,409,600 | 1,510,000 | 100,400 | 7.1% | 98,400 | 2,000 | | | | 1,510,000 |
| Total Expenditures | 1,667,474 | 2,455,300 | 2,755,200 | 299,900 | 12.2% | 203,600 | 96,300 | | | | 2,755,200 |
| Revenues | (1,227,565) | (1,664,600) | (1,714,600) | (50,000) | 3.0% | (50,000) | | | | | (1,714,600) |
| User charges, licenses and fines | (947,588) | (773,700) | (1,029,700) | (256,000) | 33.1% | (256,000) | | | | | (1,029,700) |
| Total Revenues | (2,175,153) | (2,438,300) | (2,744,300) | (306,000) | 12.5% | (306,000) | | | | | (2,744,300) |
| Total FINANCE | (507,679) | 17,000 | 10,900 | (6,100) | (35.9%) | (102,400) | 96,300 | | | | 10,900 |
| | _ | | _ | - | | _ | - | | _ | | _ |
| Total Finance Department | (507,679) | 17,000 | 10,900 | (6,100) | (35.9%) | (102,400) | 96,300 | | | | 10,900 |



TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY FIRE & EMERGENCY SERVICES

| Operating Expenditures |
|------------------------|
| Revenues / Recoveries |
| Net Operating Budget |

| 2025 Year to Date Actuals | 2025 Budget | 2026 Budget | Increase / (Decrease) |
|---------------------------------|----------------|----------------|--------------------------|
| 1,452,556 | 2,381,600 | 2,513,200 | 131,600 |
| (178,243) | (157,600) | (145,000) | 12,600 |
| 1,274,313 | 2,224,000 | 2,368,200 | 144,200 |

Budget Summary

| Full time salary / wage rate increase and progressions | 78,200 |
|--|----------|
| Part time salary / wage rate decrease | (20,000) |
| Statutory payroll costs / benefit premiums | 31,200 |
| Increase in volunteer weekend standby | 5,500 |

| Other Expenditures / Revenues | |
|---|---------|
| Increase in contracted maintenance for generator testing and pest control | 4.000 |
| Increase in insurance | 3,000 |
| Increase in medical and consumable equipment | 2,000 |
| Increase in health and safety for professional services | 2,500 |
| Increase in conferences & seminars | 3,900 |
| Increase in PPE/bunker gear | 5,000 |
| Increase in fleet repairs & maintenance | 15,000 |
| Increase in inspection revenue | (2,000) |
| Increase in burn permit revenue | (2,000) |
| Decrease in MTO recovery revenue | 21,100 |
| Miscellaneous expenditures and revenues | (3,200) |

Net Increase in Fire & Emergency Services 2026 Operating Budget

144,200

49,300

94,900

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY DEPARTMENT - FIRE & EMERGENCY SERVICES

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---|--------------|-----------|-----------|------------|---------|----------|---------|-----------|---------|--------|-----------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Payroll | 7 totadis | Budget | rtoquest | Decrease | Onlange | ECVCI | Onlange | Transiers | Change | Otrici | rtoquest |
| Salaries & Wages | 882,690 | 1,446,700 | 1,510,300 | 63,600 | 4.4% | 63,700 | | | | | 1,510,300 |
| Benefits | 172,650 | 294,800 | 326,000 | 31,200 | 10.6% | 31,200 | | | | | 326,000 |
| Total Payroll | 1,055,340 | 1,741,500 | 1,836,300 | 94,800 | 5.4% | 94,900 | | | | | 1,836,300 |
| Materials, Supplies and Services | 1,000,040 | 1,741,500 | 1,000,000 | 34,000 | 3.470 | 34,300 | | | | | 1,000,000 |
| Materials and Supplies | 76,272 | 128,000 | 135,500 | 7,500 | 5.9% | 5,500 | 2,000 | | | | 135,500 |
| Professional Fees | 25,083 | 55,300 | 62,600 | 7,300 | 13.2% | 5,400 | 1,900 | | | | 62,600 |
| Repairs and Maintenance | 105.087 | 98,000 | 113,000 | 15,000 | 15.3% | 15,000 | 1,000 | | | | 113,000 |
| Information Technology | 17,042 | 97,000 | 97,000 | 10,000 | 10.070 | 10,000 | | | | | 97,000 |
| Vehicles | 3,689 | 41,000 | 41,000 | | | | | | | | 41,000 |
| Utilities | 17,984 | 29,000 | 29,000 | | | | | | | | 29,000 |
| Total Materials, Supplies and Services | 245,157 | 448,300 | 478,100 | 29,800 | 6.6% | 25,900 | 3,900 | | | | 478,100 |
| Contracted Services | 240,107 | 440,000 | 470,100 | 20,000 | 0.070 | 20,000 | 0,000 | | | | 470,100 |
| Contracted Services | 37,939 | 43,000 | 43,000 | | | | | | | | 43,000 |
| Contracted Maint | 76,735 | 103,000 | 107,000 | 4,000 | 3.9% | 4,000 | | | | | 107,000 |
| Caretaking | 2,911 | 2,800 | 2,800 | 4,000 | 0.070 | 1,000 | | | | | 2,800 |
| Total Contracted Services | 117,585 | 148,800 | 152,800 | 4,000 | 2.7% | 4,000 | | | | | 152,800 |
| Interest, Rent and Financial Expenses | ,000 | | .02,000 | .,555 | | .,000 | | | | | .02,000 |
| Financial Expenses | 2,648 | 3,000 | 3,000 | | | | | | | | 3.000 |
| Insurance | 30,455 | 35,000 | 38,000 | 3,000 | 8.6% | 3,000 | | | | | 38,000 |
| Total Interest, Rent and Financial Expenses | 33,103 | 38,000 | 41,000 | 3,000 | 7.9% | 3,000 | | | | | 41,000 |
| Other Expenses | , | | ,,,,,, | 2,000 | 11070 | ., | | | | | , |
| Expenses General | 760 | 2,000 | 2,000 | | | | | | | | 2,000 |
| Expense Emergency Planning | 611 | 3,000 | 3,000 | | | | | | | | 3,000 |
| Total Other Expenses | 1,371 | 5,000 | 5,000 | | | | | | | | 5,000 |
| Total Expenditures (less Payroll) | 397,216 | 640,100 | 676,900 | 36,800 | 5.7% | 32,900 | 3,900 | | | | 676,900 |
| Total Expenditures | 1,452,556 | 2,381,600 | 2,513,200 | 131,600 | 5.5% | 127,800 | 3,900 | | | | 2,513,200 |
| • | | | | | | , | • | | | | |
| Revenues | | | | | | | | | | | |
| Misc Revenue | (17,621) | (26,100) | | 26,100 | | 21,100 | | 5,000 | | | |
| HST Rebate Payroll | | | (5,000) | (5,000) | | (5,000) | | | | | (5,000 |
| Total Revenues | (17,621) | (26,100) | (5,000) | 21,100 | (80.8%) | 16,100 | | 5,000 | | | (5,000 |
| Grants / Government Transfers | Í | | | | | | | | | | |
| Ontario Grants | (41,152) | | | | | | | | | | |
| Total Grants / Government Transfers | (41,152) | | | | | | | | | | |
| User charges, licenses and fines | | | | | | | | | | | |
| User Charges | (12,387) | (29,000) | (36,000) | (7,000) | 24.1% | (1,000) | (1,000) | (5,000) | | | (36,000 |
| Licenses & permits | (82,684) | (80,000) | (82,000) | | 2.5% | (2,000) | | | | | (82,000 |
| Fines & penalties | (24,399) | (22,000) | (22,000) | | | | | | | | (22,000 |
| Rent | | (500) | , | 500 | | 500 | | | | | |
| Total User charges, licenses and fines | (119,470) | (131,500) | (140,000) | (8,500) | 6.5% | (2,500) | (1,000) | (5,000) | | | (140,000 |
| Total Revenues | (178,243) | (157,600) | (145,000) | 12,600 | (8.0%) | 13,600 | (1,000) | | | | (145,000 |
| Grand Total | 1,274,313 | 2,224,000 | 2,368,200 | 144,200 | 6.5% | 141,400 | 2,900 | | | | 2,368,200 |

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY DEPARTMENT - FIRE & EMERGENCY SERVICES

| | | | | | | | <u> </u> | | | 1 | |
|---------------------------------------|--------------|-----------|-----------|------------|---------|----------|----------|-----------|---------|-------|-----------|
| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | l | 2026 |
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Fire & Emergency Services | | | | | | | | | | | |
| FIRE DEPARTMENT ADMIN | | | | | | | | | | | |
| Payroll | 611,544 | 977,900 | 1,067,200 | 89,300 | 9.1% | 89,400 | | | | | 1,067,200 |
| Materials, Supplies and Services | 163,109 | 383,300 | 358,100 | (25,200) | (6.6%) | 10,900 | 3,900 | (40,000) | | | 358,100 |
| Contracted Services | 117,585 | 148,800 | 152,800 | 4,000 | 2.7% | 4,000 | | 0 | | | 152,800 |
| Interest, Rent and Financial Expenses | 33,103 | 38,000 | 41,000 | 3,000 | 7.9% | 3,000 | | | | | 41,000 |
| Other Expenses | 1,371 | 5,000 | 5,000 | | | | | | | | 5,000 |
| Total Expenditures (less Payroll) | 315,168 | 575,100 | 556,900 | (18,200) | (3.2%) | 17,900 | 3,900 | (40,000) | | | 556,900 |
| Total Expenditures | 926,712 | 1,553,000 | 1,624,100 | 71,100 | 4.6% | 107,300 | 3,900 | (40,000) | | | 1,624,100 |
| Revenues | (17,621) | (26,100) | | 26,100 | | 21,100 | | 5,000 | | | 0 |
| Grants / Government Transfers | (41,152) | | | | | | | | | | 0 |
| User charges, licenses and fines | (119,470) | (131,500) | (140,000) | (8,500) | 6.5% | (2,500) | (1,000) | (5,000) | | | (140,000) |
| Total Revenues | (178,243) | (157,600) | (140,000) | 17,600 | (11.2%) | 18,600 | (1,000) | - | | | (140,000) |
| Total FIRE DEPARTMENT ADMIN | 748,469 | 1,395,400 | 1,484,100 | 88,700 | 6.4% | 125,900 | 2,900 | (40,000) | | | 1,484,100 |
| | | | | | | | | | | | |
| FIRE DEPARTMENT VOLUNTEER | | | | | | | | | | | |
| Payroll | 443,796 | 763,600 | 769,100 | 5,500 | 0.7% | 5,500 | | | | | 769,100 |
| Total Expenditures (less Payroll) | | | | | | | | | | | |
| Total Expenditures | 443,796 | 763,600 | 769,100 | 5,500 | 0.7% | 5,500 | | | | | 769,100 |
| Revenues | | | (5,000) | (5,000) | | (5,000) | | | | | (5,000) |
| Total Revenues | | | (5,000) | (5,000) | | (5,000) | | | | | (5,000) |
| Total FIRE DEPARTMENT VOLUNTEER | 443,796 | 763,600 | 764,100 | 500 | 0.07% | 500 | | | | | 764,100 |
| | | | | | | | | | | | |
| FIRE DEPARTMENT FLEET | | | | | | | | | | | |
| Materials, Supplies and Services | 82,048 | 65,000 | 120,000 | 55,000 | 84.6% | 15,000 | | 40,000 | | | 120,000 |
| Total Expenditures (less Payroll) | 82,048 | 65,000 | 120,000 | 55,000 | 84.6% | 15,000 | | 40,000 | | | 120,000 |
| Total Expenditures | 82,048 | 65,000 | 120,000 | 55,000 | 84.6% | 15,000 | | 40,000 | | | 120,000 |
| Total Revenues | | _ | | | | | | | | | |
| Total FIRE DEPARTMENT FLEET | 82,048 | 65,000 | 120,000 | 55,000 | 84.6% | 15,000 | | 40,000 | | | 120,000 |
| | | | | | | | | | | | |
| Total Fire & Emergency Services | 1,274,313 | 2,224,000 | 2,368,200 | 144,200 | 6.5% | 141,400 | 2,900 | | | | 2,368,200 |



TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY PUBLIC WORKS AND RECREATION

Operating Expenditures
Revenues / Recoveries
Net Operating Budget

| 2025 Year to Date Actuals | 2025 Budget | 2026 Budget | Increase / (Decrease) |
|---------------------------------|----------------|----------------|--------------------------|
| 12,840,125 | 16,476,000 | 17,373,900 | 897,900 |
| (2,993,011) | (2,865,300) | (2,885,000) | (19,700) |
| 9,847,114 | 13,610,700 | 14,488,900 | 878,200 |

Budget Summary

| Staffing Costs | | |
|--|-----------|------|
| Full time salary / wage rate increase and progressions | 177,900 | |
| Part time wage rate decrease | (3,600) | |
| Statutory payroll costs / benefit premiums | 139,700 | |
| | 314 | ,000 |
| Budget Neutral | | |
| Transfer of salaries and benefits to Communications and Strategic Projects | (279,200) | |
| Transfer of legal fees to CAO Department | (30,000) | |
| Transfer of site alteration revenue to Development Services | 25,500 | |
| Transfer of staff training expenses to Communications and Strategic Projects | (1,200) | |
| | (284 | ,900 |
| Other Expenditures / Revenues | | |
| Capital Transfers | | |
| 3% Roads Levy Reserve | 616,500 | |
| 0.5% levy directed to Building and Facilities Reserve | 102,800 | |
| 0.5% levy directed to Vehicle & Equipment Reserve | 102,700 | |
| | 822 | ,000 |
| Roads and Related Expenditures Increase/(Decrease) | | |
| Decrease in legal fees | (8,000) | |
| Decrease in telecommunications | (3,000) | |
| Increase in repairs & maintenance for Whitby Agreement | 7,000 | |
| Increase in licenses for driver abstracts and weather forecast subscription | 12,500 | |
| Decrease in conference & seminars | (2,400) | |
| Decrease in clothing expense | (2,600) | |
| Decrease in pit & quarry grant based on prior year actuals | 5,000 | |
| Increase in Pitch in Week supplies | 700 | |
| Increase in contracted maintenance for asphalt padding | 100,000 | |
| Decrease in patching supplies | (98,300) | |
| Increase in dust layer expenses | 10,900 | |
| Increase in contracted services for downtown garbage pickup | 12,000 | |
| Increase in contracted mowing | 3,000 | |
| Decrease in boat launch repairs | (2,000) | |
| Increase in weed harvesting contracted services | 2,800 | |
| Increase in cost recovery of staff time for capital projects | (29,000) | |
| | | ,600 |

| Increase in special events for SCRC 50th celebration | 3,700 |
|--|----------|
| Decrease in Canada Day grant based on prior year actuals | 1,000 |
| Increase in utilities - water for Palmer Park washrooms | 1,800 |
| Increase in cleaning supplies for Palmer Park washrooms | 1,000 |
| Increase in repairs & maintenance for Palmer Park washrooms | 2,500 |
| Decrease in Parks repairs & maintenance for supplies based on prior year actuals | (2,000) |
| Increase in Parks staff training for chainsaw courses | 3,500 |
| Decrease in Lakefront Skate Market sponsorship revenue | 2,000 |
| Decrease in ball diamond user fees based on prior year actuals | 5,000 |
| Increase in SCRC hydro based on prior year actuals | 15,000 |
| Decrease in SCRC water utility | (5,000) |
| Increase in SCRC repairs & maintenance | 3,000 |
| Increase in SCRC waste disposal based on prior year actuals | 2,000 |
| Decrease in SCRC repairs & maintenance - equipment | (1,000) |
| Decrease in SCRC general expenses for energy conservation consultants | (4,800) |
| Increase in SCRC revenue based on actuals (admissions, and ice bad rentals) | (49,700) |
| Increase in Blackstock Arena hydro based on prior year actuals | 8,000 |
| Increase in Blackstock Arena ice pad rental revenue | (2,200) |
| Increase in halls repairs & maintenance | 1,000 |
| Increase in conferences & seminars for recreation staff | 4,500 |
| Decrease in recreation program fees (revenue) based on historical actuals | 20,000 |
| Increase in pool repairs & maintenance for hot water tanks | 3,000 |
| Increase in daycamp supplies & materials | 2,000 |
| Increase in miscellaneous expenditures and revenues | 4,200 |

18,500

Net Increase in Public Works and Recreation 2026 Operating Budget

878,200

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---|--------------|------------|------------|------------|---------|-----------|---------|-----------|---------|--------|------------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Payroll | | | | | | | | | | | |
| Salaries & Wages | 3,364,205 | 4,304,100 | 4,262,600 | (41,500) | (1.0%) | 174,300 | | (215,900) | | | 4,262,600 |
| Benefits | 843,061 | 1,257,500 | 1,333,800 | 76,300 | 6.1% | 139,700 | | (63,300) | | | 1,333,800 |
| Total Payroll | 4,207,266 | 5,561,600 | 5,596,400 | 34,800 | 0.6% | 314,000 | | (279,200) | | | 5,596,400 |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | 92,197 | 154,000 | 146,000 | (8,000) | (5.2%) | (9,000) | | | | 1,000 | 146,000 |
| Professional Fees | 33,406 | 144,700 | 111,000 | (33,700) | (23.3%) | (6,000) | | (31,200) | | 3,500 | 111,000 |
| Repairs and Maintenance | 1,879,815 | 3,256,900 | 3,191,300 | (65,600) | (2.0%) | (75,100) | 2,500 | | | 7,000 | 3,191,300 |
| Information Technology | 68,193 | 109,300 | 119,300 | 10,000 | 9.1% | (2,500) | | | | 12,500 | 119,300 |
| Building Maintenance | 10,068 | 15,300 | 15,300 | | | | | | | | 15,300 |
| Vehicles | 335,792 | 415,000 | 415,000 | | | | | | | | 415,000 |
| Utilities | 333,824 | 656,000 | 675,800 | 19,800 | 3.0% | 18,000 | 1,800 | | | | 675,800 |
| Total Materials, Supplies and Services | 2,753,295 | 4,751,200 | 4,673,700 | (77,500) | (1.6%) | (74,600) | 4,300 | (31,200) | | 24,000 | 4,673,700 |
| Contracted Services | | | | | | | | | | | |
| Contracted Services | 139,568 | 247,700 | 263,200 | 15,500 | 6.3% | 15,500 | | | | | 263,200 |
| Contracted Maint | 89,574 | 191,700 | 293,700 | 102,000 | 53.2% | 102,000 | | | | | 293,700 |
| Contracted Instructor | 73,556 | 95,200 | 95,200 | | | | | | | | 95,200 |
| Waste Disposal | 13,845 | 19,900 | 21,900 | 2,000 | 10.1% | 2,000 | | | | | 21,900 |
| Security | 2,418 | | | | | | | | | | |
| Caretaking | 23,522 | 11,600 | 11,600 | | | | | | | | 11,600 |
| Environmental Reporting | | 20,000 | 20,000 | | | | | | | | 20,000 |
| Total Contracted Services | 342,483 | 586,100 | 705,600 | 119,500 | 20.4% | 119,500 | | | | | 705,600 |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Interest | 30,626 | 33,600 | 33,600 | | | | | | | | 33,600 |
| Rent | 12,328 | 9,500 | 9,700 | 200 | 2.1% | 200 | | | | | 9,700 |
| Insurance | 181,307 | 213,000 | 213,000 | | | | | | | | 213,000 |
| Total Interest, Rent and Financial Expenses | 224,261 | 256,100 | 256,300 | 200 | 0.1% | 200 | | | | | 256,300 |
| Transfers to Other entities | | | | | | | | | | | |
| Grants to Others - Internal | 18,600 | 24,600 | 24,600 | | | | | | | | 24,600 |
| Grants to Others - External | 2,500 | 2,500 | 2,500 | | | | | | | | 2,500 |
| Total Transfers to Other entities | 21,100 | 27,100 | 27,100 | | | | | | | | 27,100 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 37,327 | 56,900 | 55,800 | (1,100) | (1.9%) | (4,800) | 3,700 | | | | 55,800 |
| Expense Greenbank Airways | 13,545 | | | | | | | | | | |
| Debenture Principal | 111,190 | 108,200 | 108,200 | | | | | | | | 108,200 |
| Total Other Expenses | 162,062 | 165,100 | 164,000 | (1,100) | (0.7%) | (4,800) | 3,700 | | | | 164,000 |
| Transfers to Reserve | | | | | | | | | | | |
| Trf to MP Reserve | 840 | | | | | | | | | | |
| Trf to RDS R/F | 4,044,500 | 4,044,500 | 4,661,000 | 616,500 | 15.2% | 616,500 | | | | | 4,661,000 |
| Trf to FAC R/F | 511,500 | 511,500 | 614,300 | 102,800 | 20.1% | 102,800 | | | | | 614,300 |
| Trf to VEH R/F | 572,818 | 572,800 | 675,500 | 102,700 | 17.9% | 102,700 | | | | | 675,500 |
| Total Transfers to Reserve | 5,129,658 | 5,128,800 | 5,950,800 | 822,000 | 16.0% | 822,000 | | | | _ | 5,950,800 |
| Total Expenditures (less Payroll) | 8,632,859 | 10,914,400 | 11,777,500 | 863,100 | 7.9% | 862,300 | 8,000 | (31,200) | | 24,000 | 11,777,500 |
| Total Expenditures | 12,840,125 | 16,476,000 | 17,373,900 | 897,900 | 5.4% | 1,176,300 | 8,000 | (310,400) | | 24,000 | 17,373,900 |

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|--|--------------|-------------|-------------|------------|---------|-----------|---------|-----------|---------|--------|-------------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| | | | | | | | | | | | |
| Revenues | | | | | | | | | | | |
| Donations | (11,898) | (8,900) | (8,900) | | | | | | | | (8,900) |
| Sponsorship | (6,500) | (12,600) | (10,600) | 2,000 | (15.9%) | 2,000 | | | | | (10,600) |
| Misc Revenue | (12,349) | (13,000) | (13,000) | | | | | | | | (13,000) |
| Revenue General | (31,510) | (30,000) | (30,000) | | | | | | | | (30,000) |
| Surcharge | (87,744) | | | | | | | | | | |
| Contr fr Others | | (4,000) | | 4,000 | | 4,000 | | | | | |
| Cost Recovery | (2,720) | | | | | | | | | | |
| Cost Recovery Capital Projects | | (261,000) | (290,000) | (29,000) | 11.1% | (29,000) | | | | | (290,000) |
| Total Revenues | (152,721) | (329,500) | (352,500) | (23,000) | 7.0% | (23,000) | | | | | (352,500) |
| Grants / Government Transfers | | | | | | | | | | | |
| Canada Grants | (66,908) | (45,200) | (44,200) | 1,000 | (2.2%) | 1,000 | | | | | (44,200) |
| Ontario Grants | (676,127) | (904,500) | (899,500) | 5,000 | (0.6%) | 5,000 | | | | | (899,500) |
| Municipal and Other Grants | | (8,400) | (8,400) | | | | | | | | (8,400) |
| Total Grants / Government Transfers | (743,035) | (958,100) | (952,100) | 6,000 | (0.6%) | 6,000 | | | | | (952,100) |
| User charges, licenses and fines | | | | | | | | | | | |
| User Charges | (571,801) | (614,800) | (592,100) | 22,700 | (3.7%) | 22,700 | | | | | (592,100) |
| Licenses & permits | (53,769) | (90,500) | (65,000) | 25,500 | (28.2%) | | | 25,500 | | | (65,000) |
| Rent | (1,471,685) | (872,400) | (923,300) | | 5.8% | (50,900) | | | | | (923,300) |
| Total User charges, licenses and fines | (2,097,255) | (1,577,700) | (1,580,400) | (2,700) | 0.2% | (28,200) | | 25,500 | | | (1,580,400) |
| Total Revenues | (2,993,011) | (2,865,300) | (2,885,000) | (19,700) | 0.7% | (45,200) | | 25,500 | | | (2,885,000) |
| Grand Total | 9,847,114 | 13,610,700 | 14,488,900 | 878,200 | 6.5% | 1,131,100 | 8,000 | (284,900) | | 24,000 | 14,488,900 |

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|--|--------------|-------------|-------------|---|---------|-----------|---------|-----------|---------|--------|-------------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Public Works | | | | | | | | | | | |
| PUBLIC WORKS ADMIN | | | | | | | | | | | |
| Payroll | 952,952 | 1,156,500 | 1,349,500 | 193,000 | 16.7% | 193,000 | | | | | 1,349,500 |
| Materials, Supplies and Services | 151,025 | 623,000 | 562,800 | (60,200) | (9.7%) | (9,000) | | (63,700) | | 12,500 | 562,800 |
| Contracted Services | 53,008 | 72,500 | 73,200 | 700 | 1.0% | 700 | | | | | 73,200 |
| Interest, Rent and Financial Expenses | 111,983 | 133,600 | 133,600 | | | | | | | | 133,600 |
| Other Expenses | 124,735 | 108,200 | 108,200 | | | | | | | | 108,200 |
| Transfers to Reserve | 5,128,800 | 5,128,800 | 5,950,800 | 822,000 | 16.0% | 822,000 | | | | | 5,950,800 |
| Total Expenditures (less Payroll) | 5,569,551 | 6,066,100 | 6,828,600 | 762,500 | 12.6% | 813,700 | | (63,700) | | 12,500 | 6,828,600 |
| Total Expenditures | 6,522,503 | 7,222,600 | 8,178,100 | 955,500 | 13.2% | 1,006,700 | | (63,700) | | 12,500 | 8,178,100 |
| Revenues | (34,230) | (291,000) | (320,000) | (29,000) | 10.0% | (29,000) | | | | | (320,000) |
| Grants / Government Transfers | (678,535) | (902,700) | (897,700) | 5,000 | (0.6%) | 5,000 | | | | | (897,700) |
| User charges, licenses and fines | (61,473) | (99,900) | (74,400) | 25,500 | (25.5%) | • | | 25,500 | | | (74,400) |
| Total Revenues | (774,238) | (1,293,600) | (1,292,100) | 1,500 | (0.1%) | (24,000) | | 25,500 | | | (1,292,100) |
| Total PUBLIC WORKS ADMIN | 5,748,265 | 5,929,000 | 6,886,000 | 957,000 | 16.1% | 982,700 | | (38,200) | | 12,500 | 6,886,000 |
| | | -,, | .,, | , | | , | | (, | | , | -,, |
| SPECIAL EVENTS | | | | | | | | | | | |
| Payroll | 15,289 | 17,100 | 17,700 | 600 | 3.5% | 600 | | | | | 17,700 |
| Total Expenditures (less Payroll) | , | 11,100 | , | 300 | 0.070 | | | | | | , |
| Total Expenditures | 15,289 | 17,100 | 17,700 | 600 | 3.5% | 600 | | | | | 17,700 |
| Total Revenues | 10,200 | 11,100 | 11,100 | 300 | 0.0 /0 | | | | | | , |
| Total SPECIAL EVENTS | 15,289 | 17,100 | 17,700 | 600 | 3.5% | 600 | | | | | 17,700 |
| Total of ESIAE EVENTO | 10,200 | 17,100 | 17,700 | 000 | 0.070 | | | | | | 17,700 |
| FLEET | | | | | | | | | | | |
| Materials, Supplies and Services | 697,414 | 605,000 | 638,700 | 33,700 | 5.6% | | | 33,700 | | | 638,700 |
| Total Expenditures (less Payroll) | 697,414 | 605,000 | 638,700 | 33,700 | 5.6% | | | 33,700 | | | 638,700 |
| Total Expenditures | 697,414 | 605,000 | 638,700 | 33,700 | 5.6% | | | 33,700 | | | 638,700 |
| Total Revenues | 037,414 | 003,000 | 030,700 | 33,700 | 3.0 /6 | | | 33,700 | | | 030,700 |
| Total FLEET | 697,414 | 605,000 | 638,700 | 33,700 | 5.6% | | | 33,700 | | | 638,700 |
| Total I LLL I | 037,414 | 003,000 | 030,700 | 33,700 | 3.0 /6 | | | 33,700 | | | 030,700 |
| PORT PERRY DEPOT | | | | | | | | | | | |
| Payroll | 104,253 | 197,800 | 208,300 | 10,500 | 5.3% | 10,500 | | | | | 208,300 |
| Materials, Supplies and Services | 47,287 | 52,300 | 52,300 | 10,500 | 3.3 /6 | 10,500 | | | | | 52,300 |
| Total Expenditures (less Payroll) | 47,287 | 52,300 | 52,300 | | | | | | | | 52,300 |
| Total Experiences (less Payroll) Total Expenditures | 151,540 | 250,100 | 260,600 | 10,500 | 4.2% | 10,500 | | | | | 260,600 |
| Total Revenues | 151,540 | 250,100 | 200,000 | 10,500 | 4.2 /0 | 10,500 | | | | | 200,000 |
| Total PORT PERRY DEPOT | 151,540 | 250,100 | 260,600 | 10,500 | 4.2% | 10,500 | | | | | 260,600 |
| TOTAL PORT PERRY DEPOT | 151,540 | 250,100 | 260,600 | 10,500 | 4.2 70 | 10,500 | | | | | 260,600 |
| BLACKSTOCK DEPOT | | | | | | | | | | | |
| | 69.533 | 45,100 | 42 200 | (1,800) | (4.09/) | (1,800) | | | | | 43,300 |
| Payroll Materials Symplics and Societaes | , | , | 43,300 | (1,800) | (4.0%) | (1,800) | | | | | • |
| Materials, Supplies and Services | 44,909 | 42,600 | 42,600 | | | | | | | | 42,600 |
| Total Expenditures (less Payroll) | 44,909 | 42,600 | 42,600 | (4.000) | (0.40() | (4.000) | | | | | 42,600 |
| Total Expenditures | 114,442 | 87,700 | 85,900 | (1,800) | (2.1%) | (1,800) | | | | | 85,900 |
| Total Revenues | 444.412 | 07.700 | 05.000 | (4.000) | (0.40() | (4.000) | | | | | 0.5.000 |
| Total BLACKSTOCK DEPOT | 114,442 | 87,700 | 85,900 | (1,800) | (2.1%) | (1,800) | | | | | 85,900 |

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|--|--------------|----------|---------|------------|---------|----------|---------|-----------|---------|-------|---------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| HARDTOP MAINTENANCE | | | | | | | | | | | |
| Payroll | 87,758 | 213.800 | 221,200 | 7,400 | 3.5% | 7,400 | | | | | 221,200 |
| Materials, Supplies and Services | 112,342 | 417,500 | 319,200 | (98,300) | (23.5%) | , | | | | | 319,200 |
| Contracted Services | 0 | 65,000 | 165,000 | 100,000 | 153.8% | 100,000 | | | | | 165,000 |
| Total Expenditures (less Payroll) | 112,342 | 482,500 | 484,200 | 1,700 | 0.4% | 1,700 | | | | | 484,200 |
| Total Expenditures | 200,100 | 696,300 | 705,400 | 9,100 | 1.3% | 9,100 | | | | | 705,400 |
| Total Revenues | | | | | | | | | | | |
| Total HARDTOP MAINTENANCE | 200,100 | 696,300 | 705,400 | 9,100 | 1.3% | 9,100 | | | | | 705,400 |
| PAVEMENT PRESERVATION | | | | | | | | | | | |
| Materials, Supplies and Services | | 250,000 | 250,000 | | | | | | | | 250,000 |
| Total Expenditures (less Payroll) | | 250,000 | 250,000 | | | | | | | | 250,000 |
| Total Expenditures | | 250,000 | 250,000 | | | | | | | | 250,000 |
| Total Revenues | | | | | | | | | | | |
| Total PAVEMENT PRESERVATION | | 250,000 | 250,000 | | | | | | | | 250,000 |
| STORMWATER MAINTENANCE | | | | | | | | | | | |
| Payroll | 1.053 | | | | | | | | | | |
| Materials, Supplies and Services | 382 | 62,600 | 60,600 | (2,000) | (3.2%) | (2,000) | | | | | 60,600 |
| Contracted Services | 71,322 | 105,000 | 107,000 | 2,000) | 1.9% | 2,000) | | | | | 107,000 |
| Total Expenditures (less Payroll) | 71,704 | 167,600 | 167,600 | 2,000 | 1.5 /0 | 2,000 | | | | | 167,600 |
| Total Expenditures (less Fayron) Total Expenditures | 71,704 | 167,600 | 167,600 | | | | | | | | 167,600 |
| Total Revenues | 12,101 | 107,000 | 107,000 | | | | | | | | 107,000 |
| Total STORMWATER MAINTENANCE | 72,757 | 167,600 | 167,600 | | | | | | | | 167,600 |
| | | | | | | | | | | | |
| LOOSETOP | | | | | | | | | | | |
| Payroll | 159,413 | 241,900 | 250,800 | 8,900 | 3.7% | 8,900 | | | | | 250,800 |
| Materials, Supplies and Services | 294,171 | 459,300 | 470,200 | 10,900 | 2.4% | 10,900 | | | | | 470,200 |
| Total Expenditures (less Payroll) | 294,171 | 459,300 | 470,200 | 10,900 | | 10,900 | | | | | 470,200 |
| Total Expenditures | 453,584 | 701,200 | 721,000 | 19,800 | 2.8% | 19,800 | | | | | 721,000 |
| Total Revenues | 450 504 | 704 000 | 704 000 | 40.000 | 0.00/ | 40.000 | | | | | 704 000 |
| Total LOOSETOP | 453,584 | 701,200 | 721,000 | 19,800 | 2.8% | 19,800 | | | | | 721,000 |
| BRIDGES/CULVERT | | | | | | | | | | | |
| Payroll | 74,879 | 64,500 | 66,900 | 2,400 | 3.7% | 2,400 | | | | | 66,900 |
| Materials, Supplies and Services | 58,616 | 120,000 | 120,000 | | | | | | | | 120,000 |
| Total Expenditures (less Payroll) | 58,616 | 120,000 | 120,000 | | | | | | | | 120,000 |
| Total Expenditures | 133,495 | 184,500 | 186,900 | 2,400 | 1.3% | 2,400 | | | | | 186,900 |
| Total Revenues | | | | | | | | | | | |
| Total BRIDGES/CULVERT | 133,495 | 184,500 | 186,900 | 2,400 | 1.3% | 2,400 | | | | | 186,900 |

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|-----------------------------------|--------------|----------|---------------------------------------|---|--------|---|---------|-----------|---------|-------|---------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| CROSSING GUARDS | | | | | | | | | | | |
| Payroll | 79,820 | 137,600 | 140,500 | 2,900 | 2.1% | 2,900 | | | | | 140,500 |
| Materials, Supplies and Services | 171 | 2,000 | 2,000 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | , | | | | | 2,000 |
| Total Expenditures (less Payroll) | 171 | 2,000 | 2,000 | | | | | | | | 2,000 |
| Total Expenditures | 79,991 | 139,600 | 142,500 | 2,900 | 2.1% | 2,900 | | | | | 142,500 |
| Total Revenues | | | | | | | | | | | |
| Total CROSSING GUARDS | 79,991 | 139,600 | 142,500 | 2,900 | 2.1% | 2,900 | | | | | 142,500 |
| ROADSIDE MAINTENANCE | | | | | | | | | | | |
| Payroll | 175,792 | 307,500 | 318,500 | 11,000 | 3.6% | 11,000 | | | | | 318,500 |
| Materials, Supplies and Services | 109,431 | 274,800 | 277,800 | 3,000 | 1.1% | 3,000 | | | | | 277,800 |
| Contracted Services | 52,904 | 157,000 | 169,000 | 12,000 | 7.6% | 12,000 | | | | | 169,000 |
| Total Expenditures (less Payroll) | 162,335 | 431,800 | 446,800 | 15,000 | 3.5% | 15,000 | | | | | 446,800 |
| Total Expenditures | 338,127 | 739,300 | 765,300 | 26,000 | 3.5% | 26,000 | | | | | 765,300 |
| Total Revenues | , | , | · · · · · · · · · · · · · · · · · · · | , | | , | | | | | , |
| Total ROADSIDE MAINTENANCE | 338,127 | 739,300 | 765,300 | 26,000 | 3.5% | 26,000 | | | | | 765,300 |
| WINTER MAINTENANCE | | | | | | | | | | | |
| Payroll | 385,040 | 475,500 | 492,300 | 16,800 | 3.5% | 16,800 | | | | | 492,300 |
| Materials, Supplies and Services | 363,478 | 437,900 | 437,900 | 10,000 | 0.070 | 10,000 | | | | | 437,90 |
| Contracted Services | 333, | .0.,000 | .0.,000 | | | | | | | | , |
| Total Expenditures (less Payroll) | 363,478 | 437,900 | 437,900 | | | | | | | | 437,900 |
| Total Expenditures | 748,518 | 913,400 | 930,200 | 16,800 | 1.8% | 16,800 | | | | | 930,200 |
| Total Revenues | , , , | , | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | , | | | | | |
| Total WINTER MAINTENANCE | 748,518 | 913,400 | 930,200 | 16,800 | 1.8% | 16,800 | | | | | 930,200 |
| SIDEWALKS | | | | | | | | | | | |
| Payroll | 509 | | | | | | | | | | |
| Materials, Supplies and Services | 6,183 | 20,000 | 20,000 | | | | | | | | 20,000 |
| Total Expenditures (less Payroll) | 6,183 | 20,000 | 20,000 | | | | | | | | 20,000 |
| Total Expenditures | 6,692 | 20,000 | 20,000 | | | | | | | | 20,000 |
| Total Revenues | ,,,,, | -, | | | | | | | | | ., |
| Total SIDEWALKS | 6,692 | 20,000 | 20,000 | | | | | | | | 20,000 |
| STREETLIGHTS | | | | | | | | | | | |
| Materials, Supplies and Services | 171,341 | 265,000 | 265,000 | | | | | | | | 265,000 |
| Total Expenditures (less Payroll) | 171,341 | 265,000 | 265,000 | | | | | | | | 265,000 |
| Total Expenditures | 171,341 | 265,000 | 265,000 | | | | | | | | 265,000 |
| Total Revenues | 171,0-71 | _55,555 | _50,000 | | | | | | | | 200,000 |
| Total STREETLIGHTS | 171,341 | 265,000 | 265,000 | | | | | | | | 265,000 |

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|-----------------------------------|--------------|------------|------------|------------|----------|-----------|---------|------------|---------|--------|------------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| BOAT LAUNCH | | | | | | | | | | | |
| Materials, Supplies and Services | | 2,500 | 500 | (2,000) | (80.0%) | (2,000) | | | | | 500 |
| Total Expenditures (less Payroll) | | 2,500 | 500 | (2,000) | (80.0%) | (2,000) | | | | | 500 |
| Total Expenditures | | 2,500 | 500 | (2,000) | (80.0%) | (2,000) | | | | | 500 |
| Total Revenues | | | | | | | | | | | |
| Total BOAT LAUNCH | | 2,500 | 500 | (2,000) | (80.0%) | (2,000) | | | | | 500 |
| VEGITATION MAINTENANCE | | | | | | | | | | | |
| Contracted Services | 19,156 | 17,200 | 20,000 | 2,800 | 16.3% | 2,800 | | | | | 20,000 |
| Total Expenditures (less Payroll) | 19,156 | 17,200 | 20,000 | 2,800 | 16.3% | 2,800 | | | | | 20,000 |
| Total Expenditures | 19,156 | 17,200 | 20,000 | 2,800 | 16.3% | 2,800 | | | | | 20,000 |
| Total Revenues | | | | | | | | | | | |
| Total VEGITATION MAINTENANCE | 19,156 | 17,200 | 20,000 | 2,800 | 16.3% | 2,800 | | | | | 20,000 |
| Total Public Works | 8,950,711 | 10,985,500 | 12,063,300 | 1,077,800 | 9.8% | 1,069,800 | | (4,500) | | 12,500 | 12,063,300 |
| | | | | | | | | | | | |
| Recreation | | | | | | | | | | | |
| ADMINISTRATION | | | | | | | | | | | |
| Payroll | 607,218 | 787,400 | 553,500 | (233,900) | (29.7%) | | | (279,200) | | | 553,500 |
| Materials, Supplies and Services | | 5,800 | 4,500 | (1,300) | (22.4%) | . , | | (1,200) | | | 4,500 |
| Total Expenditures (less Payroll) | 0 | 5,800 | 4,500 | (1,300) | (22.4%) | ` ' | | (1,200) | | | 4,500 |
| Total Expenditures | 607,218 | 793,200 | 558,000 | (235,200) | (29.7%) | 45,200 | | (280,400) | | | 558,000 |
| Total Revenues | 0 | 700 000 | | (005.000) | (00 70() | 45.000 | | (000, 400) | | | |
| Total | 607,218 | 793,200 | 558,000 | (235,200) | (29.7%) | 45,200 | | (280,400) | | | 558,000 |
| SPECIAL EVENTS | | | | | | | | | | | |
| Payroll | | 12,800 | 13,000 | 200 | 1.6% | 200 | | | | | 13,000 |
| Other Expenses | 37,268 | 52,100 | 55,800 | 3,700 | 7.1% | | 3,700 | | | | 55,800 |
| Total Expenditures (less Payroll) | 37,268 | 52,100 | 55,800 | 3,700 | 7.1% | | 3,700 | | | | 55,800 |
| Total Expenditures | 37,268 | 64,900 | 68,800 | 3,900 | 6.0% | 200 | 3,700 | | | | 68,800 |
| Revenues | (6,500) | (6,600) | (6,600) | | | | | | | | (6,600 |
| Grants / Government Transfers | (16,408) | (15,000) | (14,000) | 1,000 | (6.7%) | | | | | | (14,000 |
| User charges, licenses and fines | (11,411) | (12,100) | (12,400) | (300) | 2.5% | (300) | | | | | (12,400 |
| Total Revenues | (34,319) | (33,700) | (33,000) | 700 | (2.1%) | 700 | | | | | (33,000 |
| Total SPECIAL EVENTS | 2,949 | 31,200 | 35,800 | 4,600 | 14.7% | 900 | 3,700 | | | | 35,800 |
| FLEET | | | | | | | | | | | |
| Materials, Supplies and Services | 22,032 | 23,900 | 63,900 | 40,000 | 167.4% | | | 40,000 | | | 63,900 |
| Total Expenditures (less Payroll) | 22,032 | 23,900 | 63,900 | 40,000 | 167.4% | | | 40,000 | | | 63,900 |
| Total Expenditures | 22,032 | 23,900 | 63,900 | 40,000 | 167.4% | | | 40,000 | | | 63,900 |
| Total Revenues | | | | | | | | | | | |
| Total FLEET | 22,032 | 23,900 | 63,900 | 40,000 | 167.4% | | | 40,000 | | | 63,900 |

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---------------------------------------|--------------|-----------|-----------|--------------|---------|-----------|---------|-----------|---------|-------|-----------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| | | | | | | | | | | | |
| PARKS | | | | | | | | | | | |
| Payroll | 484,269 | 615,000 | 638,800 | 23,800 | 3.9% | 23,800 | | (10.000) | | | 638,800 |
| Materials, Supplies and Services | 128,395 | 201,200 | 169,100 | (32,100) | (16.0%) | 100 | 4,300 | (40,000) | | 3,500 | 169,100 |
| Contracted Services | 22,604 | 34,000 | 34,000 | | . =0/ | 000 | | | | | 34,000 |
| Interest, Rent and Financial Expenses | 35,277 | 39,100 | 39,300 | 200 | 0.5% | 200 | | | | | 39,300 |
| Other Expenses | 41 | | | | | | | | | | |
| Transfers to Reserve | 858 | | | (2 (2 2 2) | | | | (10.000) | | | |
| Total Expenditures (less Payroll) | 187,175 | 274,300 | 242,400 | (31,900) | (11.6%) | 300 | 4,300 | (40,000) | | 3,500 | 242,400 |
| Total Expenditures | 671,444 | 889,300 | 881,200 | (8,100) | (0.9%) | 24,100 | 4,300 | (40,000) | | 3,500 | 881,200 |
| Revenues | (20,656) | (22,900) | (20,900) | 2,000 | (8.7%) | 2,000 | | | | | (20,900) |
| Grants / Government Transfers | (4,816) | (6,200) | (6,200) | | | | | | | | (6,200) |
| User charges, licenses and fines | (2,824) | (2,000) | (2,000) | | | | | | | | (2,000) |
| Total Revenues | (28,296) | (31,100) | (29,100) | 2,000 | (6.4%) | 2,000 | | | | | (29,100) |
| Total PARKS | 643,148 | 858,200 | 852,100 | (6,100) | (0.7%) | 26,100 | 4,300 | (40,000) | | 3,500 | 852,100 |
| | | | | | | | | | | | |
| OUTDOOR FACILITIES | 40.000 | 04.000 | 05.000 | | | 500 | | | | | 05.000 |
| Materials, Supplies and Services | 19,920 | 24,800 | 25,300 | 500 | 2.0% | 500 | | | | | 25,300 |
| Transfers to Other entities | 2,500 | 2,500 | 2,500 | | 4.00/ | | | | | | 2,500 |
| Total Expenditures (less Payroll) | 22,420 | 27,300 | 27,800 | 500 | 1.8% | 500 | | | | | 27,800 |
| Total Expenditures | 22,420 | 27,300 | 27,800 | 500 | 1.8% | 500 | | | | | 27,800 |
| User charges, licenses and fines | (27,509) | (36,100) | (31,100) | 5,000 | (13.9%) | 5,000 | | | | | (31,100) |
| Total Revenues | (27,509) | (36,100) | (31,100) | 5,000 | (13.9%) | 5,000 | | | | | (31,100) |
| Total OUTDOOR FACILITIES | (5,089) | (8,800) | (3,300) | 5,500 | (62.5%) | 5,500 | | | | | (3,300) |
| SCUGOG RECREATION CENTRE | | | | | | | | | | | |
| Payroll | 605,511 | 755,500 | 744,000 | (11,500) | (1.5%) | (11,400) | | | | | 744,000 |
| Materials, Supplies and Services | 341,284 | 572,000 | 585,300 | 13,300 | 2.3% | 9,300 | | | | 4,000 | 585,300 |
| Contracted Services | 25,288 | 26,100 | 28,100 | 2,000 | 7.7% | 2,000 | | | | , | 28,100 |
| Interest, Rent and Financial Expenses | 31,829 | 34,800 | 34,800 | , | | , | | | | | 34,800 |
| Other Expenses | 18 | 4,800 | · | (4,800) | | (4,800) | | | | | 0 |
| Total Expenditures (less Payroll) | 398,419 | 637,700 | 648,200 | 10,500 | 1.6% | 6,500 | | | | 4,000 | 648,200 |
| Total Expenditures | 1,003,930 | 1,393,200 | 1,392,200 | (1,000) | (0.1%) | (4,900) | | | | 4,000 | 1,392,200 |
| Revenues | (83,408) | (3,000) | (3,000) | , , , , | ,, | , , , , , | | | | | (3,000) |
| User charges, licenses and fines | (1,336,540) | (768,600) | (818,300) | (49,700) | 6.5% | (49,700) | | | | | (818,300) |
| Total Revenues | (1,419,948) | (771,600) | (821,300) | (49,700) | 6.4% | (49,700) | | | | | (821,300) |
| Total SCUGOG RECREATION CENTRE | (416,018) | 621,600 | 570,900 | (50,700) | (8.2%) | (54,600) | | | | 4,000 | 570,900 |

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---|------------------|-----------|-----------|------------|----------|--------------|---------|-----------|---------|-------|-----------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| | | | | | | | | | | | |
| BLACKSTOCK ARENA | | | | | | | | | | | |
| Payroll | 44,870 | 130,100 | 133,200 | 3,100 | 2.4% | 3,000 | | | | | 133,200 |
| Materials, Supplies and Services | 83,987 | 123,600 | 131,600 | 8,000 | 6.5% | 8,000 | | | | | 131,600 |
| Contracted Services | 283 | 1,400 | 1,400 | | | | | | | | 1,400 |
| Interest, Rent and Financial Expenses | 22,353 | 24,200 | 24,200 | | | | | | | | 24,200 |
| Total Expenditures (less Payroll) | 106,623 | 149,200 | 157,200 | 8,000 | 5.4% | 8,000 | | | | | 157,200 |
| Total Expenditures | 151,493 | 279,300 | 290,400 | 11,100 | 4.0% | 11,000 | | | | | 290,400 |
| Revenues | (7,927) | | | | | | | | | | |
| User charges, licenses and fines | (148,969) | (121,500) | (123,700) | (2,200) | 1.8% | (2,200) | | | | | (123,700) |
| Total Revenues | (156,896) | (121,500) | (123,700) | (2,200) | 1.8% | (2,200) | | | | | (123,700) |
| Total BLACKSTOCK ARENA | (5,403) | 157,800 | 166,700 | 8,900 | 5.6% | 8,800 | | | | | 166,700 |
| | | | | | | | | | | | |
| COMMUNITY HALLS & FACILITIES | | | | | | | | | | | |
| Materials, Supplies and Services | 42,638 | 59,500 | 60,500 | 1,000 | 1.7% | | | | | 1,000 | 60,500 |
| Contracted Services | 24,362 | 12,700 | 12,700 | | | | | | | | 12,700 |
| Interest, Rent and Financial Expenses | 18,298 | 19,400 | 19,400 | | | | | | | | 19,400 |
| Transfers to Other entities | 18,600 | 24,600 | 24,600 | | | | | | | | 24,600 |
| Total Expenditures (less Payroll) | 103,898 | 116,200 | 117,200 | 1,000 | 0.9% | | | | | 1,000 | 117,200 |
| Total Expenditures | 103,898 | 116,200 | 117,200 | 1,000 | 0.9% | | | | | 1,000 | 117,200 |
| User charges, licenses and fines | (20,115) | (20,500) | (20,500) | | | | | | | | (20,500) |
| Total Revenues | (20,115) | (20,500) | (20,500) | | | | | | | | (20,500) |
| Total COMMUNITY HALLS & FACILITIES | 83,783 | 95,700 | 96,700 | 1,000 | 1.0% | | | | | 1,000 | 96,700 |
| RECREATION PROGRAMS | | | | | | | | | | | |
| Payroll | 62,054 | 79,300 | 80,700 | 1,400 | 1.8% | 1,400 | | | | | 80,700 |
| Materials, Supplies and Services | 25,473 | 40,600 | 45,600 | 5,000 | | 5,000 | | | | | 45,600 |
| Contracted Services | 25,473 48.616 | , | | 5,000 | 12.3% | 5,000 | | | | | 70.000 |
| | - , | 70,000 | 70,000 | 5.000 | 4 =0/ | 5 000 | | | | | -, |
| Total Expenditures (less Payroll) | 74,089 | 110,600 | 115,600 | 5,000 | 4.5% | 5,000 | | | | | 115,600 |
| Total Expenditures | 136,143 | 189,900 | 196,300 | 6,400 | 3.4% | 6,400 | | | | | 196,300 |
| Grants / Government Transfers | (4.4.4.074) | (405.000) | (405.000) | | (40.00() | 00.000 | | | | | (405.000) |
| User charges, licenses and fines | (144,371) | (185,000) | (165,000) | 20,000 | (10.8%) | 20,000 | | | | | (165,000) |
| Total Revenues | (144,371) | (185,000) | (165,000) | 20,000 | (10.8%) | 20,000 | | | | | (165,000) |
| Total RECREATION PROGRAMS | (8,228) | 4,900 | 31,300 | 26,400 | 538.8% | 26,400 | | 1 | | | 31,300 |
| POOL | | | | | | | | | | | |
| Payroll | 73,245 | 80,400 | 80,400 | | | | | | | | 80,400 |
| Materials, Supplies and Services | 22,432 | 35,500 | 38,500 | 3,000 | 8.5% | | | | | 3,000 | 38,500 |
| Interest, Rent and Financial Expenses | 1,763 | 2,000 | 2,000 | 3,000 | 0.5% | | | | | 3,000 | 2,000 |
| Total Expenditures (less Payroll) | 24.195 | 37,500 | 40.500 | 3,000 | 8.0% | | | | | 3,000 | 40.500 |
| Total Expenditures (less Payroll) Total Expenditures | 97,440 | 117,900 | 120,900 | 3,000 | 2.5% | | | | | 3,000 | 120,900 |
| • | | , | | 3,000 | | | | | | 3,000 | ., |
| Grants / Government Transfers | (19,264) | (8,800) | (8,800) | (4.000) | 0.0% | (4.000) | | | | | (8,800 |
| User charges, licenses and fines | (53,309) | (44,500) | (45,500) | (1,000) | 2.2% | (1,000) | | | | | (45,500 |
| Total Revenues | (72,573) | (53,300) | (54,300) | (1,000) | 1.9% | (1,000) | | | | | (54,300) |
| Total POOL | 24,867 | 64,600 | 66,600 | 2,000 | 3.1% | (1,000) | | | | 3,000 | 66,600 |

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---------------------------------------|--------------|------------|------------|------------|---------|-----------|---------|-----------|---------|--------|------------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| DAYCAMP | | | | | | | | | | | |
| Payroll | 208,243 | 243,800 | 243,800 | | | | | | | | 243,800 |
| Materials, Supplies and Services | 8,244 | 20,400 | 22,400 | 2,000 | 9.8% | 2,000 | | | | | 22,400 |
| Contracted Services | 24,940 | 25,200 | 25,200 | | | | | | | | 25,200 |
| Total Expenditures (less Payroll) | 33,184 | 45,600 | 47,600 | 2,000 | 4.4% | 2,000 | | | | | 47,600 |
| Total Expenditures | 241,427 | 289,400 | 291,400 | 2,000 | 0.7% | 2,000 | | | | | 291,400 |
| Grants / Government Transfers | (24,012) | (25,400) | (25,400) | | | | | | | | (25,400) |
| User charges, licenses and fines | (264,889) | (260,000) | (260,000) | | | | | | | | (260,000) |
| Total Revenues | (288,901) | (285,400) | (285,400) | | | | | | | | (285,400) |
| Total DAYCAMP | (47,474) | 4,000 | 6,000 | 2,000 | 50.0% | 2,000 | | | | | 6,000 |
| | | | | | | | | | | | |
| MARINA | | | | | | | | | | | |
| Materials, Supplies and Services | 2,140 | 9,400 | 7,400 | (2,000) | (21.3%) | (2,000) | | | | | 7,400 |
| Interest, Rent and Financial Expenses | 2,758 | 3,000 | 3,000 | | | | | | | | 3,000 |
| Total Expenditures (less Payroll) | 4,898 | 12,400 | 10,400 | (2,000) | (16.1%) | (2,000) | | | | | 10,400 |
| Total Expenditures | 4,898 | 12,400 | 10,400 | (2,000) | (16.1%) | (2,000) | | | | | 10,400 |
| Revenues | | (6,000) | (2,000) | 4,000 | (66.7%) | 4,000 | | | | | (2,000) |
| User charges, licenses and fines | (25,845) | (27,500) | (27,500) | | | | | | | | (27,500) |
| Total Revenues | (25,845) | (33,500) | (29,500) | 4,000 | (11.9%) | 4,000 | | | | | (29,500) |
| Total MARINA | (20,947) | (21,100) | (19,100) | 2,000 | (9.5%) | 2,000 | | | | | (19,100) |
| Total Recreation | 896,403 | 2,625,200 | 2,425,600 | (199,600) | (7.6%) | 61,300 | 8,000 | (280,400) | | 11,500 | 2,425,600 |
| Total Public Works & Recreation | 9,847,114 | 13,610,700 | 14,488,900 | 878,200 | 6.5% | 1,131,100 | 8,000 | (284,900) | | 24,000 | 14,488,900 |



Operating Expenditures
Revenues / Recoveries
Net Operating Budget

| 2025 Year to Date Actuals | 2025 Budget | 2026 Budget | Increase / (Decrease) |
|---------------------------------|----------------|----------------|--------------------------|
| 1,308,960 | 2,684,500 | 2,601,900 | (82,600) |
| (942,828) | (1,368,000) | (1,360,700) | 7,300 |
| 366,132 | 1,316,500 | 1,241,200 | (75,300) |

Budget Summary

| Staffing Costs | |
|--|-----------|
| Full time salary / wage rate increase and progressions | 23,100 |
| Part time wage rate decrease | 2,400 |
| Statutory payroll costs / benefit premiums | 50,900 |
| | 76,40 |
| Budget Neutral Expenditures / Revenues | |
| Transfer of consulting fees to CAO | (5,000) |
| Transfer of promotional items to Communications and Strategic Projects | (8,000) |
| Transfer of Old Mill expenses to Communications and Strategic Projects | 2,000 |
| Transfer of facilities administration costs from Development Services | (127,700) |
| Transfer of site alteration revenue from Public Works and Recreation | (25,500) |
| | (164,20 |
| Other Expenditures / Revenues | |
| Decrease in consulting fees | (15,000) |
| Increase in planning legal fees based | 10,000 |
| Removal of planning technology utilities | (11,800) |
| Increase in planning advertising | 1,500 |
| Decrease in planning application revenue | 25,000 |
| Increase in planning zoning compliance letters revenue | (5,000) |
| Increase in engineering site alteration permits | (4,500) |
| Decrease in building legal fees | (3,000) |
| Increase in transfer from building reserve | (3,300) |
| Decrease to bylaw legal fees based on actuals | (5,000) |
| Increase to bylaw Provincial Offences Act Fines | (10,000) |
| Increase in costs to run animal shelter | 13,000 |
| Decrease in transfer from MP reserve | 20,000 |
| Miscellaneous expenditures and revenue | 600 |
| | 12,50 |

Net Increase in Development Services 2026 Operating Budget

(75,300)

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---|--------------|-----------|-----------|------------|---------|----------|---------|-----------|---------|-------|-----------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Payroll | | | | | | | - | | _ | | |
| Salaries & Wages | 842,111 | 1,375,800 | 1,401,300 | 25,500 | 1.9% | 25,500 | | | | | 1,401,300 |
| Benefits | 235,837 | 445,700 | 496,600 | 50,900 | 11.4% | 50,900 | | | | | 496,600 |
| Total Payroll | 1,077,948 | 1,821,500 | 1,897,900 | 76,400 | 4.2% | 76,400 | | | | | 1,897,900 |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | 990 | 22,000 | 14,000 | (8,000) | (36.4%) | | | (8,000) | | | 14,000 |
| Professional Fees | 138,021 | 213,100 | 196,700 | (16,400) | (7.7%) | (20,100) | 10,000 | (6,300) | | | 196,700 |
| Repairs and Maintenance | 2,982 | 43,700 | 3,500 | (40,200) | (92.0%) | | | (40,200) | | | 3,500 |
| Information Technology | 73,636 | 81,900 | 81,900 | | | | | | | | 81,900 |
| Vehicles | 3,117 | 16,100 | 17,400 | 1,300 | 8.1% | | | 1,300 | | | 17,400 |
| Utilities | | 63,700 | | (63,700) | | (11,800) | | (51,900) | | | |
| Total Materials, Supplies and Services | 218,746 | 440,500 | 313,500 | (127,000) | (28.8%) | (31,900) | 10,000 | (105,100) | | | 313,500 |
| Contracted Services | | | | | | | | | | | |
| Contracted Services | 3,914 | 15,000 | 15,000 | | | | | | | | 15,000 |
| Contract Animal shared costs | | 298,700 | 311,700 | 13,000 | 4.4% | 13,000 | | | | | 311,700 |
| Caretaking | | 31,000 | | (31,000) | | | | (31,000) | | | |
| Total Contracted Services | 3,914 | 344,700 | 326,700 | (18,000) | (5.2%) | 13,000 | | (31,000) | | | 326,700 |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Insurance | 6,352 | 19,800 | 8,900 | (10,900) | (55.1%) | 600 | | (11,500) | | | 8,900 |
| Total Interest, Rent and Financial Expenses | 6,352 | 19,800 | 8,900 | (10,900) | (55.1%) | 600 | | (11,500) | | | 8,900 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 2,000 | 8,000 | 4,900 | (3,100) | (38.8%) | | | (3,100) | | | 4,900 |
| Total Other Expenses | 2,000 | 8,000 | 4,900 | (3,100) | (38.8%) | | | (3,100) | | | 4,900 |
| Transfers to Reserve | | | | | | | | | | | |
| Trf to ENV Reserve | | 50,000 | 50,000 | | | | | | | | 50,000 |
| Total Transfers to Reserve | | 50,000 | 50,000 | | | | | | | | 50,000 |
| Total Expenditures (less Payroll) | 231,012 | 863,000 | 704,000 | (159,000) | (18.4%) | (18,300) | 10,000 | (150,700) | | | 704,000 |
| Total Expenditures | 1,308,960 | 2,684,500 | 2,601,900 | (82,600) | (3.1%) | 58,100 | 10,000 | (150,700) | | | 2,601,900 |

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|--|--------------|-------------|-------------|------------|--------|----------|---------|-----------|---------|-------|-------------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| | | | | | | | | | | | |
| Revenues | | | | | | | | | | | |
| Services For Others | | (1,000) | (1,000) | | | | | | | | (1,000) |
| Total Revenues | | (1,000) | (1,000) | | | | | | | | (1,000) |
| Grants / Government Transfers | | | | | | | | | | | |
| Canada Grants | | (4,300) | (4,300) | | | | | | | | (4,300) |
| Ontario Grants | (279) | (1,800) | (1,800) | | | | | | | | (1,800) |
| Total Grants / Government Transfers | (279) | (6,100) | (6,100) | | | | | | | | (6,100) |
| User charges, licenses and fines | | | | | | | | | | | |
| User Charges | (112,518) | (114,500) | (114,900) | (400) | 0.3% | (400) | | | | | (114,900) |
| Licenses & permits | (783,429) | (836,800) | (847,800) | (11,000) | 1.3% | 14,500 | | (25,500) | | | (847,800) |
| Fines & penalties | (46,689) | (50,000) | (60,000) | (10,000) | 20.0% | (10,000) | | | | | (60,000) |
| Rent | | (12,000) | | 12,000 | | | | 12,000 | | | |
| Total User charges, licenses and fines | (942,636) | (1,013,300) | (1,022,700) | (9,400) | 0.9% | 4,100 | | (13,500) | | | (1,022,700) |
| Transfers from Reserve | | | | | | | | | | | |
| Trf fr MP Res | | (20,000) | | 20,000 | | 20,000 | | | | | |
| Trf fr BLDG R/F | 87 | (327,600) | (330,900) | (3,300) | 1.0% | (3,300) | | | | | (330,900) |
| Total Transfers from Reserve | 87 | (347,600) | (330,900) | 16,700 | (4.8%) | 16,700 | | | | | (330,900) |
| Total Revenues | (942,828) | (1,368,000) | (1,360,700) | 7,300 | (0.5%) | 20,800 | | (13,500) | | | (1,360,700) |
| Grand Total | 366,132 | 1,316,500 | 1,241,200 | (75,300) | (5.7%) | 78,900 | 10,000 | (164,200) | | • | 1,241,200 |

| | 2025 Year to Date | Approved 2025 | 2026 Budget | Budget Increase / | % | Maintain Service | Service Level | Budget Neutral | Growth Related | New / | 2026 Budget |
|---------------------------------------|----------------------|------------------|----------------|----------------------|----------|---------------------|------------------|-------------------|-------------------|-------|----------------|
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Development Services | | _ | | | | | | | _ | | |
| DEVELOPMENT SERVICES ADMIN | | | | | | | | | | | |
| Payroll | 245,479 | 266,700 | 331,900 | 65,200 | 24.4% | 65,200 | | | | | 331,900 |
| Materials, Supplies and Services | 20,511 | 37,800 | 7,200 | (30,600) | (81.0%) | (15,000) | | (15,600) | | | 7,200 |
| Interest, Rent and Financial Expenses | | 4,300 | | (4,300) | | | | (4,300) | | | |
| Other Expenses | | 3,100 | | (3,100) | | | | (3,100) | | | |
| Total Expenditures (less Payroll) | 20,511 | 45,200 | 7,200 | (38,000) | (84.1%) | (15,000) | | (23,000) | | | 7,200 |
| Total Expenditures | 265,990 | 311,900 | 339,100 | 27,200 | 8.7% | 50,200 | | (23,000) | | | 339,100 |
| Grants / Government Transfers | (279) | | | | | | | | | | |
| User charges, licenses and fines | | (12,000) | | 12,000 | | | | 12,000 | | | |
| Transfers from Reserve | | (20,000) | | 20,000 | | 20,000 | | | | | |
| Total Revenues | (279) | (32,000) | | 32,000 | | 20,000 | | 12,000 | | | |
| Total DEVELOPMENT SERVICES ADMIN | 265,711 | 279,900 | 339,100 | 59,200 | 21.2% | 70,200 | | (11,000) | | | 339,100 |
| | | | | | | | | | | | |
| PLANNING | | | | | | | | | | | |
| Payroll | 348,939 | 714,000 | 549,200 | (164,800) | (23.1%) | 34,700 | | (199,500) | | | 549,200 |
| Materials, Supplies and Services | 114,332 | 179,400 | 180,500 | 1,100 | 0.6% | (8,900) | 10,000 | | | | 180,500 |
| Other Expenses | | 500 | 500 | | | | | | | | 500 |
| Transfers to Reserve | | 50,000 | 50,000 | | | | | | | | 50,000 |
| Total Expenditures (less Payroll) | 114,332 | 229,900 | 231,000 | 1,100 | 0.5% | (8,900) | 10,000 | | | | 231,000 |
| Total Expenditures | 463,271 | 943,900 | 780,200 | (163,700) | (17.3%) | 25,800 | 10,000 | (199,500) | | | 780,200 |
| Grants / Government Transfers | (224 -22) | (4,300) | (4,300) | | | | | | | | (4,300) |
| User charges, licenses and fines | (321,723) | (438,900) | (418,900) | 20,000 | (4.6%) | 20,000 | | | | | (418,900) |
| Total Revenues | (321,723) | (443,200) | (423,200) | 20,000 | (4.5%) | 20,000 | | (422 -22) | | | (423,200) |
| Total PLANNING | 141,548 | 500,700 | 357,000 | (143,700) | (28.7%) | 45,800 | 10,000 | (199,500) | | | 357,000 |
| ENGINEERING SERVICES | | | | | | | | | | | |
| Payroll | | | 207,100 | 207,100 | | 7,600 | | 199,500 | | | 207,100 |
| Materials, Supplies and Services | 22,485 | 10,600 | 10,600 | , | | , | | , | | | 10,600 |
| Total Expenditures (less Payroll) | 22,485 | 10,600 | 10,600 | | | | | | | | 10,600 |
| Total Expenditures | 22,485 | 10,600 | 217,700 | 207,100 | 1,953.8% | 7,600 | | 199,500 | | | 217,700 |
| User charges, licenses and fines | (57,612) | (8,100) | (38,100) | (30,000) | 370.4% | (4,500) | | (25,500) | | | (38,100) |
| Total Revenues | (57,612) | (8,100) | (38,100) | (30,000) | 370.4% | (4,500) | | (25,500) | | | (38,100) |
| Total ENGINEERING SERVICES | (35,127) | 2,500 | 179,600 | 177,100 | 7,084.0% | 3,100 | | 174,000 | | | 179,600 |

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|--|------------------|-----------|-------------------|---------------------|-------------------|---------------------|---------|------------------|---------|-------|-----------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| BUILDING | | | | | | | | | | | |
| Payroll | 323,584 | 581,400 | 565,600 | (15,800) | (2.7%) | (15,800) | | | | | 565,600 |
| Materials, Supplies and Services | 53,959 | 90,700 | 87,700 | (3,000) | (3.3%) | (3,000) | | | | | 87,700 |
| Contracted Services | 3,914 | 15,000 | 15,000 | | | | | | | | 15,000 |
| Interest, Rent and Financial Expenses | 3,052 | 5,100 | 5,100 | | | | | | | | 5,100 |
| Total Expenditures (less Payroll) | 60,925 | 110,800 | 107,800 | (3,000) | (2.7%) | (3,000) | | | | | 107,800 |
| Total Expenditures | 384,509 | 692,200 | 673,400 | (18,800) | (2.7%) | (18,800) | | | | | 673,400 |
| Revenues | | (1,000) | (1,000) | | | | | | | | (1,000) |
| User charges, licenses and fines | (452,520) | (451,500) | (451,500) | | | | | | | | (451,500) |
| Transfers from Reserve | 87 | (327,600) | (330,900) | (3,300) | 1.0% | (3,300) | | | | | (330,900) |
| Total Revenues | (452,433) | (780,100) | (783,400) | (3,300) | 0.4% | (3,300) | | | | | (783,400) |
| Total BUILDING | (67,924) | (87,900) | (110,000) | (22,100) | 25.1% | (22,100) | | | | | (110,000) |
| BY-LAW | | | | | | | | | | | |
| Payroll | 157,442 | 259,400 | 244,100 | (15,300) | (5.9%) | (15,300) | | | | | 244,100 |
| Materials, Supplies and Services | 7,459 | 32,500 | 27,500 | , , , | ` ' | (15,300) | | | | | 27,500 |
| Interest, Rent and Financial Expenses | 2,449 | 2,300 | 2,900 | (5,000) 600 | (15.4%) 26.1% | (5,000) | | | | | 2,900 |
| | | 34,800 | | | | | | | | | 30,400 |
| Total Expenditures (less Payroll) Total Expenditures | 9,908 167,350 | 294,200 | 30,400 274,500 | (4,400) (19,700) | (12.6%) (6.7%) | (4,400) (19,700) | | | | | 274,500 |
| User charges, licenses and fines | (103,854) | (84,100) | (95,500) | (11,400) | 13.6% | (11,400) | | | | | (95,500) |
| Total Revenues | (103,854) | (84,100) | (95,500) | (11,400) | 13.6% | (11,400) | | | | | (95,500) |
| Total Revenues Total BY-LAW | 63,496 | 210,100 | 179,000 | (31,100) | (14.8%) | (31,100) | | | | | 179,000 |
| Total B1-LAVV | 03,490 | 210,100 | 179,000 | (31,100) | (14.6 /6) | (31,100) | | | | | 179,000 |
| ANIMAL CONTROL | | | | | | | | | | | |
| Payroll | 2,504 | | | | | | | | | | |
| Contracted Services | | 298,700 | 311,700 | 13,000 | 4.4% | 13,000 | | | | | 311,700 |
| Interest, Rent and Financial Expenses | 851 | 900 | 900 | | | | | | | | 900 |
| Other Expenses | 2,000 | 4,400 | 4,400 | | | | | | | | 4,400 |
| Total Expenditures (less Payroll) | 2,851 | 304,000 | 317,000 | 13,000 | 4.3% | 13,000 | | | | | 317,000 |
| Total Expenditures | 5,355 | 304,000 | 317,000 | 13,000 | 4.3% | 13,000 | | | | | 317,000 |
| Grants / Government Transfers | | (1,800) | (1,800) | | | | | | | | (1,800) |
| User charges, licenses and fines | (6,927) | (18,700) | (18,700) | | | | | | | | (18,700) |
| Total Revenues | (6,927) | (20,500) | (20,500) | | | | | | | | (20,500) |
| Total ANIMAL CONTROL | (1,572) | 283,500 | 296,500 | 13,000 | 4.6% | 13,000 | | | | | 296,500 |
| FACILITIES ADMIN | | | | | | | | | | | |
| Materials, Supplies and Services | | 89,500 | | (89,500) | | | | (89,500) | | | |
| Contracted Services | | 31,000 | | (31,000) | | | | (31,000) | | | |
| Interest, Rent and Financial Expenses | | 7,200 | | (7,200) | | | | (7,200) | | | |
| Total Expenditures (less Payroll) | | 127,700 | | (127,700) | | | | (127,700) | | | |
| Total Expenditures | | 127,700 | | (127,700) | | | | (127,700) | | | |
| Total Revenues | | ,. •• | | (,) | | | | \:=:,: / | | | |
| Total FACILITIES ADMIN | | 127,700 | | (127,700) | | | | (127,700) | | | |
| | | | | | | | | | | | |
| Total Development Services | 366,132 | 1,316,500 | 1,241,200 | (75,300) | (5.7%) | 78,900 | 10,000 | (164,200) | | | 1,241,200 |



TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY MUSEUM

Operating Expenditures
Revenues / Recoveries
Net Operating Budget

| 2025 Year to Date Actuals | 2025 Budget | 2026 Budget | Increase / (Decrease) |
|---------------------------------|----------------|----------------|--------------------------|
| 182,647 | 146,300 | 146,900 | 600 |
| (106,766) | (56,700) | (56,700) | - |
| 75,881 | 89,600 | 90,200 | 600 |

Budget Summary

Staffing Costs

Part time salary / wage rate increases

600

Net Increase in Museum 2026 Operating Budget

600

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY DEPARTMENT - MUSEUM

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---|--------------|----------|----------|------------|--------|----------|---------|-----------|---------|-------|----------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Payroll | | | | | | | | | _ | | |
| Salaries & Wages | 91,241 | 76,500 | 77,100 | 600 | 0.78% | 600 | | | | | 77,100 |
| Benefits | 14,975 | 8,400 | 8,400 | | | | | | | | 8,400 |
| Total Payroll | 106,216 | 84,900 | 85,500 | 600 | 0.71% | 600 | | | | | 85,500 |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | 730 | 1,700 | 1,700 | | | | | | | | 1,700 |
| Professional Fees | 7,150 | 7,700 | 7,700 | | | | | | | | 7,700 |
| Repairs and Maintenance | 19,247 | 14,300 | 14,300 | | | | | | | | 14,300 |
| Vehicles | 949 | 500 | 500 | | | | | | | | 500 |
| Utilities | 6,270 | 9,500 | 9,500 | | | | | | | | 9,500 |
| Total Materials, Supplies and Services | 34,346 | 33,700 | 33,700 | | | | | | | | 33,700 |
| Contracted Services | | | | | | | | | | | |
| Security | 52 | | | | | | | | | | |
| Total Contracted Services | 52 | | | | | | | | | | |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Insurance | 7,612 | 2,900 | 2,900 | | | | | | | | 2,900 |
| Total Interest, Rent and Financial Expenses | 7,612 | 2,900 | 2,900 | | | | | | | | 2,900 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 5,053 | 13,000 | 13,000 | | | | | | | | 13,000 |
| Expense Programming | 549 | 1,800 | 1,800 | | | | | | | | 1,800 |
| Expense Exhibit | 4,513 | 7,000 | 7,000 | | | | | | | | 7,000 |
| Expense Archives/Conserv | 24,306 | 3,000 | 3,000 | | | | | | | | 3,000 |
| Total Other Expenses | 34,421 | 24,800 | 24,800 | | | | | | | | 24,800 |
| Total Expenditures (less Payroll) | 76,431 | 61,400 | 61,400 | | | | | | | | 61,400 |
| Total Expenditures | 182,647 | 146,300 | 146,900 | 600 | 0.41% | 600 | | | | | 146,900 |
| | | | | | | | | | | | |
| Revenues | (40.050) | (4.000) | (4.000) | | | | | | | | (4.000) |
| Donations | (10,856) | (1,000) | (1,000) | | | | | | | | (1,000) |
| Total Revenues | (10,856) | (1,000) | (1,000) | | | | | | | | (1,000) |
| Grants / Government Transfers | (70.004) | (0.000) | (0.000) | | | | | | | | (0.000) |
| Canada Grants | (70,604) | , , | (6,600) | | | | | | | | (6,600) |
| Ontario Grants | (40.470) | (19,700) | (19,700) | | | | | | | | (19,700) |
| Municipal and Other Grants | (13,170) | (00.000) | (00.000) | | | | | | | | (00.000) |
| Total Grants / Government Transfers | (83,774) | (26,300) | (26,300) | | | | | | | | (26,300) |
| User charges, licenses and fines | // | | / | | | | | | | | / |
| User Charges | (10,673) | (26,600) | (26,600) | | | | | | | | (26,600) |
| Rent | (1,463) | (2,800) | (2,800) | | | | | | | | (2,800) |
| Total User charges, licenses and fines | (12,136) | (29,400) | (29,400) | | | | | | | | (29,400) |
| Total Revenues | (106,766) | (56,700) | (56,700) | • | | • | | | | | (56,700) |
| Grand Total | 75,881 | 89,600 | 90,200 | 600 | 0.67% | 600 | | | | | 90,200 |

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY DEPARTMENT - MUSEUM

| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
|---------------------------------------|--------------|----------|----------|------------|--------|----------|---------|-----------|---------|-------|----------|
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | | | - | | | | | | | - | _ |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Museum | | | | | | | | | | | |
| MUSEUM | | | | | | | | | | | |
| Payroll | 106,216 | 84,900 | 85,500 | 600 | 0.7% | 600 | | | | | 85,500 |
| Materials, Supplies and Services | 34,346 | 33,700 | 33,700 | | | | | | | | 33,700 |
| Contracted Services | 52 | | | | | | | | | | |
| Interest, Rent and Financial Expenses | 7,612 | 2,900 | 2,900 | | | | | | | | 2,900 |
| Other Expenses | 34,421 | 24,800 | 24,800 | | | | | | | | 24,800 |
| Total Expenditures (less Payroll) | 76,431 | 61,400 | 61,400 | | | | | | | | 61,400 |
| Total Expenditures | 182,647 | 146,300 | 146,900 | 600 | 0.4% | 600 | | | | | 146,900 |
| Revenues | (10,856) | (1,000) | (1,000) | | | | | | | | (1,000) |
| Grants / Government Transfers | (83,774) | (26,300) | (26,300) | | | | | | | | (26,300) |
| User charges, licenses and fines | (12,136) | (29,400) | (29,400) | | | | | | | | (29,400) |
| Total Revenues | (106,766) | (56,700) | (56,700) | | | | | | | | (56,700) |
| | | | | | | | | | | | |
| Total Museum | 75,881 | 89,600 | 90,200 | 600 | 0.7% | 600 | | | | | 90,200 |



TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY LIBRARY

| 2025 Year to Date Actuals | 2025 Budget | 2026 Budget | Increase / (Decrease) |
|---------------------------------|----------------|----------------|--------------------------|
| 832,100 | 832,100 | 847,900 | 15,800 |

Transfer to Library

| Transfer increase allocated as follows: | | |
|---|---------|--------|
| Staffing Costs | | |
| Salary / CUPE wage rate increase / statutory payroll costs / OMERS plan changes | 14,700 | |
| | | 14,700 |
| Other Expenditures / Revenues | | |
| Decrease in marketing and makerspace supply costs | (1,300) | |
| Information technology (increased communications & software costs - Rogers handoff) | 2,250 | |
| Increase in building maintenance costs - aging building & increased washroom use | 1,500 | |
| Increase in water and sewer fees | 850 | |
| Increase in YCW funding for Summer Reading Club | (2,200) | |
| | | 1,100 |

Net Increase in Library 2026 Operating Budget

15,800

TOWNSHIP OF SCUGOG 2026 OPERATING BUDGET SUMMARY DEPARTMENT - LIBRARY SERVICES

| | 0005 | | 2222 | | | | <u> </u> | | | | 0000 |
|-----------------------------------|--------------|----------|---------|------------|--------|----------|----------|-----------|---------|-------|---------|
| | 2025 | Approved | 2026 | Budget | | Maintain | Service | Budget | Growth | | 2026 |
| | Year to Date | 2025 | Budget | Increase / | % | Service | Level | Neutral | Related | New / | Budget |
| | Actuals | Budget | Request | Decrease | Change | Level | Change | Transfers | Change | Other | Request |
| Library Services | | | | | | | | | | | |
| LIBRARY | | | | | | | | | | | |
| Transfers to Other entities | 832,100 | 832,100 | 847,900 | 15,800 | 1.9% | 15,800 | | | | | 847,900 |
| Total Expenditures (less Payroll) | 832,100 | 832,100 | 847,900 | 15,800 | 1.9% | 15,800 | | | | | 847,900 |
| Total Expenditures | 832,100 | 832,100 | 847,900 | 15,800 | 1.9% | 15,800 | | | | | 847,900 |
| Total Revenues | | | | | | | | | | | |
| Total | 832,100 | 832,100 | 847,900 | 15,800 | 1.9% | 15,800 | | | | | 847,900 |
| | | | | | | | | | | | |
| Total Library Services | 832,100 | 832,100 | 847,900 | 15,800 | 1.9% | 15,800 | | | | | 847,900 |